

From: (b) (6), (b) (7)(C)
To: [Redacted]
Subject: OMB Talking Points
Date: Wednesday, August 16, 2017 4:06:51 PM
Attachments: [OMB Talking Points.docx](#)

(b) (6), (b) (7)(C)

Attached is where I am at currently on the talking points. (b) (5), (b)(6); (b)(7)(C)
[Redacted]

Will check/update and send back your way when I get home.

Best,

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

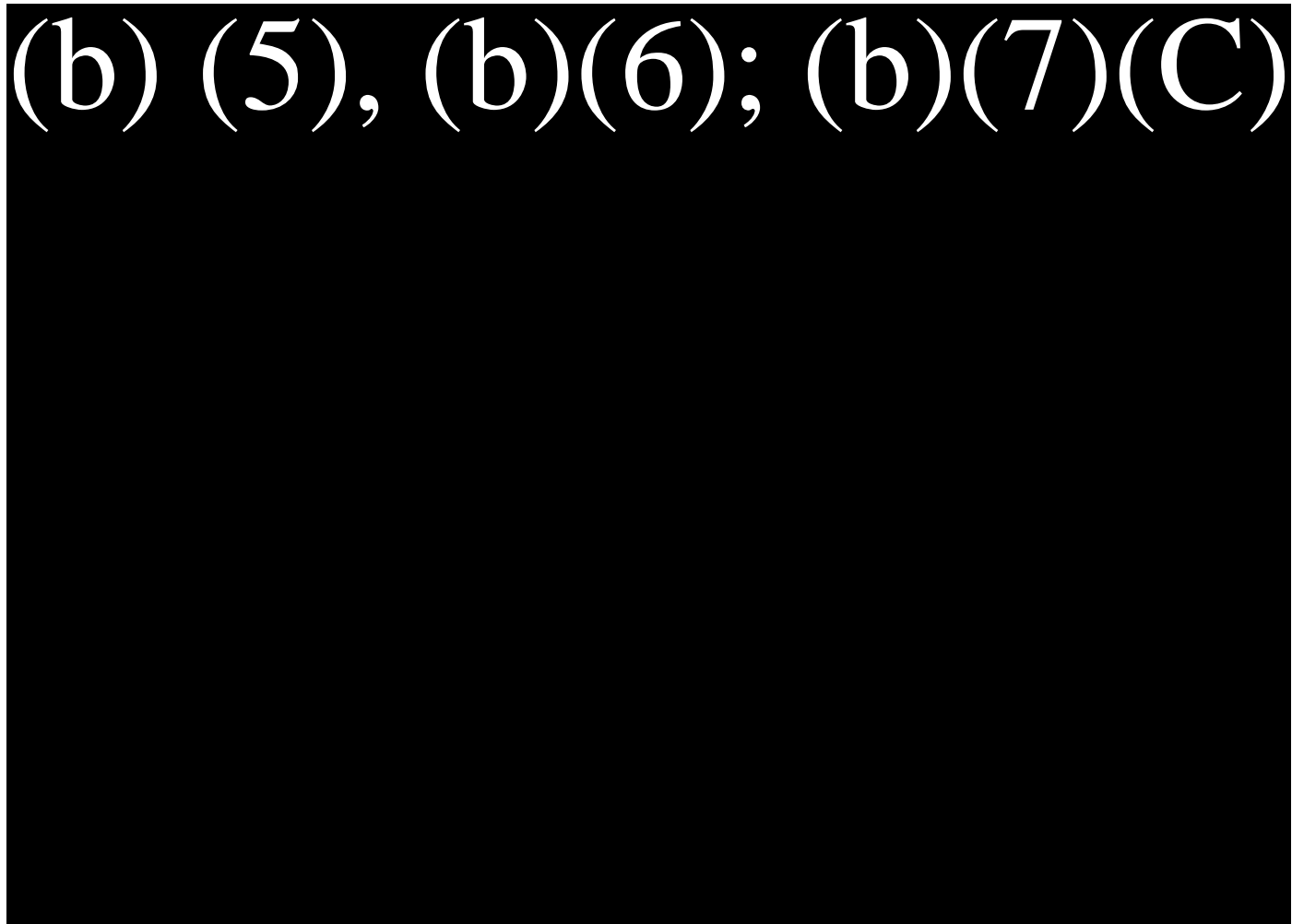
OMB Talking Points

(b) (5)

(b) (5)

(b) (5)

(b) (5), (b)(6); (b)(7)(C)



From: (b) (6), (b) (7)(C)
To:
Subject: FW: Weekly Border Wall Activity Report (7 Aug -11 Aug)
Date: Wednesday, August 16, 2017 9:48:06 AM

(b) (6), (b) (7)(C)

From: KOLBE, KATHRYN
Sent: Saturday, August 12, 2017 6:46 AM
To: MCALEENAN, KEVIN K (b) (6), (b) (7)(C)
Cc: CALVO, KARL H. (b) (6), (b) (7)(C); VITIELLO, RONALD D (USBP)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C); PROVOST, CARLA (USBP) (b) (6), (b) (7)(C);
LUCK, SCOTT A (USBP) (b)(6); (b)(7)(C) SAHAKIAN, DIANE V
(b) (6), (b) (7)(C); BORKOWSKI, MARK S
(b) (6), (b) (7)(C) (b)(6); (b)(7)(C) (b) (6), (b) (7)(C) PEREZ,
ROBERT E (b)(6); (b)(7)(C) LADOWICZ, JOHN P (b)(6); (b)(7)(C)
FALK, SCOTT K (b)(6); (b)(7)(C); LOWRY, KIM M
(b) (6), (b) (7)(C)
Subject: Weekly Border Wall Activity Report (7 Aug -11 Aug)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)

Partnering & Outreach

- House Oversight Committee Briefing: On August 10, representatives from USBP and OFAM provided staff from the House Oversight and Government Reform Committee with a Wall 101/201 overview to include the FY17-18 investment plan and a summary of USBP requirement's gathering and ranking processes.
- RGV Maps Congressional Interest: Following the release of RGV maps to media [REDACTED] (b) (5) [REDACTED] OCA engaged appropriations committees and key Texas members to provide the maps to staff and explain how and why these maps differ from those previously provided.
- Several protests are planned for this weekend in the Rio Grande Valley.
 - o On Saturday, August 12 a group of religious organization plans to stage an anti-wall protest in Mission, Texas.
 - o On Saturday, August 13 up to 40 local nongovernmental organizations are expected to stage two protests on the Santa Ana National Wildlife Refuge – pro-wall and anti-wall.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner

Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: draft c1 weekly
Date: Thursday, August 17, 2017 1:48:02 PM

Draft weekly is below. Please note the highlighted sections. The first I didn't know if you wanted to include and the second highlighted section is (b) (6), (b) (7)(C) update.

Ready for edits.

Best,

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (5)

(b) (5)

(b) (5)

Partnering & Outreach

- OCA is working with SAC-HS to arrange a briefing to members and associate staff regarding the wall program in advance of their consideration of the FY18 DHS Appropriations bill. A hold has been placed on the Deputy Commissioner's calendar for 5 September. SAC-HS staff has emphasized the need to include new information on the output of the decision support tool.
- On Friday, 18 August, Acting Deputy Commissioner Vitiello will meet with Tom Hawkins, National Security Advisor to Senate Majority Leader Mitch McConnell (R-KY), to discuss the border wall to include funding requested for FY 2018.
- On Tuesday, 22 August, Sen. Ted Cruz (R-TX) will receive an operational update briefing from USBP RGV Sector then meet jointly with local USBP and U.S. Fish and Wildlife Service leadership in McAllen, TX.
- On Friday, 25 August, staff from the office of Rep. Henry Cuellar (D-TX-28) will receive a border tour with a focus on levee and levee wall in and around McAllen, TX.

(b) (5)

From: (b) (6), (b) (7)(C)
To:
Subject: FW: Wall Waivers
Date: Wednesday, August 16, 2017 11:47:52 AM

(b) (6), (b) (7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 15, 2017 7:05 PM

To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: FW: Wall Waivers

FYSA

(b) (6), (b) (7)(C)

Associate Chief Counsel - Trade and Finance
Office of the Chief Counsel
U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 15, 2017 7:04 PM
To: KOLBE, KATHRYN (b) (6), (b) (7)(C)
Subject: Wall Waivers

EAC Kolbe,

(b) (5)

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Associate Chief Counsel - Trade and Finance
Office of the Chief Counsel
U.S. Customs and Border Protection

(b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: CALVO, KARL H.
Subject: RE: Border Wall Weekly (14 - 17 Aug)
Date: Thursday, August 17, 2017 4:41:49 PM

Thanks, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Chief of Staff – Enterprise Services
U.S. Customs and Border Protection
O: (b) (6), (b) (7)(C)
C: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 17, 2017 4:28 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); CALVO, KARL H.; (b) (6), (b) (7)(C); (b) (6), (b) (7)(C)
Subject: Border Wall Weekly (14 - 17 Aug)

(b) (6), (b) (7)(C) – With 33 minutes to spare before 5 minutes.

(b) (5)

(b) (5)

(b) (5)

Partnering & Outreach

- OCA is working with Senate Appropriations (SAC) Homeland Security (HS) Subcommittee staff to arrange a briefing to members and associate staff regarding the wall program in advance of their consideration of the FY18 DHS Appropriations bill. A hold has been placed on the Deputy Commissioner's calendar for 5 September. SAC-HS staff has emphasized the need to include new information on the output of the decision support tool.
- On Friday, 18 August, Acting Deputy Commissioner Vitiello will meet with (b) (6) (b) (6), National Security Advisor to Senate Majority Leader Mitch McConnell (R-KY), to discuss the border wall to include funding requested in FY 2018.
- On Tuesday, 22 August, Senator Ted Cruz (R-TX) will receive an operational update briefing from USBP RGV Sector then meet jointly with local USBP and U.S. Fish and Wildlife Service leadership in McAllen, Texas.
- On Friday, 25 August, staff from the office of Rep. Henry Cuellar will receive a border tour with a focus on levee and levee wall in and around McAllen, Texas.

(b) (5)

From: (b) (6), (b) (7)(C)
To:
Cc:
Subject: RE: REVISED: FOR (b)(6), (b)(7)(C) REVIEW: C2 Talking Points for McConnell Meeting
Date: Friday, August 18, 2017 9:52:30 AM
Attachments: [C2 Talking Points for McConnell Staff Briefing v3 sbt 081817.docx](#)

Revised again! This is the good one!

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, August 18, 2017 9:27 AM
To: (b) (6), (b) (7)(C)
Cc:
Subject: REVISED: FOR (b)(6), (b)(7)(C) REVIEW: C2 Talking Points for McConnell Meeting

See this version attached – 12 pt. Arial.

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, August 18, 2017 9:18 AM
To: (b) (6), (b) (7)(C)
Cc:
Subject: FOR (b)(6), (b)(7)(C) REVIEW: C2 Talking Points for McConnell Meeting

(b) (6), (b) (7)(C)

Please find the TPs for C2's meeting today with McConnell's staff.
Let me know if you have any questions.

Thanks,

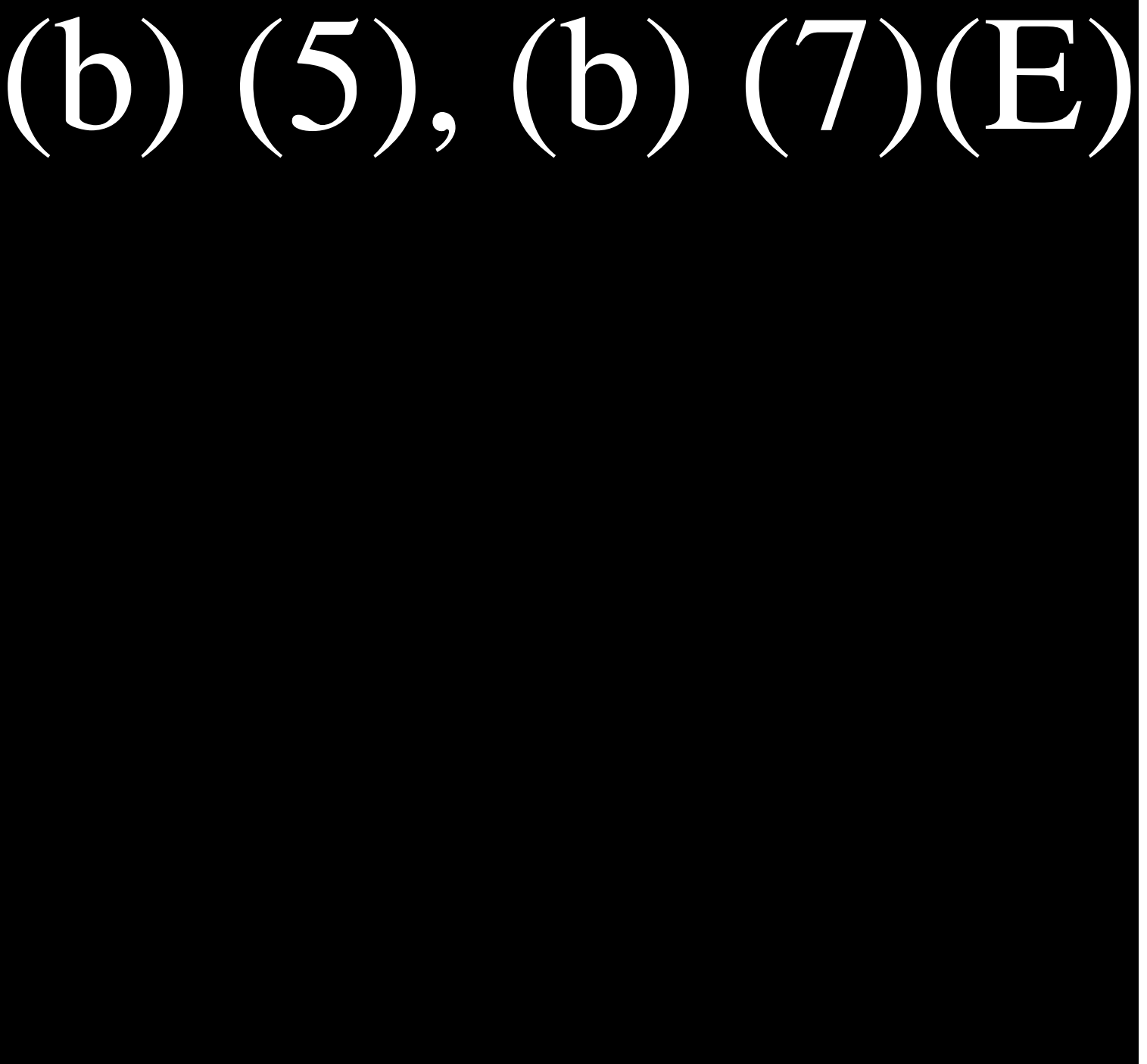
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

**Deputy Commissioner Vitiello Meeting with
Tom Hawkins, National Security Advisor to
Senate Majority Leader Mitch McConnell (R-KY)
Talking Points
August 18, 2017**

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

From: (b) (6), (b) (7)(C)
To:
Cc:
Subject: RE: Weekly Border Wall Activity Report (14-18 Aug)
Date: Monday, August 21, 2017 9:52:54 AM

Thanks. We'll include it when we send ours up this week anyway, so it will get covered.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, August 21, 2017 9:48 AM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: Weekly Border Wall Activity Report (14-18 Aug)

(b) (6), (b) (7)(C) - not exactly sure what happened – we did include it, but EAC did not push it to CI. We will include again in our update this week and I will let you know if we receive any feedback.
Thanks. (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Branch Chief, Communications and Outreach
CBP Enterprise Services

From: (b) (6), (b) (7)(C)
Sent: Saturday, August 19, 2017 9:05 AM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: FW: Weekly Border Wall Activity Report (14-18 Aug)

Good morning - I don't see the public scoping letters in here, which was your good catch. What happened?

From: KOLBE, KATHRYN
Sent: Saturday, August 19, 2017 4:00:49 AM
To: MCALEENAN, KEVIN K
Cc: CALVO, KARL H.; BORKOWSKI, MARK S; (b) (6), (b) (7)(C) PEREZ, ROBERT E; (b) (6), (b) (7)(C)
(b) (6); (b) (7)(C) LADOWICZ, JOHN P; FALK, SCOTT K (OCC); (b) (6); (b) (7)(C) LOWRY, KIM M; (b) (6); (b) (7)(C) LUCK, SCOTT A (USBP); SAHAKIAN, DIANE V; PROVOST, CARLA (USBP); (b) (6); (b) (7)(C) VITIELLO, RONALD D (USBP)
Subject: Weekly Border Wall Activity Report (14-18 Aug)

(b) (5)

(b) (5)

(b) (5)

Partnering & Outreach

- On Friday, August 18, Acting Deputy Commissioner Vitiello will meet with (b) (6) (b) (6) National Security Advisor to Senate Majority Leader Mitch McConnell (R-KY), to discuss the border wall to include funding requested in FY 2018.
- On Tuesday, August 22, Senator Ted Cruz (R-TX) will receive an operational update briefing from USBP RGV Sector then meet jointly with local USBP and U.S. Fish and Wildlife Service leadership in McAllen, Texas.
- On Friday, August 25, staff from the office of Rep. Henry Cuellar (D-TX) will receive a border tour with a focus on levee and levee wall in and around McAllen, Texas.
- OCA is working with Senate Appropriations Homeland Security Subcommittee (SAC-HS) staff to arrange a briefing to members and associate staff (Sept 5th) in advance of their consideration of the FY18 DHS Appropriations bill.

(b) (5)

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From:

To:

Cc:

Subject:

Date:

Attachments:

Importance:

(b) (6), (b) (7)(C)

RE: Secure Fence Act - before / after

Monday, August 21, 2017 4:41:18 PM

[Waiver Narrative 8 2017.docx](#)

High

(b) (5), (b)(6); (b)(7)(C)

(b) (5)

Thanks-

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Senior Attorney
Office of Assistant Chief Counsel, Indianapolis
Customs and Border Protection

ph: **(b) (6), (b) (7)(C)**

(b) (6), (b) (7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel-Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: **(b) (6), (b) (7)(C)**

Sent: Monday, August 21, 2017 3:52 PM

To: **(b) (6), (b) (7)(C)**

(b) (6), (b) (7)(C)

Cc: **(b) (6), (b) (7)(C)**

(b) (6), (b) (7)(C)

Subject: RE: Secure Fence Act - before / after

Thank you, **(b) (6), (b) (7)(C)**

(b) (6), (b) (7)(C)

From: **(b) (6), (b) (7)(C)**

Sent: Monday, August 21, 2017 3:51 PM

To: **(b) (6), (b) (7)(C)**

(b) (6), (b) (7)(C)

Cc: **(b) (6), (b) (7)(C)**

(b) (6), (b) (7)(C)

Subject: RE: Secure Fence Act - before / after

(b) (5)

(b) (6), (b) (7)(C)

Senior Attorney
Office of Assistant Chief Counsel, Indianapolis
Customs and Border Protection

ph. (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel-Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)

Sent: Monday, August 21, 2017 3:48 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Secure Fence Act - before / after

Good afternoon –

(b) (5)

Thank you,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(A) Deputy Chief of Staff (Policy)
U.S. Customs & Border Protection

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, August 21, 2017 3:44 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Secure Fence Act - before / after

(b) (5), (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Senior Attorney

Office of Assistant Chief Counsel, Indianapolis

Customs and Border Protection

ph: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel-Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)

Sent: Monday, August 21, 2017 3:42 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Secure Fence Act - before / after

(b) (5), (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Senior Attorney (Trade & Finance)

Office of Chief Counsel

U.S. Customs and Border Protection

1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229
Tel: (b) (6), (b) (7)(C)
Fax:
Email: (b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)
Sent: Monday, August 21, 2017 3:27 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Secure Fence Act - before / after

(b) (5), (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, August 21, 2017 3:22 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Secure Fence Act - before / after

(b) (5)

Thank you,
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(A) Deputy Chief of Staff (Policy)
U.S. Customs & Border Protection
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, August 21, 2017 3:12 PM

To: (b) (6), (b) (7)(C)

Cc:

Subject: Secure Fence Act - before / after

Hi (b) (6), (b) (7)(C)

(b) (5), (b) (6), (b) (7)(C)

Thank you,

(b) (6), (b) (7)(C)

(A) Deputy Chief of Staff (Policy)
U.S. Customs & Border Protection

(b) (6), (b) (7)(C)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: WALL TPS
Date: Tuesday, August 22, 2017 4:29:06 PM
Attachments: [RGV Sector Wall Talking Points DRAFT as of 082117_FOUO \(b\)\(6\); \(b\)\(7\)\(C\).docx](#)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 22, 2017 10:51 AM

To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: WALL TPS

Here's my chime in, added to (b)(6); (b)(7)(C) to make it a little easier on (b)(6); (b)(7)(C) See attached.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 22, 2017 1:04 AM

To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: WALL TPS

(b)(6); (b)(7)(C) – My edits are attached. Thank you

From: (b) (6), (b) (7)(C)
Sent: Monday, August 21, 2017 12:57 PM

To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: WALL TPS

(b)(6); (b)(7)(C) for review coordination

From: (b) (6), (b) (7)(C)

Sent: Monday, August 21, 2017 3:52 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: WALL TPS

Importance: High

Good afternoon –

Please find talking points and stakeholder engagement guidance for RGV attached based on the language OPA sent, language from the public scoping letters, and what we learned in RGV and from the PAICs all-hands. (b) (5)

I'd like to suggest we send this to OPA and RGV Sector for concurrence/input/clearance.

Thanks,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, August 21, 2017 10:30 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: FW: WALL TPS

Hi (b) (6), (b) (7)(C) – I'm taking a look at this now.

(b) (5)

(b) (5)

I'll have something for your review and to provide back to OPA and RGV shortly. Please let me know if this is ok!

Thanks,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, August 21, 2017 10:24 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: WALL TPS

Catching up – did this get finalized?

