

OFFICE OF THE SECRETARY OF DEFENSE COST ASSESSMENT AND PROGRAM EVALUATION

Empowering Sustainment Through the Use of a Multi-schema Database

Structure

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The overall classification of this briefing is: UNCLASSIFIED

Purpose / Agenda



Purpose:

- Highlight EVAMOSC's solution to comingling multiple source data systems together
- Raise awareness of O&S data and EVAMOSC.

Agenda:

- What is O&S data?
- What is EVAMOSC?
- Typical database schema structures.
- EVAMOSC's schema structure and how its benefits EVAMOSC users.
- Applicability and limitations.
- Future of EVAMOSC.

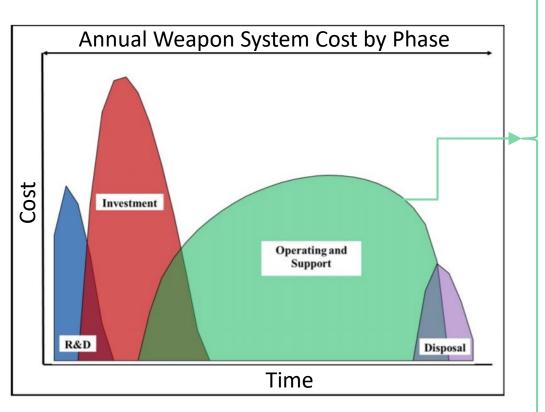
What are Operating & Support (O&S) Costs?



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- Operating & Support (O&S) consists of all effort related to sustainment; from initial system deployment/fielding through the end of system operations.
- For most weapon system commodities, the O&S phase is the longest & most costly phase.

 O&S costs are categorized utilizing OSD CAPE's O&S Cost Estimating Guide's Cost Element Structure.



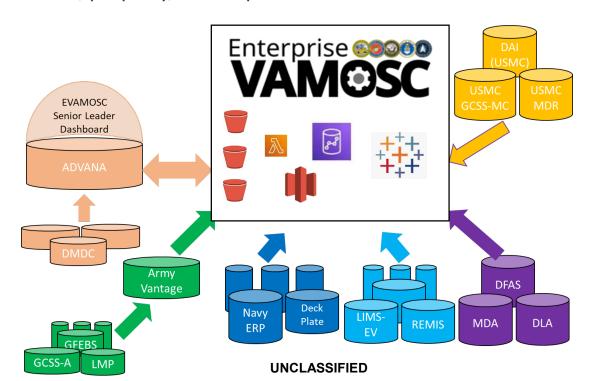
2020 O&S Cost Estimating Guide's Cost Element Structure (CES)

CES Number & Title	CES Description
1.0 UNIT-LEVEL MANPOWER	Operators, maintainers, and other support manpower assigned to operating units. Includes military, government civilian, and/or contractor manpower
2.0 UNIT OPERATIONS	Unit operating material (e.g., direct fuel and training material) and unit support services. Excludes all maintenance and repair material
3.0 MAINTENANCE	System maintenance other than maintenance manpower assigned to operating units. Consists of organic and contractor maintenance
4.0 SUSTAINING SUPPORT	System support activities other than maintenance that can be attributed to a system and are provided by organizations other than the system's operating units
5.0 CONTINUING SYSTEM IMPROVEMENTS	Hardware modifications and software maintenance to keep the system operating and operationally current

What is EVAMOSC?



