

From: (b) (6), (b) (7)(C)
To: [REDACTED]
Subject: AE Kickoff 06262017
Date: Monday, June 26, 2017 2:16:24 PM

Notes from today thus far

AE Kickoff 06262017

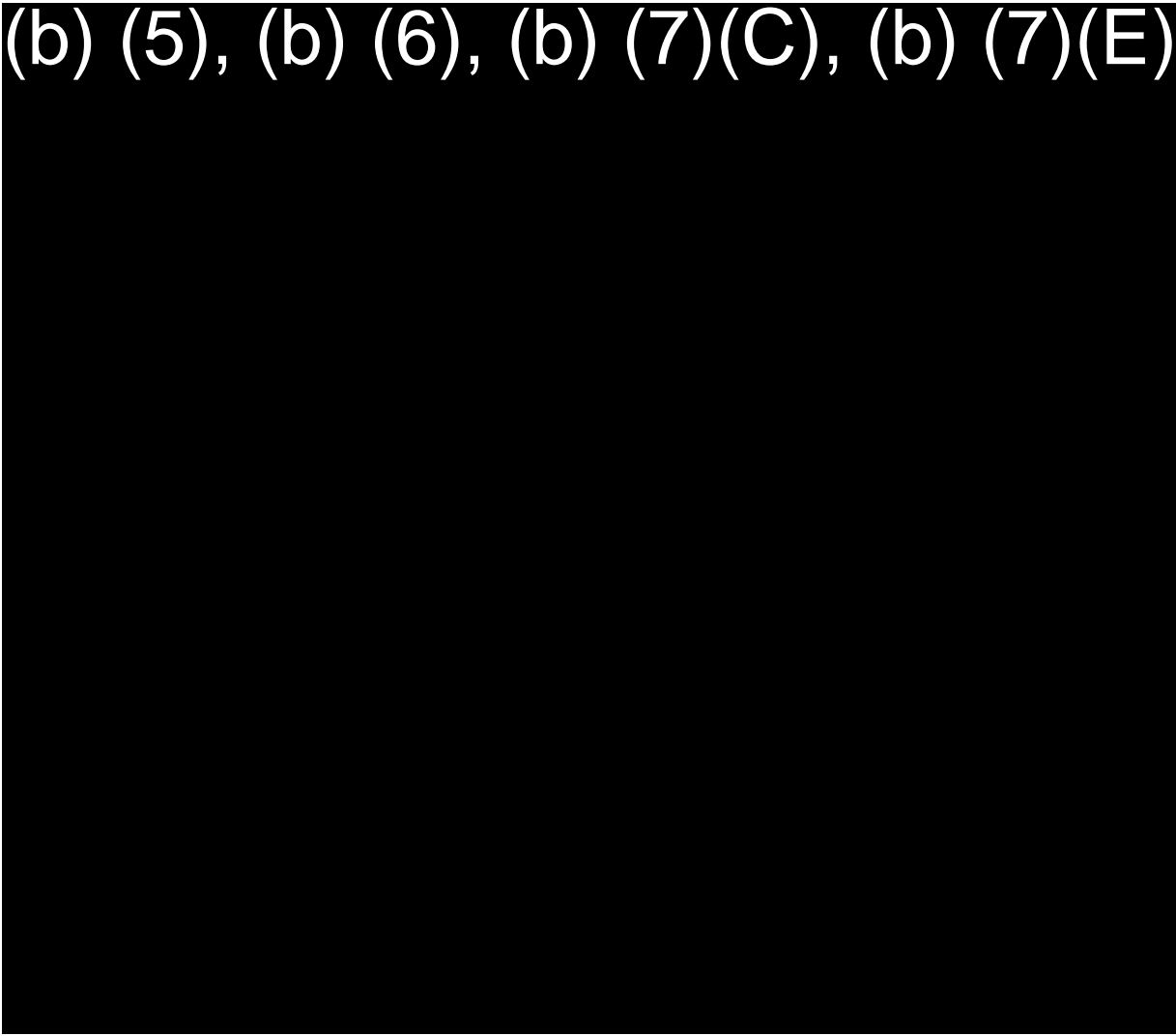
Monday, June 26, 2017
9:06 AM

(b) (5), (b)(6); (b)(7)(C); (b)(7)(E)



(b) (5), (b) (7)(E)

(b) (5), (b) (6), (b) (7)(C), (b) (7)(E)



Created with Microsoft OneNote 2013.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: UPDATED NEEDED by COB- RE: Due Thursday 10AM: C1 Border Wall Weekly Update
Date: Wednesday, August 16, 2017 12:29:56 PM

Hahaha I work on all of his projects!

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 12:27 PM
To: (b) (6), (b) (7)(C)
Subject: RE: UPDATED NEEDED by COB- RE: Due Thursday 10AM: C1 Border Wall Weekly Update

Also, (b) (6), (b) (7)(C) would like you to clone yourself and work on his projects with him.

(b) (6), (b) (7)(C)

Program Analyst, Business Operations Division
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 12:26 PM
To: (b) (6), (b) (7)(C)
Subject: RE: UPDATED NEEDED by COB- RE: Due Thursday 10AM: C1 Border Wall Weekly Update

You're welcome!

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 12:24 PM
To: (b) (6), (b) (7)(C)
Subject: RE: UPDATED NEEDED by COB- RE: Due Thursday 10AM: C1 Border Wall Weekly Update

Thank you!

(b) (6), (b) (7)(C)

Program Analyst, Business Operations Division
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 12:23 PM
To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: UPDATED NEEDED by COB- RE: Due Thursday 10AM: C1 Border Wall Weekly Update

Here you go....

FY17/FY18 Program Execution

(b) (5)

- FY2017 Fence Replacement
 - o Geotechnical analysis/drilling for the San Diego Fence Replacement project began on August 7 and completed on August 12.
 - o Phase 1 of 4 design reviews are now complete for the

(b)(7)(E) and San Diego Fence Replacement Fence; (b) (5)

(b) (5), (b) (7)(E)

- FY 2018 New Construction

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 10:16 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: UPDATED NEEDED by COB- RE: Due Thursday 10AM: C1 Border Wall Weekly Update

Importance: High

Any updates? I added the red below based off the attachment.

(b) (6), (b) (7)(C)

Program Analyst, Business Operations Division

Mobile: (b) (6), (b) (7)(C)

From (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 10:06 AM

To (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: Due Thursdasy 10AM: C1 Border Wall Weekly Update

Good morning!

It's that time of the week again – C1 updates. Please note the new due date and provide your consolidated updates for this week to (b)(6); (b)(7)(C) and myself by 10AM tomorrow. Below is what went forward last week for your reference.

FY17/FY18 Program Execution

(b) (5)

- FY2017 Fence Replacement
 - o Geotechnical analysis/drilling for the San Diego Fence Replacement project began on August 7 and is scheduled to be complete by August 15.
 - o Phase 1 of 4 design reviews are now complete for the (b)(7)(E) (b)(7)(E) and San Diego Fence Replacement.

(b) (5), (b) (7)(E)

- FY 2018 New Construction

(b) (5), (b) (7)(E)

Thank you!!!

Best,

(b) (6), (b) (7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To:
Subject: PRD Development Meeting - Next Project
Start: Monday, April 17, 2017 10:00:00 AM
End: Monday, April 17, 2017 10:30:00 AM
Location: Telephone: (b) (7)(E) Participant code: (b) (7)(E)
Attachments: (b) (7)(E) [PRD 04172017 DRAFT.DOCX](#)
(b) (7)(E) [FY 17 in RGV v6 project numbers.pdf](#)

Rough draft for the next PRD.

<(b) (7)(E) PRD 04172017 DRAFT.DOCX>> <(b) (7)(E) FY 17 in RGV v6 project numbers.pdf>>

(b) (7)(E)

This meeting will be held using Adobe Connect. Please log on a few minutes early to ensure that we can start promptly at 10:00am EST.

Audio Connection

Conference line (b) (7)(E)

Participant Cod (b) (7)(E)

Visual Connection

To connect to the meeting, go to (b) (7)(E)

- * Select Enter as Guest
- * Enter your first and last name in the box below
- * Click on Enter Room button

(b) (5), (b) (7)(E)

(b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)

(b) (5)

(b) (5), (b)(6); (b)(7)(C)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

PROJECT SUMMARY	
Project Name:	(b) (5), (b) (7)(E)
FM&E Project #:	
Program:	
Project Category:	
Servicing Agency:	
Location of the work to be performed:	
Procurement Method:	
Proposed contract type(s):	
Initial Cost Estimate:	
Total Risk Estimate	
Planned Start Date:	
Planned End Date:	

(b) (5)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

(b) (5), (b)(6); (b)(7)(C); (b)(7)(E)



(b) (5), (b)(6); (b)(7)(C)



Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

(b) (5), (b) (7)(E)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

(b) (5), (b) (7)(E)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

(b) (5), (b) (7)(E)



Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

(b) (5), (b) (7)(E)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

(b) (5), (b) (7)(E)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b)(6); (b)(7)(C)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

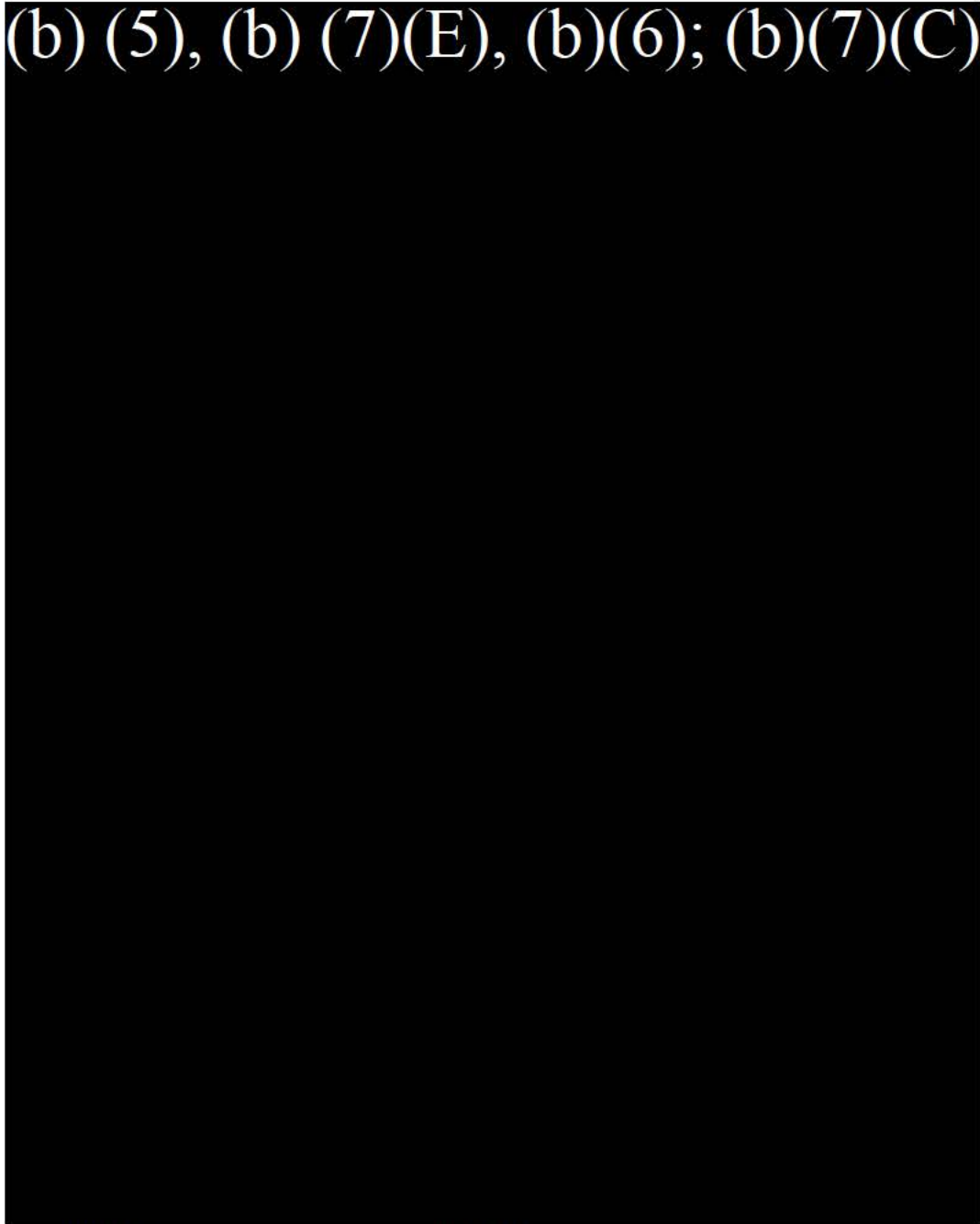
(b) (5), (b) (7)(E)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

(b) (5), (b) (7)(E)

Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

(b) (5), (b) (7)(E), (b)(6); (b)(7)(C)



Border Patrol Facilities and Tactical Infrastructure & Air and Marine PMO
Project Requirements Document

(b) (5), (b)(6); (b)(7)(C); (b)(7)(E)

From: (b) (6), (b) (7)(C)
To:
Subject: PRD Development Meeting - Next Project
Start: Monday, April 17, 2017 10:00:00 AM
End: Monday, April 17, 2017 10:30:00 AM
Location: Telephone (b) (7)(E) Participant code: (b) (7)(E)
Attachments: (b) (7)(E) [PRD 04172017 DRAFT.DOCX](#)
(b) (7)(E) [FY 17 in RGV v6 project numbers.pdf](#)

Rough draft for the next PRD.

<(b) (7)(E) PRD 04172017 DRAFT.DOCX>> <(b) (7)(E) FY 17 in RGV v6 project numbers.pdf>>

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b)(7)(E)

Station -

(b)(7)(E)

(b) (5), (b) (7)(E)

LEGEND

- |||| IBWC Levees
- █ Proposed Barrier
- █ Existing Pedestrian Fence
- █ Real Estate Green/Env Green Roads
- █ Real Estate Green/Env Red Roads
- █ Real Estate Red/Env Green Roads
- █ Real Estate Red/Env Red Roads
- Other Roads
- ⊕ USBP Station Zones
- ⬆ U.S. Fish and Wildlife Service Land

**If sheet measures less than 11x17" it is a reduced print.
Reduce scale accordingly.*

1 in = 0.5 mi 1:31,680

(b)(7)(E)

Michael Baker
INTERNATIONAL

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BW1 FOIA CBP 016308

(b)(7)(E) Station - (b)(7)(E)

(b) (5), (b) (7)(E)

LEGEND

- |||| IBWC Levees
- █ Proposed Barrier
- █ Existing Pedestrian Fence
- Real Estate Green/Env Green Roads
- Real Estate Green/Env Red Roads
- Real Estate Red/Env Green Roads
- Real Estate Red/Env Red Roads
- Other Roads
-  USBP Station Zones
-  U.S. Fish and Wildlife Service Land

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(b)(7)(E)

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BW1 FOIA CBP 016309

(b)(7)(E) Station - (b)(7)(E)

(b) (5), (b) (7)(E)

LEGEND

- |||| IBWC Levees
- █ Proposed Barrier
- █ Existing Pedestrian Fence
- Real Estate Green/Env Green Roads
- Real Estate Green/Env Red Roads
- Real Estate Red/Env Green Roads
- Real Estate Red/Env Red Roads
- Other Roads
- USBP Station Zones
- State Land
- U.S. Fish and Wildlife Service Land

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(b)(7)(E)

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BW1 FOIA CBP 016310

(b)(7)(E) Station - (b)(7)(E)

(b) (5), (b) (7)(E)

LEGEND

- |||| IBWC Levees
- █ Proposed Barrier
- █ Existing Pedestrian Fence
- █ Real Estate Green/Env Green Roads
- █ Real Estate Green/Env Red Roads
- █ Real Estate Red/Env Green Roads
- █ Real Estate Red/Env Red Roads
- █ Other Roads
- ⊕ McAllen City Boundary
- ⊕ USBP Station Zones
- ⊕ U.S. Fish and Wildlife Service Land

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1 in = 0.5 mi 1:31,680

(b)(7)(E)

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BW1 FOIA CBP 016311

(b)(7)(E) Station

(b)(7)(E)

(b) (5), (b) (7)(E)

LEGEND

- |||| IBWC Levees
- Proposed Barrier
- Existing Pedestrian Fence
- Real Estate Green/Env Green Roads
- Real Estate Green/Env Red Roads
- Real Estate Red/Env Green Roads
- Real Estate Red/Env Red Roads
- Other Roads
-  McAllen City Boundary
-  USBP Station Zones
-  U.S. Fish and Wildlife Service Land



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1 in = 0.5 mi

1:31,680

(b)(7)(E)

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BW1 FOIA CBP 016312

(b)(7)(E) Station - (b)(7)(E)

(b) (5), (b) (7) (E)

LEGEND

-  IBWC Levees
-  Proposed Barrier
-  Existing Pedestrian Fence
-  Real Estate Green/Env Green Roads
-  Real Estate Green/Env Red Roads
-  Real Estate Red/Env Green Roads
-  Real Estate Red/Env Red Roads
-  Other Roads
-  USBP Station Zones
-  U.S. Fish and Wildlife Service Land

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1 in = 0.5 mi 1:31,680

(b)(7)(E)

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BW1 FOIA CBP 016313

(b)(7)(E) Station

(b)(7)(E)

(b) (5), (b) (7) (E)

LEGEND

- |||| IBWC Levees
- █ Proposed Barrier
- █ Existing Pedestrian Fence
- █ Real Estate Green/Env Green Roads
- █ Real Estate Green/Env Red Roads
- █ Real Estate Red/Env Green Roads
- █ Real Estate Red/Env Red Roads
- Other Roads
- ⊕ USBP Station Zones
- ⬆ U.S. Fish and Wildlife Service Land

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(b)(7)(E)

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BW1 FOIA CBP 016314

(b)(7)(E) Station

(b)(7)(E)

(b) (5), (b) (7)(E)

LEGEND

- |||| IBWC Levees
- █ Proposed Barrier
- █ Existing Pedestrian Fence
- Real Estate Green/Env Green Roads
- Real Estate Green/Env Red Roads
- Real Estate Red/Env Green Roads
- Real Estate Red/Env Red Roads
- Other Roads
- USBP Station Zones
- U.S. Fish and Wildlife Service Land

|||||

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(b)(7)(E)

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BW1 FOIA CBP 016315

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: Wall PRD_Solid Concrete Prototype Project v3
Date: Friday, March 24, 2017 4:14:59 PM
Attachments: [Wall PRD_Solid Concrete Prototype Project v3.docx](#)

Fresh copy for Monday...

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, March 24, 2017 3:43 PM
To: (b) (6), (b) (7)(C)
Subject: Wall PRD_Solid Concrete Prototype Project v2 (002)

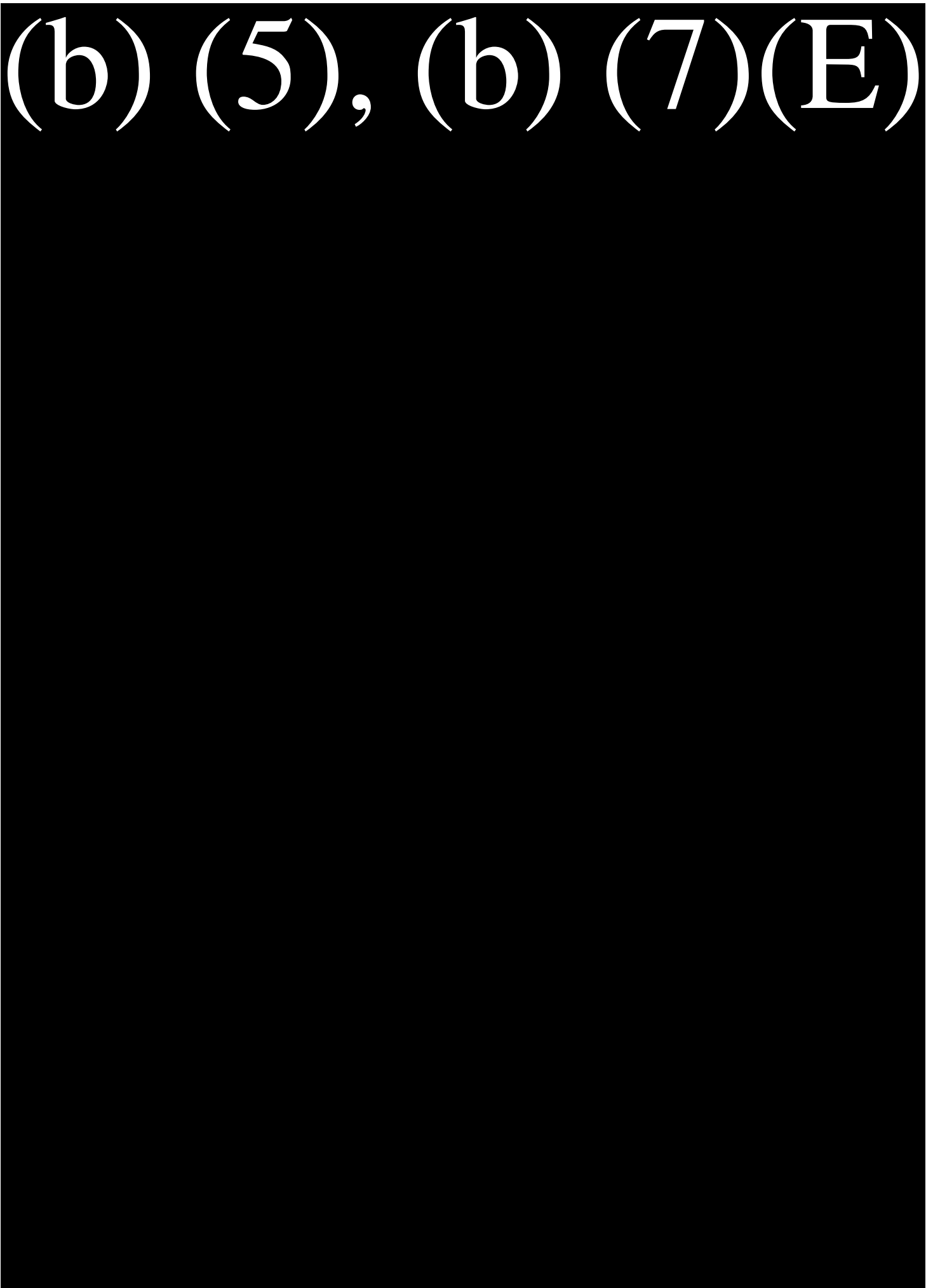
Here is my current state. I need to pullin the data from the cost estimate on monday

(b) (5)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)



(b) (5)

(b) (5)

(b) (5), (b)(6); (b)(7)(C)



From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: PRD
Date: Monday, April 03, 2017 9:37:47 AM
Attachments: [Wall PRD_Solid Concrete Prototype Project \(b\) \(6\), \(b\) \(7\)\(C\) 4-3-17.docx](#)

I updated the budget section. Need to review it with (b) (6), (b) (7)(C) but we needed something in those areas regardless.