(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, August 17, 2017 4:38 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: WALL TPS

Thanks, (b) (6), (b) (7)(C) We'll review and get you comments back ASAP tomorrow.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, August 17, 2017 4:29 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: WALL TPS

Importance: High

Here's my first swag at General TPS (b) (5)

(b) (5)

Make any additions or deletions/edits in Track Changes to the attached Word document please.

(b) (5)

(b) (5)

(b) (5)

(b) (6), (b) (7)(C)

Director, Media Division
Office of Public Affairs
U.S. Customs and Border Protection

Office: (b) (6), (b) (7)(C)

iPhone



From: (b) (6), (b) (7)(C)
To: [Redacted]
Subject: RE: Border Wall Weekly (21 - 25 Aug)
Date: Friday, August 25, 2017 3:51:59 PM

Thanks, (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, August 25, 2017 3:48 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C); CALVO, KARL H. (b) (6), (b) (7)(C)
Subject: RE: Border Wall Weekly (21 - 25 Aug)

Per EAC Kolbe, I have updated this week's wall WAR with the new information on the protest and where it made sense, a few other spots since it's now Friday and this way it is most current. All changes are in red for ease.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 24, 2017 1:32 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C); CALVO, KARL H.
(b) (6), (b) (7)(C)
Subject: Border Wall Weekly (21 - 25 Aug)

(b) (5)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)

Partnering & Outreach

- OCA continues to work with SAC-HS staff to confirm a 6 September briefing by the Acting Deputy Commission to subcommittee members.
- On Friday, 25 August, USBP and OFAM **provided** a wall 101 briefing focused on FY18 requirements and the requirements prioritization process to associate staff of the Senate Appropriations Committee.
- The operational update briefing planned for USBP RGV Sector to give to Sen. Ted Cruz on 22 August has been postponed until 21 September.
- On Friday, 25 August, staff from the offices of Reps. Henry Cuellar (D-TX-28) and Vicente Gonzalez (D-TX-15) will receive a border tour with a focus on levee and levee wall in and around McAllen, Texas.

(b) (5)

- OPA provided current GAO Wall Prototype protest to media outlets BBC and Al Jazeera. Both outlets were asking for updates about the project.
- OPA is working with Mireya Villareal a correspondent from CBS Evening News on a story about border infrastructure breaches in San Diego. Request is in the initial stages of coordination.

From: [CALVO, KARL H.](#)
To: [KOLBE, KATHRYN](#)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Border Wall Weekly (21 - 25 Aug)
Date: Friday, August 25, 2017 4:26:40 PM

Kathryn,

Below, in purple, is our update that addresses our FEMA/ IBWC/ USACE Mtg yesterday, that went very well. All parties supported CBP's Levee Wall plan and FEMA is agreeable to a "statement of support" that is currently being finalized.

The FEMA Region 6 Administrator is (b) (6), (b) (7)(C) who participated yesterday. He was very proactive and supportive! As all FEMA Regional Administrators report direct to the FEMA Administrator, your POC, or perhaps C1's, is FEMA Administrator (b) (6).

v/r Karl

Karl H. Calvo, CFM, PMCP
Assistant Commissioner, Office of Facilities and Asset Management
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C) (Office)
(b) (6), (b) (7)(C) cell)

From: (b) (6), (b) (7)(C)
Sent: Friday, August 25, 2017 4:19 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C); CALVO, KARL H. (b) (6), (b) (7)(C)
Subject: RE: Border Wall Weekly (21 - 25 Aug)

(b) (6), (b) (7)(C) - One more change below, needed to add FEMA. It's in purple, so once again you can tell the difference.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, August 25, 2017 3:48 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) CALVO, KARL H.
(b) (6), (b) (7)(C)

Subject: RE: Border Wall Weekly (21 - 25 Aug)

Per EAC Kolbe, I have updated this week's wall WAR with the new information on the protest and where it made sense, a few other spots since it's now Friday and this way it is most current. All changes are in red for ease.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, August 24, 2017 1:32 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

CALVO, KARL H.

(b) (6), (b) (7)(C)

Subject: Border Wall Weekly (21 - 25 Aug)

(b) (5)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)

Partnering & Outreach

- On Thursday, 24 August, OFAM met with counterparts from the Federal Emergency Management Agency, the U.S. International Boundary and Water Commission and the Army Corps of Engineers (b) (5), (b) (7)(E)
- OCA continues to work with SAC-HS staff to confirm a 6 September briefing by the Acting Deputy Commission to subcommittee members.
- On Friday, 25 August, USBP and OFAM provided a wall 101 briefing focused on FY18 requirements and the requirements prioritization process to associate staff of the Senate Appropriations Committee.
- The operational update briefing planned for USBP RGV Sector to give to Sen. Ted Cruz on 22 August has been postponed until 21 September.
- On Friday, 25 August, staff from the offices of Reps. Henry Cuellar (D-TX-28) and Vicente Gonzalez (D-TX-15) will receive a border tour with a focus on levee and levee wall in and around McAllen, Texas.

(b) (5)

- OPA provided current GAO Wall Prototype protest to media outlets BBC and Al Jazeera. Both outlets were asking for updates about the project.
- OPA is working with Mireya Villareal a correspondent from CBS Evening News on a story about border infrastructure breaches in San Diego. Request is in the initial stages of coordination.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) [CALVO, KARL H.](#)
Subject: RE: Border Wall Weekly (21 - 25 Aug)
Date: Thursday, August 24, 2017 1:44:33 PM

Thank you!

From: (b) (6), (b) (7)(C)
Sent: Thursday, August 24, 2017 1:32 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C); CALVO, KARL H. (b) (6), (b) (7)(C)
Subject: Border Wall Weekly (21 - 25 Aug)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)

Partnering & Outreach

- OCA continues to work with SAC-HS staff to confirm a 6 September briefing by the Acting Deputy Commission to subcommittee members.
- On Friday, 25 August, USBP and OFAM will provide a wall 101 briefing focused on FY18 requirements and the requirements prioritization process to associate staff of the Senate Appropriations Committee.
- The operational update briefing planned for USBP RGV Sector to give to Sen. Ted Cruz on 22 August has been postponed until 21 September.
- On Friday, 25 August, staff from the offices of Reps. Henry Cuellar (D-TX-28) and Vicente Gonzalez (D-TX-15) will receive a border tour with a focus on levee and levee wall in and around McAllen, Texas.

(b) (5)

- OPA provided current GAO Wall Prototype protest to media outlets BBC and Al Jazeera. Both outlets were asking for updates about the project.
- OPA is working with Mireya Villareal a correspondent from CBS Evening News on a story about border infrastructure breaches in San Diego. Request is in the initial stages of coordination.

From: (b) (6), (b) (7)(C)
To:
Subject: FW: Weekly Border Wall Update (21-26 Aug 17)
Date: Saturday, August 26, 2017 4:00:50 PM

Fysa

From: KOLBE, KATHRYN
Sent: Saturday, August 26, 2017 6:15:53 AM
To: MCALEENAN, KEVIN K
Cc: VITTIELLO, RONALD D (USBP); BORKOWSKI, MARK S; SAHAKIAN, DIANE V; CALVO, KARL H.;
(b) (6), (b) (7)(C); PROVOST, CARLA (USBP); (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) LADOWICZ, JOHN P; LOWRY, KIM M; (b) (6); (b) (7)(C) FALK, SCOTT K (OCC);
(b) (6); (b) (7)(C) (b) (6); (b) (7)(C); (b) (6), (b) (7)(C)
Subject: Weekly Border Wall Update (21-26 Aug 17)

(b) (5)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)

Partnering & Outreach

- On Thursday, 24 August, OFAM met with counterparts from the Federal Emergency Management Agency, the U.S. International Boundary and Water Commission and the Army Corps of Engineers (b) (5), (b) (7)(E)
- On August 25, USBP and OFAM provided a Wall 101 briefing focused on FY18 requirements and the requirements prioritization process to associate staff of the Senate Appropriations Committee.
- On August 25, staff from the offices of Reps. Henry Cuellar (D-TX-28) and Vicente Gonzalez (D-TX-15) will receive a border tour with a focus on the levee and the levee wall in and around McAllen, Texas.
- OCA continues to work with SAC-HS staff to confirm a September 6 briefing by the Acting Deputy Commissioner to subcommittee members
- The operational update briefing for Sen. Ted Cruz on USBP RGV Sector, planned for August 22, has been postponed until September 21.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: SAHAKIAN, DIANE V
To: (b)(6); (b)(7)(C)
Subject: RE: Weekly Border Wall Update (21-26 Aug 17)
Date: Saturday, August 26, 2017 8:09:53 AM

Hi good morning.

(b) (5)

We are heading go college soon. I will barely fit in the car. Boys are easier. Have a great weekend.

From: (b) (6), (b) (7)(C)
Sent: Saturday, August 26, 2017 11:59:11 AM
To: SAHAKIAN, DIANE V
Subject: FW: Weekly Border Wall Update (21-26 Aug 17)

Diane -

(b) (5)

From: KOLBE, KATHRYN
Sent: Saturday, August 26, 2017 6:15:53 AM
To: MCALEENAN, KEVIN K
Cc: VITTIELLO, RONALD D (USBP); BORKOWSKI, MARK S; SAHAKIAN, DIANE V; CALVO, KARL H.; (b) (6), (b) (7)(C) PROVOST, CARLA (USBP); (b) (6), (b) (7)(C) LADOWICZ, JOHN P; LOWRY, KIM M; (b)(6); (b)(7)(C) FALK, SCOTT K (OCC); (b)(6); (b)(7)(C) (b)(6); (b)(7)(C) (b) (6), (b) (7)(C)
Subject: Weekly Border Wall Update (21-26 Aug 17)

(b) (5)

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)

Partnering & Outreach

- On Thursday, 24 August, OFAM met with counterparts from the Federal Emergency Management Agency, the U.S. International Boundary and Water Commission and the Army Corps of Engineers (b) (5), (b) (7)(E)
- On August 25, USBP and OFAM provided a Wall 101 briefing focused on FY18 requirements and the requirements prioritization process to associate staff of the Senate Appropriations Committee.
- On August 25, staff from the offices of Reps. Henry Cuellar (D-TX-28) and Vicente Gonzalez (D-TX-15) will receive a border tour with a focus on the levee and the levee wall in and around McAllen, Texas.
- OCA continues to work with SAC-HS staff to confirm a September 6 briefing by the Acting Deputy Commissioner to subcommittee members
- The operational update briefing for Sen. Ted Cruz on USBP RGV Sector,

planned for August 22, has been postponed until September 21.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) CALVO, KARL H.; (b) (6), (b) (7)(C)
Subject: RE: Border Wall Update (3-7 Jul)
Date: Friday, July 07, 2017 2:21:24 PM

Thanks (b) (6), (b) (7)(C) I think that is generic enough. I will tee it up. :-)

From: (b) (6), (b) (7)(C)
Sent: Friday, July 07, 2017 1:34:19 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) CALVO, KARL H.; (b) (6), (b) (7)(C)
Subject: Border Wall Update (3-7 Jul)

(b) (6), (b) (7)(C) - Below please find this week's Border Wall update. (b) (5)

(b) (5)

(b) (5)

Partnering & Outreach:

- Border Patrol & Enterprise Services expect to complete a refined version of the decision support tool and its outputs by mid-week. (b) (5)
[Redacted]
- CBP continues to coordinate with DHS and OMB on funding options (b) (5)
[Redacted]
- OPA and OFAM are coordinating closely to develop proactive engagements to include social media that highlight the overall utility of barrier as part of CBP's border security strategy and CBP's current wall construction efforts including completion of the (b) (7)(E) projects.
- USBP and OFAM will brief Homeland Security and Governmental Affairs Committee (HSGAC) staff on Monday, 7/10. (b) (5)
[Redacted]

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: Updated Briefing and TPs
Date: Monday, July 17, 2017 5:58:45 PM
Attachments: [C1 TPs for S2 Brief 071917 v2.docx](#)

With Congressional TPs added.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, July 17, 2017 5:43 PM
To: (b) (6), (b) (7)(C)
Subject: Updated Briefing and TPs

(b) (6), (b) (7)(C) Attached is the S2 briefing with one change (b) (5) I have not yet received the content from OCA on Congressional Engagement. But they are working on it and will have it over tonight. I will consolidate that and send an updated version first thing in the morning.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Chief of Staff

Office of Facilities and Asset Management

Mobile (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

From: (b) (6), (b) (7)(C)
To: [Redacted]
Subject: FW: Border Wall Weekly Activity Report (3-10 Jul 17)
Date: Thursday, July 13, 2017 12:47:43 PM

(b) (6), (b) (7)(C)

From: CALVO, KARL H.
Sent: Tuesday, July 11, 2017 8:51 AM
To: (b) (6), (b) (7)(C)
Cc: [Redacted]
Subject: FW: Border Wall Weekly Activity Report (3-10 Jul 17)

(b) (6), (b) (7)(C)

One of my taskers from Kolbe last week was to update the "baseball card" given GAO and other schedule issues. How is that coming along? I'd like to see the update before sent to ES. Also, when can we get with (b) (6), (b) (7)(C) to review the IMS (re-baselining should be complete by now?) and I'd like to see what we're thinking on the "roll up" for C1. Thx.

Karl H. Calvo, CFM, PMP

Assistant Commissioner, Office of Facilities and Asset Management
U.S. Customs and Border Protection
Washington, DC

(b) (6), (b) (7)(C) (Office)
[Redacted] cell)

From: KOLBE, KATHRYN
Sent: Tuesday, July 11, 2017 8:24 AM
To: MCALEENAN, KEVIN K (b) (6), (b) (7)(C) VITIELLO, RONALD D (USBP)
(b) (6), (b) (7)(C)
Cc: BORKOWSKI, MARK S (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) CALVO, KARL H. (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) PROVOST, CARLA (USBP)
(b) (6), (b) (7)(C)
Subject: Border Wall Weekly Activity Report (3-10 Jul 17)

(b) (5)

(b) (5)

(b) (5)

FY17 & 18 Program Execution:

- OFAM, Army Corps and design contractor Michael Baker Corporation personnel were in RGV this week meeting with U.S. Fish and Wildlife Service. As USFWS are responsible for the Santa Ana Wildlife Refuge, close and continuing coordination is critical to ensure that there are no adverse impacts to the schedule as we seek to move forward on the (b) (7)(E) miles of new wall construction in RGV.

Partnering & Outreach:

- Border Patrol & Enterprise Services expect to complete a refined version of the decision support tool and its output the week of Jul 10th. This output will be reviewed by a Technical Review Team composed of USBP leadership and OFAM construction experts to further refine and finalize the segments for inclusion in a final investment strategy.
- CBP continues to coordinate with DHS and OMB on funding options (b) (5)
- OPA and OFAM are coordinating closely to develop proactive engagements to include social media that highlight the overall utility of barrier as part of CBP's border security strategy and CBP's current wall construction efforts including completion of the (b) (7)(E) projects.
- USBP and OFAM briefed Homeland Security and Governmental Affairs Committee (HSGAC) staff on Monday, 10 Jul. The briefing focused on the processes that inform CBP's identification and prioritization of operational requirements.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: [KOLBE, KATHRYN](#)
To: (b) (6), (b) (7)(C)
Cc:
Subject: FW: C1 CBP Support Way Forward Meeting - August 15 at 5:00 PM ET
Date: Tuesday, August 15, 2017 6:44:00 PM
Attachments: [image001.png](#)
[EXECSUM Santa Ana Protest.pptx](#)
[EXECSUM La Lomita Protest.pptx](#)
[La-Lomita CONOP.DOCX](#)
[RFI-La Lomita Protest Aug 12st, 2017.docx](#)
[Santa Ana Protest CONOP.DOCX](#)

(b) (6), (b) (7)(C)

This meeting has been rescheduled. (b) (5)

Thank you...VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 15, 2017 3:51 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: C1 CBP Support Way Forward Meeting - August 15 at 5:00 PM ET

Ms. Kolbe –

For your awareness a C1 meeting has been added to your calendar for today at 5:00 PM ET. The message in the invite said that this meeting is in light of lessons learned from this past weekend in Charlottesville, VA and continued potential for protest as we progress on wall construction. C1 would like to discuss this with ES, OPR, and OCC how we can best support going forward. I have asked AC Borkowski to attend on your behalf and will be printing out the documents for him (also attached to this email).

Please let me know if there is any other action I should take.

Best,

(b) (6), (b) (7)(C)

Eagle Hill Consulting

Enterprise Services

U.S. Customs and Border Protection

Desk: **(b) (6), (b) (7)(C)**



CBP Enterprise Services

(b) (7) (E)

(b) (7) (E)

**U.S. Department of Homeland Security
U.S. Customs and Border Protection
Concept of Operations Report for:**

La Lomita Mission Protest

(b) (7) (E)



(b) (7)(E)

(b) (7)(E)

(b) (7) (E)

(b) (7) (E)

(b) (7) (E)

(b) (7) (E)

(b) (7) (E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: please print 2 copies of each attachment
Date: Wednesday, July 19, 2017 11:55:58 AM
Attachments: [S2 Wall Strategy Update Briefing v11 \(b\) \(6\), \(b\) \(7\)\(C\) 071717.pptx](#)
[Real Estate Acquisition Process 071917.docx](#)
[Congressional Engagement Activities.pptx](#)
[S2 Wall Briefing Talking Points 19 Jul 17 v2.docx](#)

(b) (6), (b) (7)(C)

Chief of Staff

Office of Facilities and Asset Management

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Southern Border Wall Program

Prepared for Deputy Secretary Elaine C. Duke

July 2017



Homeland
Security

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017057

(b) (5)



(b) (5)



(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)



(b) (5)



(b) (5)



(b) (5)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



Back Up



(b) (5)





Homeland Security

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Acting Commissioner McAleenan Meeting with
Deputy Secretary Elaine Duke
July 19, 2017

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

From:

(b) (6), (b) (7)(C)

To:

Cc:

Subject:

FOR (b)(6), (b)(7)(C) Weekly Wall Update Email for EAC/C1

Date:

Friday, July 21, 2017 2:51:07 PM

(b) (6), (b) (7)(C)

I've consolidated all inputs I've received thus far. The red items haven't been updated. The green item I updated.

Just waiting on Procurement.

(b) (6), (b) (7)(C)

(b) (5)

(b) (5)

(b) (5)

From:

(b) (6), (b) (7)(C)

To:

Cc:

Subject:

RE: FOR ^{(b)(6), (b)(7)(C)} Weekly Wall Update Email for EAC/C1

Date:

Friday, July 21, 2017 2:53:35 PM

(b) (5)

(b) (5)

(b) (5)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: NEED INFO BY 2:00 - for Vela Briefing
Date: Thursday, July 20, 2017 1:18:47 PM

FYA pls

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 20, 2017 1:18 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: NEED INFO BY 2:00 - for Vela Briefing

See my comment in purple

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 20, 2017 1:08 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: NEED INFO BY 2:00 - for Vela Briefing

(b) (6), (b) (7)(C) If you'll bless the info below, I'll work the prep materials for Vela from it.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 20, 2017 12:26 PM
To: (b) (6), (b) (7)(C)

Cc

(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: RE: NEED INFO BY 2:00 - for Vela Briefing

All the project information is correct.

(b) (6), (b) (7)(C)

Program Manager

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, July 20, 2017 11:41 AM

To (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: NEED INFO BY 2:00 - for Vela Briefing

Importance: High

Please see below. Copying (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) to validate (b) (5)

Thanks,

(b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

From: (b) (6), (b) (7)(C)

Sent: Thursday, July 20, 2017 11:29 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: NEED INFO BY 2:00 - for Vela Briefing

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C) is working on the prep for the Vela briefing and needs a few things answered ahead of the pre-briefing tomorrow with C2.

(b) (5)

She's asked for this by 2:00 – is that possible?

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Special Projects Analyst

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: TPs
Date: Thursday, August 17, 2017 5:41:14 PM
Attachments: [Placemat for c2 draft WAS.DOCX](#)
[C2 Talking Points for Chairman Carter RM Roybal-Allard v4.docx](#)
[S2 Wall Briefing Talking Points 19 Jul 17.docx](#)
[Amodei Placemat Talking Points.docx](#)
[Vela Briefing TPs v2 \(b\) \(6\), \(b\) \(7\)\(C\) 072317.docx](#)

We can work them in the AM, but if you want to get started tonight the first attachment is the placemats in the order we think they'll be used in. The rest are TPs in various stages that can be pulled in to use.