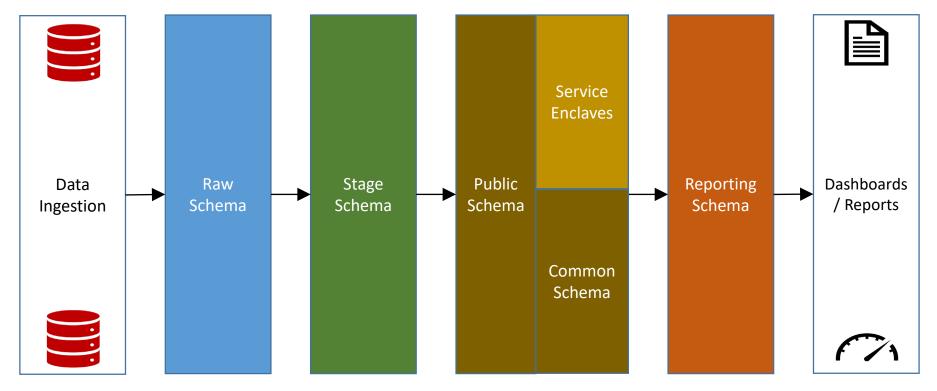
- An OSD CAPE developed and managed cloud (i.e., AWS) data platform to consolidate, normalize, and make O&S data from major weapon systems across all of DoD accessible to DoD analysts.
- Incorporates technologies for:
 - Ingesting, aggregating, standardizing, visualizing, reporting, while securely storing large (~100 TB) of data from ~75 source data systems.
 - Serving multiple functional communities: financial management, logistics, maintenance, human resources, property, and acquisition.



Data Schemas Introduction



- EVAMOSC utilizes a multi-schema structure to ingest, clean, and normalize data.
- Each schema is critical to the efficient execution of EVAMOSC, each as a specific use case, and value add to EVAMOSC's user categories:
 - EVAMOSC Developers (IT Experts)
 - EVAMOSC Subject Matter Experts (Ret. CWOs, Source Data System SMEs)
 - EVAMOSC Users

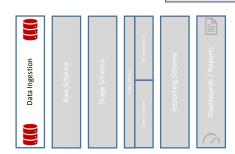


Data Ingestion



Data ingestion includes

- Negotiating and establishing Memorandums of Agreements between source data system owners & EVAMOSC's developers.
- Connecting to/query source data system APIs (when available).
- Exporting and ingesting csv, json, xml, from source data systems (when APIs are not available).



Value Added:

- 1. EVAMOSC's solution reduces or removes the need for typical EVAMOSC users to connect to multiple data sources/acts as a single centrally accessible repository.
- 2. EVAMOSC users need not understand specific APIs, manage large files, or learn to deal with the variety of potential file formats and structures observed in the wild.

Example



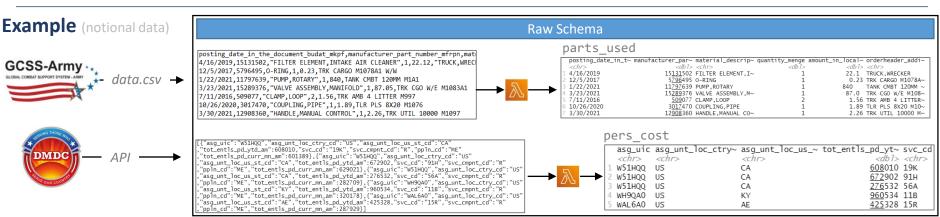
Raw Schema



The Raw Schema:

- Used by EVAMOSC's Development Team.
- Landing spot for data from source systems.
- A transitive schema where no data is stored.
- Ingested source data is checked for erroneous characters and is typeconverted for efficient storage in AWS S3 buckets/Redshift.

- 1. Useful to EVAMOSC's developers to ensure data being ingested are properly formatted.
- 2. Checks for issues on ingest and before user facing schemas are impacted.
- Breaks up overall ingest workflow and keeps data processing minimal/below AWS' 15-minute lambda time threshold.



Stage Schema

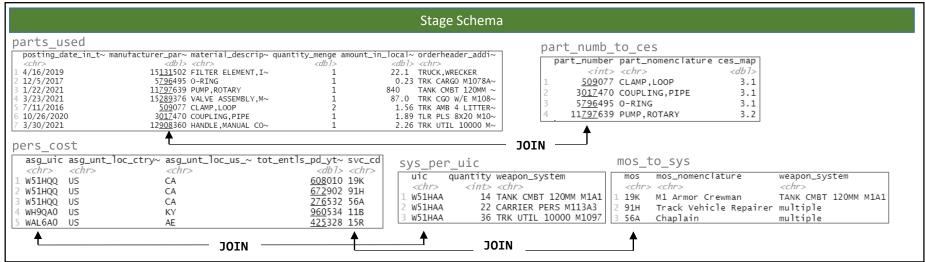


The Stage Schema:

- Used by EVAMOSC's Development and SME teams.
- Source data is kept unmodified, in the same structure, and with the same field names as was found in source data system.
- Includes both transactional fact tables, dimension, and reference tables.