(b) (6), (b) (7)(C)

LMI

7940 Jones Branch Drive
Tysons, VA 22102
Office: (b) (6), (b) (7)(C)

Complex Problems. Practical Solutions.
www.lmi.org

From: (b) (6), (b) (7)(C)
Sent: Monday, April 03, 2017 9:25 AM
To: (b) (6), (b) (7)(C)
Subject: [EXTERNAL] PRD

(b) (6), (b) (7)(C)

Here is the most recent version of the PRD- wasn't sure I had sent it to you or not.

(b) (6), (b) (7)(C)

Portfolio Management and Analysis Branch
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering

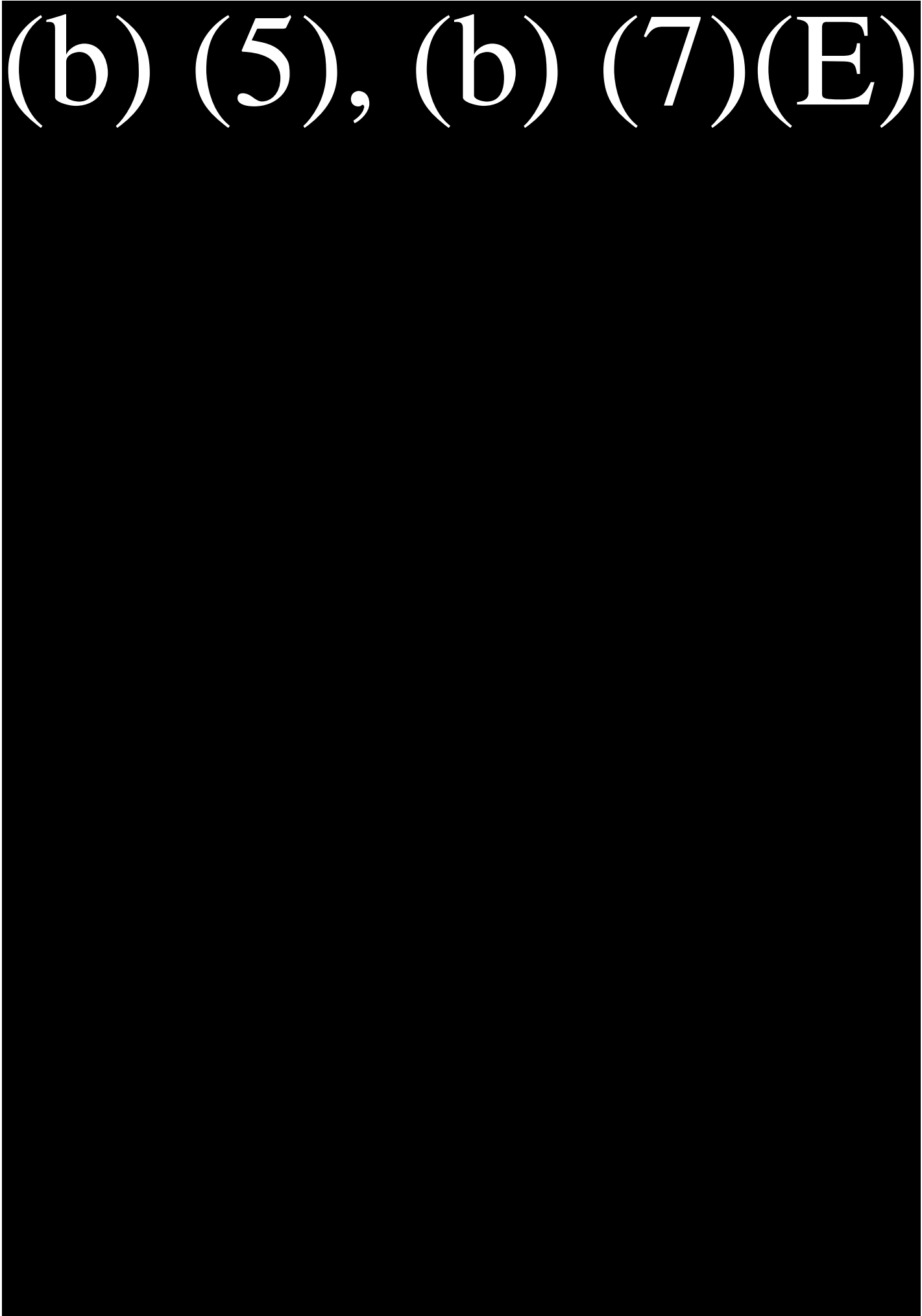
(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)



(b) (5)

(b) (5)

(b) (5), (b)(6); (b)(7)(C)



From: (b) (6), (b) (7)(C)
To:
Subject: RE: PRD
Date: Thursday, March 23, 2017 2:36:16 PM
Attachments: [Wall PRD Other Border Prototype Project v2.docx](#)
[Wall PRD Solid Concrete Prototype Project v2.docx](#)
[Prototypes IGCE Estimates.xlsx](#)
[Prototype Detailed Schedule v 1.0.pdf](#)

Made some edits and including the IGCE and prototype schedule.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, March 23, 2017 1:03 PM
To: (b) (6), (b) (7)(C)
Subject: PRD

Hi (b) (6), (b) (7)(C)

Here is where I am at with the PRD. (b) (5) so if you want to just take a look at the solid concrete version and let me know what you think that would be great. Also, (b) (6), (b) (7)(C) is still working on input for the real estate section.

Thanks!

(b) (6), (b) (7)(C)

Portfolio Management and Analysis Branch
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering

(b) (6), (b) (7)(C)

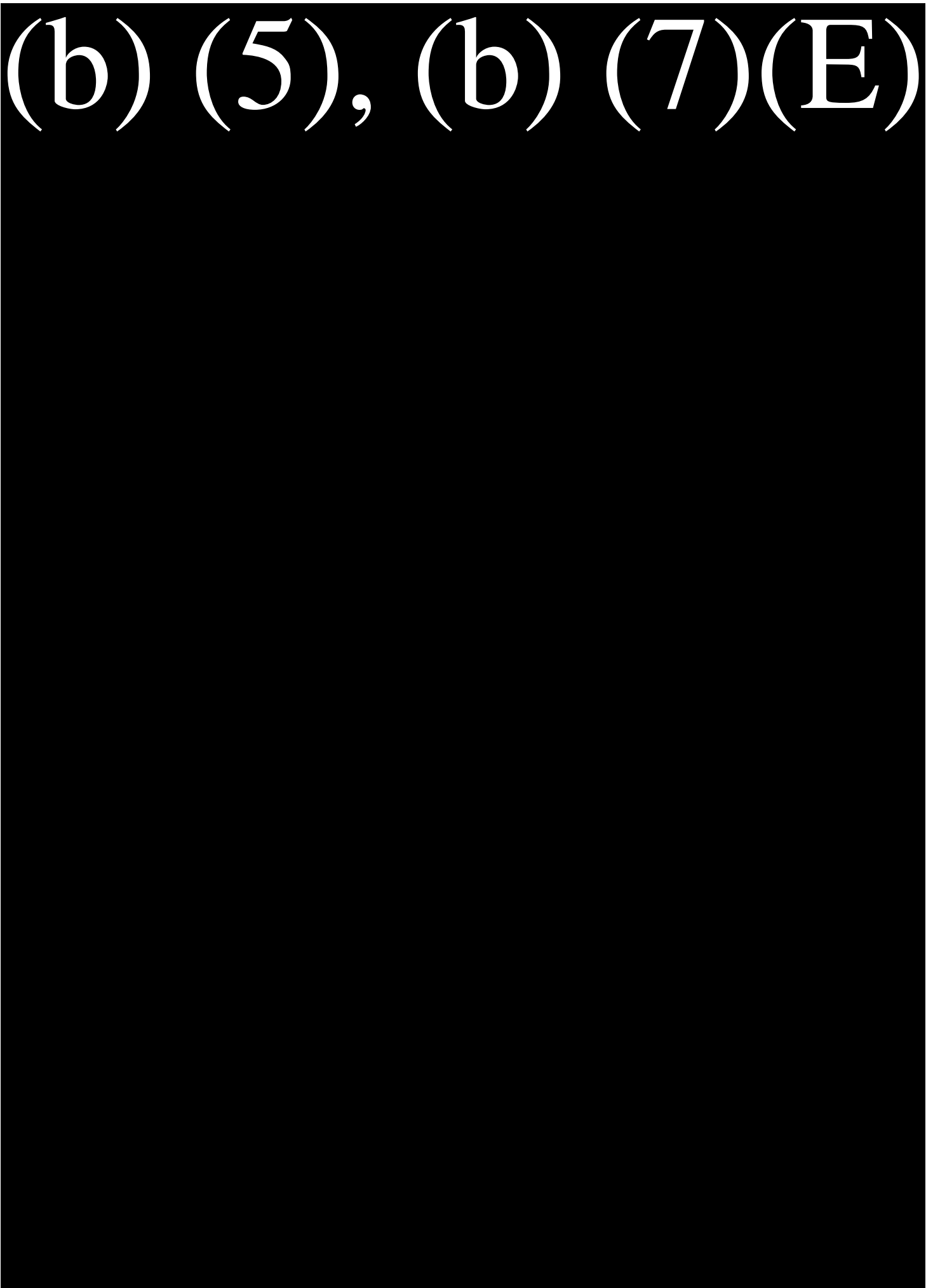
Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

(b) (5)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)



(b) (5)

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(b) (5), (b)(6); (b)(7)(C)



(b) (5)

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(b) (5), (b)(6); (b)(7)(C)



IGCE - Contract Cost
Prototype Construction Contract 4

Item	Qty	Unit	Bare Cost	Markup Factor Bare-to-Contract	ROM Estimate Contract Costs	ROM Contract Costs (Use)
(b) (5)						
<i>Note: ROM Estimate has -50%/+100% accuracy based on Project Definition (Conceptual Estimate)</i>						

**IGCE - Contract Cost
Prototype Construction Contract 1**

Item	Qty	Unit	Bare Cost	Markup Factor Bare-to-Contract	ROM Estimate Contract Costs	ROM Contract Costs (Use)
(b) (5)						
<i>Note: ROM Estimate has -50%/+100% accuracy based on Project Definition (Conceptual Estimate)</i>						

IGCE - Contract Cost
Prototype Construction Contract 2

Item	Qty	Unit	Bare Cost	Markup Factor Bare-to-Contract	ROM Estimate Contract Costs	ROM Contract Costs (Use)
(b) (5)						
<i>Note: ROM Estimate has -50%/+100% accuracy based on Project Definition (Conceptual Estimate)</i>						

**IGCE - Contract Cost
 Prototype Construction Contract 3**

Item	Qty	Unit	Bare Cost	Markup Factor Bare-to-Contract	ROM Estimate Contract Costs	ROM Contract Costs (Use)
<div style="font-size: 48pt; font-weight: bold;">(b) (5)</div>						
<i>Note: ROM Estimate has -50%/+100% accuracy based on Project Definition (Conceptual Estimate)</i>						

(b) (5)

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From: (b) (6), (b) (7)(C)
To:
Cc:
Subject: PgMP
Date: Thursday, April 27, 2017 8:47:17 AM
Attachments: [Border Barrier PgMP CF 42517.docx](#)

Program Management Plan for the Real Estate section!

(b) (6), (b) (7)(C)

Management Analyst
E3 Federal Solutions
Border Patrol Air & Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering (FM&E)

(b) (6), (b) (7)(C)(W)
(C)

(b) (6), (b) (7)(C)



U.S. Customs and
Border Protection

Comprehensive Immigration Reform Border Barrier & Tactical Infrastructure Program Management Plan

Version 1.5

I

BPAM Program Office

~~For Official Use Only~~

(b) (5)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (5), (b) (7)(E)

(b) (5)

(b) (5)

(b) (5), (b)(6); (b)(7)(C)

(b) (5)

(b) (5)

(b) (5)

(b) (5), (b)(6); (b)(7)(C); (b)(7)(E)

(b) (5), (b)(6); (b)(7)(C)

(b) (5)

(b) (5), (b)(6); (b)(7)(C)

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From: (b) (6), (b) (7)(C)
To:
Subject: RE: RGV PRD
Date: Monday, May 08, 2017 10:19:23 AM
Attachments: [RGV \(b\)\(7\)\(E\) PRD 04182017 DRAFT.docx](#)
[RGV \(b\)\(7\)\(E\) PRD 04172017 DRAFT.docx](#)

Attached are the most recent versions of RGV (b)(7)(E) and RGV (b)(7)(E) that I have, but I know there is at least a final version for RGV (b)(7)(E). Let me check with (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, May 08, 2017 10:12 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RGV PRD

Attached is the only PRD I have. (b) (6), (b) (7)(C) have there been any additional PRDs created for RGV wall segments?

(b) (6), (b) (7)(C) PMP
Special Projects Analyst
Agile Group
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Office: (b) (6), (b) (7)(C)
Mobile (b) (6), (b) (7)(C)
*Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy.*

(b) (5)

(b) (5)

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(b) (5)

(b) (5)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: EPS PRD
Date: Friday, June 16, 2017 11:54:03 AM
Attachments: [PRD_FY17 EPT STN Pedestian Fence Replacement.pdf](#)
[PRD_FY17 EPT EPS Fence Replcement.pdf](#)

Hi (b) (6), (b) (7)(C)

See attached. Do you also route to Chief Hull as well?

(b) (6), (b) (7)(C)
[Redacted]

From: (b) (6), (b) (7)(C)
Sent: Friday, June 16, 2017 10:53 AM
To: (b) (6), (b) (7)(C)
Subject: FW: EPS PRD

(b) (6), (b) (7)(C)
[Redacted]

(b) (5), (b)(6); (b)(7)(C)

Jeffrey D. Self

Thanks

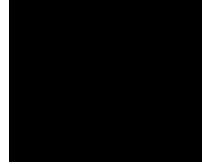
(b) (6), (b) (7)(C)
[Redacted]

From: (b) (6), (b) (7)(C)
Sent: Thursday, June 15, 2017 2:37 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: EPS PRD

(b) (6), (b) (7)(C)
[Redacted]

This PRD is good to go. The other PRD needs a slight revision.

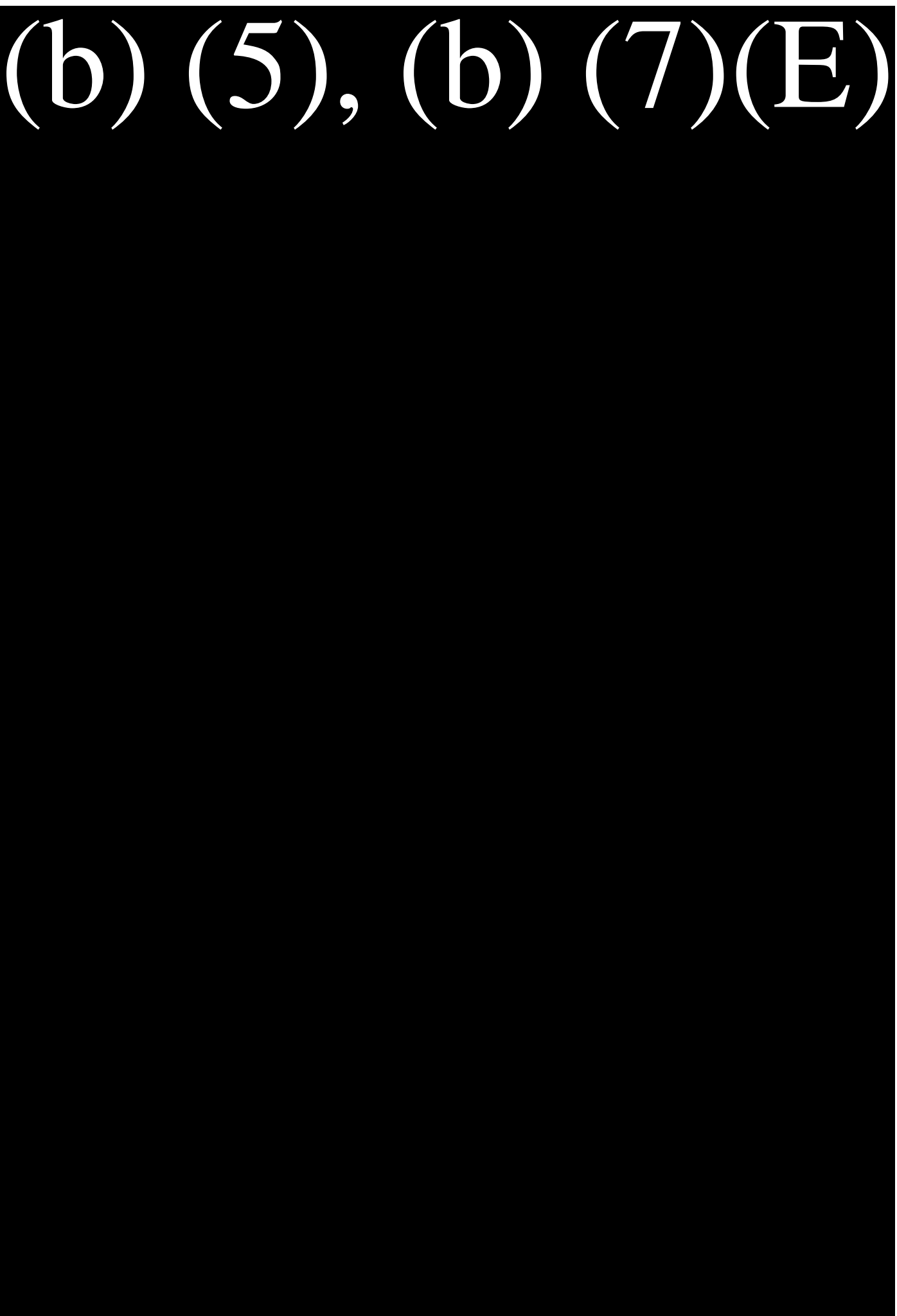
(b) (6), (b) (7)(C)



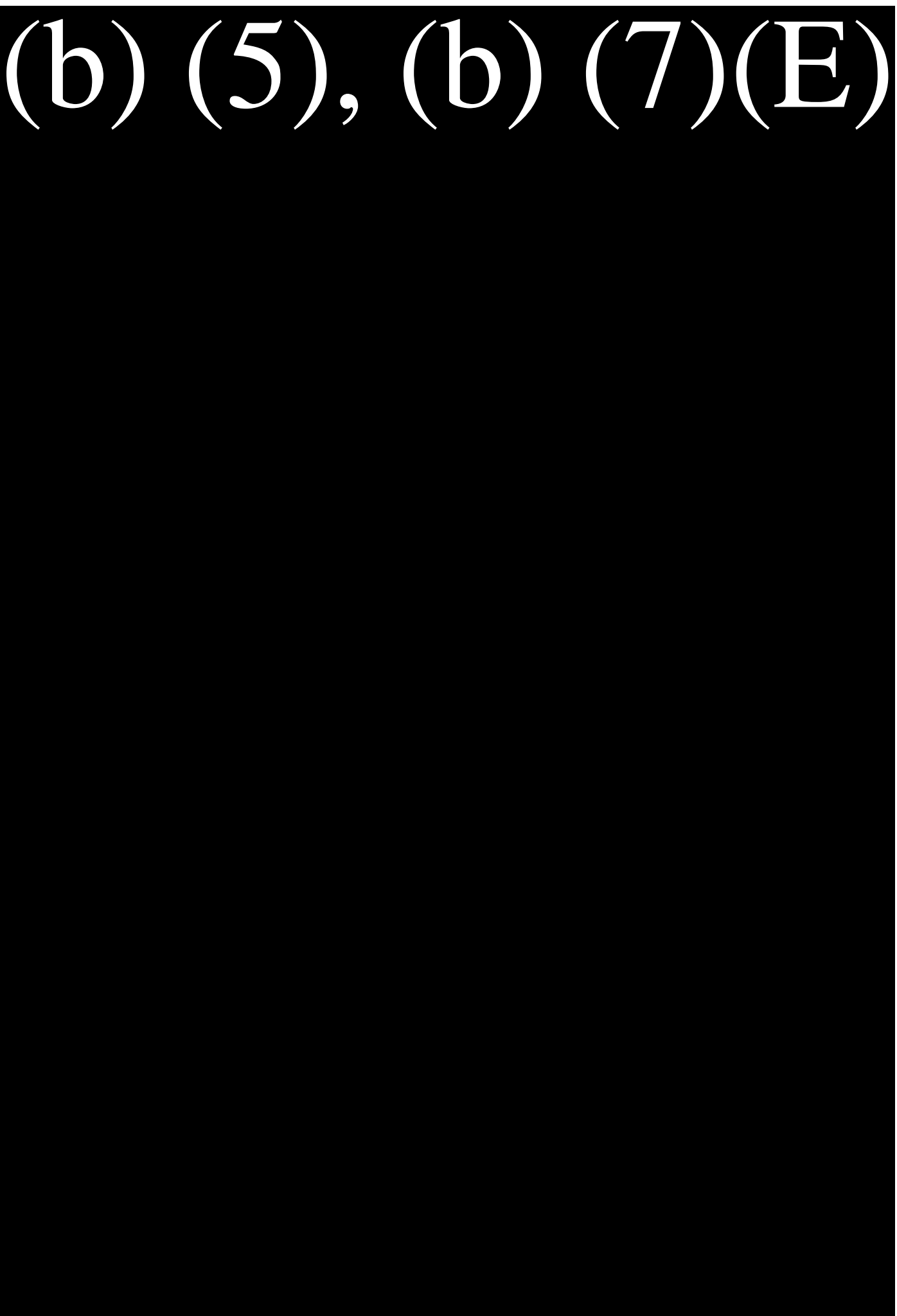
Director-Tactical Infrastructure
Team Lead – Portfolio Management Liaison
U.S. Border Patrol