(b) (6), (b) (7)(C)
Chief of Staff
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)

AUGUST 17, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



Homeland
Security

BW1 FOIA CBP 017099

(b) (5), (b) (7)(E)

AUGUST 17, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



Homeland
Security

BW1 FOIA CBP 017100

(b) (5), (b) (7)(E)

AUGUST 17, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



Homeland
Security

BW1 FOIA CBP 017101

(b) (5), (b) (7)(E)

AUGUST 17, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



Homeland
Security

BW1 FOIA CBP 017102

(b) (5), (b) (7)(E)

*based on experience
and lessons learned*

AUGUST 17, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



**Homeland
Security**

BW1 FOIA CBP 017103

(b) (5), (b) (7)(E)

AUGUST 17, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



Homeland
Security

BW1 FOIA CBP 017104

**Deputy Commissioner Vitiello Meeting with
Chairman Carter & Ranking Member Roybal-Allard
Talking Points
June 27, 2017**

(b) (5), (b) (7)(E)

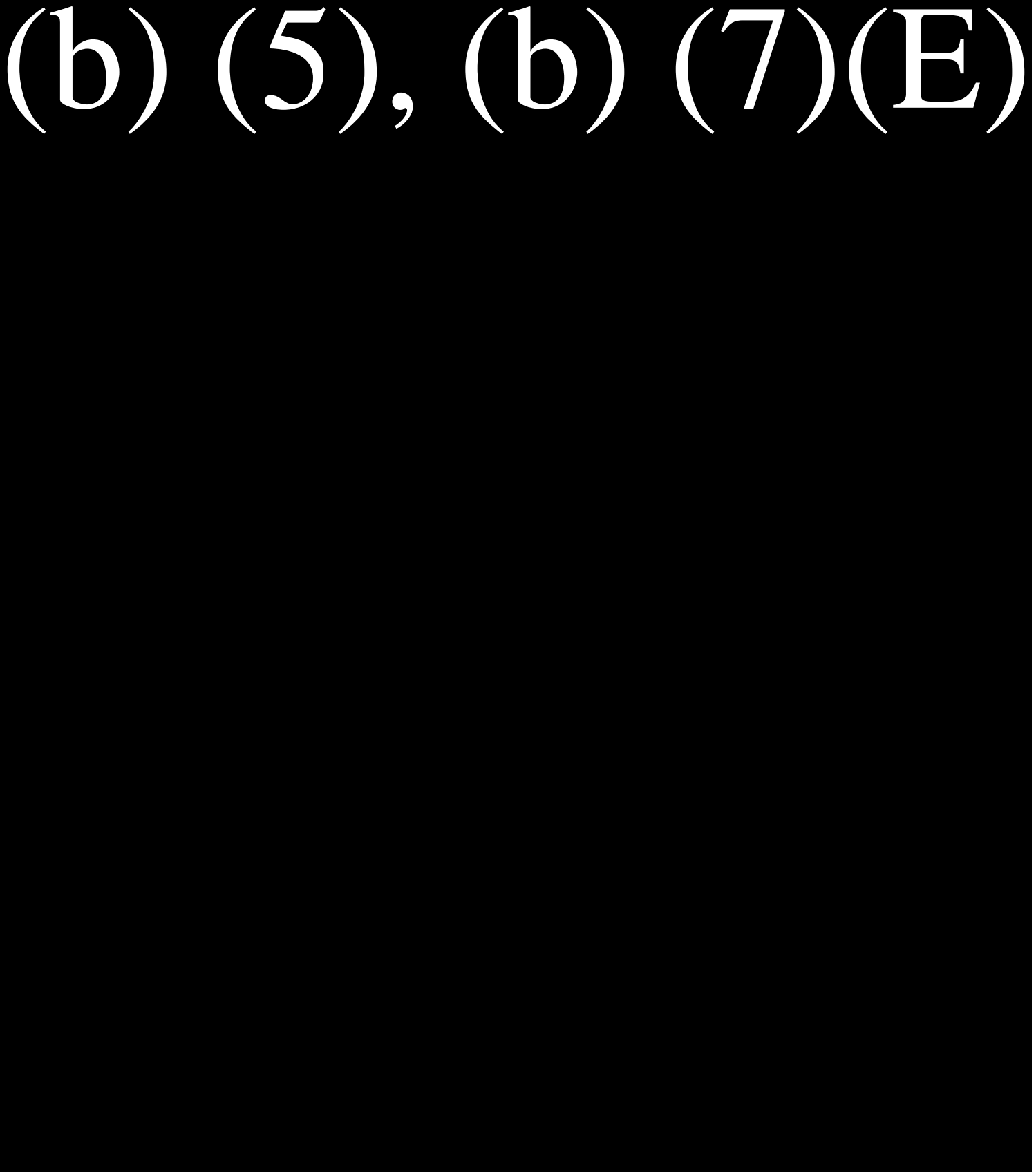
(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Acting Commissioner McAleenan Meeting with
Deputy Secretary Elaine Duke
July 19, 2017

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

(b) (5)

(b) (6)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Backup Slides

Media & Congressional Engagement:

- CBP is working with DHS OPA and other partners to conduct a series of events to bring the public, via the media, up to date on the progress being made on the Wall.
 - In late June, the Deputy Commissioner conducted a press briefing to level-set' media on the status of current wall and the progress on the prototypes RFP.
 - In September, a press event was proposed at the prototype location as construction commences. However, due to schedule delays associated with the protest, CBP will use the September event to provide an update on the status of the RFPs.
 - At completion of prototype evaluations, a press conference at the prototypes site is proposed to inform key stakeholders about the outcome of CBP's evaluation of wall prototypes and how the results will be used to inform the overall Border Wall program.

- As part of the roll out of the FY 2018 budget request, CBP has conducted a number of Congressional engagements:
 - CBP spent a significant portion of the HAC/SAC-HS and CHS/HSGAC budget briefings discussing the request for wall funding. CBP also held a series of follow up briefings with appropriations staff specific to wall issues, focusing on prototypes, land acquisition, construction schedule and the requirements analysis process, among other topics to ensure responsiveness to all staff questions.
 - On June 27, the Deputy Commissioner briefed HAC-HS Chairman Carter and Ranking Member Roybal-Allard on the border wall requirements analysis, to include validation of the FY 2018 request, as well as the construction timeline for FY 2018 mileage.
 - On June 28, the Deputy Commissioner briefed HAC-HS Chairman Carter and Ranking Member Roybal-Allard, Congressman Cuellar and Congressman Hurd on the border security requirements for levee wall and how CBP works with the International Boundary Water Commission.
 - In late June/early July, CBP briefed appropriations staff and HSGAC staff regarding the border wall requirements process. The HSGAC briefing is part of an ongoing effort to address minority concerns regarding transparency in wall planning; they have asked to see the Capabilities Roadmap as well as the raw Sector input to the requirements process.
 - CBP has also begun providing member-level briefings for those not on appropriations or authorizing committees on an as-requested basis. Thus far, the Deputy Commissioner has briefed Congressman Amodei and Congressman Steve King to provide information regarding the construction effort.

(b) (5)

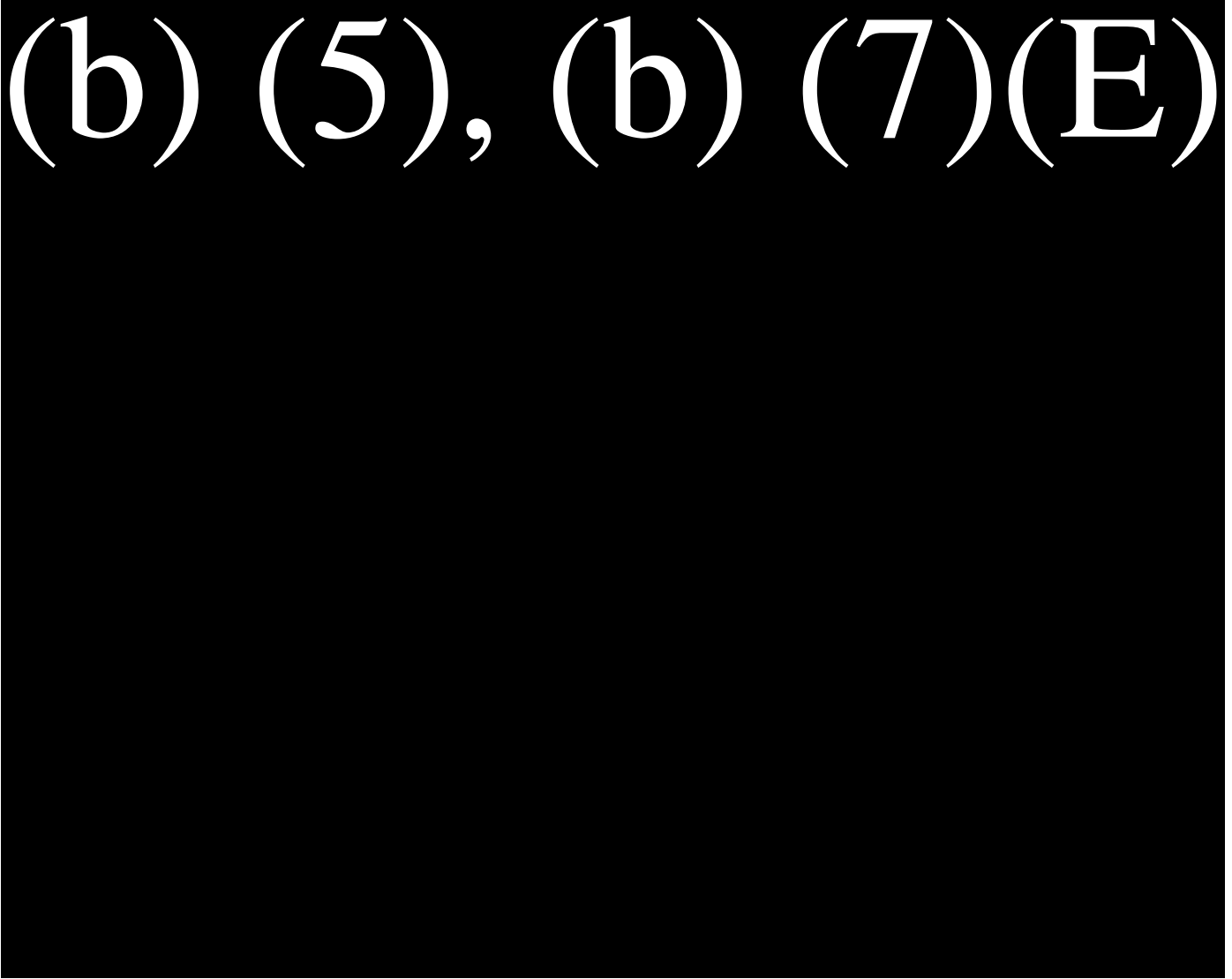
(b) (5)

Placemat Talking Points

Deputy Commissioner Vitiello Meeting with Representative Amodei

June 21, 2017

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

From: (b) (6), (b) (7)(C)
To: [REDACTED]
Subject: RE: Vela Briefing TPs v2 nkc 072317.docx
Date: Sunday, July 23, 2017 9:11:35 PM
Attachments: [Vela Briefing TPs v3 sbt 072317.docx](#)

I made only minor formatting edits (periods, acronyms, etc.) I think this follows the placemat well and gives him everything he should need.

Here are my few comments/questions:



Otherwise this is great [REDACTED] (b) (5)

Let me know if you need anything else!

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
[REDACTED] (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Sunday, July 23, 2017 8:38 PM

To: [REDACTED] (b) (6), (b) (7)(C)

Subject: Vela Briefing TPs v2 nkc 072317.docx

The updated placemat is on here. I've been tinkering with it as I've tried to create the most reasonable flow for C2 with the TPs. You're job:

1. Read the TPs carefully the make sure they may sense.
2. Do they flow properly with the materials?
3. Are there significant gaps?

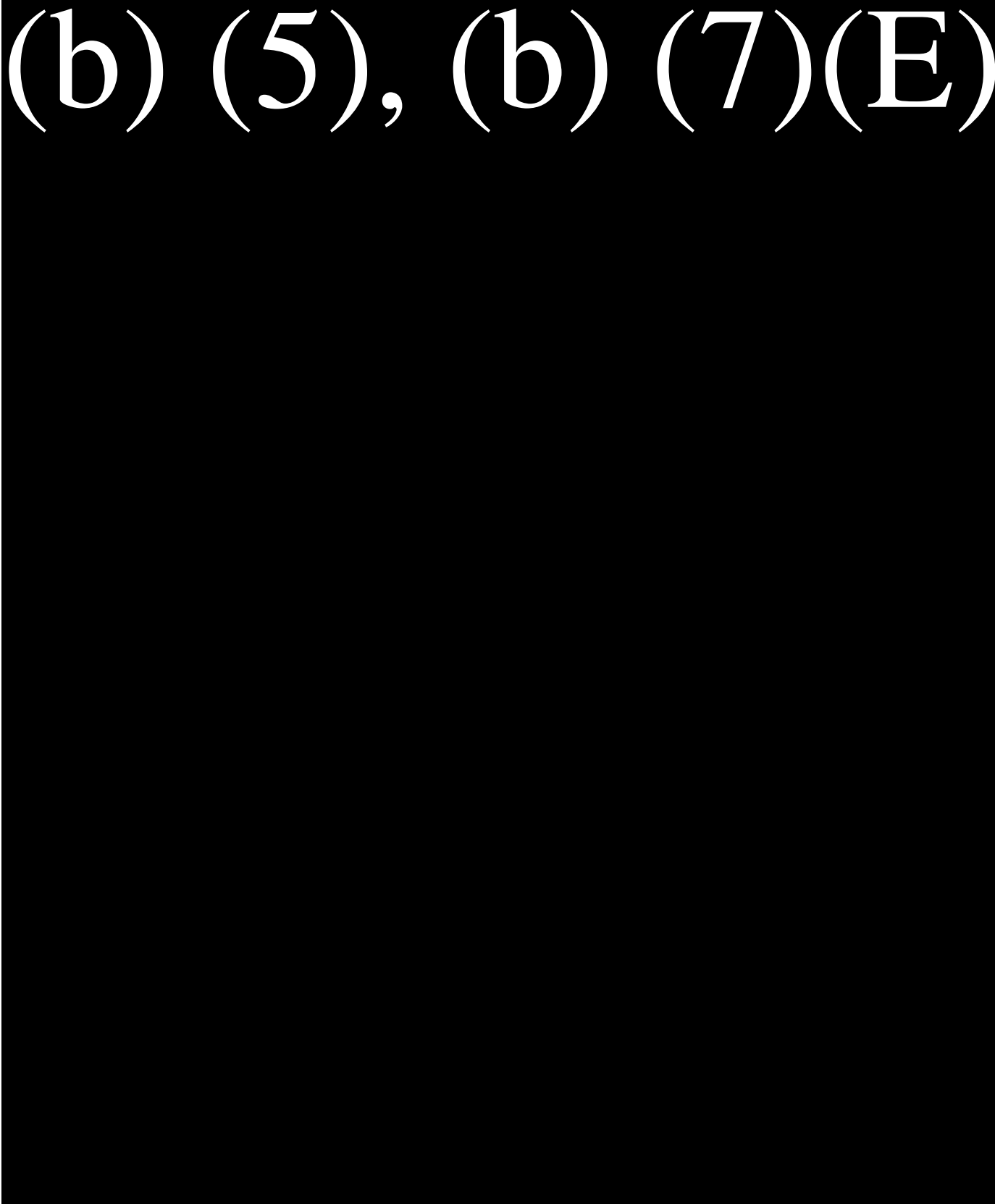
NOTE: [REDACTED] (b) (5)

[REDACTED]

Acting Deputy Commissioner Vitiello Meeting with
Congressman Vela

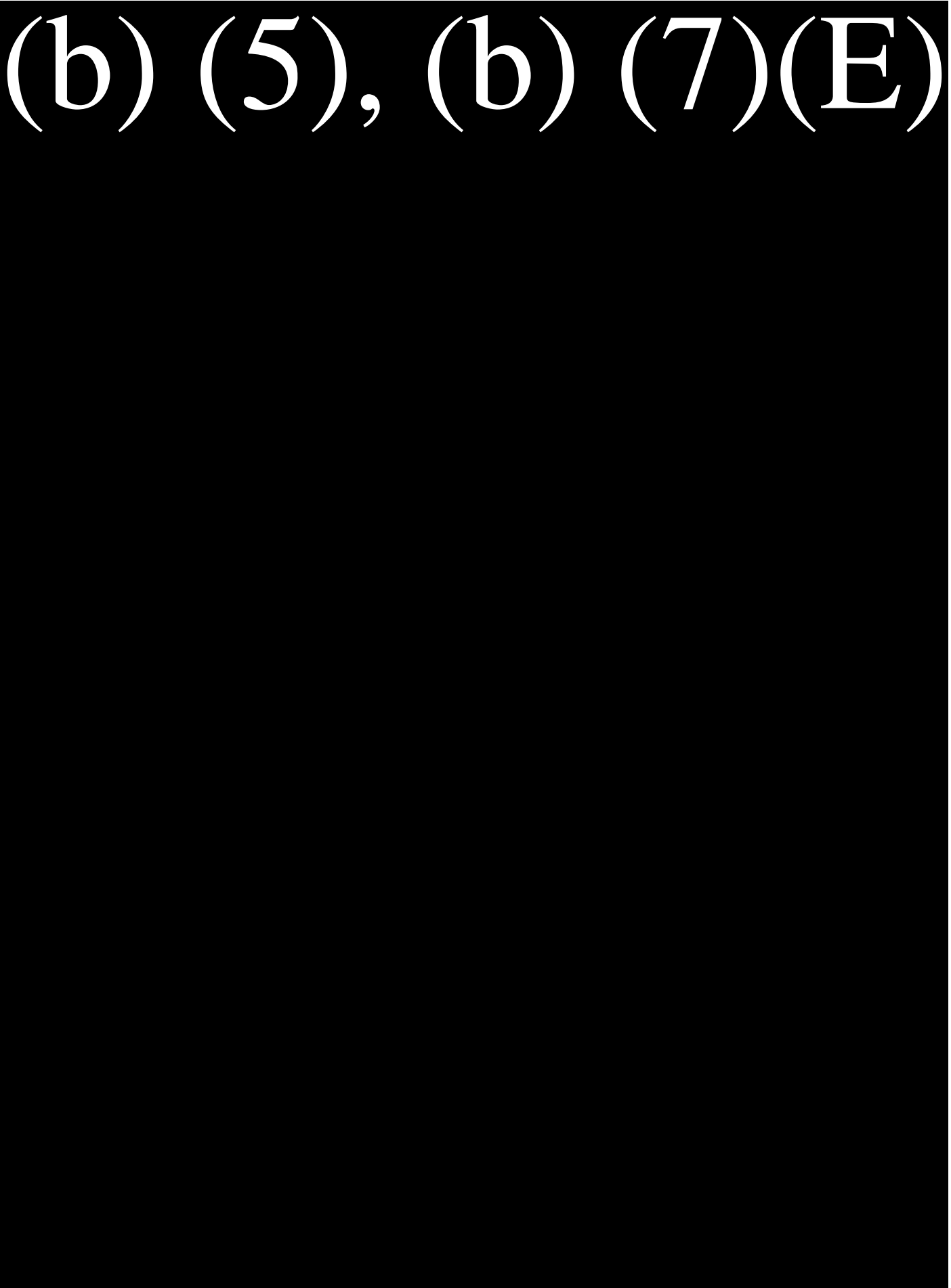
July 24, 2017

(b) (5), (b) (7)(E)



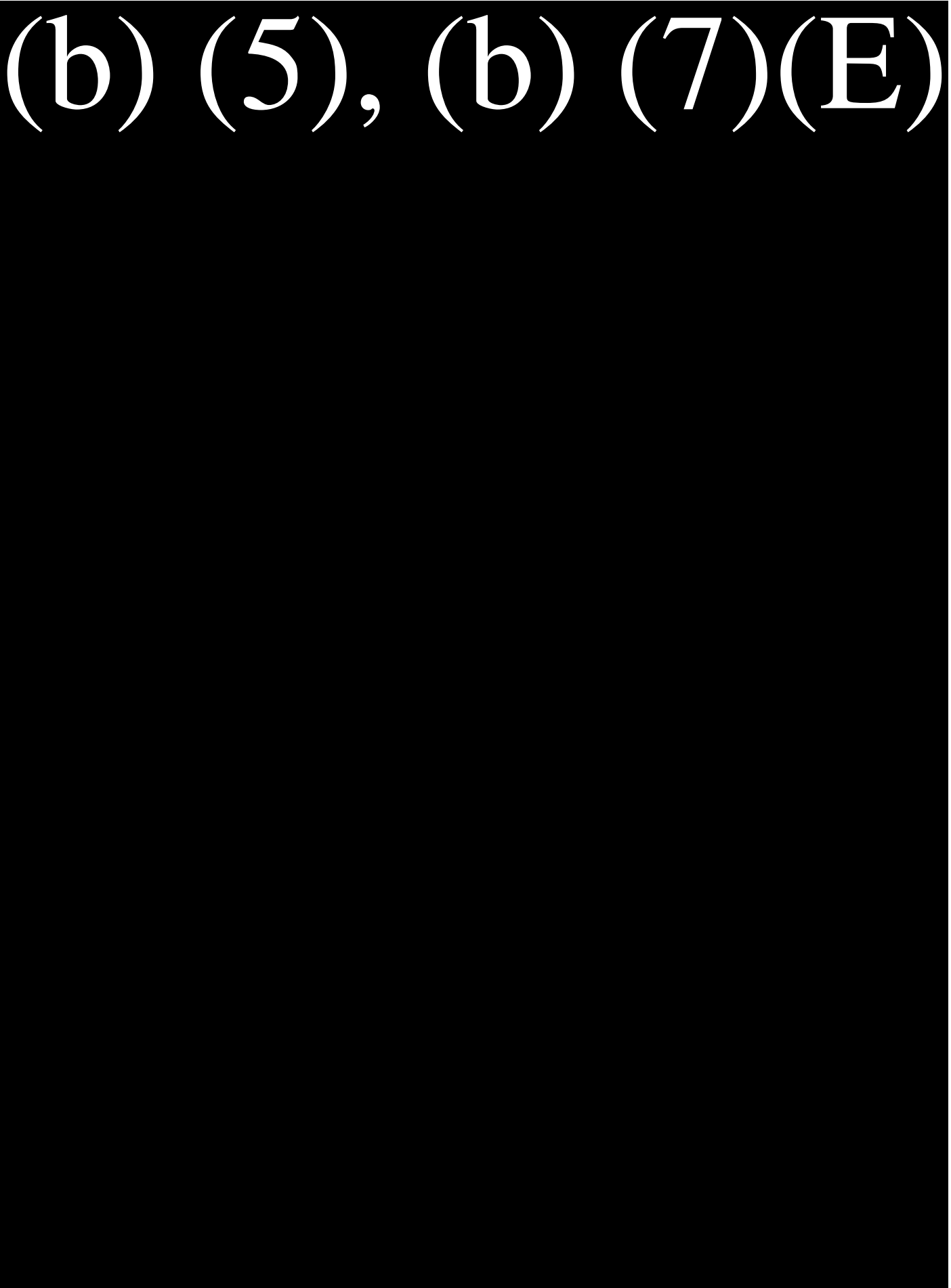
(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