Raw Schema Stage Schema Freedom | F

- Having a set of data unmodified, in its original format, ensures traceability/transparency between source data systems and latter schemas within EVAMOSC.
- Stage schema enables the development of tables and workflows which can be safely developed and reviewed before being exposed to EVAMOSC users.



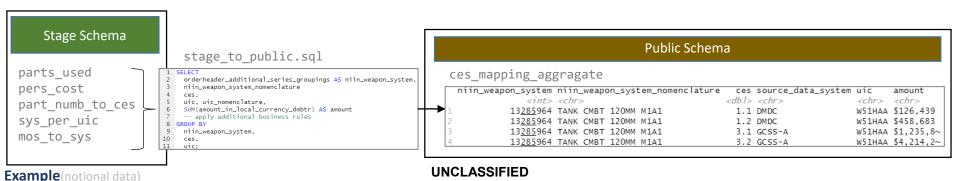
Public Schema



The Public Schema:

- Contains data for use by EVAMOSC's users.
- Split into "enclaves":
 - Public enclave contains data commingled from all services, normalized using EVAMOSC derived business rules, using common field names, mapped into the CES, and structured/formatted for analysts.
 - Service enclaves contain service specific data and additional fields/info only applicable to the given service (e.g., LIN for Army, TAMCN for USMC)

- Public enclaves ensures users can compare normalized weapon system data across services, using consistent terminology, and without having to develop their own business rules and data transformations.
- 2. Service enclaves enable users to extract additional data and fields using terminology applicable to their source service/system.



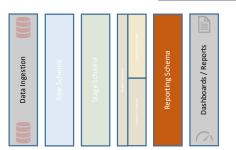
Reporting Schema



The Reporting Schema:

- Is not accessed directly by users but is used to populate EVAMOSC's front-end.
- Contains data from the public schema but transformed for fast, technically efficient use by EVAMOSC's frontend.
- Includes tables at various levels of aggregation so dashboards and reports can quickly query the appropriate level of detail.

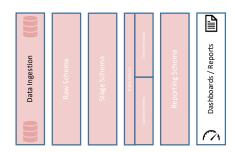
- 1. Enables a fast user experience, even with large tables.
- 2. Data is pre-joined with helpful reference tables/fields, ready to be displayed in dashboards or provided in an acceptably sized and downloadable report.
- 3. Reduces compute costs by removing the need for live computation.



Dashboard / Reports



Dashboards and reports support known use cases with connections between dashboards allowing users to seamlessly explore different data elements at different levels of aggregation to include the downloading of project/item level reports.



- Dashboards, through the use hover-overs provides cost analysts and decision makers on demand information and education into operations and sustainment costs.
- Dashboards and reports support known use cases setting the standard for O&S cost reporting.

Public Website: https://evamosc.osd.mil



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- Supporting EVAMOSC Goals and Objectives
 - Common Data Repository
 - Common Data, Definitions, and Structure
 - Common Log-on Procedure
 - EVAMOSC Statutory Mandates
 - Data Governance Board (Governance Policy)

EVAMOSC Dashboard Access and Feedback



Access for CAPE analysts to Tableau

- http://214.18.17.13/#/projects/7
- User will need to fill out a JSP Software Form 7 and submit to the EVAMOSC HelpDesk email, follow-up email to be sent for next steps.