(b) (6), (b) (7)(C) Office
iPhone

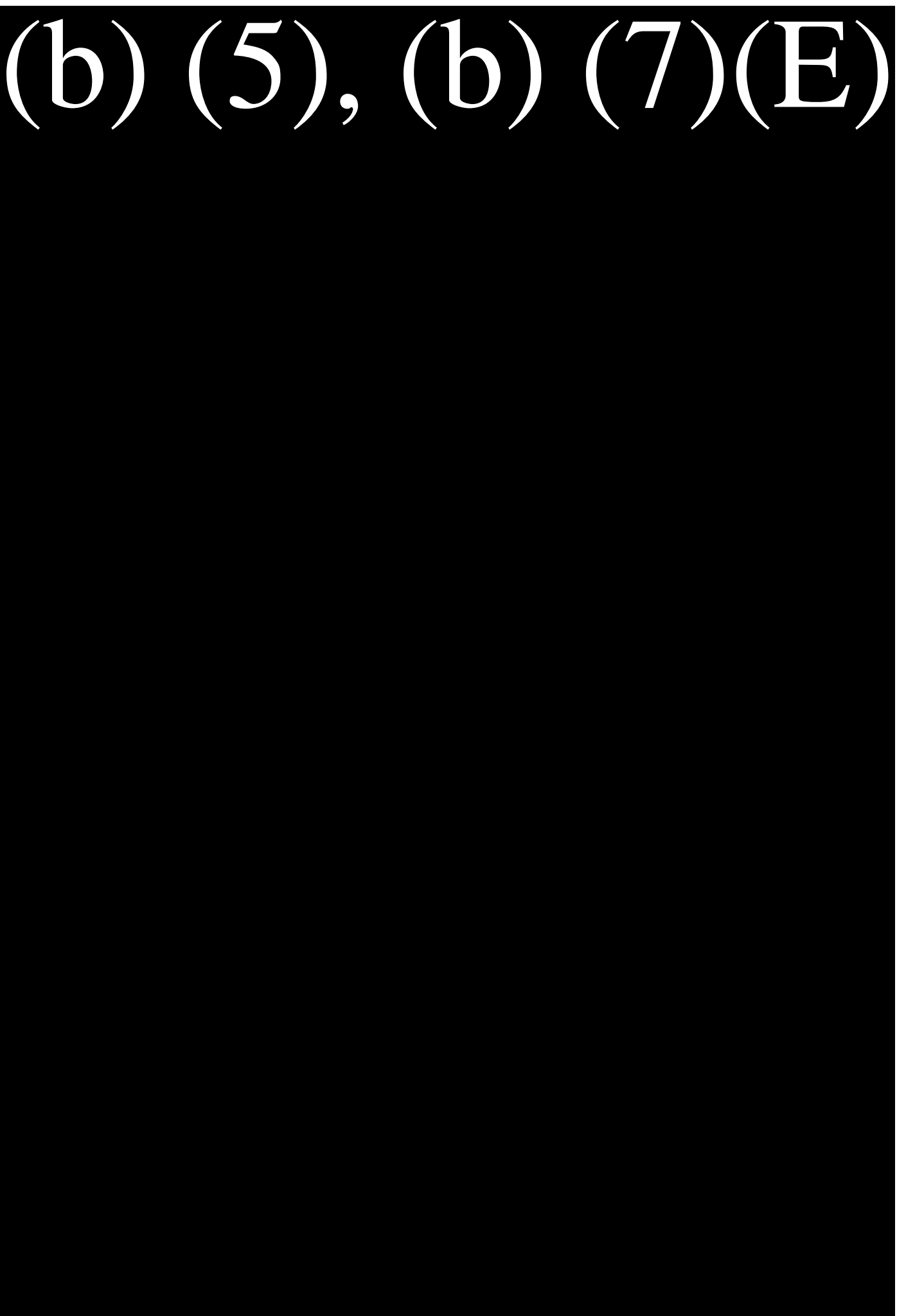
(b) (5), (b) (7)(E)



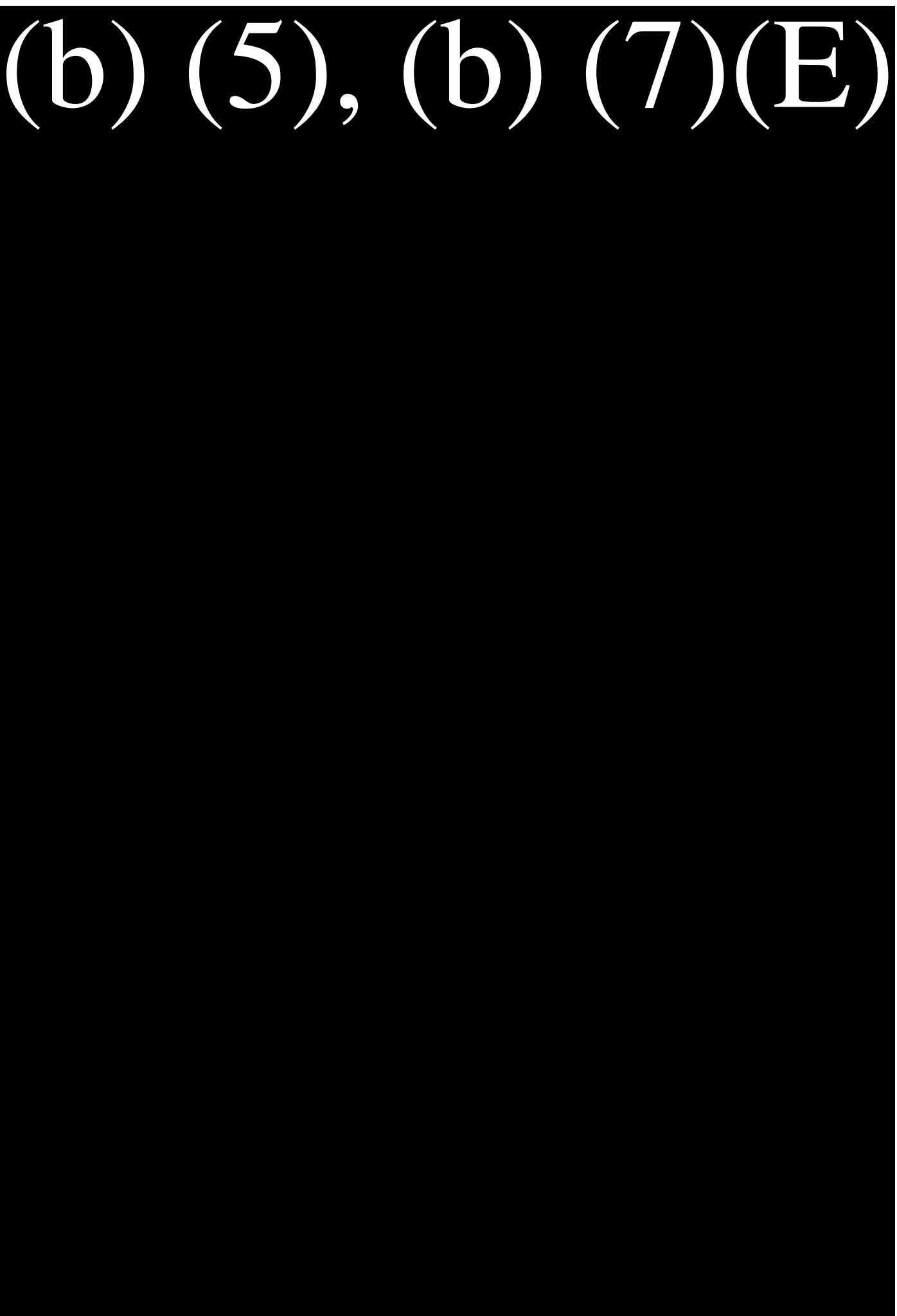
(b) (5), (b) (7)(E)



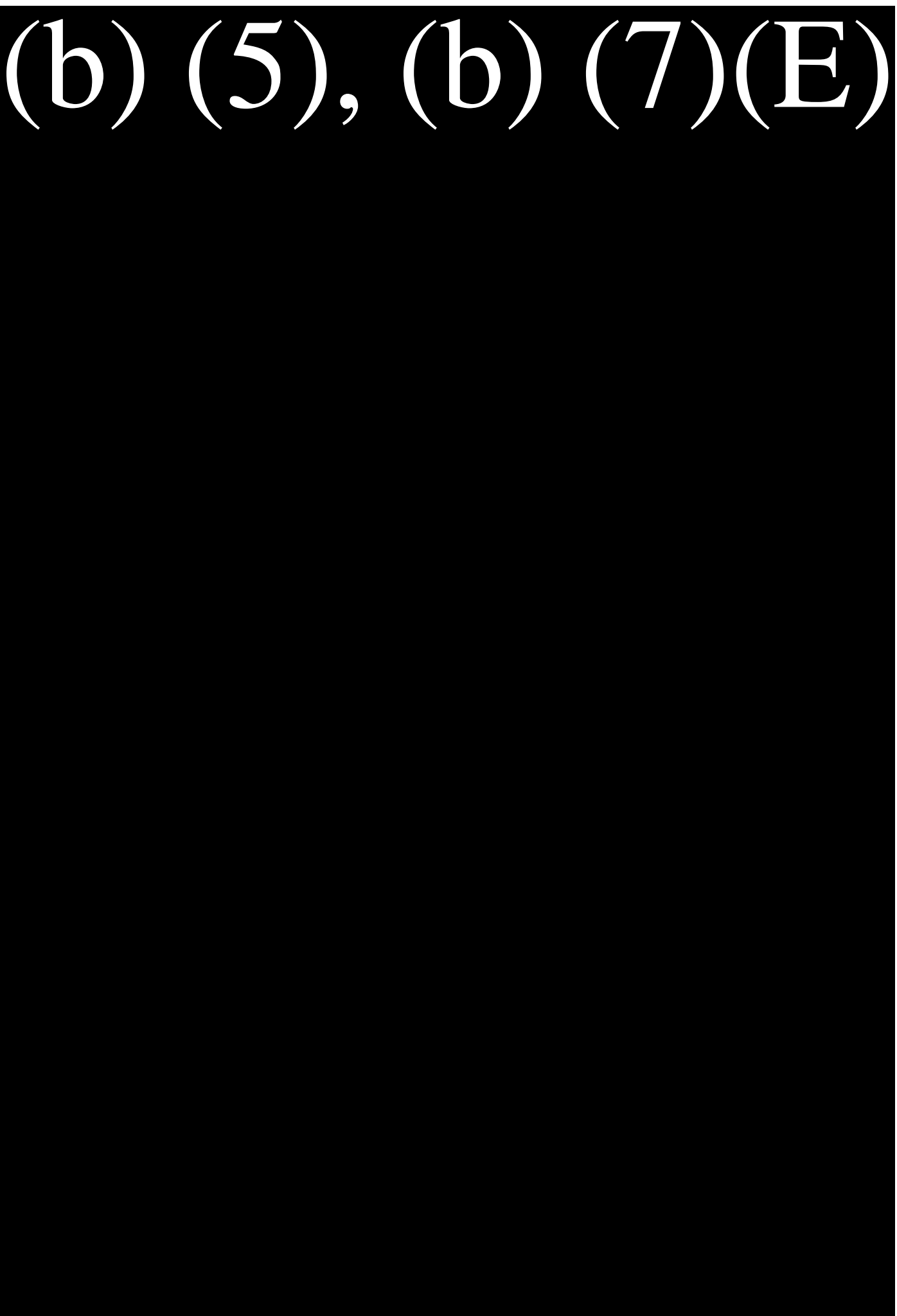
(b) (5), (b) (7)(E)



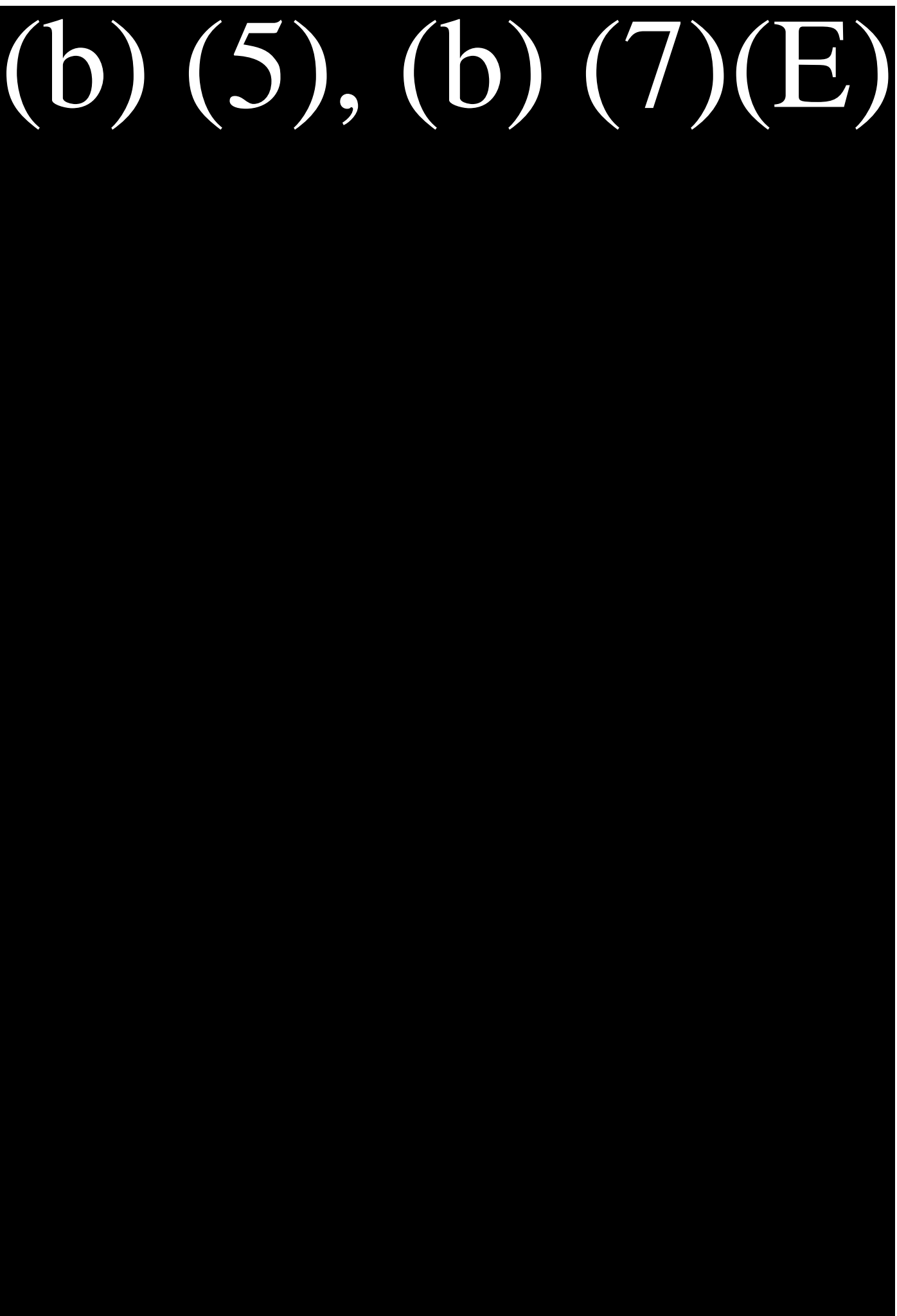
(b) (5), (b) (7)(E)



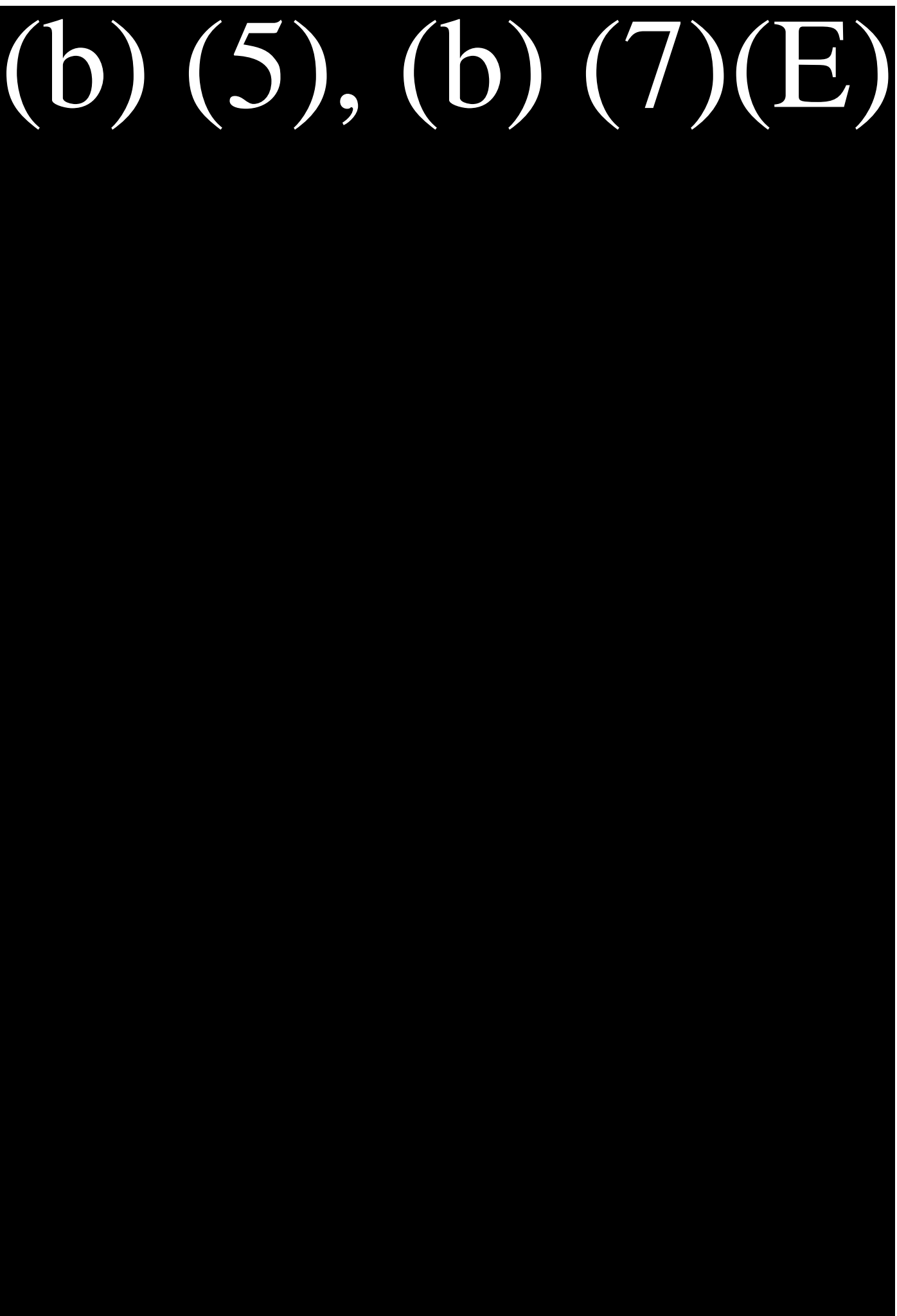
(b) (5), (b) (7)(E)