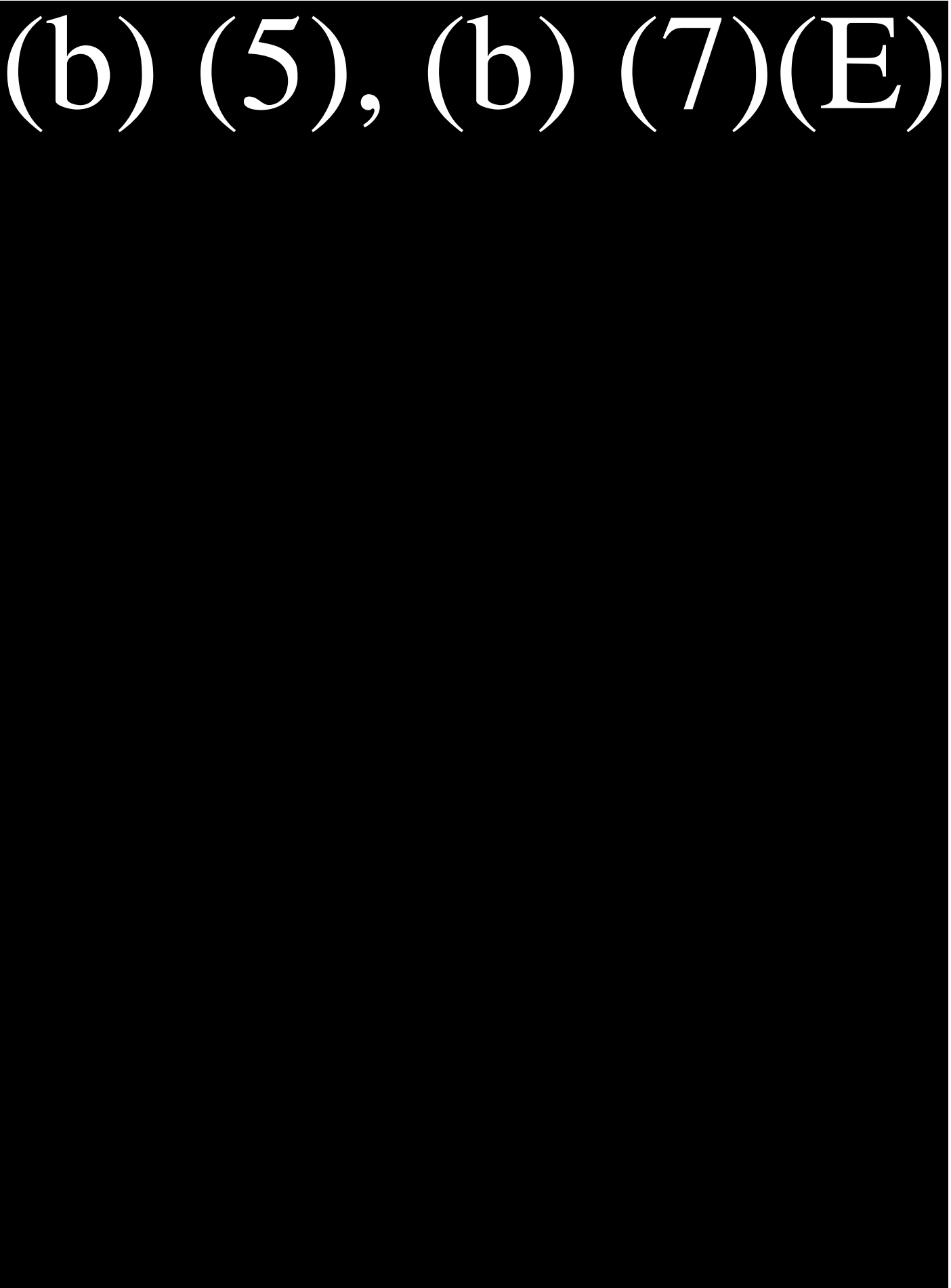


(b) (5), (b) (7)(E)

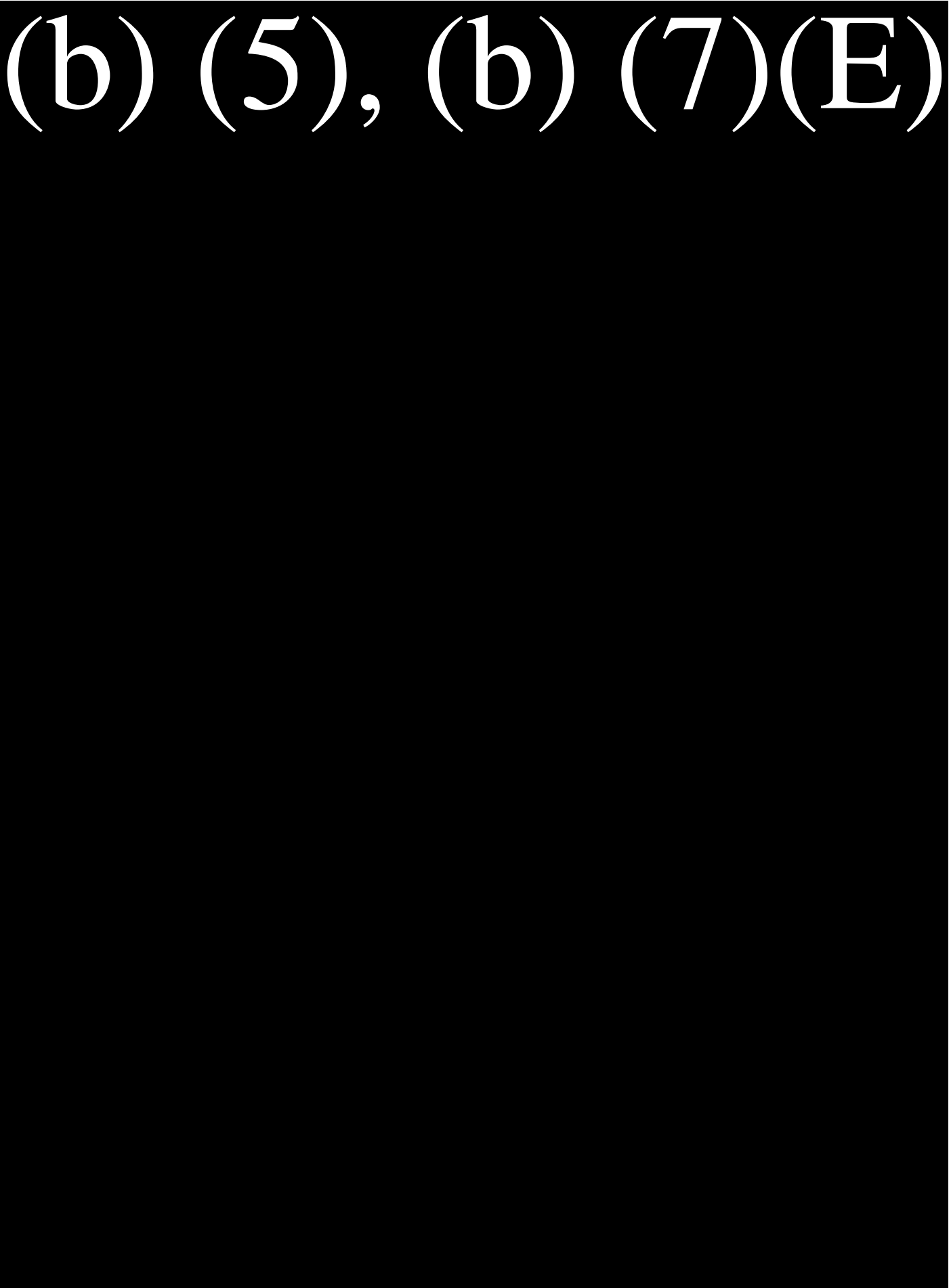
(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: RGV Mayors meeting AAR
Date: Friday, July 21, 2017 8:06:24 PM
Attachments: [07-19-17 AAR MayorMtg-Wall Project Final.docx](#)

(b) (6), (b) (7)(C)

Deputy Chief Patrol Agent
El Centro Sector Border Patrol

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, July 21, 2017 6:03:56 PM
To: (b) (6), (b) (7)(C)
Subject: FW: RGV Mayors meeting AAR

DCPA (b) (6), (b) (7)(C) requested I forward the attached, have a great weekend.

(b) (6), (b) (7)(C)

Director of Communications
RGV Sector Border Patrol

From: (b) (6), (b) (7)(C)
Sent: Friday, July 21, 2017 8:39:19 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RGV Mayors meeting AAR

Director (b) (6), (b) (7)(C)
Please forward/share the attached, as appropriate.

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Division Chief
Law Enforcement Operational Programs
Rio Grande Valley Sector
U.S. Border Patrol

(b) (6), (b) (7)(C) office
(b) (6), (b) (7)(C) (iPhone)

U. S. CUSTOMS AND BORDER PROTECTION
Mayoral Meeting, Rio Grande Valley Sector
Wall Project After Action Report
July 18, 2017

Participants

Manuel Padilla Jr, Chief Patrol Agent

(b)(6); (b)(7)(C)

(b)(6) Assistant to Mayor, City of Alamo

(b)(6) Executive Director, City of Donna

Irene Munoz, Mayor, City of Donna

Tony Martinez, Mayor, City of Brownsville

Richard Garcia, Mayor, City of Edinburg

Jim Darling, Mayor City of McAllen

(b)(6) City Manager, City of Mission

(b)(6) City Manager, City of Pharr

Joel Villareal, Mayor, City of Rio Grande City

(b)(6) City Manager, City of Roma

(b)(6) City Manager, City of Weslaco

(b)(6) Hidalgo County Judge

Purpose

To continue dialogue with community leaders from Brownsville to Roma, Texas regarding ongoing and planned activities along the Rio Grande in regards to the Executive Order on the wall and inform stakeholders on FY17/FY18 wall plans and courses of action.

Discussion topics

Chief Manuel Padilla Jr. asked all participants to introduce themselves then opened with a quick background on the last mayoral meeting held in McAllen, Texas on February 14, 2017.

Discussion items included the following:

- Personnel, Technology and Infrastructure, Security-Detection and Response/Resolution
- Discussed issuance and intent of Executive Order 3767
- Secure Fence Act, CPA identified requirements for operational control
- A look at apprehensions and drug seizures FY17 vs FY18
- Current Boring Projects for FY17 from San Diego, El Centro, El Paso, to the 35 gates in RGV
- Wall Plan for FY 18, highlighting the (b)(7)(E) miles in RGV ((b)(7)(E) miles of levee wall, (b)(7)(E) miles

(b)(7)(E)

FOR OFFICIAL USE ONLY

Mayoral Meeting, Wall Update, Rio Grande Valley Sector Headquarters

Page 2 of 4

- Transparency on where wall is planned to go and discuss mitigation options within the engineering parameters in the Santa Ana Refuge; it will be placed on the existing levee berm.

Concerns

- Discussion led to the actual placement and concerns from city officials that no one wants to end up on the south side. What will happen to home owners who are caught on the south side?
- Weslaco City Manager expressed concerns regarding wildlife and biological exchange.
- Mayor Darling asked where the traffic is going to end up after the wall and how you convince the public that we are not being overrun. He mentioned that tourism has taken a hit and that there is a perception that we will lose more visitors from coming to this area.
- CPA Padilla said there are areas that are safe and there are areas that are not as safe. Marketing of the wall to the public to change perceptions is something we realize needs to be done as we realize its potential effect on Eco-Tourism to our area.
- Brownsville Mayor Martinez gave his take on the gate project and the wall commenting, “None of this really makes sense, building a wall will make people wonder if they live in Mexico or the United States, this is going to negatively impact our community and drive down housing prices south of the wall.” He went on to say, “The wall costs too much and will ultimately prove ineffective...it’s a waste of spending.”
- (b) (6) of the City of Pharr then asked, “Were we brought here to vent or do we have options?” Chief Padilla explained that until congress passes the FY 18 budget we won’t have more information.
- All mayors and city representatives asked Chief Padilla to ensure that someone in Washington will take their concerns into consideration and that they want to be heard. Mayor Joel Villarreal (b) (7)(E) expressed that he’d like his city engineers to meet with the Army Corps to get a brief on what areas will be affected.

Additional Questions

1. Will the proposed levy wall north of the Santa Ana refuge give the perception of the refuge being dangerous?
2. How will genetic exchange (wildlife) take place if a portion of terrain is cut off by the proposed infrastructure?
 - a. What’s the expected negative impact on eco-tourism?
3. Where do we expect traffic will flow with new technology, infrastructure, and personnel and will the new infrastructure truly have a positive impact with regards to drug trafficking and alien smuggling?
4. How will new infrastructure help local cities push messaging that the RGV is a safe place for people to visit and live?
5. Will there be any type of marketing campaigns for infrastructure north of the wall?

FOR OFFICIAL USE ONLY

FOR OFFICIAL USE ONLY

Mayoral Meeting, Wall Update, Rio Grande Valley Sector Headquarters

Page 3 of 4

6. How are public safety efforts being addressed?
7. How will this be “sold” to community members and when do you plan to meet with landowners?
8. Why is the new infrastructure not being placed directly next to the river?
9. Must ALL 3 factors of border security be utilized: Technology, Infrastructure, & Personnel? Can you work with only technology and personnel?
10. Will private landowners still have access to the river water?

Summary and Follow-up

The meeting lasted approximately one and half hours and as it wrapped, several city officials requested a projected timeline for the entire process from the gates to the construction of the wall. More than half of the participants also requested a meeting at the Santa Ana Refuge so they could get a better understanding of where the barrier would be constructed.

The next day, City Manager (b) (6) of Alamo, Texas requested a meeting with RGV Sector Border Patrol officials to explain where the proposed wall would go. He and Mayor Diana Martinez requested a meeting at their office to learn more and ask question on the proposed route since the Santa Ana Wildlife Refuge is adjacent to their city. The City of Alamo considers itself the “gateway to the Santa Ana”.

DC (b)(6); (b)(7)(C) met at their offices on Thursday, July 20, 2017 and explained general USBP operations in the Rio Grande Valley as well as the planning process for (b)(7)(B) miles of new proposed levee wall and border wall system, with specific discussions on the refuge. As part of this meeting, he led a brief tour along the refuge levee where the wall is planned. After the discussion, the mayor said she felt a bit better about it as she was led to believe we planned for a wall to go through the middle of the refuge.

The Rio Grande Valley will continue outreach efforts with our community partners during the process/planning for border wall as updates are available.

FOR OFFICIAL USE ONLY

FOR OFFICIAL USE ONLY

Mayoral Meeting, Wall Update, Rio Grande Valley Sector Headquarters

Page 4 of 4

(b)(6); (b)(7)(C)



FOR OFFICIAL USE ONLY

From:

(b) (6), (b) (7)(C)

To:

Cc:

[CALVO, KARL H.](#)

(b) (6), (b) (7)(C)

Subject:

Border Wall Weekly (17-21 Jul)

Date:

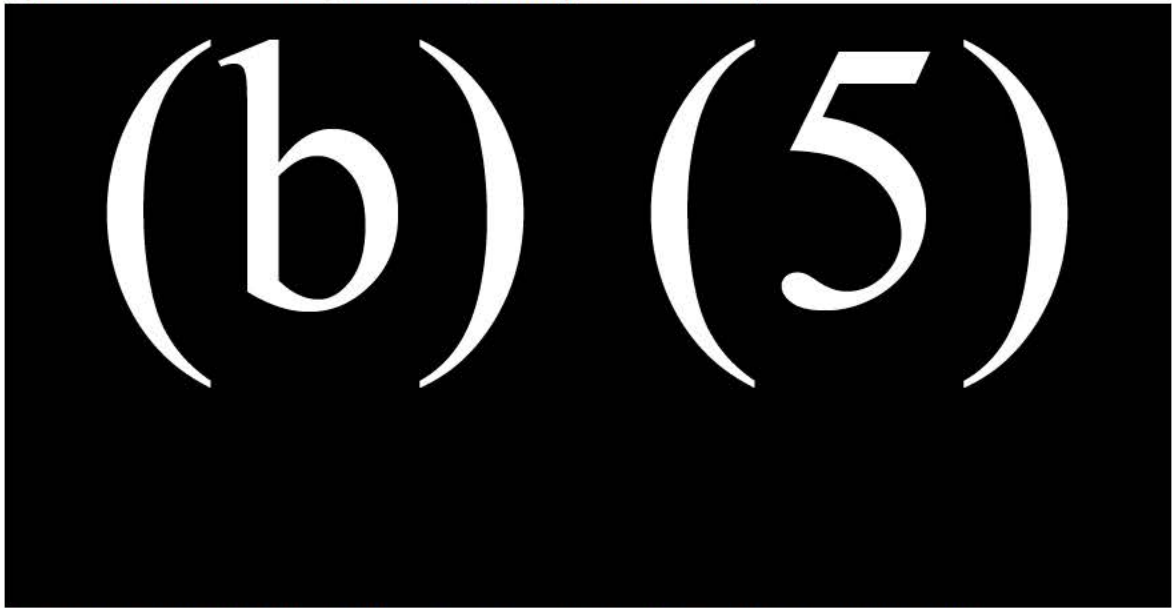
Friday, July 21, 2017 4:31:05 PM

(b) (5)

(b) (5)

Partnering & Outreach:

- OFAM is on target to complete messaging materials to assist CBP leadership with educating stakeholders on the path to construction. These materials will emphasize the work CBP continues to do to compress the schedule to construct while also providing the necessary detail to explain why there are limits to our ability to compress further.
- During the Wall Briefing with S2 on July 19, CBP discussed limitations on the number of individuals who can physically enter the Starr County, Texas Assessor's office due to local policy restrictions of no more than four total individuals. CBP is currently coordinating with USBP RGV Sector and the Army Corps to determine if a call from S1 to Governor Abbott requesting an exception is necessary and what the impact of additional resources in that office might be. RGV Sector Chief Padilla is working to schedule a meeting with Starr County officials by mid next week to determine the County's willingness to make an exception. If local level engagement is insufficient and the Army Corps determines a schedule benefit will result from additional resources, ES will put forward a request to C1 and/or S1 to engage Governor Abbott.
- On July 14, the Texas Observer posted a [story](#) about soil sampling/drilling related to construction of border wall at the Santa Ana Refuge. The story which includes comments from an unnamed federal official, alleged/implied that the Santa Ana project was going to be the first wall project to take place and that the government was doing this away from public scrutiny.



- On Tuesday, July 18, the House Appropriations Committee held the full committee mark-up of the FY 2018 DHS appropriations bill. (b) (5)
- In response to recent media activity, Rep. Filemon Vela (D-TX-34) requested a meeting with CBP officials to discuss his concerns about plans to build wall on/near the Santa Ana National Wildlife Refuge (NWR), to include recent geotechnical analysis efforts. The Acting Deputy Commissioner will meet with

Rep. Vela on Monday, July 24. Additional Members, to include House Homeland Security Ranking Member Bennie Thompson (D-MS-02) and Rep. Vicente Gonzalez (D-TX-15), may attend.

- Staff from additional Member offices have reached out with inquiries related to wall as a result of the Santa Ana NWR press coverage. USBP and OFAM representatives spoke to a staffer to Rep. O'Rourke (D-TX-16) on Friday, July 21, about FY17 projects and recent activity. Staff from the office of Sen. Martin Heinrich (D-NM) will be contacted in the next 1-2 business days.
- Staff from the House Oversight and Government Reform Committee have requested a briefing on the border wall. USBP and OFAM representatives will be deployed to the Hill to provide an overview of what is covered in FY 2017, what has been requested in FY 2018, and processes used to collect requirements. The briefing date and time has not yet been confirmed.

From: (b) (6), (b) (7)(C)
To: [CALVO, KARL H.](#)
Subject: FW: S1 Waiver - News Release and PAG
Date: Thursday, July 27, 2017 3:14:50 PM
Attachments: [San Diego Waiver Press Release July 2017 MF edits.docx](#)
[PAG Border Wall Waiver MF edits July 2017.doc](#)

Fysa

From: (b)(6); (b)(7)(C)
Sent: Thursday, July 27, 2017 7:33:57 PM
To: KOLBE, KATHRYN; BORKOWSKI, MARK S; (b)(6); (b)(7)(C) (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); LOWRY, KIM M
Subject: S1 Waiver - News Release and PAG

Good afternoon,

Attached is the News Release and PAG for announcing the S1 waiver.

Also,

Proposed Rollout Agenda is below



R/S

(b)(6); (b)(7)(C)

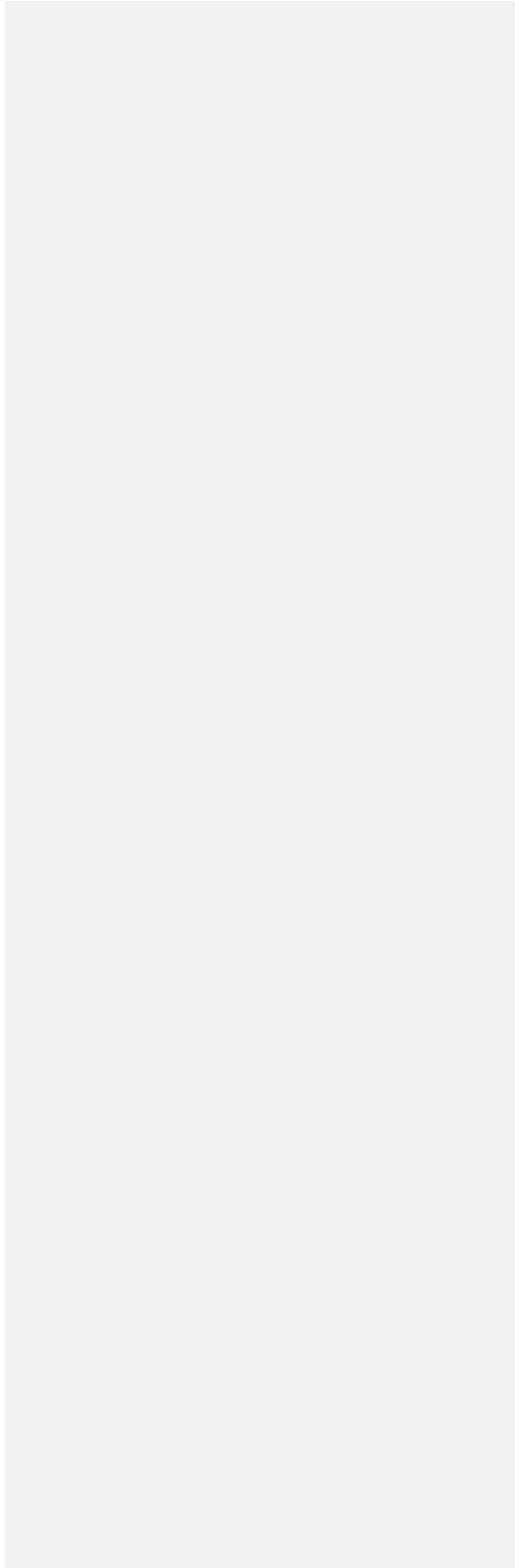
Assistant Commissioner (Acting)
Office of Public Affairs
U.S. Customs and Border Protection
(b) (6), (b) (7)(C) Office
Mobile

DHS SECRETARY SIGNS WAIVER FOR BORDER CONSTRUCTION PROJECTS IN SAN DIEGO

(b) (5)

(b) (5)

More information about the waiver is available in the Federal Register ([HYPERLINK](#)).