EVAMOSC Help Desk e-mail

osd.mc-alex.cape.mbx.evamosc-helpdesk@mail.mil

Feedback for EVAMOSC

- As we continue to grow and evolve with EVAMOSC, any user feedback is greatly appreciated. Please feel free to send an email to the EVAMOSC HelpDesk
- The EVAMOSC team requires regular collaboration with the Services and the cost community to be fully successful
 - EVAMOSC will utilize the Data Governance Board to ensure all data transformations are accurate, repeatable, and useful

EVAMOSC Path Ahead and Source System Data



CAPE 2020 O&S CES	2021	2022	2023	2024	2025	2026
1.0		DMDC				
Unit-Level Manpower					THRMIS	
2.0 Unit Operations		DLA, TAMMS	DLA, TAMMS	STARS, MSC, OIS	FAS	TBD
3.0 Maintenance	LMP, GCSS-A, GFEBS	CAMMS, GCSS- MC, SABRS/DAI, TFSMS	CAMMS, GCSS- MC, SABRS/DAI, TFSMS	STARS, MSC, DMDC, OARS, USN Commands	DO35K, CEMS, REMIS, LIMS - EV	TBD
4.0 Sustaining Support		Service Financial Ledger System			THRMIS	
5.0 Continuing System Improvements		LMP, GCSS-A, GFEBS, SABRS	LMP, GCSS-A, GFEBS, SABRS	USN Commands	IDEC	TBD
Legend - Data system i Data system	n EVAMOSC 2021	2022/2	2023 20	024	2025	2026
AMOSC LAUNCH >				•	•	
rvice Coverage	Army Grne Vehicles	d Army USM		lavy	Air Force	Space Force

Backup, Supporting Content

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Why Build EVAMOSC?



Standardized, Historical O&S Cost Data

10 U.S. Code §4325

Assessment, Management, and Control of Operating and Support Costs

The Director of Cost Assessment and Program Evaluation shall be responsible for <u>developing and maintaining a database on operating and support estimates</u>, supporting documentation, and actual operating and support costs for major weapon systems." Further, this section states that "The Secretary of Defense shall ensure that the Director, in carrying out such responsibility

- (A) promptly receives the results of all cost estimates and cost analyses conducted by the military departments with regard to operating and support costs of major weapon systems;
- (B) has timely access to any records and data of the military departments (including classified and proprietary information) that the Director considers necessary to carry out such responsibility; and
- (C) with the concurrence of the Under Secretary of Defense for Acquisition and Sustainment, may direct the military departments to collect and retain information necessary to support the database.



Implementation of Recommendations of the Independent Study on Consideration of Sustainment in Weapon Systems Life Cycle

Section 832 of the FY19 NDAA requires the Secretary of Defense to:

- Develop a common data repository for all sustainment-related data
- Create and implement common data definitions, structure, and business rules for sustainment cost data
- Provide a consistent, predictable funding stream for O&S cost databases, prioritizing department-wide accessibility
- Develop a common data structure, taxonomy, and data dictionary for all three VAMOSC systems
- Establish a common logon procedure for the VAMOSC systems and the Cost Assessment Data Enterprise (CADE) data system



Other Relevant Statutes

- 10 U.S. Code §4251
- 10 U.S. Code §4252
- 10 U.S. Code §4253
- 10 U.S. Code §4228
- FY20 NDAA, Section 151
- FY 19 NDAA. Section 879

EVAMOSC will serve as the DoD's authoritative source of O&S cost data for major weapon systems

EVAMOSC Impacts on DoD Budget and Decisions



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Improving Readiness

- EVAMOSC data can identify cost drivers using detailed O&S cost data for all weapons systems across all Services
- Budget or program analysts can utilize EVAMOSC data to identify readiness cost drivers
- EVAMOSC data will enable DoD to improve readiness by making targeted investments in O&S expenditures

Validating Programming and Budgeting Estimates

 EVAMOSC data will allow OSD to examine prior years' expenditures with detailed data to guide future budget allocations and decisions

O&S Cost Estimates

 The data in EVAMOSC will provide more accurate information and it will enable DoD to properly invest in the sustainment of extant and new weapon systems

Sustainment Support

- EVAMOSC will meet 6 of the 10 Sustainment Review elements as required by the statute enacted in 2017 (i.e., in 10 USC §2441)
- EVAMOSC will be the source data for the DEPSECDEF Sustainment Dashboard Data Call

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EVAMOSC Major Accomplishments