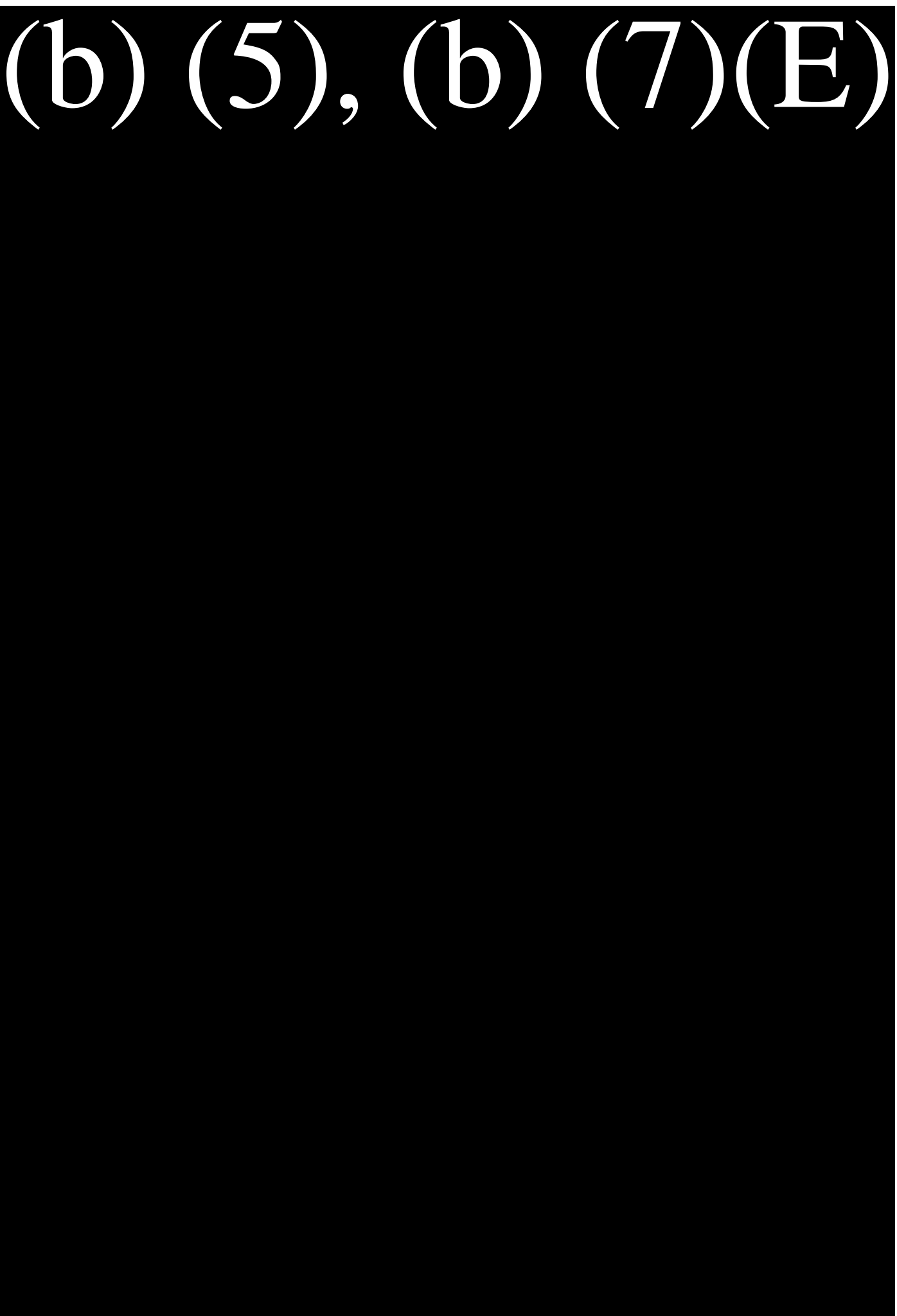
(b) (5), (b) (7)(E)



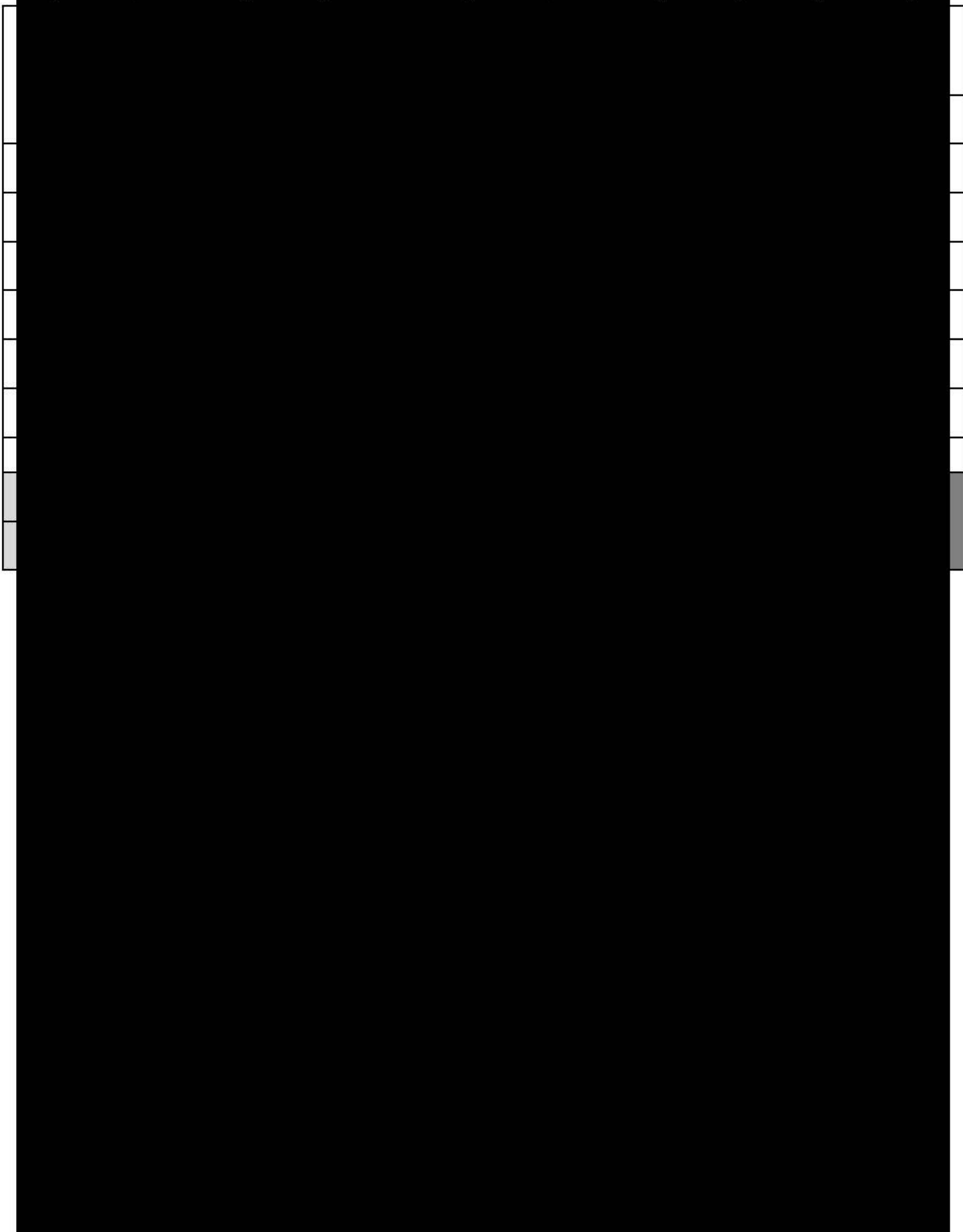
(b) (5), (b) (7)(E)



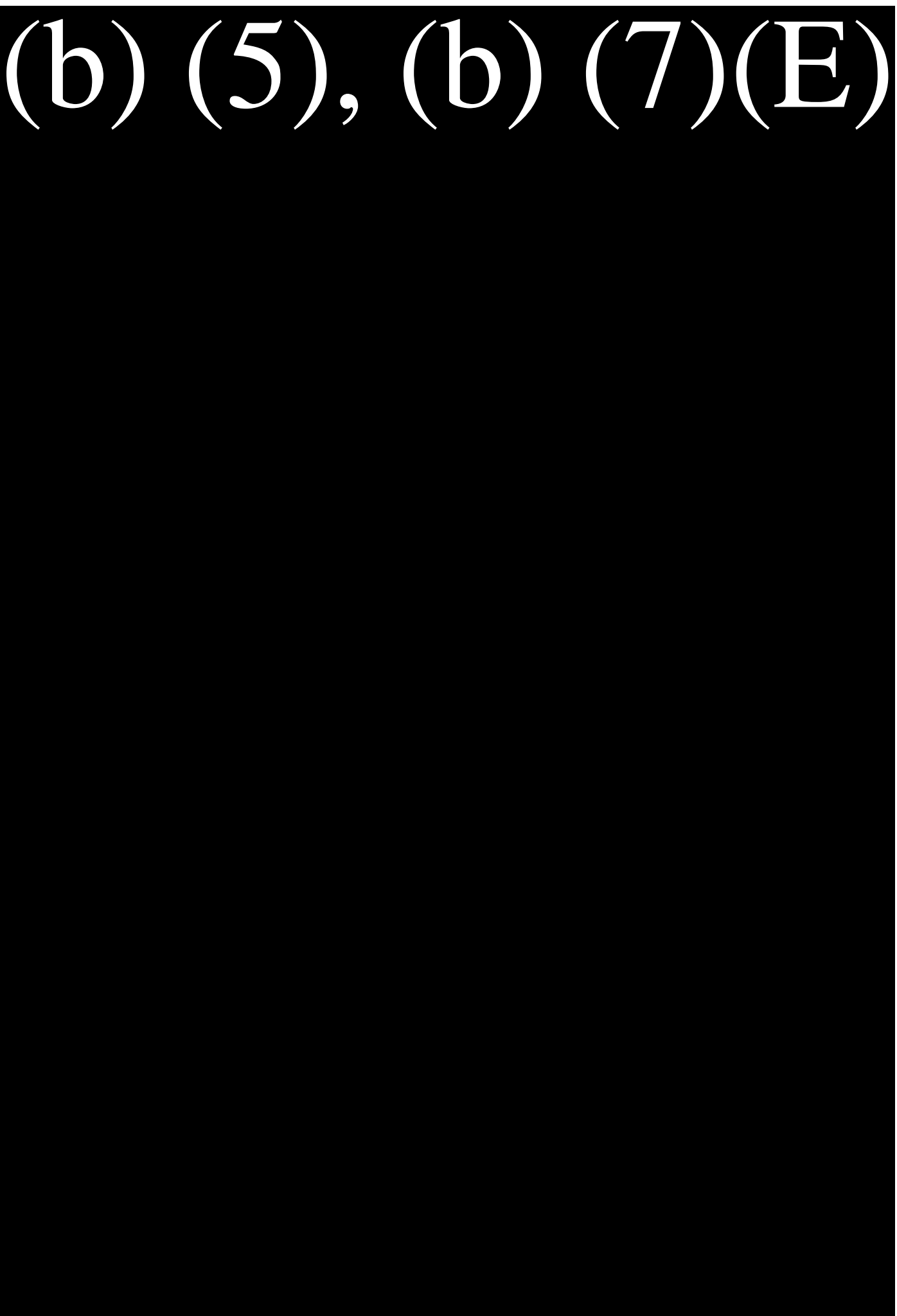
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



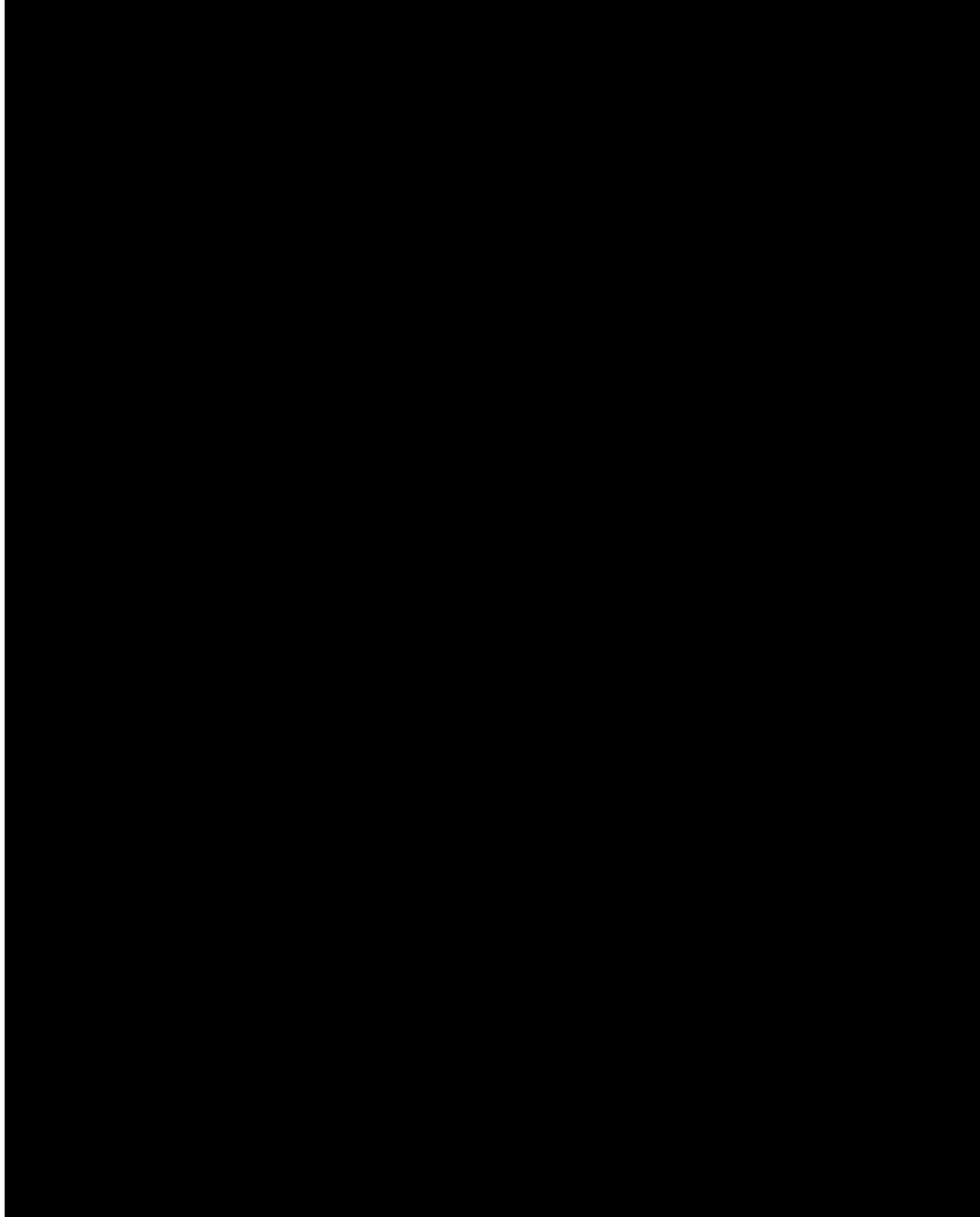
(b) (5), (b) (7)(E)



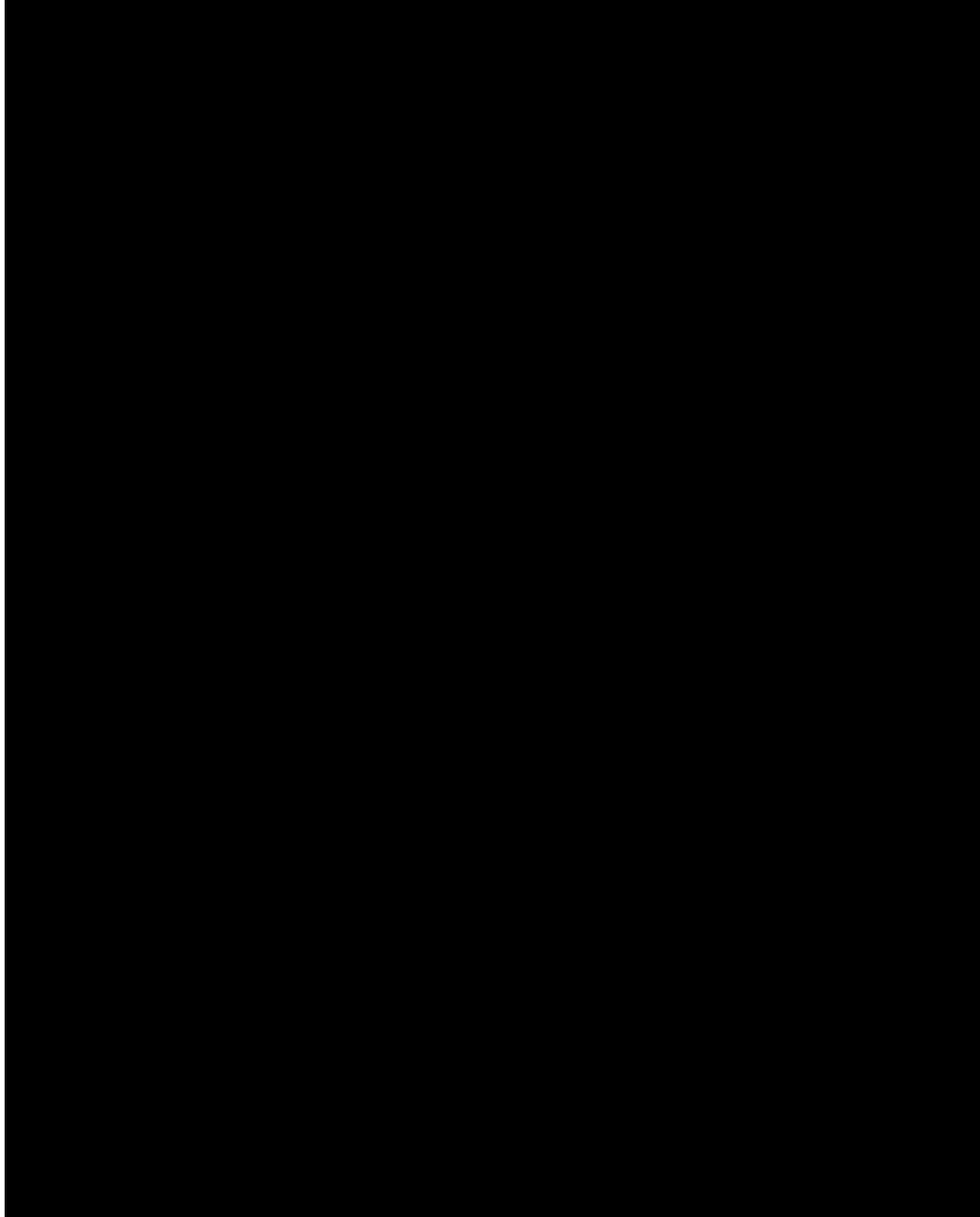
(b) (5), (b) (7)(E), (b)(6); (b)(7)(C)



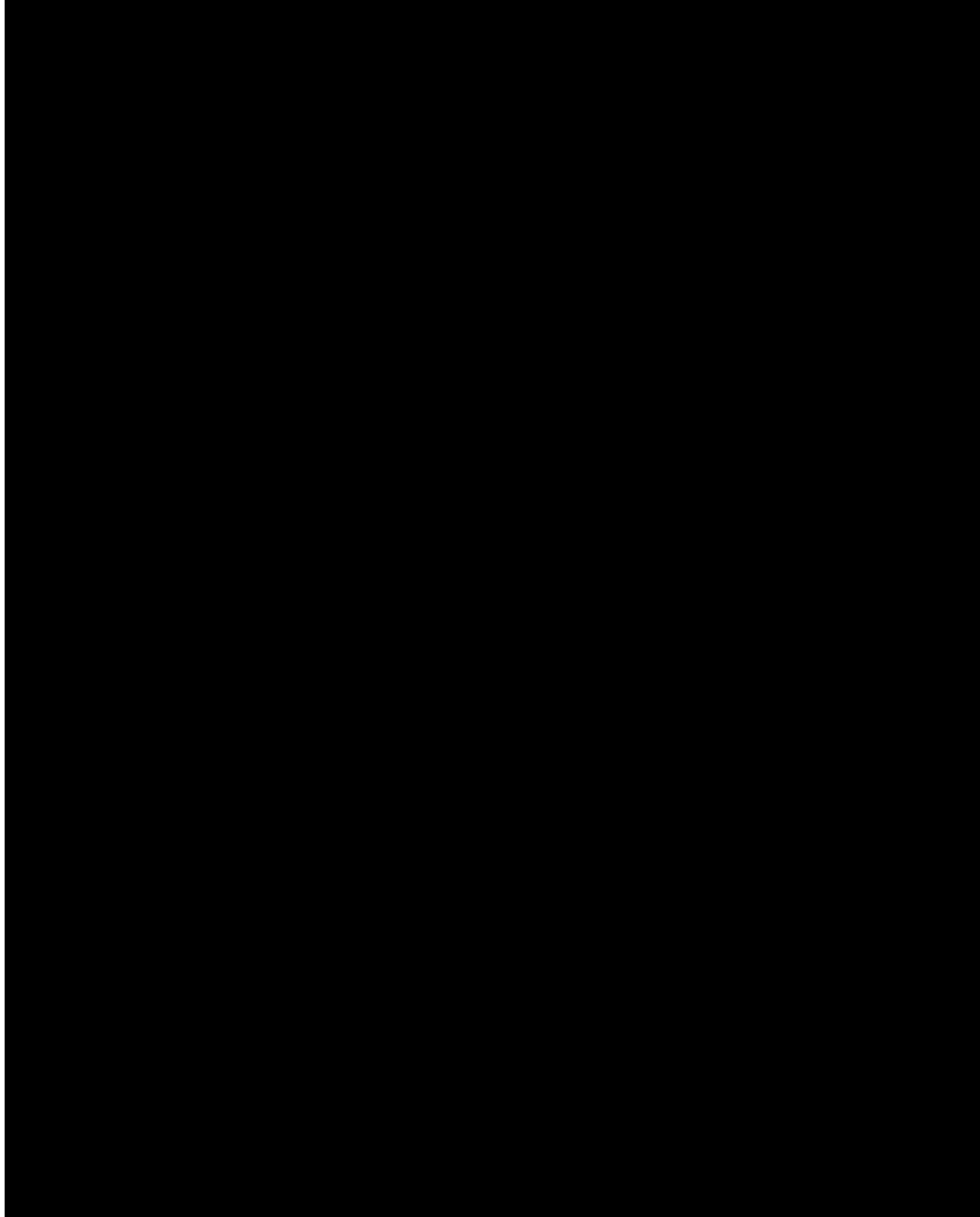
(b) (5), (b) (7)(E)