~~PREDECISIONAL DELIBERATIVE~~
~~FOR OFFICIAL USE ONLY~~



U.S. Customs and
Border Protection
Office of Public Affairs

Public Affairs Guidance

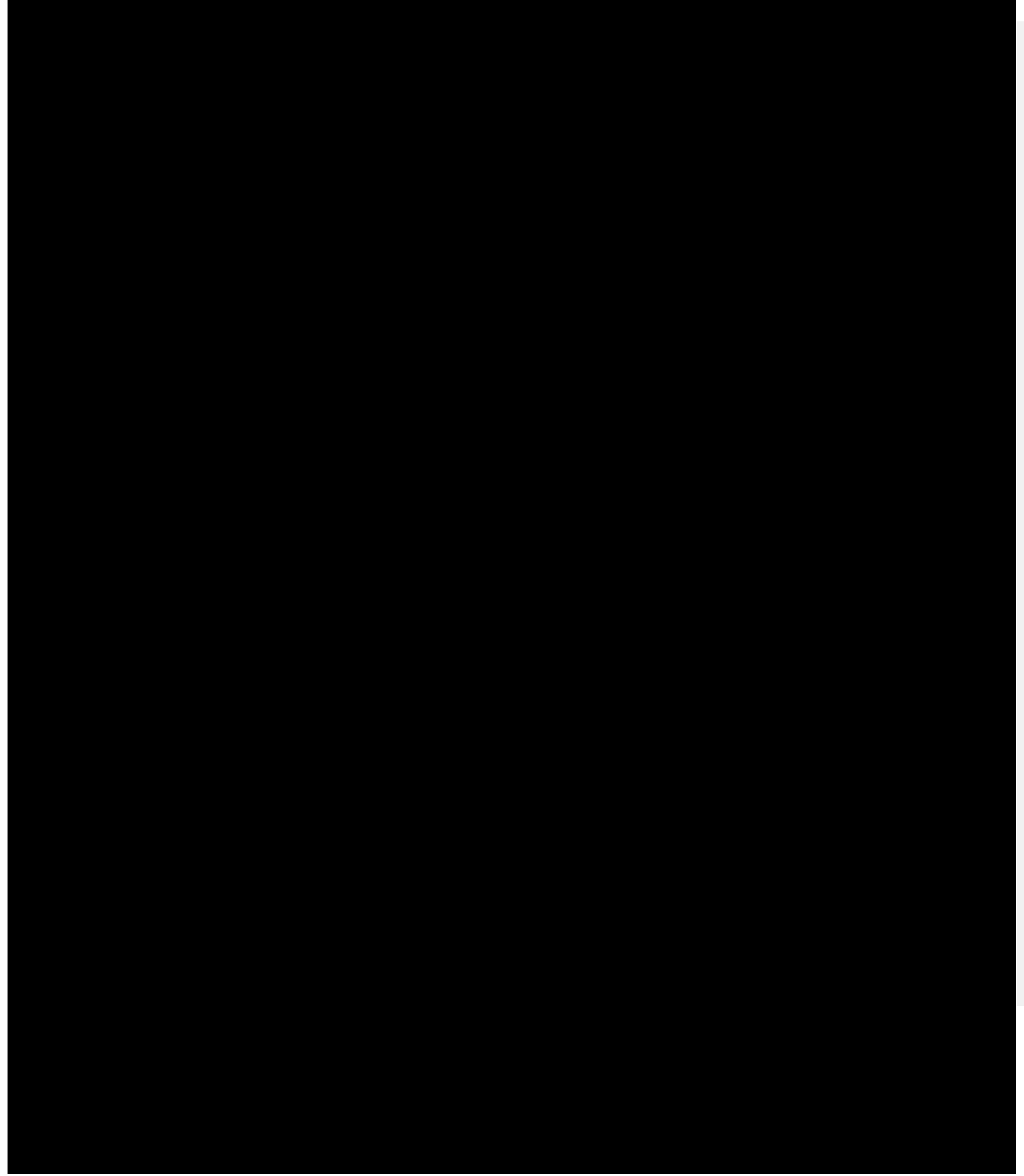
Border Wall – San Diego Waiver

(b) (5)

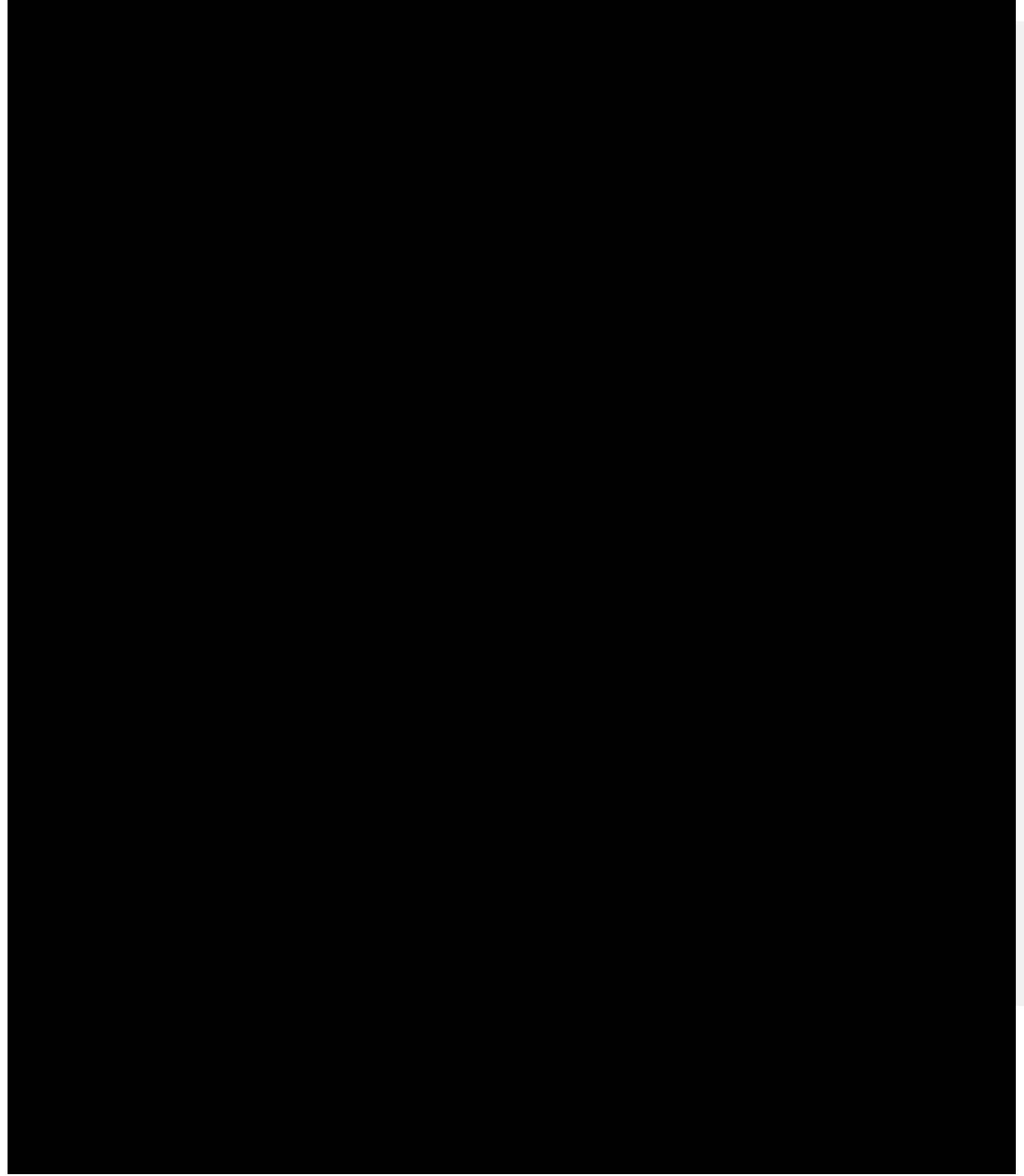
~~PREDECISIONAL DELIBERATIVE~~
~~FOR OFFICIAL USE ONLY~~

1

(b) (5), (b) (7)(E)

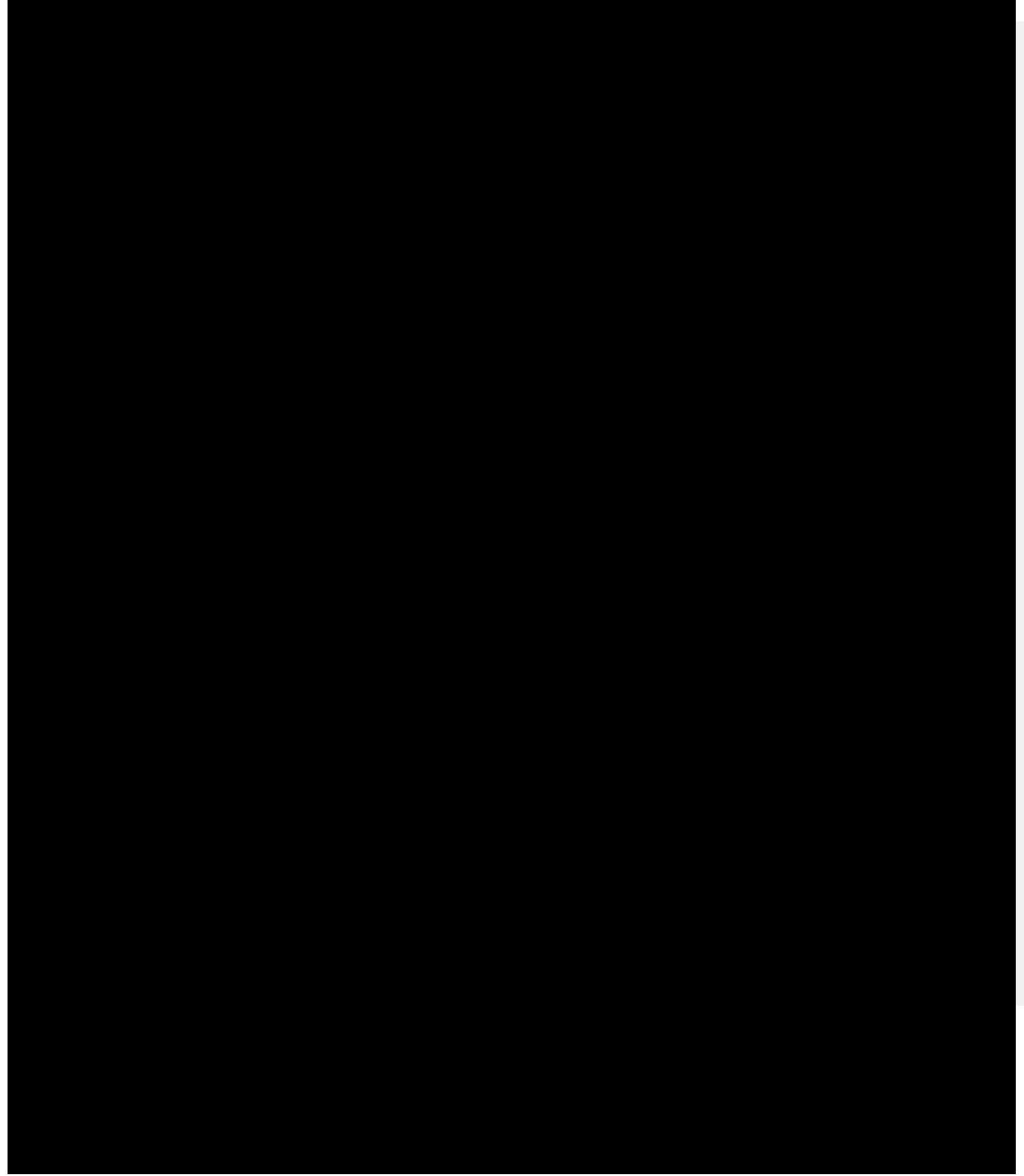


(b) (5), (b) (7)(E)



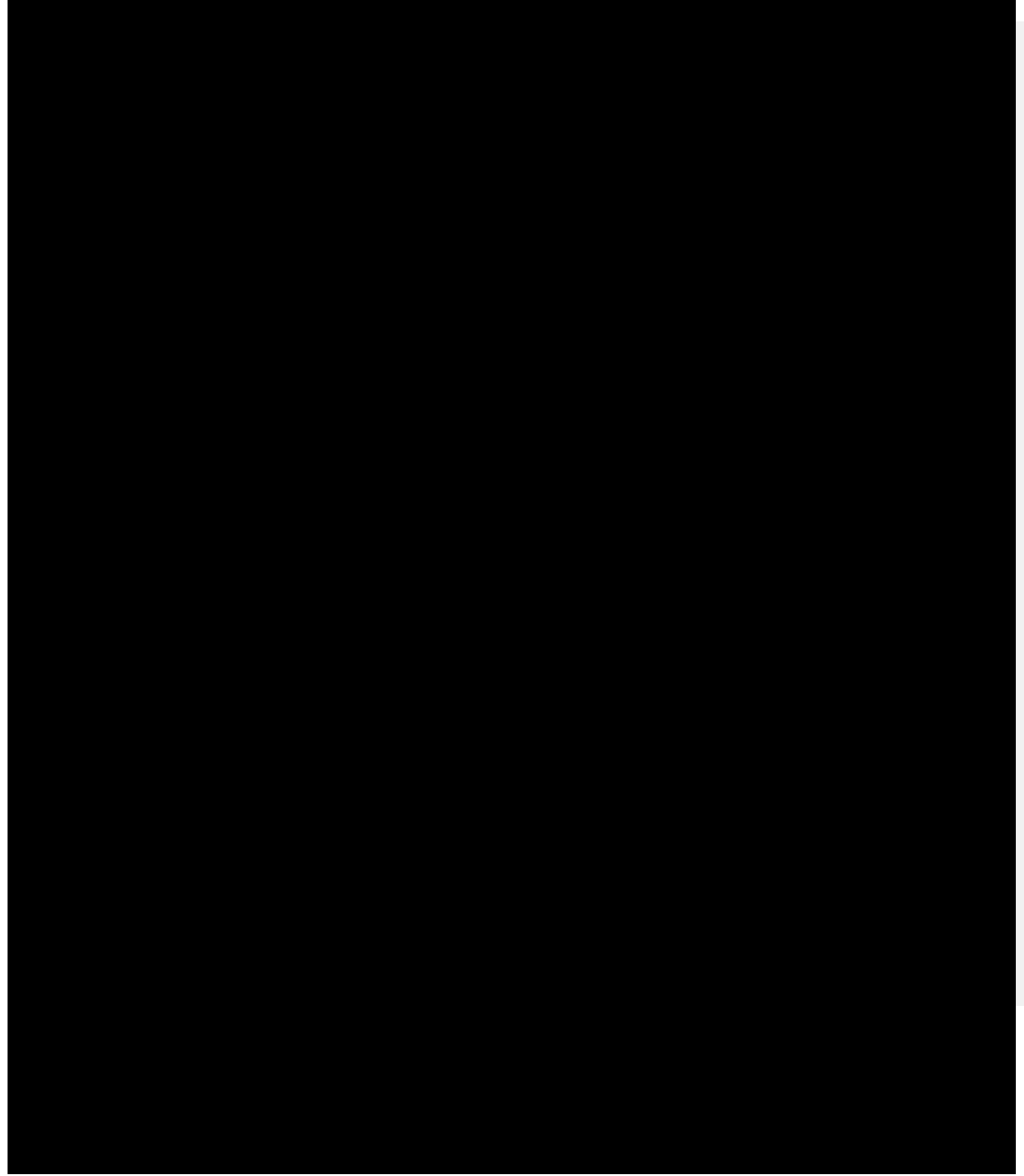
(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)



From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: [CALVO, KARL H.](#)
Subject: FW: Materials for C2's Vela Mtg
Date: Monday, July 24, 2017 5:49:23 AM
Attachments: [Rep Vela Placement vFINAL \(b\) \(6\), \(b\) \(7\)\(C\) 072117.docx](#)
[Vela Briefing TPs v4 \(b\) \(6\), \(b\) \(7\)\(C\) 072317.docx](#)
[MR 421 RGV Proposed Levee Wall v2.pdf](#)
[Proposed RG-01 Alignment.png](#)

Good Morning (b) (6), (b) (7)(C) Welcome back! I hope you were able to enjoy some leave.

C2 is meeting with Congressman Vela later today. In prep he asked for some specific materials. They are attached. There was a prep session with him that EAC Kolbe wasn't able to attend last week. I filled her in but wanted to make sure you also had a copy of the final materials.

Best,

(b) (6), (b) (7)(C)

Border Wall Requirements Identification & Prioritization

(b) (5), (b) (7)(E)

JULY 24, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



Homeland
Security

BW1 FOIA CBP 017156

FY 2017 & 2018 Investment Plan

(b) (5), (b) (7)(E)

JULY 24, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



**Homeland
Security**

BW1 FOIA CBP 017157

RGV Sector – Path to Construction

(b) (5)

JULY 24, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



**Homeland
Security**

BW1 FOIA CBP 017158

RGV Sector Levee Wall System

(b)(7)(E)

LEGEND

Proposed Barrier

Proposed ^{(b)(7)}Miles ^{(b)(7)(E)}
^{(b)(7)(E)} Levee Wall System

Proposed ^{(b)(7)(E)}Miles
Levee Wall System

Existing Barrier

Existing Levee Wall

**If sheet measures less than 11x17" it is a reduced print.
Reduce scale accordingly.*

1 in = 6.41 mi

1:405,971

(b)(7)(E)

Michael Baker
INTERNATIONAL

WARNING: This document is **FOR OFFICIAL USE ONLY (FOUO)**. It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not to be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

BW1 FOIA CBP 017159

Acting Deputy Commissioner Vitiello Meeting with
Congressman Vela

July 24, 2017

Introduction/Background

- The capability that border wall provides (impedance/denial) has been an operational requirement for the Border Patrol for many years.
- The use of border wall within our border security strategy has been tried, tested and developed for almost 30 years since agents were building it themselves out of leftover Vietnam-era landing mat.
- The border wall is a part of an integrated system that will deter and prevent illegal entries, a requirement all along the Southwest Border.
- It is important to know that when we use the term “system,” we refer to a combination of various types of infrastructure such as wall, fence, (b) (7)(E) roads, (b) (7)(E) and other related technology.
- This system combines two mutually supporting elements: infrastructure and technology.
 - The border wall system establishes an enforcement zone where Agents are able to safely patrol a concentrated area along the border, making sure that unlawful entry is either denied or at least severely impeded.
- When we build a wall, deploy additional agents and technology, we secure the border zone. Part of securing the border zone also means replacing old, less effective border fence and adding other elements to make our system more efficient and effective.

Placemat 1 – Border Wall Requirements Identification & Prioritization

- The decision to build border wall system and where it will be constructed is the result of a significant investment in planning the supports the U.S. Border Patrol's larger strategy to gain and maintain operational control.
- The Border Patrol's deliberate planning process – the Capability Gap Analysis Process or CGAP – identifies capabilities essential for securing the border of the United States.
- When identifying and analyzing gaps, USBP considers a dozen different capabilities.

(b) (7)(E)

(b) (7)(E), (b) (5)

Placemat 2 – FY 2017 & FY 2018 Investment Plan

- CBP's FY 2017 Enacted Appropriate included:
 - \$292M to replace (b) (7)(E) miles of pedestrian fence and (b) (7)(E) miles of vehicle fence with (b) (7)(E) wall.
 - \$49M to construct 35 gates, completing the second phase of the Rio Grande Valley Sector gates project which started after the execution of the Pedestrian Fence 225 program.

- CBP has identified its four highest priority fence replacement projects for execution with the FY 2017 funds. They include:
 - Replacing 14 miles of legacy primary pedestrian fence in San Diego Sector with steel bollard wall.
 - Replacing ^{(b) (7)(E)} miles of legacy primary pedestrian fence in El Centro Sector with **(b) (7)(E)** wall.
 - Replacing ^{(b) (7)(E)} miles of vehicle fence in El Paso Sector with **(b) (7)(E)** wall.
 - Replacing ^{(b) (7)(E)} miles of legacy primary pedestrian fence in El Paso Sector with **(b) (7)(E)** wall.

- San Diego Primary Fence Replacement

- Operational need – the current 14 miles of barrier in SDC Sector was constructed with legacy landing mat materials **(b) (7)(E)**

- **(b) (7)(E)**

- **(b) (7)(E)** Primary Fence Replacement

- Operational need – the current ^{(b) (7)(E)} miles of barrier in El Centro Sector was constructed with legacy landing mat materials **(b) (7)(E)**

- **(b) (7)(E)**

- **(b) (7)(E)** Primary Fence Replacement

○ (b) (7)(E)

- (b) (7)(E) Fence Replacement

- Operational need – the current (b) (7)(E) miles of vehicle fence in EPT Sector

○ (b) (7)(E)

- RGV Gates Phase II – **NOTE: Additional information provided on Placemat 3 “RGV Sector Path to Construction”**

- Background –

- Beginning in 2008, CBP constructed approximately (b) (7)(E) miles of border fencing in Hidalgo and Cameron Counties in the Rio Grande Valley Sector.