2021

- Completed back end development using Amazon Web Services GovCloud first cloudbased database in CAPE
- Developed front end with visualization dashboards and granular maintenance data
- Established public website (https://evamosc.osd.mil) includes a brief description of requirements, Data Governance Board and Policy, statutory requirements
- Established data connections to 7 source data systems across OSD, Army, and USMC
- EVAMOSC obtained access to 70-80% of Army ground vehicle O&S cost

2022

- Maintenance cost drivers of Army ground vehicles can now be analyzed
- Established connection to GCSS-MC
- Ingested 1.4B records into EVAMOSC from Army GFEBS (general financial ledger data)
- Ingested ~600M records from DMDC (manpower data) into EVAMOSC
- Ingested ~500M records from SABRS/DAI (USMC financial ledger data) into EVAMOSC

The EVAMOSC team has been highly successful in 100% remote work environment

EVAMOSC User Interface



Multiple Tableau workbooks implemented to:

- Visualize O&S Cost data according to the cost element structure (CES) described in the O&S Cost Guide
- Data definitions and other O&S educational material available within user interface.
- Provide granular level data to users

Data Overview/Visualizations		Granular Cost Data		
Workbook Name	Description	Dashboard Name	Description	
O&S Cost Overview	Total O&S cost by CES and FY			
Weapon System Overview	Weapon system O&S Cost, by CES and FY	Maintenance Work Order Export	Weapon System and work order cost by CES and FY	
Maintenance Parts Overview	replacement part cost by		Weapon system, work order, quantity, and replacement part cost by CES and FY	
Purchase Order Overview	Purchase order cost by CES and FY	Purchase Order Export	Purchase order cost by CES, weapon system and FY	

EVAMOSC Release Data Definitions



Maintenance transactions are categorized into three categories using the 2020 CAPE
 O&S Cost Guide:

- (3.1) Consumables

Costs for consumables used to operate and maintain the primary system at the unit level. Typically, consumables are considered "throw-away items" and are replaced by new items. Examples include temperature sensors, fans, oil filters, valves, switches, probes, coolants, deicing fluids, lubricants, gaskets, capacitors, and batteries

(3.2) Depot Level Reparables (DLR)

Costs for a reparable item/component that is repaired at the depot level of maintenance. Typically, when a DLR item requires maintenance, the item is removed from the system and replaced with another item from inventory

- (3.4) Depot Level Maintenance

Depot maintenance is the cost of labor, material, and overhead incurred in performing major overhauls or other similar depot-level maintenance on a system or any of its major end items (e.g., aircraft engines) at centralized repair depots, contractor repair facilities, or onsite by depot teams

Continuing Improvements



Data Governance Board/Stakeholder Engagement throughout the DoD to include Army Deputy Assistant Secretary of the Army (Cost & Economics), Army CDO, USMC Sustainment Cost SMEs, Service VAMOSC database teams

Gain access and ingest additional Service source data systems:

- Unit Level Manpower Data: Salary and allowance data for military personnel
- General Ledger Financial Data: financial data for support services and software/hardware cost data
- Army Aviation Maintenance Data: Maintenance transaction cost data
- USMC Ground Vehicle Maintenance Data: Maintenance transaction cost data

Technical Architecture

 Expand availability of EVAMOSC data to DoD community via obtaining a Cloud Access Point (Cloud One, NAVAIR, DC2HS)

Improving user experience to include tools, training, and help desk

EVAMOSC will continue to evolve with customer feedback

EVAMOSC User Interface Dashboards



Multiple Tableau workbooks implemented to:

- 1. Visualize O&S Cost data according to the cost element structure (CES) described in the OSD-CAPE O&S Cost Guide
- 2. Provide granular level data to users

Data Visualization

O&S Cost Overview	Total O&S cost by CES and FY	
Weapon System Overview	Weapon System O&S cost by CES and FY	
Maintenance Parts Overview	Parts Overview Weapon System and Replacement Part cost by CES and FY	
Purchase Order Overview	Purchase Order cost by CES and FY	