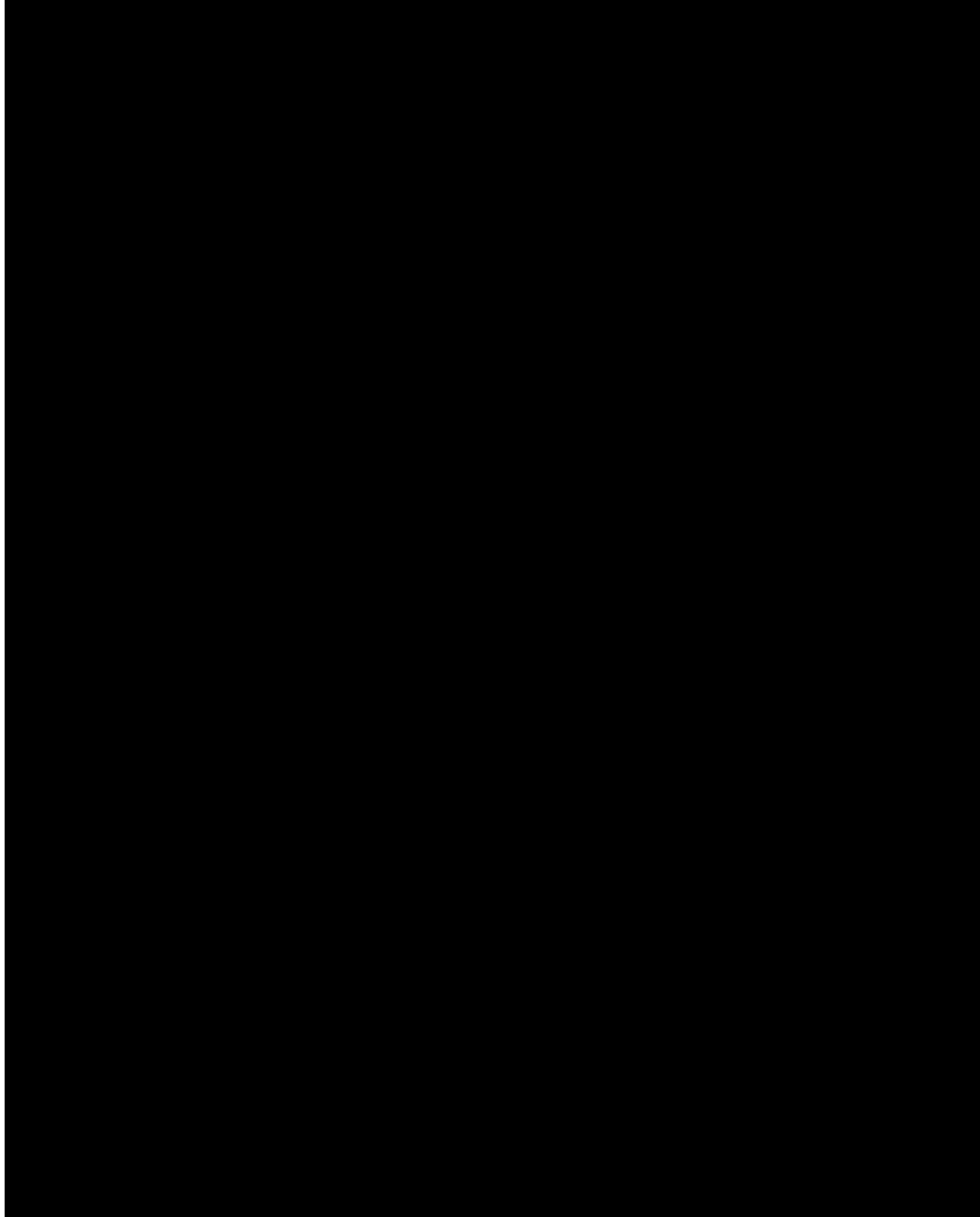
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



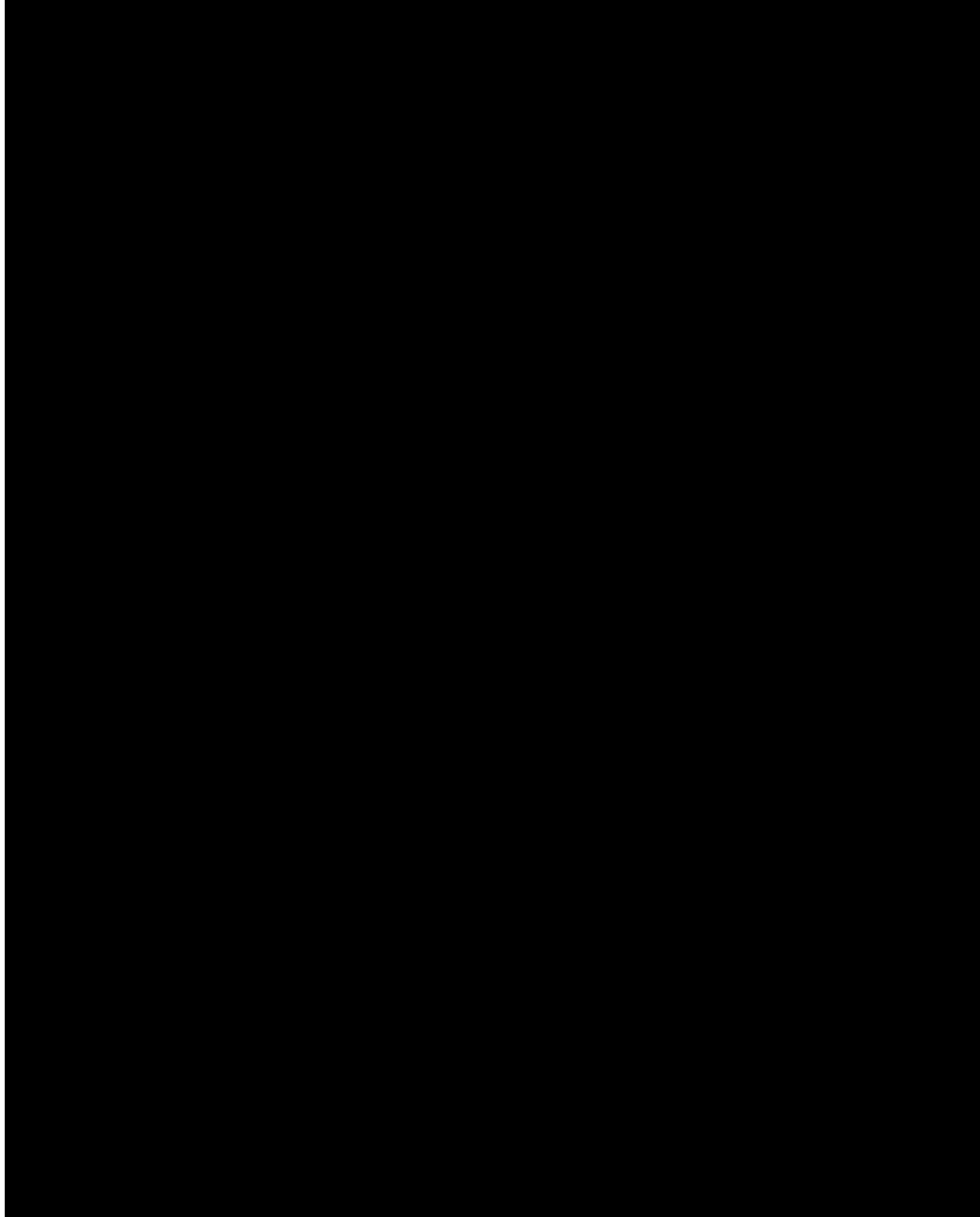
(b) (5), (b) (7)(E)



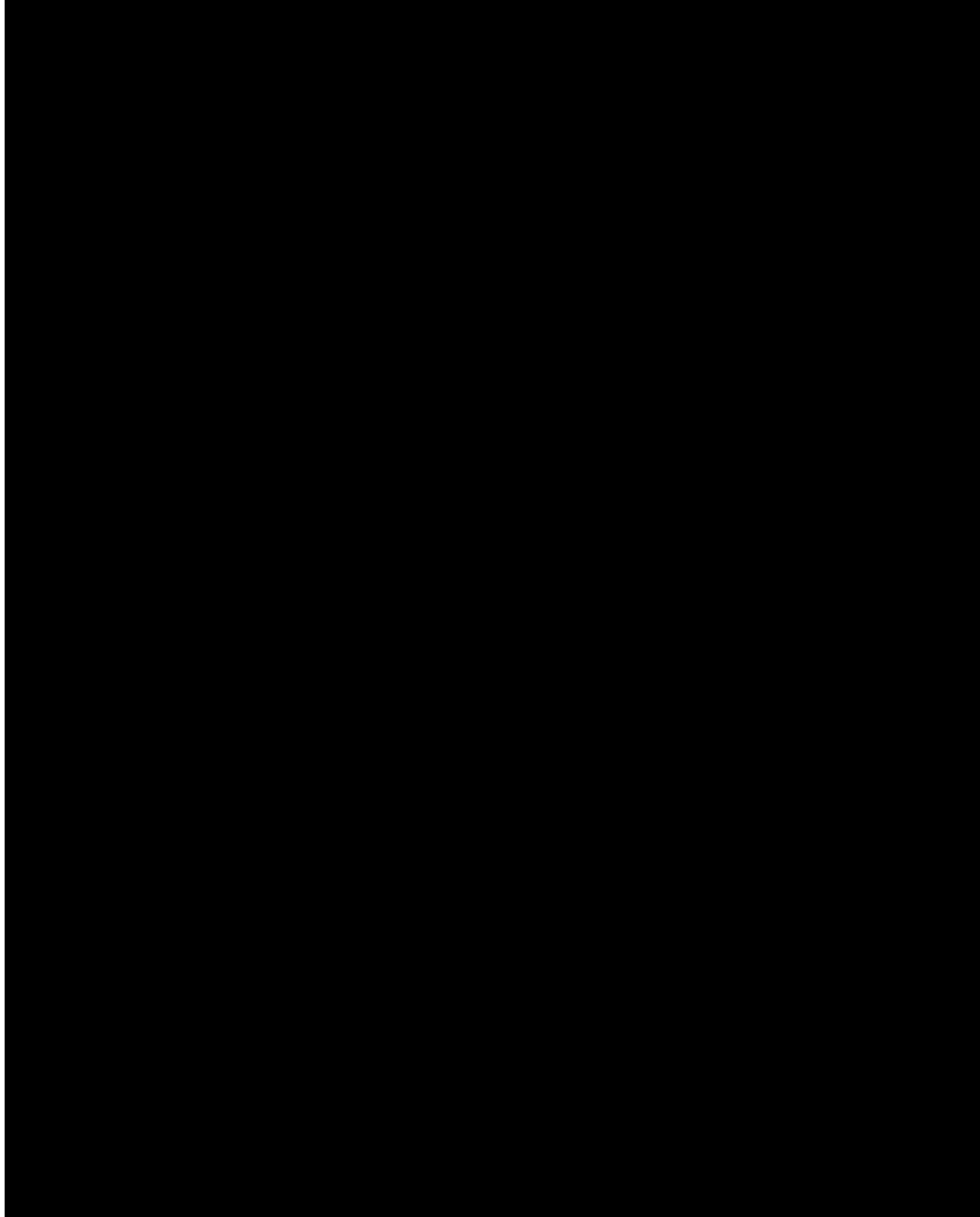
(b) (5), (b) (7)(E)



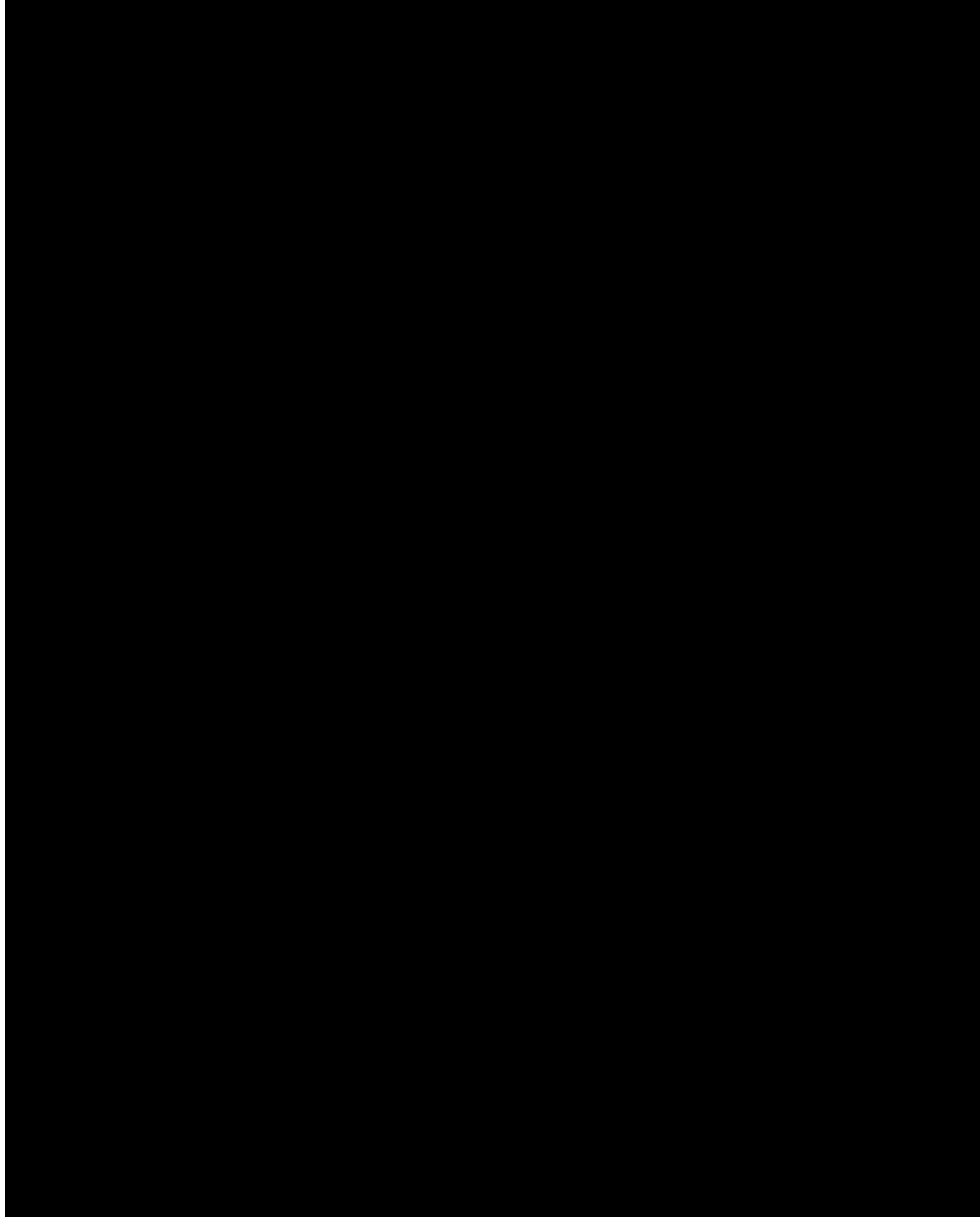
(b) (5), (b) (7)(E)



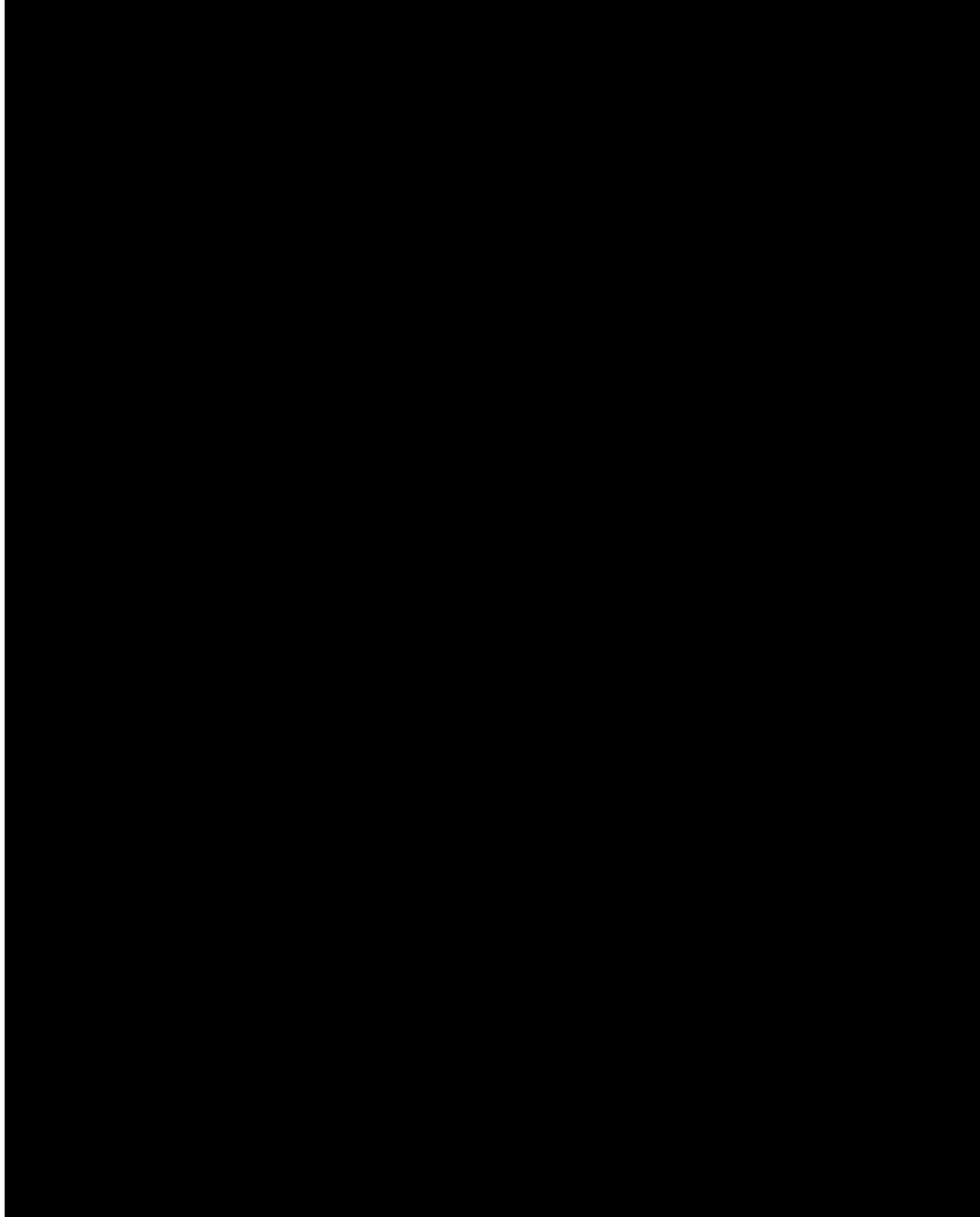
(b) (5), (b) (7)(E)



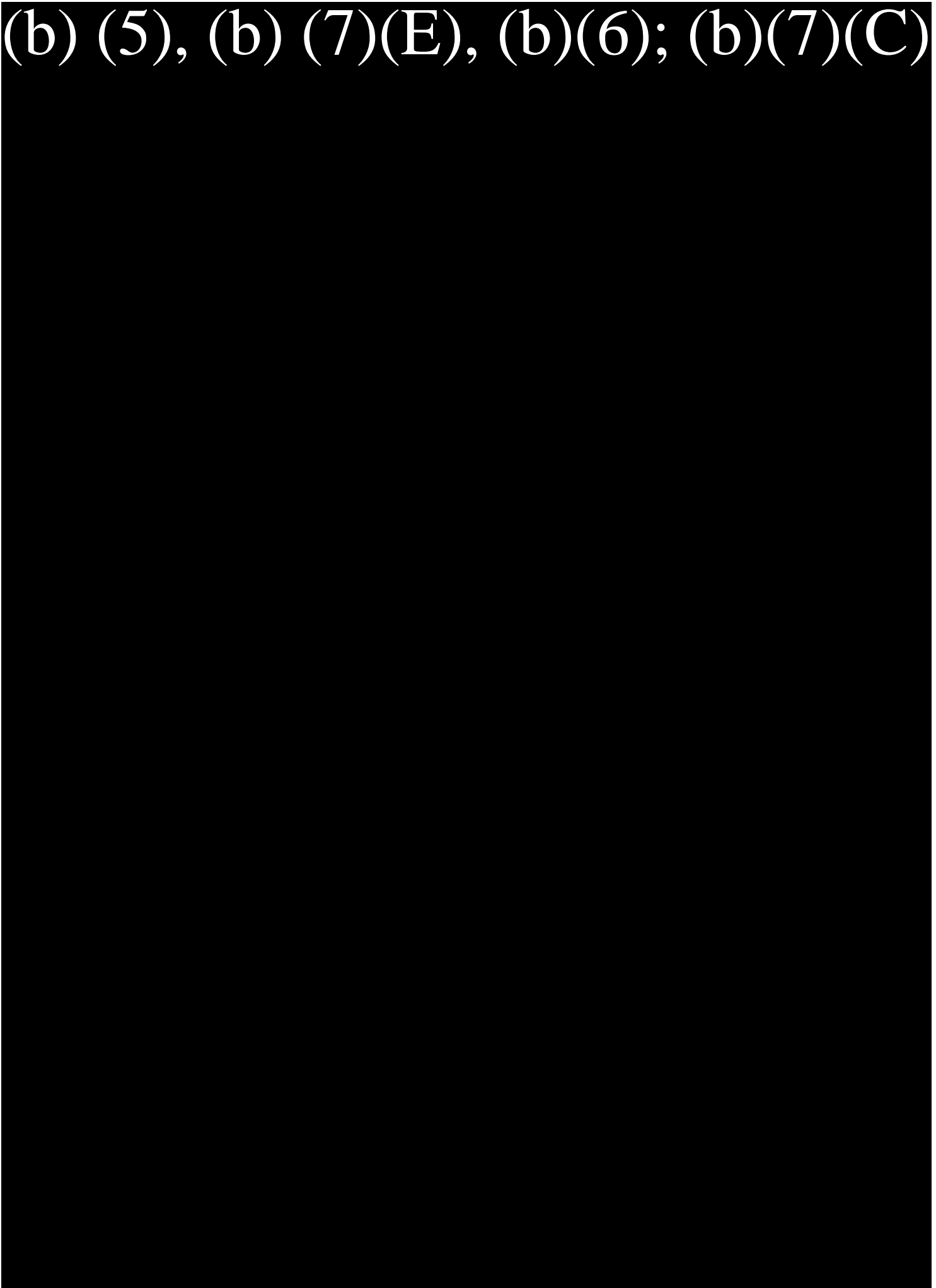
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E), (b)(6); (b)(7)(C)



From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RGV Revised PRD
Date: Monday, August 14, 2017 3:06:18 PM
Attachments: (b) (7)(E) [PRD 8-08-2017.docx](#)

(b) (6), (b) (7)(C)

Please do a final look over and if you don't find anything please route to Sector for signature and to the other Signatures for awareness only.