- (b) (7)(E)

- In 2013, CBP completed Phase II of this project, (b) (7)(E) (b) (7)(E) In order to complete this project, CBP will complete 35 additional gates, funded with CBP’s FY 2017 Enacted Appropriations.

- Operational need – the RGV Gate Project will increase impedance and denial capabilities to combat illegal cross-border traffic (b) (7)(E)

o (b) (7)(E)

(b) (7)(E) Gate location breakdown is as follows:

Wall Segment	Planned Gates
(b) (7)(E)	5
(b) (7)(E)	2
(b) (7)(E)	1
(b) (7)(E)	4
(b) (7)(E)	2
(b) (7)(E)	2
(b) (7)(E)	4
(b) (7)(E)	1
(b) (7)(E)	3
(b) (7)(E)	1
(b) (7)(E)	1
(b) (7)(E)	1
(b) (7)(E)	1
(b) (7)(E)	6
Total	35

- CBP's FY 2018 President's Budget Request included:

o (b) (5), (b) (7)(E)

o

o

- 14 miles of replacement secondary in the San Diego BIS

- o Operational need – the current 14 miles of secondary barrier in SDC Sector (b) (7)(E)

(b) (7)(E)

- o While we expect that the border wall in the Rio Grande Valley may look much like what has already been constructed in that location (b) (7)(E), (b) (5)

(b) (7)(E)

(b) (5), (b) (7)(E)

o Prototype –

- (b) (5), (b) (7)(E)
-
-
-
-
-
-

• (b) (7)(E) miles of levee wall system in the Rio Grande Valley

o Operational need – RGV Sector (b) (7)(E)

- o (b) (7)(E)
- o
- o
- o

- (b) (7)(E)
- (b) (7)(E) miles of border wall system in the Rio Grande Valley:
 - USBP has identified approximately (b) (7)(E) miles of requirements for border wall system in the Rio Grande Valley, (b) (7)(E)
 - We are working to prioritize the (b) (7)(E) miles for execution within the (b) (7)(E) miles identified. This work is expected to complete by later this summer after which time OFAM will finalize its acquisition plan and project schedules.
 - (b) (7)(E)

Placemat 3 – Rio Grande Valley Path to Construction

- Activities to date for Rio Grande Valley (funded with reprogrammed funds) include:
 - CBP has been consulting with the appropriate Federal partners in each project location. In the Rio Grande Valley, CBP has and continues to consult with the U.S. Fish and Wildlife Service and the U.S. International Boundary and Water Commission.
 - CBP is also committed to regular communications with local officials and has engaged local mayors across the Valley through formal meetings to discuss the proposed projects and answer questions.
 - The U.S. Army Corps of Engineers, on behalf of CBP, awarded a contract to Michael Baker International (Baker) to complete preliminary design work for the FY 2017 replacement fence projects and 100% design for the (b) (7)(E) miles of new levee wall system in the Rio Grande Valley, requested in the FY 2018 PB.
 - This design works requires Baker to gather geotechnical data at identified project sites. (b) (7)(E)
 - Baker has already or will be completing work of this nature along all (b) (7)(E) miles of the proposed levee wall alignment.
 - Work is taking place on Federal lands where CBP has the appropriate interest to conduct work.
 - CBP has also completed Categorical Exclusions (CATEXs) as required by the National Environmental Policy Act (NEPA) to ensure our environmental compliance obligations are met.

(b) (5)

(b) (7)(E)

From:

(b) (6), (b) (7)(C)

To:

Cc:

Subject:

REVISED: RE: FOR (b)(6); (b)(7)(C) Weekly Wall Update Email for EAC/C1

Date:

Friday, July 21, 2017 2:58:35 PM

Here you go – just need the **Bottom line piece** and note the green item.
Includes the Vela update from (b) (6), (b) (7)(C)

(b) (5)

(b) (5)

(b) (5)

Partnering & Outreach:

- On Tuesday, July 18, the House Appropriations Committee held the full committee mark-up of the FY 2018 DHS appropriations bill. (b) (5)
- On July 14, the Texas Observer posted a [story](#) about soil sampling/drilling related to construction of border wall at the Santa Ana Refuge. The story which includes comments from an unnamed federal official, alleged/implied that the Santa Ana project was going to be the first wall project to take place and that the government was doing this away from public scrutiny.
 - o The story was picked up by several other local and national media outlets over the weekend creating intense media attention about CBP's involvement/intentions at the Santa Ana Refuge. Understanding the challenges this story created, CBP/OPA took the following actions to mitigate the impact of the story.

(b) (5)

- In response to recent media activity, Rep. Filemon Vela (D-TX-34) requested a meeting with CBP officials to discuss his concerns about plans to build wall on/near the Santa Ana National Wildlife Refuge (NWR), to include recent geotechnical analysis efforts. The Acting Deputy Commissioner will meet with Rep. Vela on Monday, July 24. Additional Members, to include House Homeland Security Ranking Member Bennie Thompson (D-MS-02) and Rep. Vicente Gonzalez (D-TX-15), may attend.
- Staff from additional Member offices have reached out with inquiries related to wall as a result of the Santa Ana NWR press coverage. USBP and OFAM representatives spoke to a staffer to Rep. O'Rourke (D-TX-16) on Friday, July 21, about FY17 projects and recent activity. Staff from the office of Sen. Martin Heinrich (D-NM) will be contacted in the next 1-2 business days.
- Staff from the House Oversight and Government Reform Committee have requested a briefing on the border wall. USBP and OFAM representatives will be deployed to the Hill to provide an overview of what is covered in FY 2017, what has been requested in FY 2018, and processes used to collect requirements. The briefing date and time has not yet been confirmed, but is likely to happen on or around July 27.

From: (b) (6), (b) (7)(C)
To: [CALVO, KARL H.](#)
Subject: FW: Materials for C2's Vela Mtg
Date: Monday, July 24, 2017 5:47:37 AM
Attachments: [Rep Vela Placement vFINAL nkc 072117.docx](#)
[Vela Briefing TPs v4 nkc 072317.docx](#)
[MR 421 RGV Proposed Levee Wall v2.pdf](#)
[Proposed RG-01 Alignment.png](#)

Karl – FYSA. EAC Kolbe wanted a back brief of the Vela conversation with C2, which I gave her after I joined the OMB call. Attached are the materials I finalized and sent back to OCA yesterday. With all of us traveling today, everything needed to be packaged and sent over the weekend.

I will send on the (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Border Wall Requirements Identification & Prioritization

(b) (5), (b) (7)(E)

JULY 24, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



Homeland
Security

BW1 FOIA CBP 017173

FY 2017 & 2018 Investment Plan

(b) (5), (b) (7)(E)

JULY 24, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



**Homeland
Security**

BW1 FOIA CBP 017174

RGV Sector – Path to Construction

(b) (5)

JULY 24, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



**Homeland
Security**

BW1 FOIA CBP 017175

Acting Deputy Commissioner Vitiello Meeting with
Congressman Vela

July 24, 2017

Introduction/Background

- The capability that border wall provides (impedance/denial) has been an operational requirement for the Border Patrol for many years.
- The use of border wall within our border security strategy has been tried, tested and developed for almost 30 years since agents were building it themselves out of leftover Vietnam-era landing mat.
- The border wall is a part of an integrated system that will deter and prevent illegal entries, a requirement all along the Southwest Border.
- It is important to know that when we use the term “system,” we refer to a combination of various types of infrastructure such as wall, fence, (b) (7)(E) roads, (b) (7)(E) and other related technology.
- This system combines two mutually supporting elements: infrastructure and technology.
 - The border wall system establishes an enforcement zone where Agents are able to safely patrol a concentrated area along the border, making sure that unlawful entry is either denied or at least severely impeded.
- When we build a wall, deploy additional agents and technology, we secure the border zone. Part of securing the border zone also means replacing old, less effective border fence and adding other elements to make our system more efficient and effective.

Placemat 1 – Border Wall Requirements Identification & Prioritization

- The decision to build border wall system and where it will be constructed is the result of a significant investment in planning the supports the U.S. Border Patrol's larger strategy to gain and maintain operational control.
- The Border Patrol's deliberate planning process – the Capability Gap Analysis Process or CGAP – identifies capabilities essential for securing the border of the United States.
- When identifying and analyzing gaps, USBP considers a dozen different capabilities.

(b) (7)(E)

(b) (7)(E), (b) (5)

Placemat 2 – FY 2017 & FY 2018 Investment Plan

- CBP's FY 2017 Enacted Appropriate included:
 - \$292M to replace (b) (7)(E) miles of pedestrian fence and (b) (7)(E) miles of vehicle fence with (b) (7)(E) wall.
 - \$49M to construct 35 gates, completing the second phase of the Rio Grande Valley Sector gates project which started after the execution of the Pedestrian Fence 225 program.

- CBP has identified its four highest priority fence replacement projects for execution with the FY 2017 funds. They include:
 - Replacing 14 miles of legacy primary pedestrian fence in San Diego Sector with (b) (7)(E) wall.
 - Replacing (b) (7)(E) miles of legacy primary pedestrian fence in El Centro Sector with (b) (7)(E) wall.
 - Replacing (b) (7)(E) miles of vehicle fence in El Paso Sector with (b) (7)(E) wall.
 - Replacing (b) (7)(E) miles of legacy primary pedestrian fence in El Paso Sector with (b) (7)(E) wall.

- San Diego Primary Fence Replacement

- Operational need – the current 14 miles of barrier in SDC Sector was constructed with legacy landing mat materials (b) (7)(E)



- (b) (7)(E) Primary Fence Replacement

- Operational need – the current (b) (7)(E) miles of barrier in El Centro Sector was constructed with legacy landing mat materials (b) (7)(E)



- (b) (7)(E) Primary Fence Replacement

○ (b) (7)(E)

- (b) (7)(E) Fence Replacement

- Operational need – the current (b) (7)(E) miles of vehicle fence in EPT Sector

○ (b) (7)(E)

- RGV Gates Phase II – **NOTE: Additional information provided on Placemat 3 “RGV Sector Path to Construction”**

- Background –

- Beginning in 2008, CBP constructed approximately (b) (7)(E) miles of border fencing in Hidalgo and Cameron Counties in the Rio Grande Valley Sector.

- (b) (7)(E)

- In 2013, CBP completed Phase II of this project, (b) (7)(E) (b) (7)(E) In order to complete this project, CBP will complete 35 additional gates, funded with CBP’s FY 2017 Enacted Appropriations.

- Operational need – the RGV Gate Project will increase impedance and denial capabilities to combat illegal cross-border traffic (b) (7)(E)

○ (b) (7)(E)

(b) (7)(E) Gate location breakdown is as follows:

Wall Segment	Planned Gates
(b) (7)(E)	5
(b) (7)(E)	2
(b) (7)(E)	1
(b) (7)(E)	4
(b) (7)(E)	2
(b) (7)(E)	2
(b) (7)(E)	4
(b) (7)(E)	1
(b) (7)(E)	3
(b) (7)(E)	1
(b) (7)(E)	1
(b) (7)(E)	1
(b) (7)(E)	1
(b) (7)(E)	6
Total	35

- CBP's FY 2018 President's Budget Request included:

○ (b) (5), (b) (7)(E)

○

○

- 14 miles of replacement secondary in the San Diego BIS

- Operational need – the current 14 miles of secondary barrier in SDC Sector (b) (7)(E)

(b) (7)(E)

- While we expect that the border wall in the Rio Grande Valley may look much like what has already been constructed in that location (b) (7)(E), (b) (5)

(b) (7)(E)

(b) (5), (b) (7)(E)

o Prototype –

- (b) (5), (b) (7)(E)
-
-
-
-
-
-

• (b) (7)(E) miles of levee wall system in the Rio Grande Valley

o Operational need – RGV Sector (b) (7)(E)

- o (b) (7)(E)
- o
- o
- o

- (b) (7)(E)
- (b) (7)(E) miles of border wall system in the Rio Grande Valley:
 - USBP has identified approximately (b) (7)(E) miles of requirements for border wall system in the Rio Grande Valley, (b) (7)(E)
 - We are working to prioritize the (b) (7)(E) miles for execution within the (b) (7)(E) miles identified. This work is expected to complete by later this summer after which time OFAM will finalize its acquisition plan and project schedules.
 - (b) (7)(E)

Placemat 3 – Rio Grande Valley Path to Construction

- Activities to date for Rio Grande Valley (funded with reprogrammed funds) include:
 - CBP has been consulting with the appropriate Federal partners in each project location. In the Rio Grande Valley, CBP has and continues to consult with the U.S. Fish and Wildlife Service and the U.S. International Boundary and Water Commission.
 - CBP is also committed to regular communications with local officials and has engaged local mayors across the Valley through formal meetings to discuss the proposed projects and answer questions.
 - The U.S. Army Corps of Engineers, on behalf of CBP, awarded a contract to Michael Baker International (Baker) to complete preliminary design work for the FY 2017 replacement fence projects and 100% design for the (b) (7)(E) miles of new levee wall system in the Rio Grande Valley, requested in the FY 2018 PB.
 - This design works requires Baker to gather geotechnical data at identified project sites. (b) (7)(E)
 - Baker has already or will be completing work of this nature along all (b) (7)(E) miles of the proposed levee wall alignment.
 - Work is taking place on Federal lands where CBP has the appropriate interest to conduct work.
 - CBP has also completed Categorical Exclusions (CATEXs) as required by the National Environmental Policy Act (NEPA) to ensure our environmental compliance obligations are met.

(b) (5)

RGV Sector Levee Wall System

(b)(7)(E)

LEGEND

Proposed Barrier

Proposed ^{(b)(7)}Miles ^{(b)(7)(E)}
^{(b)(7)(E)} Levee Wall System

Proposed ^{(b)(7)(E)}Miles
Levee Wall System

Existing Barrier

Existing Levee Wall

**If sheet measures less than 11x17" it is a reduced print.
Reduce scale accordingly.*

1 in = 6.41 mi

1:405,971

(b)(7)(E)

Michael Baker

INTERNATIONAL

WARNING: This document is **FOR OFFICIAL USE ONLY (FOUO)**. It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not to be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

BW1 FOIA CBP 017184

(b) (7)(E)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: Final Docs for C2
Date: Thursday, July 13, 2017 1:39:03 PM
Attachments: [C2 Talking Points for Chairman Carter RM Roybal-Allard v4.docx](#)
[HAC Chair Ranking Member Placement v6.docx](#)
[RGV Project Real Estate - Hypothetical Property Impacts v1.nkc.pptx](#)
[MR 421 RGV Proposed Levee Wall.pdf](#)
[GNEB Report Before and After Photos of Restoration Efforts.docx](#)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, July 5, 2017 8:30 AM
To: (b) (6), (b) (7)(C)
Subject: FW: Final Docs for C2

2 copies of each

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, July 5, 2017 7:29 AM
To: KOLBE, KATHRYN (b) (6), (b) (7)(C)
Cc: CALVO, KARL H. (b) (6), (b) (7)(C)
Subject: FW: Final Docs for C2

Good Morning EAC Kolbe –

I understand you're looking for the placemat that C2 used during his Congressional meetings last week. That is the second attached document "HAC Chair Ranking Member Placemat v6." I've also included the "back pocket" items C2 had at his disposal should you require those as well. PW for the placemat coming under separate cover.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, June 26, 2017 4:21 PM
To: KOLBE, KATHRYN (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) CALVO, KARL H. (b) (6), (b) (7)(C)
Subject: Final Docs for C2

**Deputy Commissioner Vitiello Meeting with
Chairman Carter & Ranking Member Roybal-Allard
Talking Points
June 27, 2017**

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Ma'am – Attached please find the update placemat, associated talking points per our discussion this morning and three items that are “back pocket” items for C2. Those include:

- The real estate “patchwork quilt” [REDACTED] (b) (5)
- Some sample photos of the “before” and “after” fence construction on refuge/wilderness land,
- RGV proposed levee wall map [REDACTED] (b) (7)(E)

[REDACTED] (b) (5)
[REDACTED] I will send these to [REDACTED] (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Chief of Staff

Office of Facilities and Asset Management

Mobile: [REDACTED] (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Border Wall Requirements Identification & Prioritization

(b) (5), (b) (7)(E)

JULY 24, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



Homeland
Security

BW1 FOIA CBP 017192

FY 2017 & 2018 Investment Plan

(b) (5), (b) (7)(E)

JULY 24, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



**Homeland
Security**

BW1 FOIA CBP 017193

RGV Sector – Path to Construction

(b) (5)

JULY 24, 2017

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~



**Homeland
Security**

BW1 FOIA CBP 017194

(b) (5)

RGV Sector Proposed Wall

(b) (5), (b) (7)(E)

LEGEND

Proposed Barrier

Proposed ^{(b) (7)(E)} Miles ^{(b) (7)(E)} Levee Wall System

Proposed ^{(b) (7)(E)} Miles Levee Wall System

Existing Fence

Existing Pedestrian Fence

**If sheet measures less than 11x17" it is a reduced print.
Reduce scale accordingly.*

1 in = 6.41 mi

1:405,971

(b) (7)(E)

Michael Baker
INTERNATIONAL

WARNING: This document is **FOR OFFICIAL USE ONLY (FOUO)**. It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not to be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

BW1 FOIA CBP 017196

(b)(7)(E)

(b)(7)(E)

(b)(7)(E)

From: (b) (6), (b) (7)(C)
To: [Redacted]
Cc:
Subject: RE: Border Wall Update (17-21 Jul)
Date: Friday, July 28, 2017 5:06:06 PM

Draft update is below. Couple notes

(b) (5)

(b) (5)

(b) (5)

Partnering & Outreach:

- Enterprise Services is completing a briefing to support explanation of the

government acquisition and construction processes to help stakeholders understand the requisite processes and associated timelines.

(b) (5)

- Staff from the House Oversight and Government Reform Committee have requested a briefing on the border wall. The briefing date and time has not yet been confirmed.

READY FOR EDITS
SORRY YOU ARE SICK

HAVE A GREAT WEEKEND

LET ME KNOW IF YOU NEED ANYTHING!

SAFE TRAVELS!!!!

Best,

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, July 28, 2017 10:26 AM
To: (b) (6), (b) (7)(C)
Subject: FW: Border Wall Update (17-21 Jul)

From: KOLBE, KATHRYN
Sent: Monday, July 24, 2017 3:31:01 PM
To: MCALEENAN, KEVIN K; VITIELLO, RONALD D (USBP)
Cc: CALVO, KARI H.; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C); LOWRY, KIM M; (b)(6); (b)(7)(C); (b) (6), (b) (7)(C); PROVOST, CARLA (USBP); LUCK, SCOTT A (USBP); SAHAKIAN, DIANE V; BORKOWSKI, MARK (b)(6); (b)(7)(C); (b)(6); (b)(7)(C); PEREZ, ROBERT E; LADOWICZ, JOHN P; (b)(6); (b)(7)(C); FALK, SCOTT K (OCC)
Subject: Border Wall Update (17-21 Jul)

(b) (5)

(b) (5)

(b) (5)

Partnering & Outreach:

- Enterprise Services is completing a briefing to support explanation of the government acquisition and construction processes to help stakeholders understand the requisite processes and associated timelines.
- Last week, the Texas Observer posted a [story](#) about soil sampling/drilling related to construction of border wall at the Santa Ana Refuge. The story which includes comments from an unnamed federal official, alleged/implied that the Santa Ana project was going to be the first wall project to take place and that the government was doing this away from public scrutiny.

(b) (5)

- The House Appropriations Committee held the full committee mark-up of the FY 2018 DHS appropriations bill. (b) (5), (b) (7)(E)
- Staff from additional member offices have reached out with inquiries related to wall as a result of the Santa Ana NWR press coverage: Rep. O'Rourke (D-TX-16) & Sen. Martin Heinrich (D-NM). C2 will meet with Rep. Filemon Vela (D-TX-34) on Mon, Jul 24th.
- Staff from the House Oversight and Government Reform Committee have requested a briefing on the border wall. The briefing date and time has not yet been confirmed.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: [CALVO, KARL H.](#)
To: [KOLBE, KATHRYN](#)
Cc: (b) (6), (b) (7)(C)
Subject: Wall Waivers Status
Date: Tuesday, August 01, 2017 5:13:52 PM

Kathryn,

Today when meeting with (b)(6); (b)(7)(C) on a non-wall related matter, he asked for a summary of the current status of all waivers being contemplated. Below, please find the answer to his request, which as I understand it, C1 would like to see ASAP. I wanted to ensure this was sent back through you for visibility, please let me know if you'd like OFAM to take any further action.

VR, Karl

Below is the current list of planned waivers and a short status of each:

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Karl H. Calvo, CFM, PMP

Assistant Commissioner, Office of Facilities and Asset Management
U.S. Customs and Border Protection
Washington, DC

(b) (6), (b) (7)(C) (Office)
cell)

From: [CALVO, KARL H.](#)
To: [KOLBE, KATHRYN](#)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Waiver Publication
Date: Wednesday, August 02, 2017 8:40:21 AM
Attachments: [PAG Border Wall Waiver FINAL.DOC](#)

Kathryn,

Per your request on EO Call, below and attached is Border Wall PAG and Waiver announcement. We'll reach out to OPA today to confirm this meets the need in response to CBP article or develop something further.

v/r Karl

Karl H. Calvo, CFM, PMP
Assistant Commissioner
Office of Facilities & Asset Management
(b) (6), (b) (7)(C) (cell)

From: CALVO, KARL H.
Sent: Tuesday, August 1, 2017 10:40 AM
To: KOLBE, KATHRYN (b)(6); (b)(7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: FW: Waiver Publication

Kathryn,

FYSA....so far, Wall Street Journal, NY Times, Federal Computer Week and The Daily Caller (London) have reached out and contacted DHS OPA so far on the Waiver publication this morning. Attached is the PAG...below is the release. I'm sure there will be more as this gains momentum.

v/r Karl

Karl H. Calvo, CFM, PMP
Assistant Commissioner, Office of Facilities and Asset Management
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C) (Office)
(cell)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 1, 2017 10:33 AM
To: CALVO, KARL H. (b)(6); (b)(7)(C)
Cc: (b) (6), (b) (7)(C)

Subject: RE: Waiver Publication

The release and the PAG...which was circulated yesterday. DHS OPA has the lead. NY Times just asked about it now as well.