Data Export

Maintenance Header Level Export	ort Weapon System cost by Work Order by CES and FY	
Maintenance Parts Export	Weapon System/Replacement Parts cost and quantity by Work Order by CES and FY	
Purchase Order Export	Purchase Order related cost by CES, Weapon System and FY	

Dashboard Types

Visualization Dashboards	Include both graphical and tabular data displays and data download options
Data Export Dashboards	Designed with tabular data displays and allow users to download detailed data
Purchase Order Dashboards	Provide additional cost output based on Purchase Order vice Work Order information

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EVAMOSC Statutory Requirements

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Relevant EVAMOSC Statutory Requirements (1 of 6)



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EVAMOSC Statutory Mandate:

10 U.S. Code §2337a Assessment, Management, and Control of Operating and Support Costs: Section 2337a states that "The Director of Cost Assessment and Program Evaluation" shall be responsible for developing and maintaining a database on operating and support estimates, supporting documentation, and actual operating and support costs for major weapon systems." Further, this section states that "The Secretary of Defense shall ensure that the Director, in carrying out such responsibility—(A) promptly receives the results of all cost estimates and cost analyses conducted by the military departments with regard to operating and support costs of major weapon systems; (B) has timely access to any records and data of the military departments (including classified and proprietary information) that the Director considers necessary to carry out such responsibility; and (C) with the concurrence of the Under Secretary of Defense for Acquisition and Sustainment, may direct the military departments to collect and retain information necessary to support the database."

Relevant EVAMOSC Statutory Requirements (2 of 6)



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EVAMOSC Statutory Mandate (con't):

Section 832 FY19 NDAA Implementation of Recommendations of the Independent Study on Consideration of Sustainment in Weapon Systems Life Cycle: Requires the Secretary of Defense to:

- Develop a common data repository for all sustainment-related data.
- Create and implement common data definitions, structure, and business rules for sustainment cost data.
- Provide a consistent, predictable funding stream for O&S cost databases, prioritizing department-wide accessibility.
- Develop a common data structure, taxonomy, and data dictionary for all three VAMOSC systems.
- Establish a common logon procedure for the VAMOSC systems and the Cost Assessment Data Enterprise data system

Relevant EVAMOSC Statutory Requirements (3 of 6)



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Other Relevant EVAMOSC Statutes:

10 U.S. Code §2337a Assessment, Management, and Control of Operating and Support Costs Section B: The Director of Cost Assessment and Program Evaluation shall

- (4) establish policies and procedures for the collection, organization, maintenance, and availability of standardized data on operating and support costs for major weapon systems in accordance with section 2222 of this title;
- (5) establish standard requirements for the collection and reporting of data on operating and support costs for major weapon systems by contractors performing weapon system sustainment functions in an appropriate format, and develop contract clauses to ensure that contractors comply with such requirements;

Relevant EVAMOSC Statutory Requirements (4 of 6)



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Other Relevant EVAMOSC Statutes:

10 U.S. Code §2441 Sustainment Reviews: Section 2441 requires the Secretary of Defense to conduct a sustainment review of each major weapon system not later than five years after declaration of initial operational capability of a major defense acquisition program and throughout the life cycle of the weapon system to assess the product support strategy, performance, and operation and support costs of the weapon system. The section focuses on requiring reporting of actual O&S costs. Specifically, this section requires review to include:

- An independent cost estimate for the remainder of the life cycle of the program.
- A comparison of actual costs to the amount of funds budgeted and appropriated in the previous five years, and if funding shortfalls exist, an explanation of the implications on equipment availability.
- A comparison between the assumed and achieved system reliabilities.
- An analysis of the most cost-effective source of repairs and maintenance.
- An evaluation of the cost of consumables and depot-level repairables.
- An evaluation of the costs of information technology, networks, computer hardware, and software maintenance and upgrades.
- As applicable, an assessment of the actual fuel efficiencies compared to the projected fuel efficiencies as demonstrated in tests or operations.
- As applicable, a comparison of actual manpower requirements to previous estimates.
- An analysis of whether accurate and complete data are being reported in the cost systems of the military department concerned, and if deficiencies exist, a plan to update the data and ensure accurate and complete data are submitted in the future.