(b) (6), (b) (7)(C) P.E. LEED AP BD+C

Program Manager

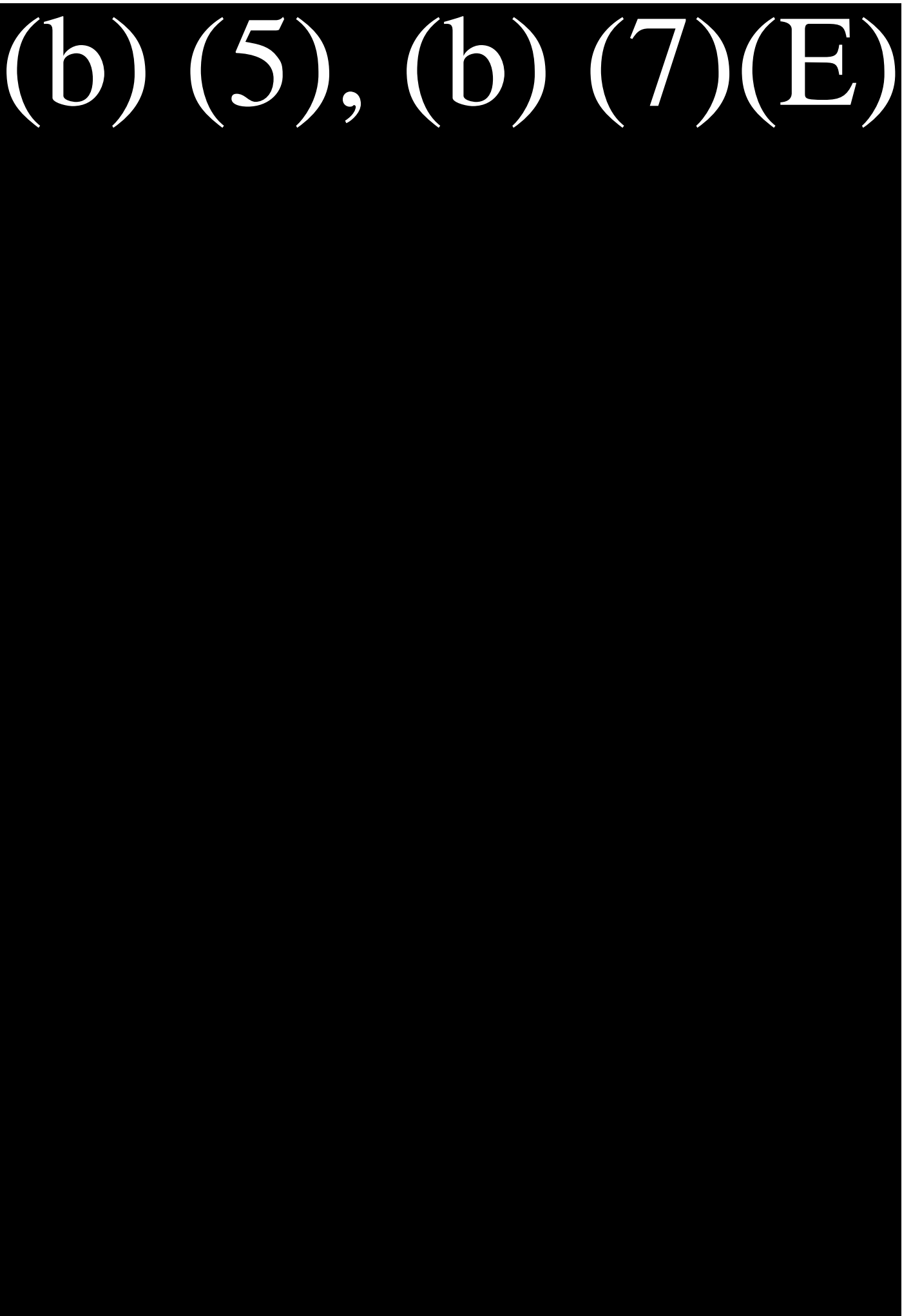
Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

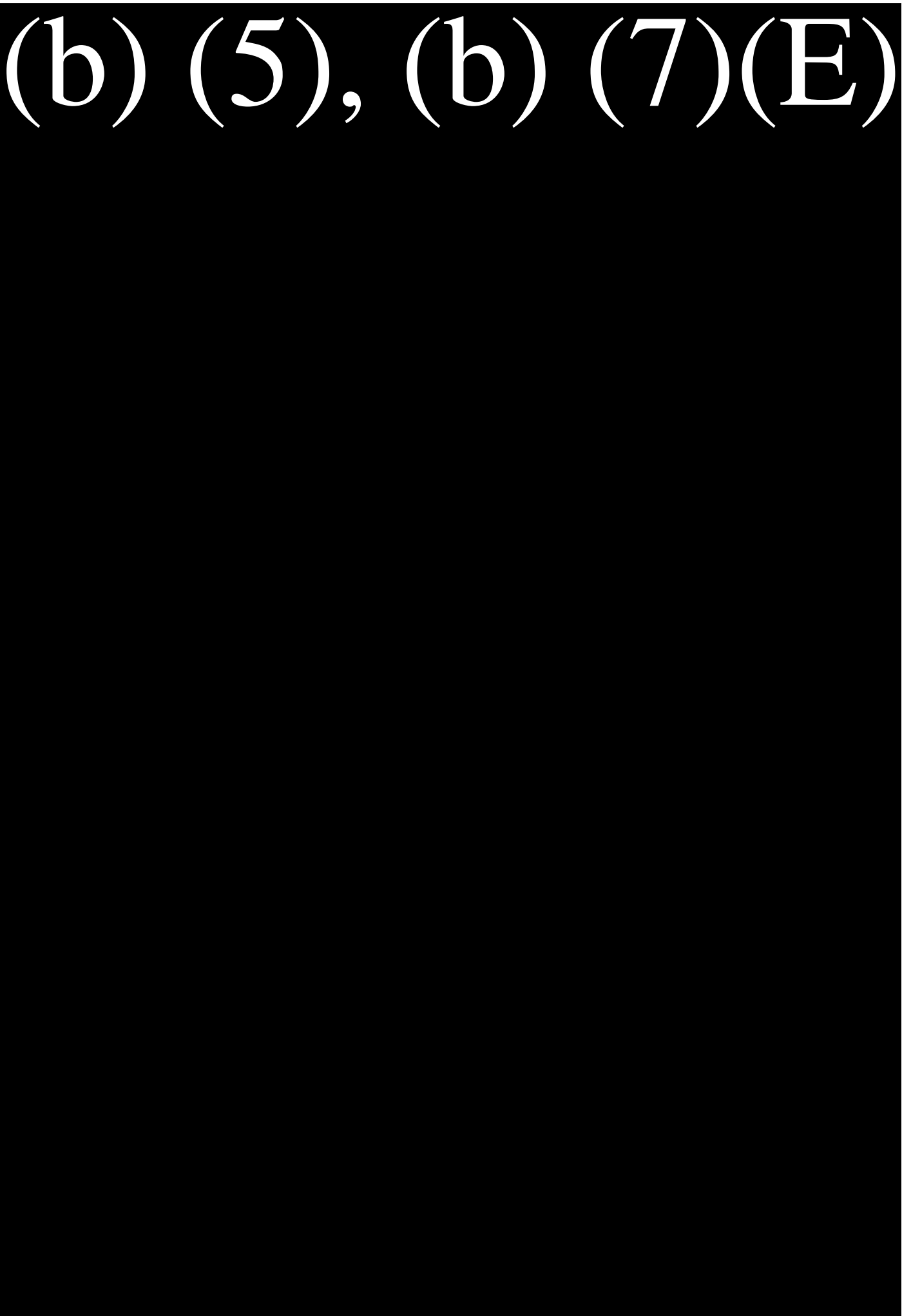
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

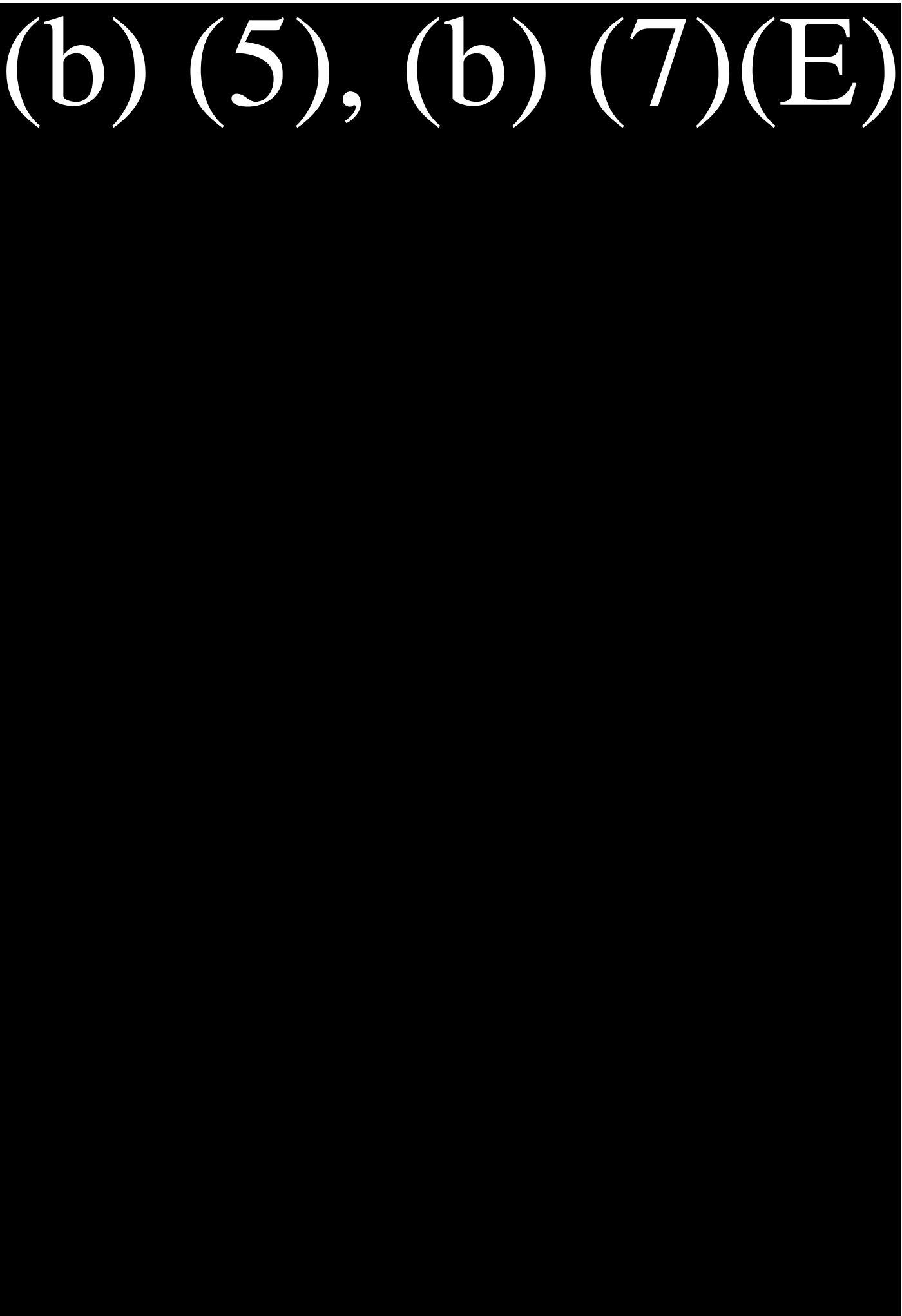
(b) (5), (b) (7)(E)



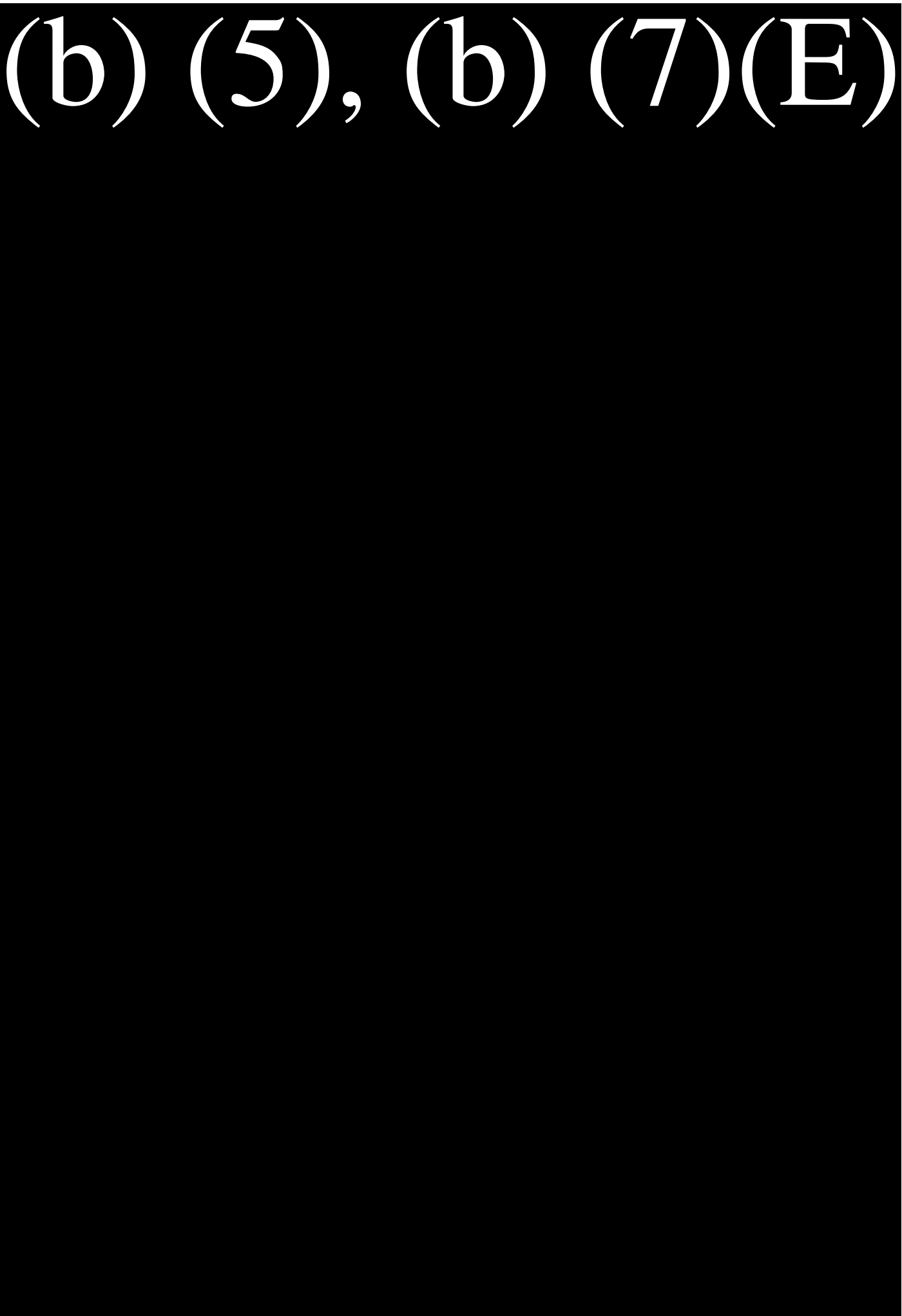
(b) (5), (b) (7)(E)



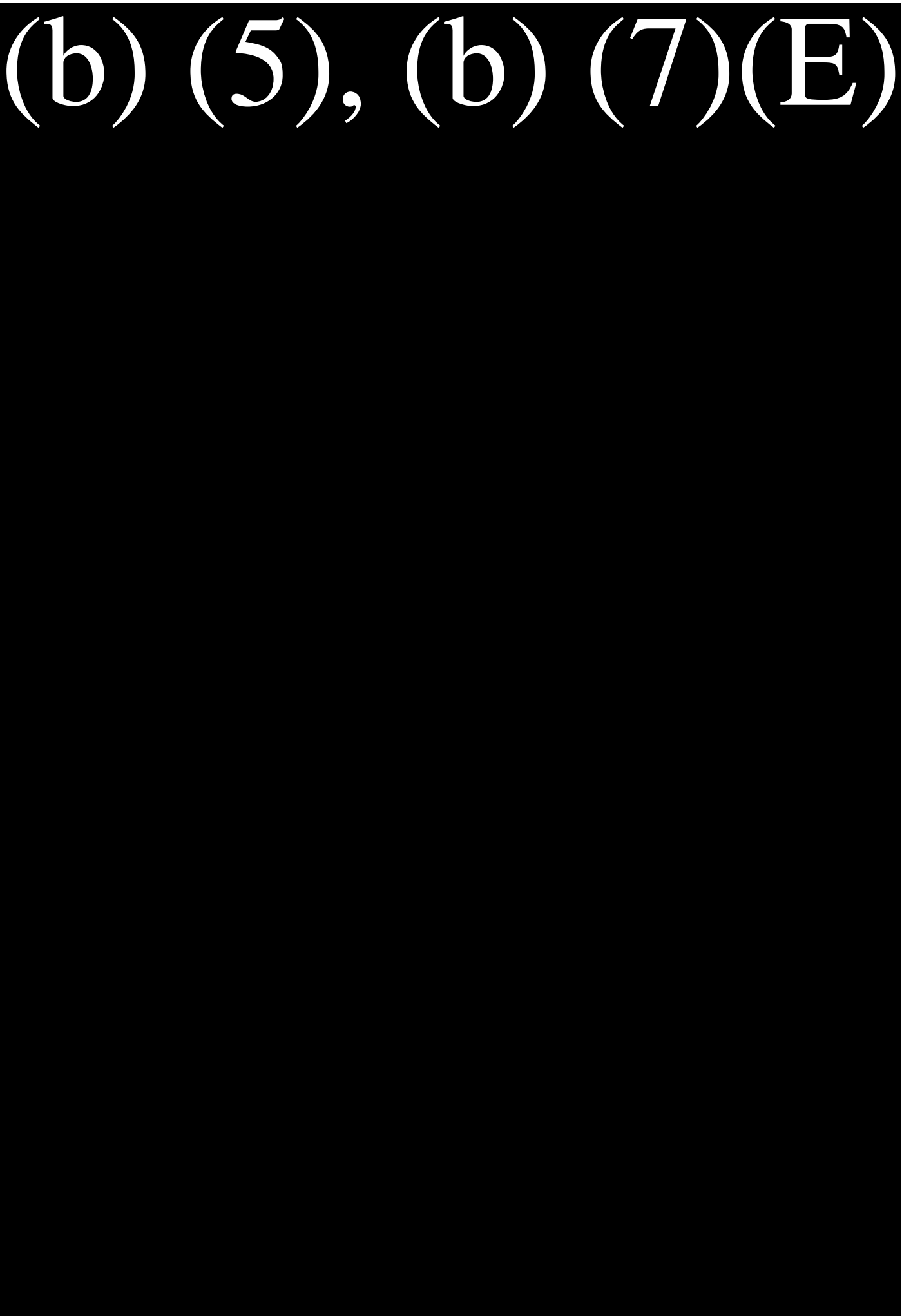
(b) (5), (b) (7)(E)