SECRETARY KELLY SIGNS WAIVER TO EXPEDITE BORDER CONSTRUCTION PROJECTS IN SAN DIEGO AREA

WASHINGTON – Secretary of Homeland Security John Kelly signed a waiver July 26 to waive certain laws, regulations and other legal requirements to ensure the expeditious construction of barriers and roads in the vicinity of the international border near San Diego. The waiver will be published in the Federal Register in the coming days.

This waiver is pursuant to authority granted to the Secretary of Homeland Security by Congress and covers a variety of environmental, natural resource, and land management laws.

The Department has exercised the waiver authority in Section 102 of the Illegal Immigration Reform and Immigrant Responsibility Act of 1996 (IIRIRA), as amended, on five previous occasions from 2005 to 2008.

The waiver covers certain border infrastructure projects in the United States Border Patrol's San Diego Sector, one of the busiest sectors in the nation. In fiscal year 2016 alone, the United States Border Patrol apprehended more than 31,000 illegal aliens and seized 9,167 pounds of marijuana and 1,317 pounds of cocaine in the San Diego Sector.

The sector remains an area of high illegal entry for which there is an immediate need to improve current infrastructure and construct additional border barriers and roads. To begin to meet the need for additional border infrastructure in this area, DHS will implement various border infrastructure projects. These projects will focus on an approximately 15-mile segment of the border within the San Diego Sector that starts at the Pacific Ocean and extends eastward, to approximately one mile east of what is known as Border Monument 251.

Congress provided the Secretary of Homeland Security with a number of authorities necessary to carry out DHS's border security mission. One of these authorities is found at section 102 of the IIRIRA.

Section 102(a) of IIRIRA provides that the Secretary of Homeland Security shall take such actions as may be necessary to install additional physical barriers and roads in the vicinity of the United States border to deter illegal crossings in areas of high illegal entry into the United States. In section 102(b) of IIRIRA, Congress has called for the installation of additional fencing, barriers, roads, lighting, cameras, and sensors on the southwest border. Finally, in section 102(c) of IIRIRA, Congress granted to the Secretary of Homeland Security the authority to waive all legal requirements that the Secretary, in his sole discretion, determines necessary to ensure the expeditious construction of the barriers and roads authorized by section 102 of IIRIRA.

The Department is implementing President Trump's Executive Order 13767, *Border Security and*

Immigration Enforcement Improvements, and continues to take steps to immediately plan, design and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border.

While the waiver eliminates DHS's obligation to comply with various laws with respect to covered projects, the Department remains committed to environmental stewardship with respect to these projects. DHS has been coordinating and consulting -- and intends to continue doing so -- with other federal and state resource agencies to ensure impacts to the environment, wildlife, and cultural and historic artifacts are analyzed and minimized, to the extent possible.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 1, 2017 10:25 AM
To: CALVO, KARL H.; (b)(6); (b)(7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Waiver Publication

Federal Computer Week, Daily Caller (London) and Wall Street Journal so far.

From: CALVO, KARL H.
Sent: Tuesday, August 01, 2017 9:51 AM
To: (b) (6), (b) (7)(C)
Subject: FW: Waiver Publication

(b) (6), (b) (7)(C) With (b)(6); (b)(7)(C) out, can you respond?

From: CALVO, KARL H.
Sent: Tuesday, August 01, 2017 9:49:43 AM
To: (b)(6); (b)(7)(C)
Subject: Waiver Publication

(b)(6); (b)(7)(C)
Any news media inquiries on the Publication of the Waiver, which I think became public at 0845 today?

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

From: [OFAM-TASKINGS](#)
To: (b) (6), (b) (7)(C)
Cc: [OFAM-TASKINGS](#); (b) (6), (b) (7)(C)
Subject: RE: Quad Charts
Date: Friday, July 28, 2017 1:38:51 PM
Attachments: [OFAM PAE Slides July 2017 TI and Border Wall 07272017 BPAM.pptx](#)

Good Afternoon (b) (6), (b) (7)(C)

FME/BPAM's updated slides are attached for your clearance.

Thank you,

(b) (6), (b) (7)(C)

Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Wednesday, July 26, 2017 11:09 AM
To: (b) (6), (b) (7)(C)
Cc: OFAM-TASKINGS (b) (7)(E)
Subject: RE: Quad Charts

OK. I will send my package up today (without The Border Wall and FM&E TI), with a note they are pending. I will append the package on Friday.

(b) (6), (b) (7)(C)

Portfolio Acquisition Executive, Enterprise Services
(b) (6), (b) (7)(C)

NOTICE – the following programs will be transitioning to new Acquisition Program Managers in FY17Q4:

(b) (7)(E) Modernization transitioning to (b) (6), (b) (7)(C)-APIS transitioning to (b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Wednesday, July 26, 2017 11:07 AM
To: (b) (6), (b) (7)(C)
Cc: OFAM-TASKINGS (b) (7)(E)
Subject: RE: Quad Charts

My apologies, (b) (6), (b) (7)(C) -we will provide the updated quad charts to you on Friday. AC Calvo is TDY this week, so we will need the extra time to coordinate his review of the revised materials.

Thank you,

(b) (6), (b) (7)(C)

Branch Chief, Strategic Communications
Office of Facilities and Asset Management U.S. Customs and Border Protection
(b) (6), (b) (7)(C) (mobile)
(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Wednesday, July 26, 2017 10:49 AM
To: (b) (6), (b) (7)(C)
Cc: OFAM-TASKINGS (b) (7)(E)
Subject: RE: Quad Charts

Thank you.

(b) (6), (b) (7)(C)
Portfolio Acquisition Executive, Enterprise Services
(b) (6), (b) (7)(C)

NOTICE – the following programs will be transitioning to new Acquisition Program Managers in FY17Q4:

(b) (7)(E) Modernization transitioning to (b) (6), (b) (7)(C) -APIS transitioning to (b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Wednesday, July 26, 2017 10:40 AM
To: (b) (6), (b) (7)(C)
Cc: OFAM-TASKINGS (b) (7)(E)
Subject: RE: Quad Charts

Good morning (b) (6), (b) (7)(C) Updates to the TI/Border Wall charts will be completed before noon tomorrow.

Thank you.

(b) (6), (b) (7)(C)
Branch Chief, Strategic Communications
Office of Facilities and Asset Management U.S. Customs and Border Protection
(b) (6), (b) (7)(C) (mobile)
(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)
Sent: Tuesday, July 25, 2017 12:34 PM
To: OFAM-TASKINGS (b) (7)(E)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Quad Charts

Good Afternoon.

Checking on the status of the updates to the TI/Border Wall Quad charts. I can use the charts received last month to complete the package going forward to CAE and EAC.

If the preference is to use more 'current' charts, please provide updates by cob today.

Thank you,

-----Original Message-----

From: (b) (6), (b) (7)(C) On Behalf Of OFAM-TASKINGS

Sent: Wednesday, July 19, 2017 2:05 PM

To: (b) (6), (b) (7)(C)

Cc: OFAM-TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Quad Charts

Good afternoon,

Please find the attached Quad Charts. The TI/Border Wall updates are in progress and OFAM is targeting early next week for submittal.

Best,

(b) (6), (b) (7)(C)

Task Manager

Agile Group

Office of Facilities and Asset Management U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

-----Original Message-----

From: (b) (6), (b) (7)(C)

Sent: Wednesday, July 19, 2017 10:21 AM

To: (b) (6), (b) (7)(C)

Cc: OFAM-TASKINGS (b) (7)(E)

Subject: RE: Quad Charts

Good morning

Just checking in on ETA updated quad charts.
I was hoping to get them to CAE and EAC this week.

Thanks much for the support

(b) (6), (b) (7)(C)

Portfolio Acquisition Executive,

Enterprise Services

Customs and Border Protection

(b) (6), (b) (7)(C)

Please note the transition of the (b) (7)(E) Modernization program to (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, July 17, 2017 10:02:32 AM

To: (b) (6), (b) (7)(C)

Cc: OFAM-TASKINGS

Subject: RE: Quad Charts

(b) (6), (b) (7)(C)

- I apologize, but I missed this email when it came in. The end of last week was a house on fire. I will send this to the PMO and ask them to update their quad charts by COB today if that's okay.

For any future requests, please send to OFAM Taskings (CCed here), with a CC to me and (b) (6), (b) (7)(C) This will ensure I don't miss an email and that AC Calvo sees the product through the proper chain.

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, July 13, 2017 2:56 PM

To: (b) (6), (b) (7)(C)

Subject: Quad Charts

(b) (6), (b) (7)(C)

Will it be possible to get the final OFAM quad charts by cob tomorrow? (you were going to make the Border Wall current and add in the slides for MAP using the June 2017 portfolio review slides to build the quad chart)

I know AC Calvo wanted one last look before you send them to me. I have sent all other ES slides up to CAE's office and will add in the OFAM which I get the final copy from you.

I am also being asked by EAC front office staff to send the full package to EAC Kolbe as well. Thanks for much for assisting with set up of meeting yesterday and for the help with the Quad charts as well.

Thanks,

(b) (6), (b) (7)(C)

Portfolio Acquisition Executive, Enterprise Services

(b) (6), (b) (7)(C)

NOTICE – the following programs will be transitioning to new Acquisition Program Managers in FY17Q4:

-(b) (7)(E) Modernization transitioning to (b) (6), (b) (7)(C)-APIS transitioning to (b) (6), (b) (7)(C)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

From: (b) (6), (b) (7)(C)
To: [Redacted]
Cc: [Redacted]
Date: Tuesday, August 01, 2017 12:27:23 PM
Attachments: [Border Wall Update \(24-28 Jul\).msg](#)
[Border Wall Update \(17-21 Jul\).msg](#)
[Border Wall Update \(26-30 Jun\).msg](#)
[Border Wall Weekly Activity Report \(3-10 Jul 17\).msg](#)
[Border Wall Update \(17-21 Jul\).msg](#)

(b) (6), (b) (7)(C) Can you print one copy of each of the attachments for me?

(b) (6), (b) (7)(C)
Chief of Staff
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: [KOLBE, KATHRYN](#)
To: [MCALEENAN, KEVIN K](#); [VITIELLO, RONALD D \(USBP\)](#)
Cc: [CALVO, KARL H.](#); (b)(6); (b)(7)(C)
[LOWRY, KIM M.](#); (b)(6); (b)(7)(C); [PROVOST, CARLA \(USBP\)](#); [LUCK, SCOTT A \(USBP\)](#);
[SAHAKIAN, DIANE V](#); [BORKOWSKI, MARK S](#); (b)(6); (b)(7)(C); [PEREZ, ROBERT E](#); [LADOWICZ, JOHN P](#);
[FALK, SCOTT K \(OCC\)](#)
Subject: Border Wall Update (24-28 Jul)
Date: Sunday, July 30, 2017 8:19:33 PM

Commissioner/Deputy:

Bottom Line: The waiver for the San Diego border wall prototype and 14 miles of replacement wall was signed by the Secretary on 26 July (see attached) and is expected to publish in the Federal Register on Tuesday, 1 Aug. CBP filed its agency response to the PennaGroup protest on 26 July.

(b) (5)

(b) (5)

Waiver

- On July 26, the Secretary signed the San Diego waiver. DHS OGC submitted the waiver to the Federal Register on July 28. The Federal Register will post the waiver on its website on Tuesday, August 1 at 8:45 am and will publish the waiver in the hard copy publication on Wednesday, August 2. The waiver will be legally effective upon publication. The waiver includes 38 environmental and natural resources laws. Embargoed notifications regarding the publication of the waiver will be sent to appropriate Congressional offices on July 31.

(b) (5), (b) (7)(E)

Partnering & Outreach:

- Operation Unified Resolve is a multi-jurisdictional operation designed to ensure agencies execute integrated, flexible and coordinated measures to address protester threats and/or incidents in San Diego during the prototype construction of the border wall. On Thursday, July 27, BP held an executive update briefing with the San Diego and Chula Vista Police Departments, San

Diego Sherriff, California Highway Patrol, San Diego County Fire, San Diego Fire & Rescue as well as county officials.

(b) (5)

Congressional Affairs

- On Tuesday, 1 Aug, Chief Provost will brief SAC/HS Chairman John Boozman and Ranking Member Jon Tester regarding the wall requirements process, FY 2018 mileage, and land acquisition issues.
- On Wednesday, 2 Aug, representatives from USBP and OFAM will brief staff from the House Oversight and Government Reform Committee on background, processes, and recent developments related to the border wall.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b)(6); (b)(7)(C)
Cell (b)(6); (b)(7)(C)

From: [KOLBE, KATHRYN](#)
To: [MCALEENAN, KEVIN K](#); [VITIELLO, RONALD D \(USBP\)](#)
Cc: [CALVO, KARL H.](#); (b) (6), (b) (7)(C)
[LOWRY, KIM M](#); (b)(6); (b)(7)(C); (b) (6), (b) (7)(C); [PROVOST, CARLA \(USBP\)](#); (b) (6), (b) (7)(C)
[SAHAKIAN, DIANE V](#); [BORKOWSKI, MARK S.](#); (b)(6); (b)(7)(C); [PEREZ, ROBERT E](#); [LADOWICZ, JOHN P.](#);
(b)(6); (b)(7)(C) [FALK, SCOTT K \(OCC\)](#)
Subject: Border Wall Update (17-21 Jul)
Date: Monday, July 24, 2017 10:31:04 AM

Commissioner/Deputy:

(b) (5)

(b) (5)

Partnering & Outreach:

- Enterprise Services is completing a briefing to support explanation of the government acquisition and construction processes to help stakeholders understand the requisite processes and associated timelines.
- Last week, the Texas Observer posted a [story](#) about soil sampling/drilling related to construction of border wall at the Santa Ana Refuge. The story which includes comments from an unnamed federal official, alleged/implied that the Santa Ana project was going to be the first wall project to take place and that the government was doing this away from public scrutiny.



- The House Appropriations Committee held the full committee mark-up of the FY 2018 DHS appropriations bill. [redacted] (b) (5), (b) (7)(E) [redacted]
- Staff from additional member offices have reached out with inquiries related to wall as a result of the Santa Ana NWR press coverage: Rep. O'Rourke (D-TX-16) & Sen. Martin Heinrich (D-NM). C2 will meet with Rep. Filemon Vela (D-TX-34) on Mon, Jul 24th.
- Staff from the House Oversight and Government Reform Committee have requested a briefing on the border wall. The briefing date and time has not yet been confirmed.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office [redacted] (b) (6), (b) (7)(C)
Cel [redacted] (b) (6), (b) (7)(C)

From: [KOLBE, KATHRYN](#)
To: [MCALEENAN, KEVIN K](#); [VITIELLO, RONALD D \(USBP\)](#)
Cc: [CALVO, KARL H.](#); (b) (6), (b) (7)(C)
[LOWRY, KIM M.](#); (b)(6); (b)(7)(C) (b) (6), (b) (7)(C); [PROVOST, CARLA \(USBP\)](#); [LUCK, SCOTT A \(USBP\)](#);
[SAHAKIAN, DIANE V](#); [BORKOWSKI, MARK S.](#); (b)(6); (b)(7)(C) [PEREZ, ROBERT](#)
(b)(6); (b)(7)(C) (b)(6); (b)(7)(C) [CAINE, JEFFREY](#)
Subject: Border Wall Update (26-30 Jun)
Date: Saturday, July 1, 2017 10:43:32 PM

Commissioner/Deputy:

(b) (5)

FY17 Program Execution:

- CBP hosted the kick-off meeting for the recently awarded architectural/engineering contract Wednesday, June 28, and included both the contractor and the US International Boundary and Water Commissioner (IBWC) who will have to review and approve designs. The meeting was very positive and underscored the partnership that already exists between CBP and IBWC, upon which we will continue to build.



Partnering & Outreach:

- Border Patrol & Enterprise Services finalized the border wall requirements analysis & investment strategy, and continue to refine their inputs to the decision support tool in an effort to improve both the outputs as well as CBP's ability to repeat and defend the use of the tool.
- On Tuesday, June 27 at 2 p.m. OPA facilitated a "Pen and Pad" session with DC-based media by the Deputy Commissioner on the current status of the Wall as well as the prototype process. (b) (5)
There were 41 news clips from the 27 different outlets in attendance that were posted within 12 hours of the event.
- Congressional Engagement:
 - o The Deputy Commissioner provided two border wall briefings this week to Congressman Cuellar, HAC-HS Chairman Carter, and Ranking Member Roybal-Allard.
 - o AC Calvo and Chief (b)(6); (b)(7)(C) presented the border wall decision model to the SAC-HS staff.
 - o Both briefings were well received, with interest expressed by both the HAC-HS and SAC-HS for follow-on briefings on the comprehensive wall requirements for the entire southwest border.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services

U.S. Customs and Border Protection
Office (b) (6), (b) (7)(C)
Cell (b) (6), (b) (7)(C)

From: [KOLBE, KATHRYN](#)
To: [MCALFENAN, KEVIN K](#); [VITIELLO, RONALD D \(USBP\)](#)
Cc: (b)(6); (b)(7)(C); [CALVO, KARL H.](#); (b)(6); (b)(7)(C) [PROVOST, CARLA \(USBP\)](#);
(b)(6); (b)(7)(C)
Subject: Border Wall Weekly Activity Report (3-10 Jul 17)
Date: Tuesday, July 11, 2017 8:23:32 AM

Commissioner/Deputy:

(b) (5)

(b) (5)

FY17 & 18 Program Execution:

- OFAM, Army Corps and design contractor Michael Baker Corporation personnel were in RGV this week meeting with U.S. Fish and Wildlife Service. As USFWS are responsible for the Santa Ana Wildlife Refuge, close and continuing coordination is critical to ensure that there are no adverse impacts to the schedule as we seek to move forward on the (b) (7)(E) miles of new wall construction in RGV.

Partnering & Outreach:

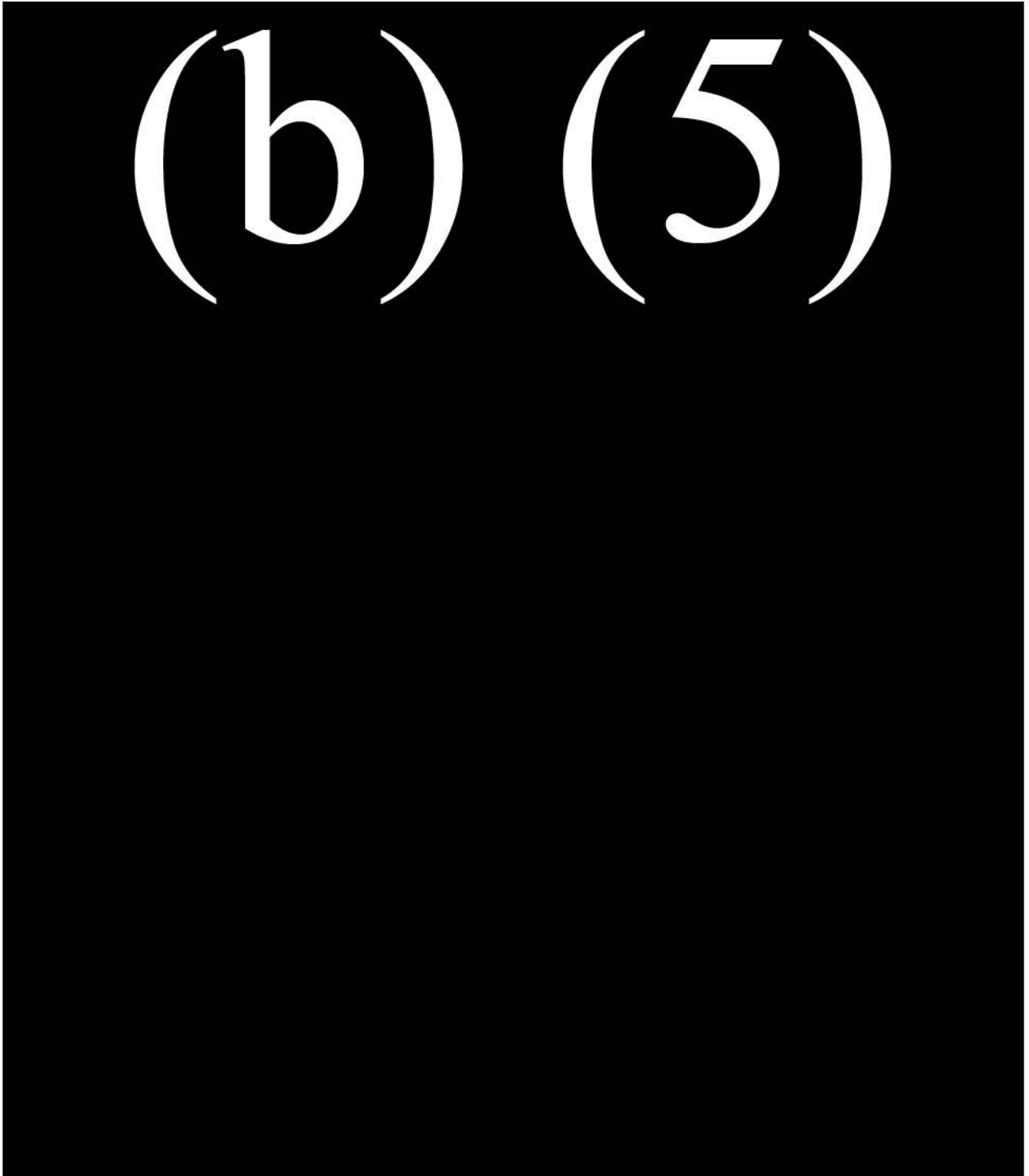
- Border Patrol & Enterprise Services expect to complete a refined version of the decision support tool and its output the week of Jul 10th. (b) (5)
- CBP continues to coordinate with DHS and OMB on funding options (b) (5)
- OPA and OFAM are coordinating closely to develop proactive engagements to include social media that highlight the overall utility of barrier as part of CBP's border security strategy and CBP's current wall construction efforts including completion of the (b) (7)(E) projects.
- USBP and OFAM briefed Homeland Security and Governmental Affairs Committee (HSGAC) staff on Monday, 10 Jul. The briefing focused on the processes that inform CBP's identification and prioritization of operational requirements.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b)(6); (b)(7)(C)
Cell (b)(6); (b)(7)(C)

From: [KOLBE, KATHRYN](#)
To: [MCALEENAN, KEVIN K](#); [VITIELLO, RONALD D \(USBP\)](#)
Cc: [CALVO, KARL H.](#); (b)(6); (b)(7)(C)
[LOWRY, KIM M.](#); (b)(6); (b)(7)(C) | (b)(6); (b)(7)(C) | [PROVOST, CARLA \(USBP\)](#); [LUCK, SCOTT A \(USBP\)](#);
[SAHAKIAN, DIANE V.](#); [BORKOWSKI, MARK S.](#); (b)(6); (b)(7)(C) | [PEREZ, ROBERT E.](#); [LADOWICZ, JOHN P.](#);
(b)(6); (b)(7)(C) | (b) (6), (b) (7)(C)
Subject: Border Wall Update (17-21 Jul)
Date: Monday, July 24, 2017 10:31:04 AM

Commissioner/Deputy:



(b) (5)

Partnering & Outreach:

- Enterprise Services is completing a briefing to support explanation of the government acquisition and construction processes to help stakeholders understand the requisite processes and associated timelines.
- Last week, the Texas Observer posted a [story](#) about soil sampling/drilling related to construction of border wall at the Santa Ana Refuge. The story which includes comments from an unnamed federal official, alleged/implied that the Santa Ana project was going to be the first wall project to take place and that the government was doing this away from public scrutiny.