Relevant EVAMOSC Statutory Requirements (5 of 6)



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Other Relevant EVAMOSC Statutes (con't):

10 U.S. Code §2334 Independent Cost Estimation and Analysis: Establishes numerous responsibilities and authorities for the Director of Cost Assessment and Program Evaluation pertaining to cost estimation and cost analysis for the acquisition programs of DoD. In particular, these sections require the Director to issue guidance relating to full consideration of life-cycle management and sustainability costs in Major Defense Acquisition Programs and major subprograms. In addition, these sections also provide responsibilities and authorities concerning cost data collection.

10 U.S. Code §2366a Major Defense Acquisition Programs: Determination Required Before Milestone A Approval: States that an MDAP may not receive Milestone A approval until the Milestone Decision Authority (MDA) determines in writing that the program meets several criteria, including planning for sustainment.

10 U.S. Code §2366b Major Defense Acquisition Programs: Determination Required Before Milestone B Approval: Section 2366b states that an MDAP may not receive Milestone B approval until the MDA determines in writing that the program meets several specific criteria, including planning for life-cycle sustainment planning.

10 U.S. Code §2366c Major Defense Acquisition Programs: Determination Required Before Milestone C Approval: Section 2366c requires that the MDA provide the congressional defense committees a brief summary report not later than 15 days after granting Milestone C approval for an MDAP, including total lifecycle costs.

Relevant EVAMOSC Statutory Requirements (6 of 6)



Other Relevant EVAMOSC Statutes (con't):

10 U.S. Code §2443 Sustainment Factors in Weapon System Design: Section 2443 states that DoD shall ensure that the defense acquisition system gives ample emphasis to sustainment factors, particularly those factors that are affected principally by the design of a weapon system, in the development of a weapon system.

Section 151 FY20 NDAA Budgeting for Life-Cycle Costs of Aircraft for the Army, Navy, and Air Force: This section requires the Secretary of Defense to submit an annual plan for the for the procurement of the aircraft in the military departments in order to meet the requirements of the National Defense Strategy. This plan includes the estimated levels of annual investment funding necessary to carry out each aircraft program, and the estimated annual funding necessary to operate, maintain, sustain, and support each aircraft program throughout the life-cycle of the program.

Section 879 FY19 NDAA Briefing on Funding of Product Support Strategies: Section 879 requires the Secretary of Defense to provide an annotated briefing to the congressional defense committees regarding the funding for product support strategies for major weapon systems for each of the fiscal years 2020, 2021, and 2022.

Common VAMOSC Tool (CVT)

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What is the Common VAMOSC Tool (CVT)?



- The CVT stores service VAMSOC data in a set of four excel files (Army, Navy Aircraft, Navy Ships, and Air Force). The CVT provides the following:
 - Then-year cost data for major weapon systems
 - Commonly used, non-cost metrics
 - The ability to adjust inflation assumptions from then-year to constant year
 - A common CES for all services (see next slide)
 - Pre-built visuals for unit cost analysis
 - A fuel cost normalization tool
 - Standard metrics
- The CVT was designed to cost assist analysts
 - Quick reference of operating and support costs by weapon system
 - Comparing historic costs between systems, operated by different services
 - Consistent inflation methodology

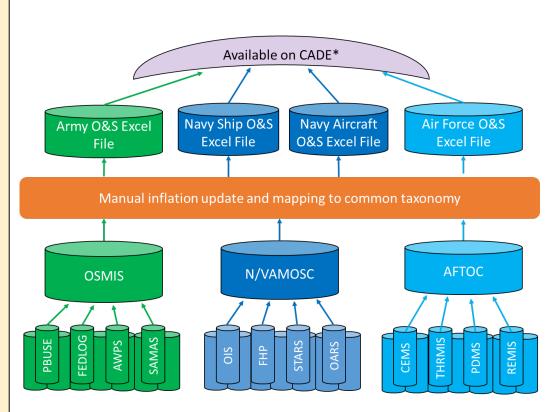
Consolidated VAMOSC Tool (CVT)