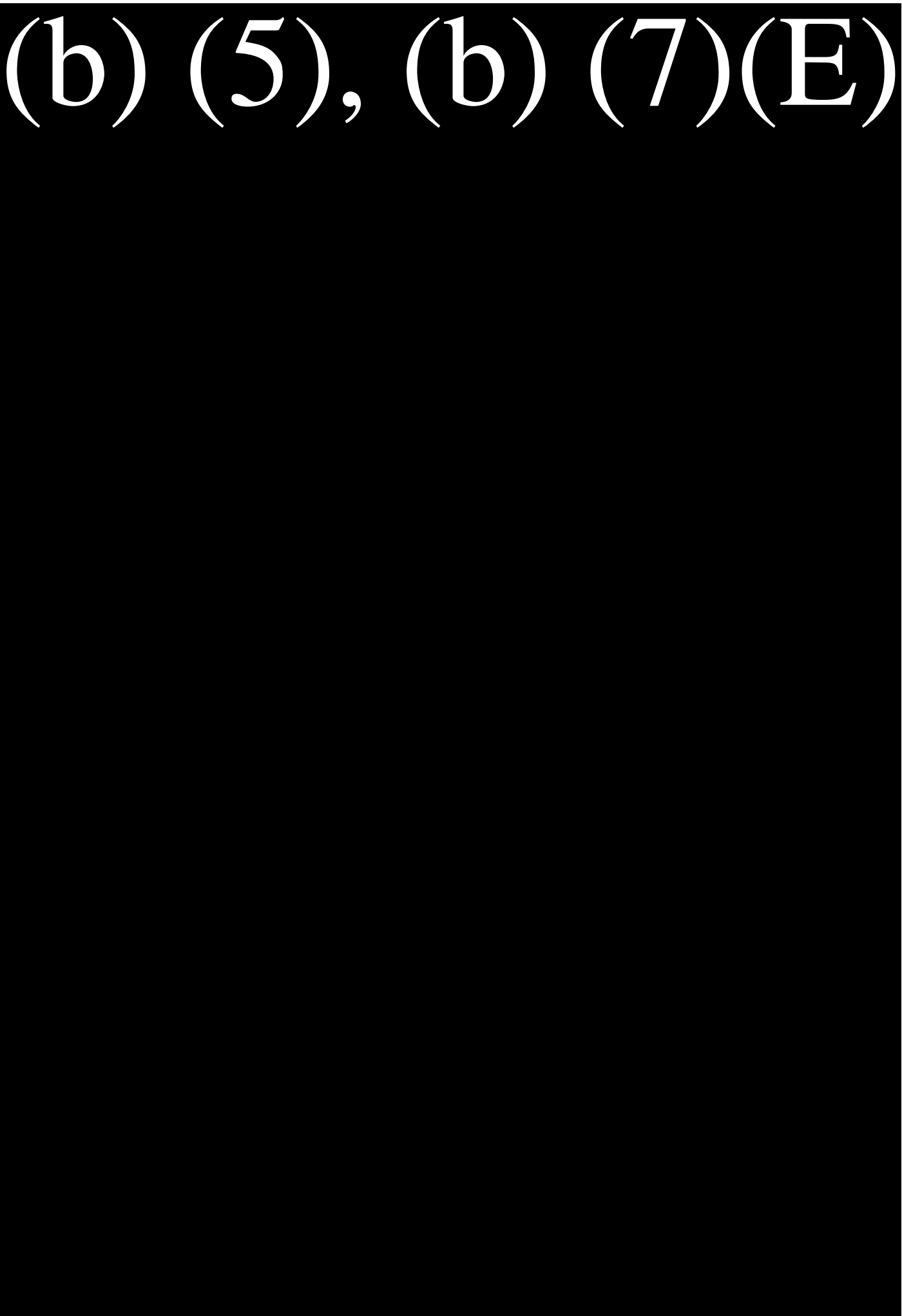
(b) (5), (b) (7)(E)



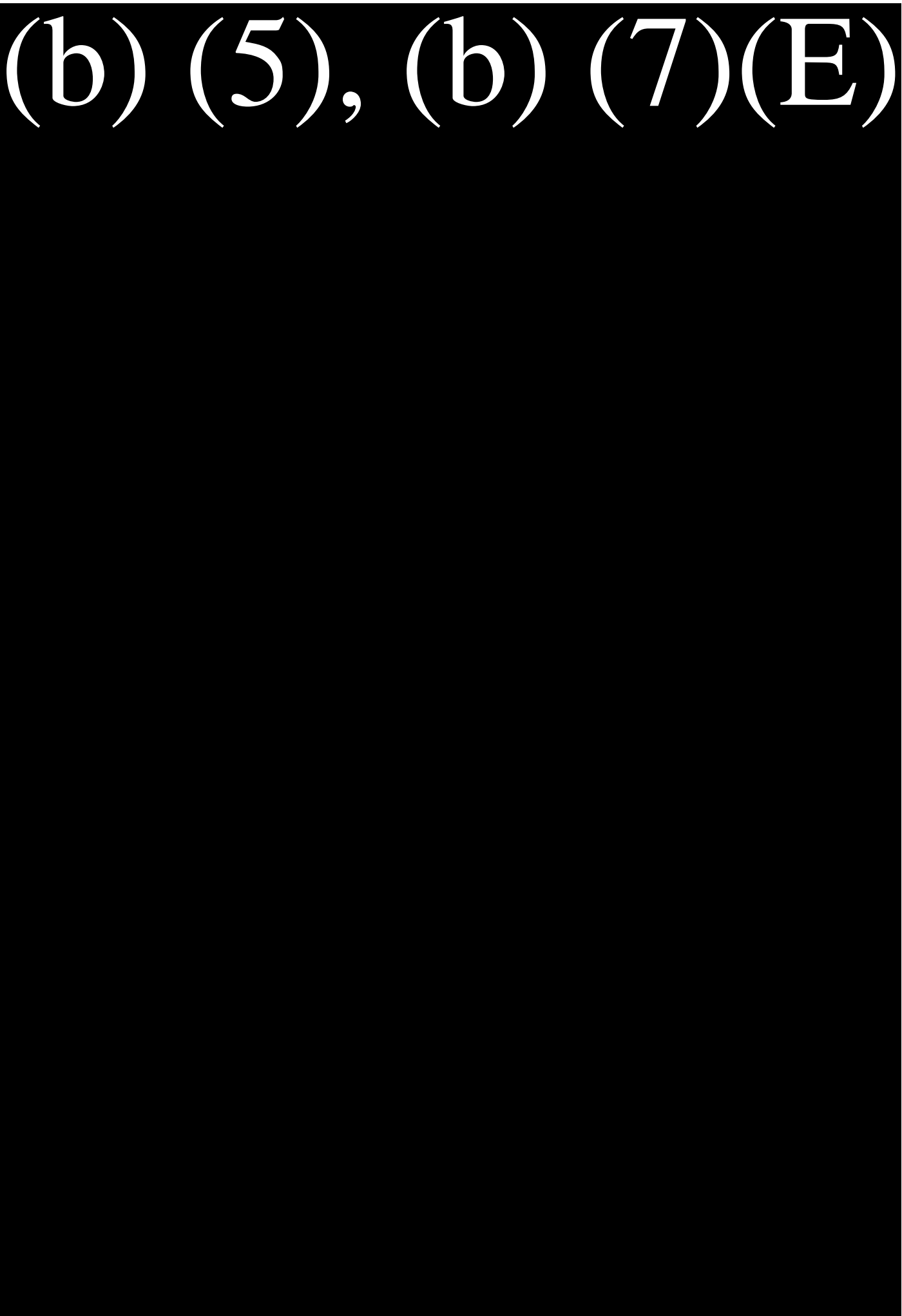
(b) (5), (b) (7)(E)



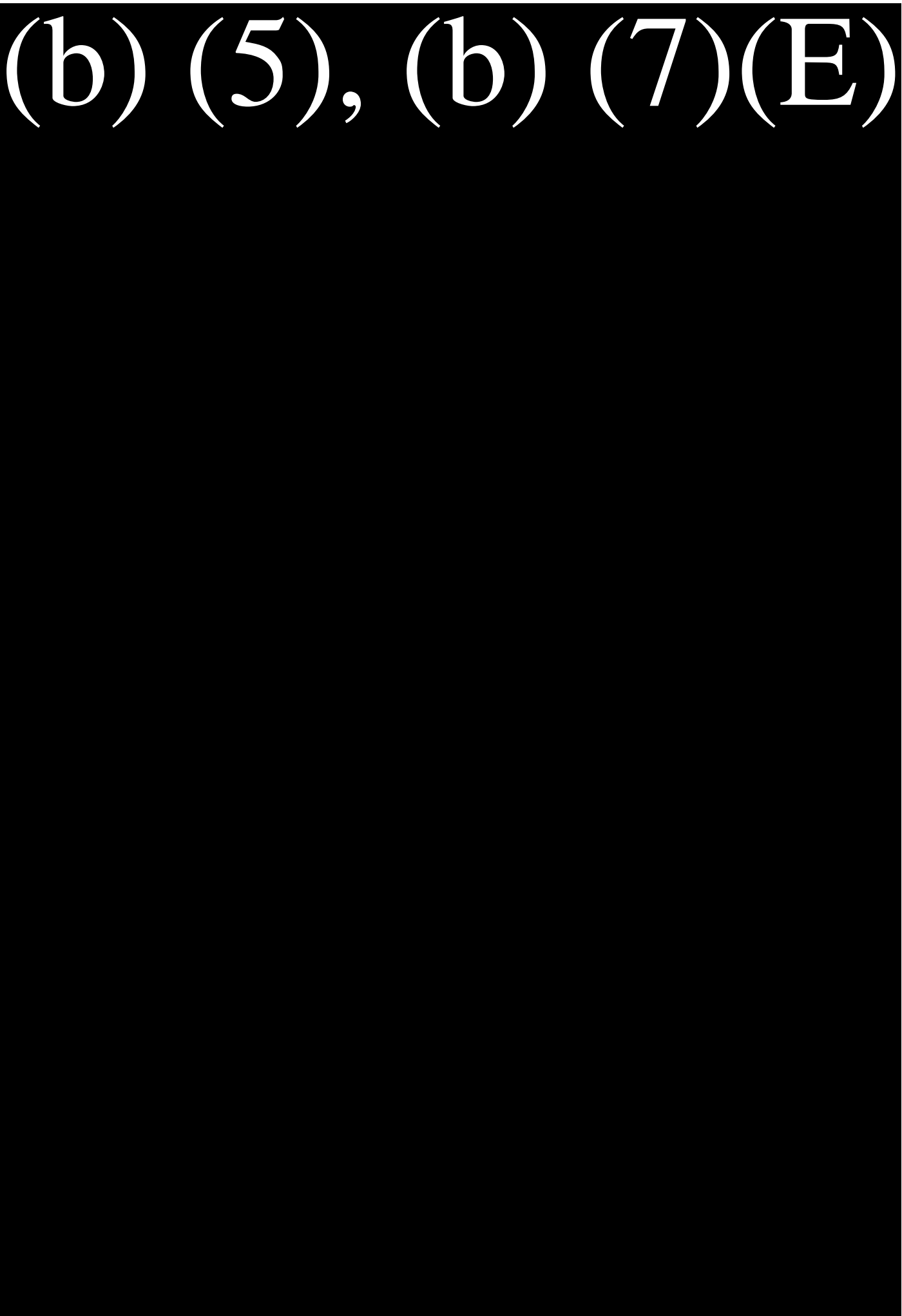
(b) (5), (b) (7)(E)



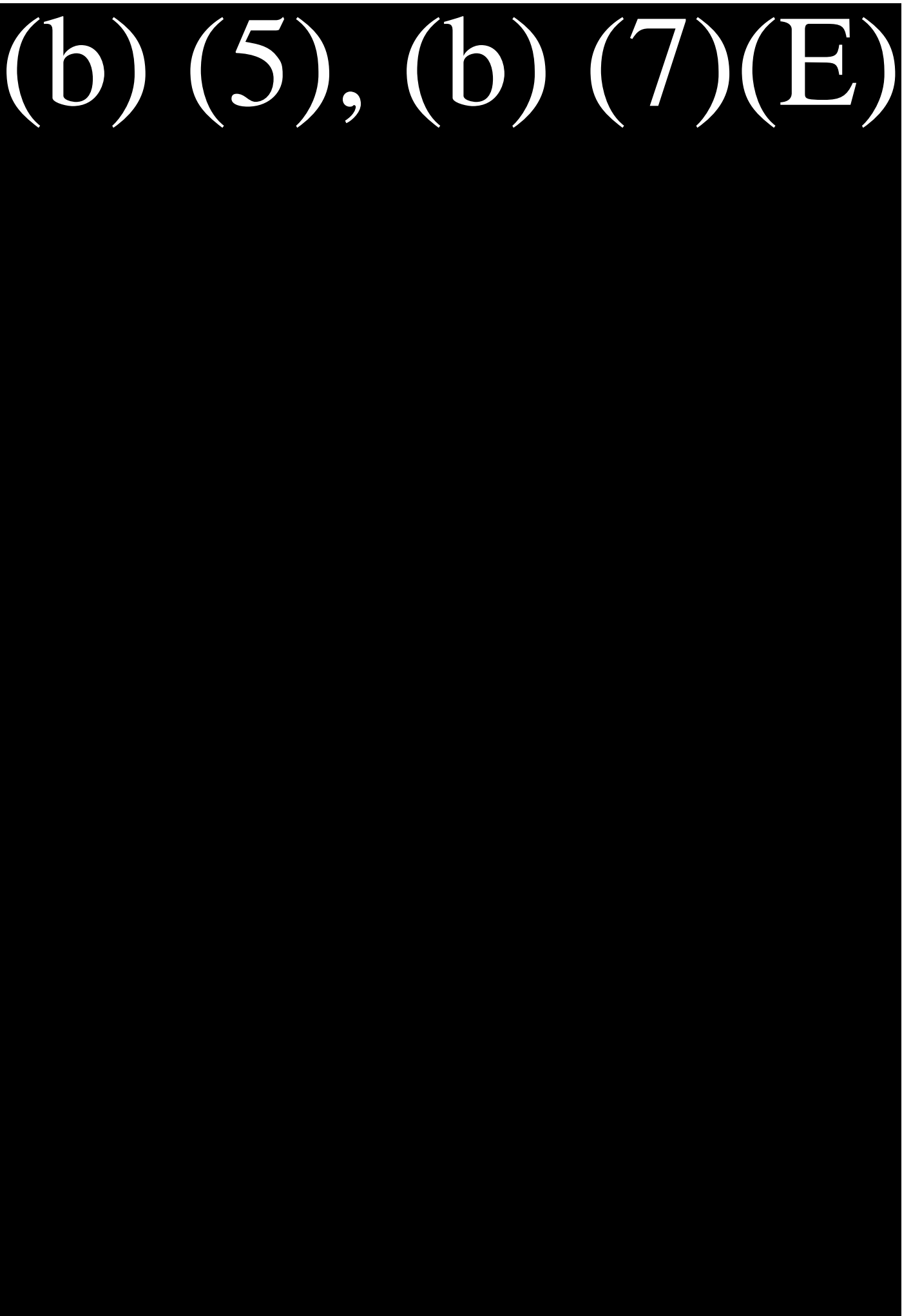
(b) (5), (b) (7)(E)



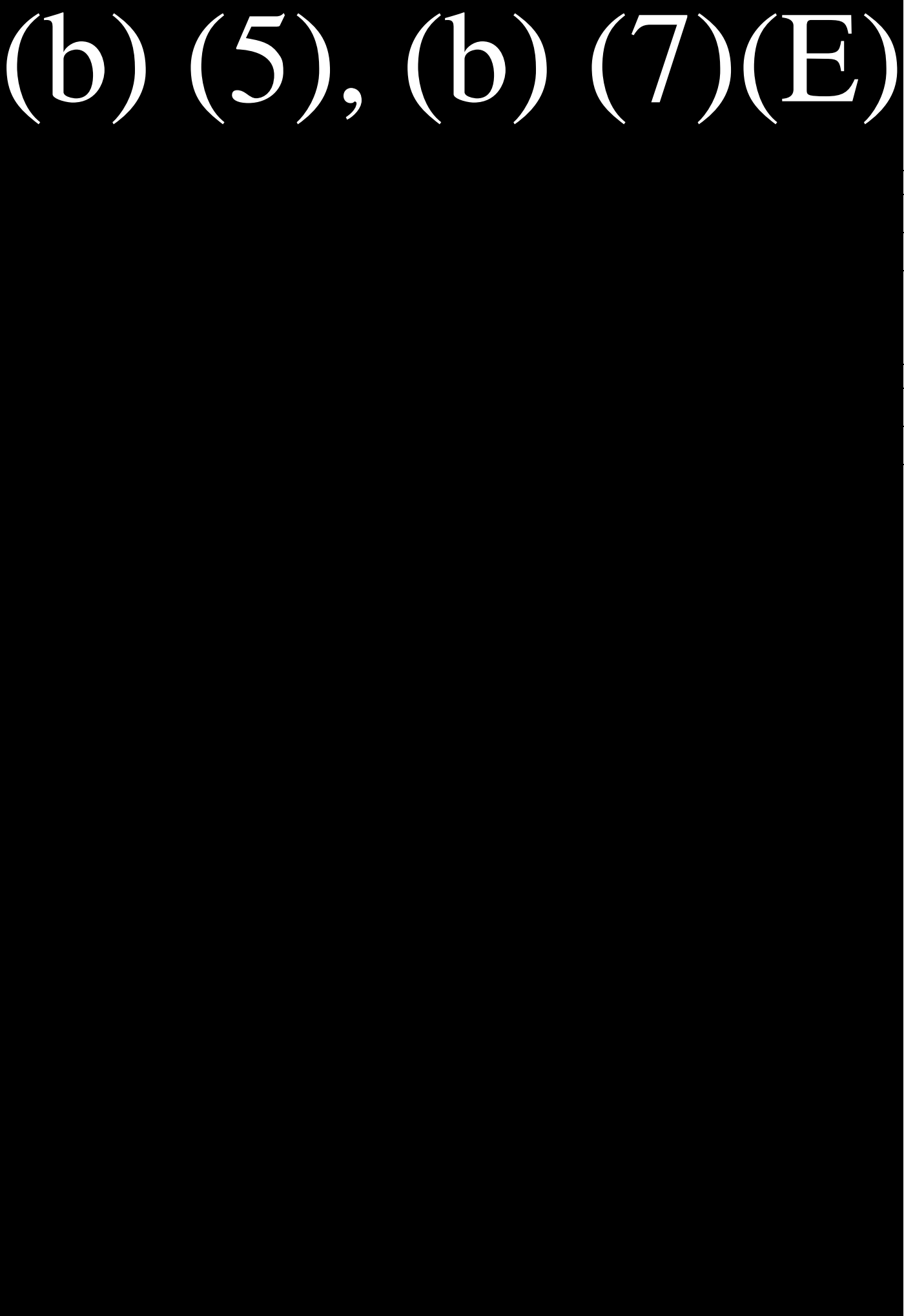
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E), (b)(6); (b)(7)(C)



From: (b) (6), (b) (7)(C)
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Enforcement Zone Language
Date: Wednesday, August 16, 2017 2:12:19 PM
Attachments: (b) (7)(E) PRD 8-08-2017.docx

Here you go.

(b) (6), (b) (7)(C) P.E. LEED AP BD+C

Program Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 1:09 PM
To: [REDACTED] (b) (6), (b) (7)(C)
Subject: RE: Enforcement Zone Language

Here you go.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 16, 2017 1:06 PM
To: [REDACTED] (b) (6), (b) (7)(C)
Subject: RE: Enforcement Zone Language

(b) (6), (b) (7)(C)

I apologize in advance but there's one minor correction on both gates and wall PRD.

The last page where the signatures lines appear the below changes need to be made:

Aaron A. Hull, Acting Chief
U.S. Border Patrol, Law Enforcement Operations Directorate

Respectfully,

(b) (6), (b) (7)(C)
(A)Special Operations Supervisor
RGV Sector Wall Project Delivery Team

(b) (6), (b) (7)(C)

"Become the kind of leader that people would follow voluntarily, even if you had no title or position." --Brian Tracy

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 11:38 AM

To:

Cc:

(b) (6), (b) (7)(C)

Subject: RE: Enforcement Zone Language

Per your request.

(b) (6), (b) (7)(C) P.E. LEED AP BD+C

Program Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 10:32 AM

To:

Cc:

(b) (6), (b) (7)(C)

Subject: RE: Enforcement Zone Language

(b) (6), (b) (7)(C)

can you send the document with those edits? it appears no additional changes will be needed. Thanks

Respectfully,

(b) (6), (b) (7)(C)

(A) Special Operations Supervisor
RGV Sector Wall Project Delivery Team

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Wednesday, August 16, 2017 9:26:13 AM

To: (b) (6), (b) (7)(C)

Subject: Enforcement Zone Language

(b) (5)

(b) (6), (b) (7)(C) P.E. LEED AP BD+C

Program Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6)
Subject: FW: Environmental Waiver Tracker
Date: Friday, July 21, 2017 8:25:46 AM
Attachments: [Waiver Tracking 072017.xlsx](#)

From: (b) (6), (b) (7)(C)
Sent: Friday, July 21, 2017 12:17:19 AM
To: (b) (6), (b) (7)(C)
Subject: Environmental Waiver Tracker

All – Please find attached a tracker showing planned and actual dates for the waivers associated with each FY17 project and RGV (b) (5)
I will plan to send this out weekly.