- The CVT was developed to meet the initial EVAMOSC requirement
- The CVT collects data in Navy VAMOSC, Air Force Total Ownership Cost (AFTOC), and the Army's Operation and Support Management Information System (OSMIS)

CVT Features:

- Then-year cost data for major weapon systems
- Commonly used, non-cost metrics
- The ability to adjust inflation assumptions from then-year to constant year
- A common CES for all services
- Pre-built visuals for unit cost analysis
- A fuel cost normalization tool
- Standard metrics
- Quick reference of operating and support costs by weapon system
- Tool to compare historic costs between systems, operated by different services
- Consistent inflation methodology



CVT Common WBS



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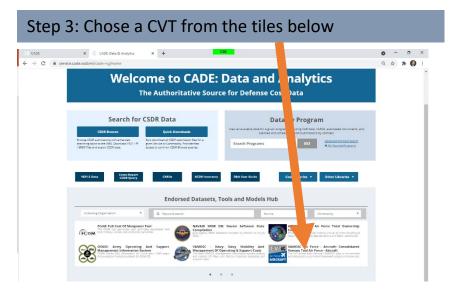
1.0	Unit-Level Manpower	4.0	Sustaining Support
1.1	Operations	4.1	System Specific Training
1.2	Unit-Level Maintenance	4.1.1	System Specific Operator Training
1.3	Other Unit-Level	4.1.2	System Specific Maintenance Training
2.0	Unit Operations	4.1.3	System Specific Other Support Training
2.1	Energy (Direct Fuel, Electricity, etc.)	4.2	Support Equipment Replacement and Repair
2.2	Training Munitions and Expendable Stores	4.3	Sustaining/Systems Engineering
2.3	Support Services	4.4	Program Management
2.4	Temporary Duty (TDY) Travel	4.5	Data and Technical Publications
2.5	Second Destination Transportation	4.6	Simulator Operations and Repair
3.0	Maintenance	4.7	Other Sustaining Support
3.1	Consumables	5.0	Continuing System Improvement
3.2	Depot Level Reparables	5.1	Hardware Modifications
3.3	Intermediate Maintenance (Ext to Unit-Level)	5.2	Software Maintenance
3.3.1	I-Level Consumable Materials & Repair Parts	<u>Element</u>	Non-Cost Element Description
3.3.2	I-Level Government Labor	A.1	Number of Aircraft
3.3.3	I-Level Contractor Maintenance	A.1.1	Number of Aircraft - Navy
3.3.4	Other I-Level Maintenance	A.1.2	Number of Aircraft - USMC
3.4	Depot Maintenance	B.1	Flying Hours (FH)
3.5*	Other Maintenance	B.1.1	Flying Hours (FH) - Navy
3.5.1	Other Government Maintenance	B.1.2	Flying Hours (FH) - USMC
3.5.2	Other Contractor Maintenance	B.2	Steaming Hours (SH)
		B.3	Steaming Hours Underway (SHU)
		B.4	Steaming Hours Not Underway (SHNU)
		B.5	Miles Driven
		C.1	Fuel Consumed (Gallons M)
		C.2	Fuel Consumed Underway (Gallons M)
		C.3	Fuel Consumed Not Underway (Gallons M)
		C.4	Fuel Consumed Auxiliary (Gallons M)
		D.1	Aircraft Age

Download the CVT From CADE

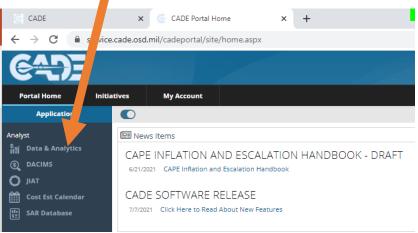


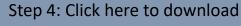
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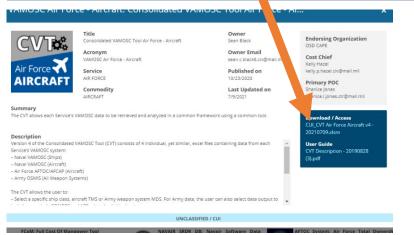












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