(b) (6), (b) (7)(C)
Real Estate and Environmental Branch Chief
Border Patrol & Air and Marine
Program Management Office
24000 Avila Road, Suite (b) (6), (b) (7)(C)
Laguna Niguel, CA 92677
Phone: (b) (6), (b) (7)(C)
Cell: (b) (6), (b) (7)(C)

ENVIRONMENTAL WAIVERS
PLANNING AND STATUS TRACKING

Priority No. 1	Sector	Project Description	Segment Desc.	Planned Contract Award Date	Planned Construction Start Date	Draft Waiver Completed	Submitted to DOJ for Review	Planned Date to Submit to Department	Actual Date Submitted to Department	Planned Date Signed by Secretary	Actual Date Signed by Secretary	Date Posted on Federal Registry	Notes
1	SDC	Replacement of 14 miles of legacy primary pedestrian fence with steel bollard wall. Replacement of 14 miles of existing secondary fence replacement with steel bollard wall and construction of a border infrastructure system. Construction of up to 8 wall prototypes.	(b) (5), (b) (7)(E)	(b) (5)	(b) (5)	5/31/2017	6/2/2017	(b) (5)	06/02/17	07/28/17			Sent to OGC on 7/20
2	ELC	Replacement of approximately 7 miles of existing primary pedestrian fence with steel bollard wall and installation of (b)(7)(E)	(b) (5), (b) (7)(E)	(b) (5)	(b) (5)	7/19/2017				09/15/17			
3	EPT STN (NM)	Replacement of existing legacy vehicle fence with new steel bollard wall and installation of (b)(7)(E) The removal of the existing vehicular fence shall start (b)(7)(E)	(b)(7)(E)	(b) (5)	(b) (5)					09/15/17			
4	EPT EPS (TX)	Replacement of approximately 7 miles of existing legacy pedestrian fence with steel bollard wall and installation of (b)(7)(E)	(b) (5), (b) (7)(E)	(b) (5)	(b) (5)					09/15/17			
5	RGV Gates	Resumption of a project that was initiated in 2012 to install 35 motorized gates (gates in Hidalgo county and gates in Cameron County) within (b)(7)(E) of the primary pedestrian fence. IN addition, acquisition of RE needed for enforcement zone in Hidalgo county.	(b) (5), (b) (7)(E)	(b) (5)	(b) (5)					09/30/17			
6a	EPT Roads	Road improvements and new roads. Exact locations pending	(b) (5), (b) (7)(E)	(b) (5)	(b) (5)								
6b	LRT Roads	Road improvements and new roads. Exact locations pending	(b) (5), (b) (7)(E)	(b) (5)	(b) (5)								
6c	RGV Roads	Road improvements and new roads. Exact locations pending	(b) (5), (b) (7)(E)	(b) (5)	(b) (5)								
7	RGV New Barrier	Construction of approximately 30 miles of tactical infrastructure and technology including a concrete levee wall with 6ft tall bollards in the (b)(7)(E) Station's (b)(7)(E) The project is to be constructed along the levee north of the Lower RGV (b)(7)(E) and the (b)(7)(E)	(b) (5), (b) (7)(E)	(b) (5)	(b) (5)		9/1/2017			11/15/2017			

From: (b) (6), (b) (7)(C)
To:
Cc:
Subject: RE: Heads Up!
Date: Thursday, August 17, 2017 10:13:55 AM
Attachments: [Formal Acquisition Plan RGV \(b\)\(7\)\(E\) edits V2.docx](#)

Hey there Cowboy (b) (6), (b) (7)(C)

I think we can help with the RGV AP (attached, currently in internal review w/CBP- edits will follow, not signature worthy at this time).
Does that help with the dilemma at all?

Chat soon,
(b) (6), (b) (7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering

Office: (b) (6), (b) (7)(C)
Cell: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

(b) (7)(E)

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 17, 2017 10:01 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Heads Up!

(b) (6), (b) (7)(C)

I need to officially go on record that we are at risk of having a Draft TEMP by 31 August (b) (5)
[Redacted]

v/r,
(b) (6), (b) (7)(C) (MITRE)

Acting Technical Director
Land Systems Operational Test Authority (LSOTA)

(b) (6), (b) (7)(C)

Homeland Security Systems Engineering Development Institute (HSSEDI)

(b) (7)(E)

U.S. Department of Homeland Security U.S. Customs and Border Protection



**Acquisition Plan
For**

CBP-BPAM

**(b) (7)(E) miles of Border Infrastructure
in Rio Grande Valley Sector**

**Acquisition Plan Number
HSBP-1_ _ _**

09 AUGUST 2017

(b) (5), (b)(3)

(b) (5), (b)(3)



(b) (5), (b)(3)

(b) (5), (b)(3)

(b) (5), (b)(3)

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(b) (5), (b)(3)

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(b) (5), (b)(3)

(b) (5), (b)(3)

(b) (5), (b)(3)

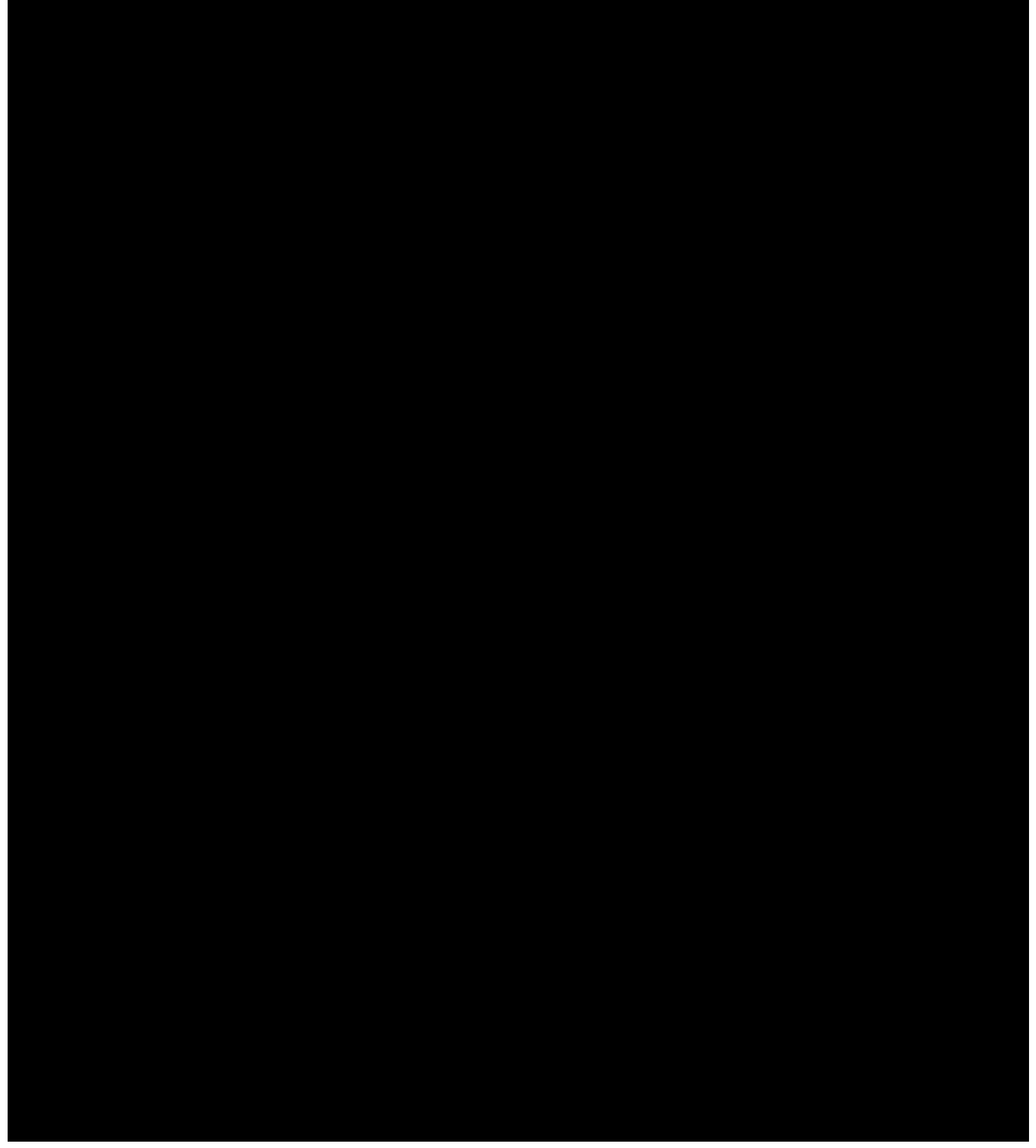
(b) (5), (b)(3)

(b) (5), (b)(3)

(b) (5), (b)(3)

(b) (5), (b)(3)

(b) (5), (b)(3)



(b) (5), (b)(3)

(b) (5), (b)(3)

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(b) (5), (b)(3)

(b) (5), (b)(3)

From: [KOLBE, KATHRYN](#)
To: [MCALEENAN, KEVIN K](#)
Cc: [VITIELLO, RONALD D \(USBP\)](#); (b)(6); (b)(7)(C); (b)(6), (b)(7)(C); [CALVO, KARL H.](#); (b)(6), (b)(7)(C);
[PROVOST, CARLA \(USBP\)](#); (b)(6), (b)(7)(C); (b)(6), (b)(7)(C);
[LOWRY, KIM M.](#); (b)(6), (b)(7)(C); [FLANAGAN, PATRICK S](#); [FRIEL, MICHAEL](#);
[J.](#); (b)(6), (b)(7)(C);
Subject: Weekly Border Wall Update (21-26 Aug 17)
Date: Saturday, August 26, 2017 1:15:55 AM

Commissioner, The adjusted dates for the prototype construction are included below under "Prototype Execution."

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(b) (5)

(b) (5), (b) (7)(E)

(b) (5)

(b) (5) staff from the offices of Reps. Henry Cuellar (D-TX-28) and
Vicente Gonzalez (D-TX-15) (b) (5)

(b) (5)

(b) (5)

Sen. Ted Cruz on

(b) (5)

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); [LOWRY, KIM.M](#); (b) (6), (b) (7)(C)
Subject: TPs for S2 meeting
Date: Monday, July 17, 2017 5:56:02 PM

(b) (6), (b) (7)(C)

Apologies for the delay. Below are the TPs for C1/2 for the S2 meeting. Let me know if you need anything further.

A large black rectangular redaction box covering the majority of the page content. In the center of this box, the text "(b) (5)" is written in a large, white, serif font.

- Future Actions:

A black rectangular redaction box located below the "Future Actions:" list item. In the center of this box, the text "(b) (5)" is written in a large, white, serif font.

(b) (5)


(b) (6), (b) (7)(C)

Office of Congressional Affairs
U.S. Customs and Border Protection

Desk: (b) (6), (b) (7)(C)

Cell:

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) on behalf of [OFAM-TASKINGS](#)
To: [Enterprise Services Exec Sec](#)
Cc: (b) (6), (b) (7)(C) [OFAM-TASKINGS](#); (b) (6), (b) (7)(C)
Subject: RE: C1BB: FY18 Border Wall Projects
Date: Wednesday, May 10, 2017 4:00:30 PM
Attachments: [C1BB FY18 Border Wall Projects OFAM 05-10-2017 v2](#)  docx

Good afternoon Enterprise Services,

Attached is OFAM's submission. Let us know if you have any comments or questions.

Best,

(b) (6), (b) (7)(C)

Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec
Sent: Tuesday, May 09, 2017 3:00 PM
To: OFAM-TASKINGS (b) (7)(E)
Cc: Enterprise Services Exec Sec (b) (7)(E) (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: FW: C1BB: FY18 Border Wall Projects

Good afternoon OFAM,

We apologize for the short suspense, this was initially routed to an incorrect location.

Please see the Briefing memo template attached and the below request and provide a response ASAP.

Thank you,

(b) (6), (b) (7)(C)

Enterprise Services ExecSec
Senior Management Council ExecSec
U.S. Customs and Border Protection

From: (b) (6), (b) (7)(C) On Behalf Of OC BRIEFING STAFF
Sent: Monday, May 8, 2017 3:04 PM

To: Enterprise Services Exec Sec (b) (7)(E)
Cc: OC BRIEFING STAFF (b) (7)(E) (b) (6), (b) (7)(C)
 (b) (6), (b) (7)(C)
Subject: C1BB: FY18 Border Wall Projects

COMMISSIONER’S OFFICE BRIEFING BOOK TASKING

Tasker Name:	FY18 Border Wall Projects
Lead Office(s):	ES
Advisor(s):	(b) (6), (b) (7)(C)
Products (1):	Briefing memo using attached template
Logistics/Notes:	<p>When: Thursday, May 11, 2017 at 2:00 – 2:30 PM Where: Small Conference Room Attendees: Commissioner Deputy Commissioner EAC Kolbe AC Calvo (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)</p> <p><i>*If briefing materials exceed 20 pages, please be prepared to provide 5 briefing books for the Front Office once materials have been cleared through OC Briefing.</i></p>
Due to OC Briefing Staff:	NLT 1 PM, Tomorrow, Tuesday, May 9, 2017

Required Coordinators - Please provide input to the lead office as soon as possible. Please do not modify subject lines as we use them for tracking purposes.

Requests for additional Information—for additional information concerning this meeting, please contact the lead office POC, the advisor and then OCBS.

Tasker information, contact lists, and templates can be found online at

(b) (7)(E)

(b) (6), (b) (7)(C)

Office of the Executive Secretariat
 U.S. Customs and Border Protection
 Office: (b) (6), (b) (7)(C)
 Cell: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RGV Real Estate Planning Meeting Briefing
Date: Wednesday, August 23, 2017 10:06:24 PM
Attachments: [RGV Real Estate Planning Meeting.ppt](#)

(b) (6), (b) (7)(C)

Strategic Analysis, Inc.
Facilities Management & Engineering
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Portfolio Management and Analysis Branch

(b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

Rio Grande Valley Sector

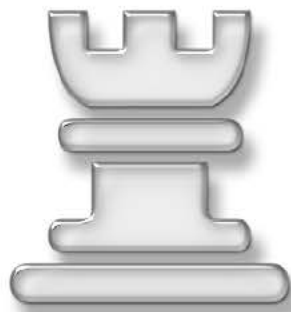


RGV Border Wall Project Delivery Team

Border Patrol and Air & Marine Program Management Office

September 12, 2017

RGV Real Estate Planning Meeting



Homeland
Security

FOUO

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

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(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

From: (b) (6), (b) (7)(C)
To: CALVO, KARL H.
Cc: (b) (6), (b) (7)(C)
Subject: FW: RGV project schedule
Date: Tuesday, April 25, 2017 3:53:04 PM
Attachments: [RGV Hybrid V5.pdf](#)

Fysa (b) (6), (b) (7)(C) committed to getting this to her by COB today yesterday during Monday's EO tag up call @ 830.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, April 25, 2017 8:49:09 PM
To: KOLBE, KATHRYN
Cc: CALVO, KARL H.; (b) (6), (b) (7)(C)
Subject: FW: RGV project schedule

Ma'am - See below/attached. This was sent to your old DHS account in error.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, April 25, 2017 7:53:12 PM
To: Kolbe, Kathryn; CALVO, KARL H.
Cc: (b) (6), (b) (7)(C)
Subject: RGV project schedule

Attached is the draft schedule for the RGV first, approximately, (b) (6), (b) (7)(C) miles. (b) (5) Let me know if you have any questions. thx

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: [Redacted]
Subject: FW: OCA Tasking: TA Request (Border Bill)
Date: Friday, June 02, 2017 3:03:24 PM
Attachments: [BPAM Border Bill Editable Word Redline \(b\)\(6\); \(b\)\(7\)\(C\) - Clean Cmts Only 5-24-2017 \(002\).doc](#)

(b) (6), (b) (7)(C)

BPAM's comments are attached. (b) (6), (b) (7)(C) doesn't have FOF's yet, but will forward ASAP.

Thanks,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) **On Behalf Of** FMEEEXCSUPPORT
Sent: Friday, June 2, 2017 3:02 PM
To: (b) (6), (b) (7)(C)
Cc: FMEEEXCSUPPORT (b) (7)(E)
Subject: OCA Tasking: TA Request (Border Bill)

(b) (6), (b) (7)(C)

Please find BPAM's comments to the TA request Border Bill as requested. Once you've combined (b) (6), (b) (7)(C) comments, can we get the final back for (b) (6), (b) (7)(C) review? I'll keep you updated on FOF's submission.

Thank you!

(b) (6), (b) (7)(C)

Kearns & West
Executive Support - Facilities Management & Engineering (FM&E)
DHS | CBP | Office of Facilities and Asset Management (OFAM)
Cell: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: [Redacted]
Subject: FW: OCA Tasking: TA request (Border Bill)
Date: Thursday, June 01, 2017 2:57:18 PM
Attachments: [Border Bill Editable Word Redline \(rlm - Clean Cmts Only\) 5-24-2017.doc](#)
Importance: High

FYSA, [Redacted] (b) (5)
[Redacted] You all need to look at this and provide comments too.

(b) (6), (b) (7)(C)
[Redacted]

From: (b) (6), (b) (7)(C)
Sent: Thursday, June 1, 2017 1:03 PM
To: [Redacted] (b) (6), (b) (7)(C)
[Redacted] (b) (6), (b) (7)(C)
Cc: [Redacted] (b) (6), (b) (7)(C)
[Redacted] (b) (6), (b) (7)(C)
FMEEEXCSUPPORT [Redacted] (b) (7)(E) ASSET MANAGEMENT EXEC OFFICE
[Redacted] (b) (7)(E) OFAM Business Operations Executive Support
[Redacted] (b) (7)(E) CALVO, KARL H. [Redacted] (b) (6), (b) (7)(C)
[Redacted] (b) (6), (b) (7)(C)
Subject: FW: OCA Tasking: TA request (Border Bill)
Importance: High

Good afternoon. Please see the attached for your review and comments by noon tomorrow. There are multiple sections that pertain to various components of OFAM.

[Redacted] (b) (5)

Thanks,
[Redacted] (b) (6), (b) (7)(C)

From: Enterprise Services Exec Sec
Sent: Thursday, June 01, 2017 11:58 AM
To: HRM TASKINGS [Redacted] (b) (7)(E) OFAM-TASKINGS [Redacted] (b) (7)(E)
OIT TASKINGS [Redacted] (b) (7)(E) ACQUISITIONEXECSEC [Redacted] (b) (7)(E)
CPO-CHIEF PROGRAMMING OFFICER [Redacted] (b) (7)(E)
Cc: Enterprise Services Exec Sec [Redacted] (b) (7)(E)
Subject: FW: OCA Tasking: TA request (Border Bill)

Good morning OP, OA, OF, HRM, OFAM, and OIT,

Please see the bill attached for comments/clearance and provide a response by no later than NOON on Friday, June 2, 2017, in order to provide for EAC review.

Thank you,

(b) (6), (b) (7)(C)

Enterprise Services ExecSec
Senior Management Council ExecSec
U.S. Customs and Border Protection

From: (b) (6), (b) (7)(C) On Behalf Of OCA TASKING
Sent: Thursday, June 1, 2017 11:02 AM
To: OCC TASKING (b) (7)(E) AMO TASKING (b) (7)(E)
Enterprise Services Exec Sec (b) (7)(E) HRM TASKINGS
(b) (7)(E)
Cc: OCA TASKING (b) (7)(E) (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: OCA Tasking: TA request (Border Bill)

Tasker Name	For review: TA request (Border Bill)
Lead Office(s)	OCA
Required Coordination	OCC, AMO, HRM, ES, Please advise
Product	(b) (5)
POC	(b) (6), (b) (7)(C)

Notes	
Due to OCA Tasking	NLT COB Friday, June 2, 2017

Please advise ASAP if any other office needs to be added as a required coordinator

Required Coordinators - Please provide input to the lead office as soon as possible.

Tasker information, contact lists, and templates can be found online at

(b) (7)(E) Please ensure that your response adheres to the guidelines set forth in the CBP Style Book, which can be found at (b) (7)(E) Please do not modify subject lines as we use them for tracking purposes.

V/R,

(b) (6), (b) (7)(C)

Office of Congressional Affairs | U.S. Customs and Border Protection

1300 Pennsylvania Ave N.W. | Room (b) (6), (b) (7)(C) | Washington, D.C. 20229

(b) (6), (b) (7)(C) (office) | (b) (6), (b) (7)(C) (cell) | (b) (6), (b) (7)(C) (fax) (b) (6), (b) (7)(C)

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From: (b) (6), (b) (7)(C)
To: [Redacted]
Subject: Drilling TPs
Date: Thursday, July 20, 2017 2:48:43 PM

Good Morning,

Understanding that you might receive questions (b)(7)(E)
[Redacted] I'm available to discuss if interested.

(b) (5)

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(b) (5), (b) (7)(E)

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(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C)

Chief of Staff

Office of Facilities and Asset Management

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: PC&I Program Changes
Date: Thursday, May 04, 2017 5:15:33 PM
Attachments: [PCI Program Changes to OC.docx](#)

For tomorrow

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, May 4, 2017 4:11 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: PC&I Program Changes

(b) (6), (b) (7)(C) this is he version to use for revisions

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, May 04, 2017 8:42:26 PM
To: (b) (6), (b) (7)(C)
Subject: FW: PC&I Program Changes

Actually, latest version is attached here :)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, May 03, 2017 10:33:00 AM
To: (b) (6), (b) (7)(C)
Cc: FLANAGAN, PATRICK S; (b) (6), (b) (7)(C) CAINE, JEFFREY; (b)(6); (b)(7)(C)
Subject: PC&I Program Changes

All—

Attached for your review and comment are the PC&I program changes. Please let me know if you have any questions or comments. Also, this is a new format for PC&I this year, so please let me know if you'd like me to walk you through it.

Thank you,

(b) (6), (b) (7)(C)

Management & Program Analyst
Office of Finance, Budget

1331 Pennsylvania Avenue NW
Suite (b) (6), (b) (7)(C)

Washington, DC 20229

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