- The House Appropriations Committee held the full committee mark-up of the FY 2018 DHS appropriations bill. [REDACTED] (b) (5), (b) (7)(E) [REDACTED]
- Staff from additional member offices have reached out with inquiries related to wall as a result of the Santa Ana NWR press coverage: Rep. O'Rourke (D-TX-16) & Sen. Martin Heinrich (D-NM). C2 will meet with Rep. Filemon Vela (D-TX-34) on Mon, Jul 24th.
- Staff from the House Oversight and Government Reform Committee have requested a briefing on the border wall. The briefing date and time has not yet been confirmed.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b)(6); (b)(7)(C)
Cell (b)(6); (b)(7)(C)

From: (b) (6), (b) (7)(C)
To:
Subject: RE: can you take one final look pls?
Date: Wednesday, August 02, 2017 2:30:46 PM

Quick question – Waiver 6 on (b) (7)(E) – the Waiver tracker from the IPT said (b) (7)(E) miles of new fence construction in RGV. (b) (5), (b) (7)(E)

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 2, 2017 2:11 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: FW: can you take one final look pls?

FYSA

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 1, 2017 5:07 PM
To: CALVO, KARL H. (b) (6), (b) (7)(C)
Subject: FW: can you take one final look pls?

Karl – Your Ready-To-Send for EAC Kolbe on waivers.

Kathryn – Today when meeting with (b)(6); (b)(7)(C) on a non-wall related matter, he asked for a summary of the current status of all waivers being contemplated. Below, please find the answer to his request, which as I understand it C1 would like to see ASAP. I wanted to ensure this was sent back through you for visibility, please let me know if you'd like OFAM to take any further action.

VR, Karl

(b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C)

Chief of Staff

Office of Facilities and Asset Management

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: can you take one final look pls?
Date: Wednesday, August 02, 2017 2:29:50 PM

Looks good to me. Checked it against the waiver tracker that (b) (6), (b) (7)(C) sent out last night.

From: (b) (6), (b) (7)(C)
Sent: Wednesday, August 2, 2017 2:11 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: FW: can you take one final look pls?

FYSA

(b) (6), (b) (7)(C)
[REDACTED]

From: (b) (6), (b) (7)(C)
Sent: Tuesday, August 1, 2017 5:07 PM
To: CALVO, KARL H. (b) (6), (b) (7)(C)
Subject: FW: can you take one final look pls?

Karl – Your Ready-To-Send for EAC Kolbe on waivers.

Kathryn – Today when meeting with (b) (6); (b) (7)(C) on a non-wall related matter, he asked for a summary of the current status of all waivers being contemplated. Below, please find the answer to his request, which as I understand it C1 would like to see ASAP. I wanted to ensure this was sent back through you for visibility, please let me know if you'd like OFAM to take any further action.

VR, Karl

Please find below the current list of planned waivers and a short status of each.

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (6), (b) (7)(C)

Chief of Staff

Office of Facilities and Asset Management

Mobile **(b) (6), (b) (7)(C)**

(b) (6), (b) (7)(C)

From:

To:

Cc:

Subject:

Date:

Attachments:

(b) (6), (b) (7)(C)

Slides for USACE meeting tomorrow

Sunday, February 05, 2017 9:18:40 PM

[USACE Meeting 02_06_17.pptx](#)

[Copy of Compiled notes updated 1_30_17.xlsx](#)

(b) (6), (b) (7)(C)

– here are the slides for the USACE meeting tomorrow based on all the moving parts this weekend. Any edits – let me know. I am leaving my house at 3:45 am, but will check email and leave time for edits in the am. Also, I am including the excel doc with the detailed notes about the projects if you want that level of detail for tomorrow as well.

(b) (6), (b) (7)(C)

Branch Chief, Communications and Workforce Strategy
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

CBP Enterprise Services

Office of Facilities and Asset Management

USACE Wall Strategy Discussion



U.S. Customs and
Border Protection



BW1 FOIA CBP 017255

¹
February 6, 2017



Wall Program Phases

Phase 1

New Wall Construction

- (b)(7)(E) (SDC/EPT): (b)(7)(E) Miles
- (b)(7)(E) (RGV): (b)(7)(E) Miles

Phase 2

New, Secondary, and Replacement Wall Construction

- (b)(7)(E) New - (RGV, LRT, TCA, EPT, BBT): (b)(7)(E) Miles
- (b)(7)(E) Secondary - (ELC, EPT, LRT, SDC, TCA, YUM): (b)(7)(E) Miles
- (b)(7)(E) PF to Wall - (ELC, EPT, SDC, TCA, YUM): (b)(7)(E) Miles
- (b)(7)(E) VF to Wall - (ELC, EPT, SDC, TCA, YUM): (b)(7)(E)

Phase 3

New Wall Construction

- (b)(7)(E) Miles in all nine Sectors





Phase 1a Projects

- Phase 1a encompasses approximately (b)(7)(E) miles of new primary wall construction in the San Diego and El Paso Sector Areas of Responsibility (AOR).
- The Phase 1a project details are as follows:

<i>Project Location</i>	<i>Project Title</i>	<i>Estimated Wall Mileage*</i>
San Diego Sector	SDC (b)(7)(E) & SDC (b)(7)(E)	(b) (5), (b) (7)(E)
San Diego Sector	SDC (b)(7)(E)	
San Diego Sector	SDC	
San Diego Sector	SDC	
El Paso Sector	EPT	
El Paso Sector	EPT	
TOTAL		

**Estimated wall mileage is based on an initial review of requirements in geographical information systems. However, more accurate estimates can be provided subsequent to site reconnaissance and design completion. Final segment length will not be determined until construction completion.*





Phase 1 Project Example Timeline

Example Phase 1 Project

San Diego Sector - Approximately 600 Miles of Wall - Design/Build Construction Contract Schedule



*Includes legal review, comment review, and engineering review.

(1) A design build contract is when the USA hires a single firm to both design and construct project requirements. Therefore, after contract award design must occur before construction can begin.

Please Note: This schedule is draft. Baseline schedule will be developed as a part of the project development team's project requirement document.

ASSUMPTIONS:

Expedited Schedule

Waive CBP Congressional Notification Requirement

Contract is Low Price Technically Acceptable

Agency Acceptance of Appraised Value for Properties > \$50K



Timeline Details

- Within Phase 1a, CBP expects to award its first design-build construction contract by July 31st 2017 with design to occur from August 1 through September 29 for a **September 30, 2017 construction start**.
- CBP will utilize a similar expedited scheduling approach to **stagger the remaining five projects** for award from August 1 through October 31, 2017.
- The expected **period of performance once construction begins is 100 to 150** days depending on the complexity of the project.
- This will result in completion of the first of the **Phase 1 projects by February 28, 2018**
- All remaining Phase 1 projects will be completed by **May 31, 2018**.



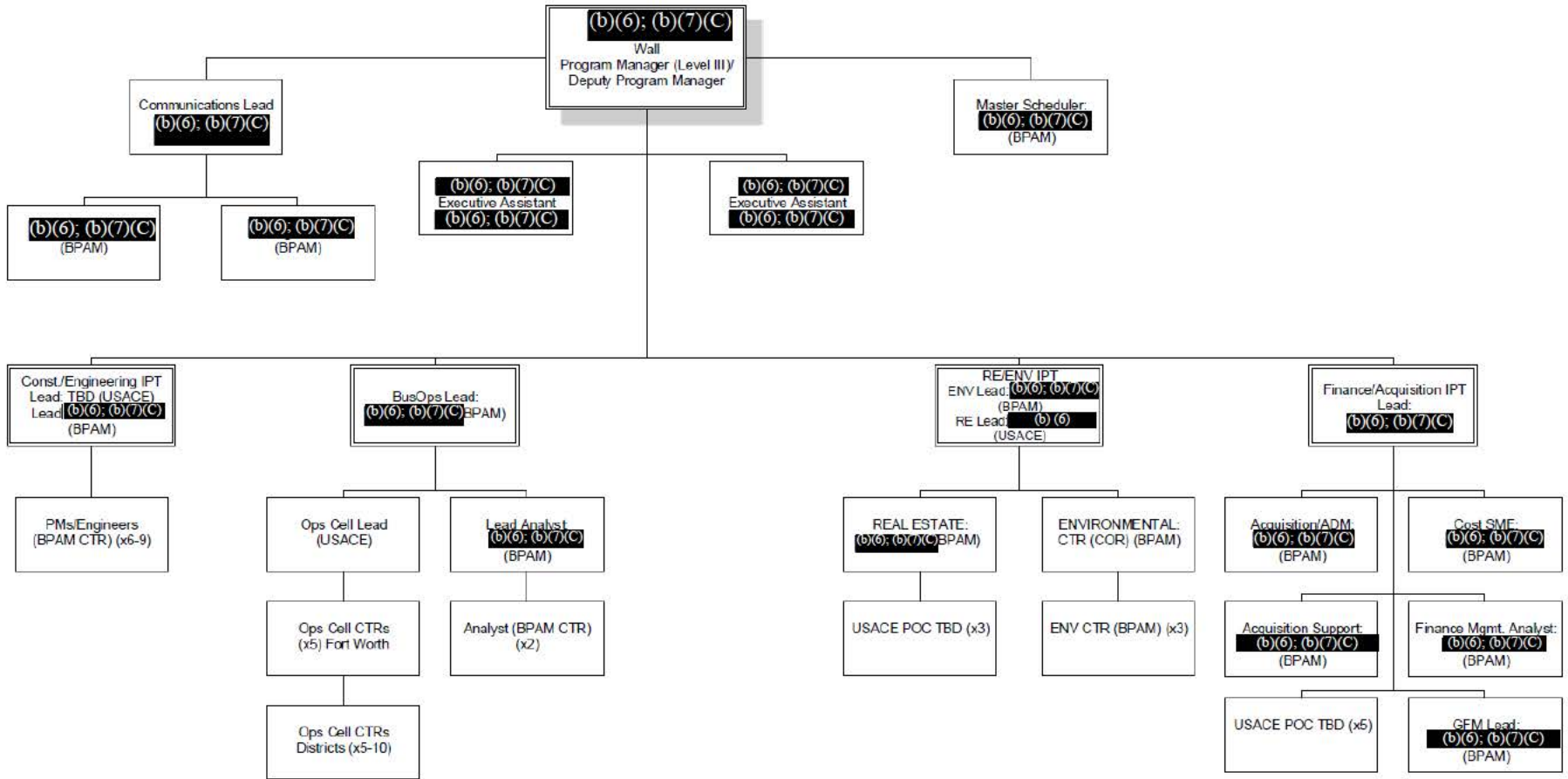


Back-Up Slides





Draft Organizational Chart





Acquisition Strategy

- CBP continues to work with USACE to establish Multiple Award Task Order Contracts (MATOC) and Indefinite Delivery Indefinite Quantity (IDIQ) Contracts to allow for an expedited contract award process for fence construction.
- This acquisition strategy is dependent on ability to utilize BSFIT (O&M) funds recovered from completed fence replacement projects.
- This money will fund the seed projects to establish the MATOC pools.

Available ECSO Horizontal Capacity

Pool	Set-Aside	Beginning Contract Capacity	Total \$ Awarded	Reserved Capacity	Available Capacity	Current Status of Procurement
SW Border Patrol Sectors	Unrestricted	\$75,000,000	\$30,095,148	\$0	44,904,852	Awarded
Laredo, Del Rio, & Big Bend	SDVOSB	\$70,000,000	\$15,219,270	\$32,500,000	22,280,730	Awarded
RGV Sector	8(a)	(b) (5)				Phase 1 SSEB begins 1/17/17
El Paso, Tucson & Yuma Sectors	8(a)					Phase 1 RFP will issue on 1/27/17
San Diego & El Centro Sectors	HUBZone					Phase 1 RFP will issue on 1/27/17
Southwest Border East*	Unrestricted					Pending
Southwest Border West*	Unrestricted					Pending
Totals						

*estimated





Phase 1

- New Wall Construction

- Phase 1A – (b)(7)(E) Miles

- SDC = (b)(7)(E)
 - SDC (b)(7)(E)
 - SDC [REDACTED]
 - SDC [REDACTED]
 - SDC [REDACTED]
 - SDC [REDACTED]

- EPT = (b)(7)(E)
 - EPT (b)(7)(E)
 - EPT [REDACTED]

- Phase 1B – (b)(7)(E) Miles

- RGV = (b)(7)(E)





Phase 2 New Wall and Secondary

Wall Construction – (b)(7)(E) Miles

- *New Wall Construction*
- Phase 2A: (b)(7)(E)
 - Tier 1: (b)(7)(E)
 - RGV: (b)(7)(E)
 - LRT: (b)(7)(E)
 - TCA: (b)(7)(E)
 - Tier 2: (b)(7)(E)
 - EPT: (b)(7)(E)
 - BBT: (b)(7)(E)
- *Secondary Wall Construction*
- Phase 2B: (b)(7)(E)
 - ELC: (b)(7)(E)
 - EPT: (b)(7)(E)
 - LRT: (b)(7)(E)
 - SDC: (b)(7)(E)
 - TCA: (b)(7)(E)
 - YUM: (b)(7)(E)





Phase 2 Replacement

Replacement Wall Construction – (b)(7)(E) Miles

- PF to Wall Miles: (b)(7)(E)
 - Tier 1: (b)(7)(E)
 - SDC: (b)(7)(E)
 - YUM: [REDACTED]
 - TCA: [REDACTED]
 - Tier 2: (b)(7)(E)
 - ELC: [REDACTED]
 - EPT: [REDACTED]

- VF to Wall Miles: (b)(7)(E)
 - Tier 1: (b)(7)(E)
 - SDC: (b)(7)(E)
 - YUM: [REDACTED]
 - TCA: [REDACTED]
 - Tier 2: (b)(7)(E)
 - ELC: [REDACTED]
 - EPT: [REDACTED]





Phase 3

- Phase 3 accounts for all remaining border miles not covered in Phase 1 or Phase 2 and not already existing from prior programs.
- This mileage is an estimate based on the IBWC border length and does not take into account topography or wall alignment.

Sector	Mileage
SDC	14
ELC	(b)(7)(E)
YUM	(b)(7)(E)
TCA	(b)(7)(E)
EPT	(b)(7)(E)
BBT*	(b)(7)(E)
DRT	(b)(7)(E)
LRT	(b)(7)(E)
RGV	(b)(7)(E)
TOTAL	(b)(7)(E)

Total Phase 3 construction captured in GIS from USBP – (b)(7)(E)
New Wall – (b)(7)(E)
Replacement – (b)(7)(E)
PF to Wall – (b)(7)(E)
VF to Wall – (b)(7)(E)



Row Labels	Sum of Length	Sum of Cost		Non RGV		(b) (7)(E) mil/mi
Small Business MATOC	(b) (7)(E)	(b) (5)	6.7%	132511449	6.7%	6.9%
Sole Source 8A			0.2%	4286600.24	0.2%	
Unrestricted C			41.4%	818495522.7	41.4%	
Unrestricted MATOC			42.3%	835047546.8	42.3%	
Unrestricted MATOC or two			9.4%	185785843.1	9.4%	
Grand Total			100%	1976126962	100%	

(b) (7)(E)

(b) (7)(E)

(b) (5)

(b) (5)

(b) (7)(E)

(b) (5)

(b) (5)

(b) (7)(E)

(b) (5)

(b) (5)

(b) (7)(E)

(b) (7)(E)

(b) (5)

(b) (7)(E)

(b) (7)(E)

phases	project	length	segments	9000000	6500000	7E+06	ENV/REEL/Access Roads	STEEL	DB vs. DBB
							(b) (7)(E)	(b) (7)(E)	DB
PH 1A	SDC	(b) (7)(E)	(b) (7)(E)				(b) (7)(E)		
PH 1A	SDC		2A	13050000	9425000		(b) (7)(E)		DB
PH 1A	SDC			18360000	13260000		(b) (7)(E)		DB
PH 1A	SDC			3064500	2213250		(b) (7)(E)		DB
PH 1A	SDC			18859500	13620750		(b) (7)(E)		DB
PH2 Rep, Option for SDC		(b) (7)(E)					(b) (7)(E)		DB
PH 1A	SDC	(b) (7)(E)		7955100	5745350		(b) (7)(E)		DB
PH 1A	EPT	(b) (7)(E)		46710000	33735000		(b) (7)(E)		DB
PH 1A	EPT	(b) (7)(E)		15930000	11505000		(b) (7)(E)		DB

From:
To:

(b) (6), (b) (7)(C)

Subject: ENV Strategy for Wall Discussion

2/16- per email chain below. Thank you.

From: (b) (6), (b) (7)(C)

Sent: Thursday, February 09, 2017 8:27 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Need to schedule a meeting to talk about Construction of the Wall

Include (b) (6), (b) (7)(C) and the rest of the cc as well - (b) (6), (b) (7)(C) can set up a meeting

From: (b) (6), (b) (7)(C)

Sent: Thursday, February 09, 2017 11:24 AM

To: (b) (6), (b) (7)(C)

Subject: Need to schedule a meeting to talk about Construction of the Wall

(b) (6), (b) (7)(C)

Can we set up a meeting to discuss the environmental and energy compliance strategy for the "Wall". I talk with (b) (6), (b) (7)(C) today and he said your team is ready to move on the construction.

Sooner the better. Thanks.

(b) (6), (b) (7)(C)

From:
To:

(b) (6), (b) (7)(C)

Cc:
Subject:

RE: S2 Wall Questions.docx
Monday, February 06, 2017 9:09:55 AM

Date:
Attachments:

[S2 Wall Questions SH OCC edits.docx](#)

(b) (5), (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229

Tel: (b) (6), (b) (7)(C)

Fax:

Email (b) (6), (b) (7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6), (b) (7)(C)

Sent: Sunday, February 05, 2017 8:05 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: S2 Wall Questions.docx

(b) (5), (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Branch Chief, Communications and Workforce Strategy
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Sunday, February 05, 2017 7:59 PM

To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: S2 Wall Questions.docx

(b) (5), (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Business Operations
OFAM / BPAM PMO

(b) (6), (b) (7)(C)(o)
m)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Sunday, February 05, 2017 6:37 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: S2 Wall Questions.docx

(b) (5), (b) (6), (b) (7)(C)

(b) (6) EAC Kolbe

(b) (5)

Best,

(b) (6), (b) (7)(C)

*S2 Wall Questions
Friday, February 3, 2017*

(b) (5), (b) (7)(E)

(b) (5)

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

Updated February 7, 2017

~~FOR OFFICIAL USE ONLY~~

(b) (5)

(b) (5)

Updated February 7, 2017

~~FOR OFFICIAL USE ONLY~~

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

(b) (5)

(b) (5)

Updated February 7, 2017

~~FOR OFFICIAL USE ONLY~~

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

(b) (5)

(b) (5)

Updated February 7, 2017

~~FOR OFFICIAL USE ONLY~~

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

(b) (5)

(b) (5)

Updated February 7, 2017

~~FOR OFFICIAL USE ONLY~~

Formatted: Font: +Headings (Calibri Light)
Formatted: Font: +Headings (Calibri Light)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: I&D CONOP
Date: Thursday, July 13, 2017 10:23:02 AM
Attachments: (b) (6); (b) (7)(C) v21 (b) (6); (b) (7)(C) comments.docx

(b) (6), (b) (7)(C)
Deputy Chief Patrol Agent
El Centro Sector Border Patrol
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, July 13, 2017 7:34:21 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: I&D CONOP

Guys,

I think it is a really good document so far. I made some minor comments but nothing major. DO you have all of the OFAM data that is needed coming into you?

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, July 12, 2017 2:46 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: I&D CONOP

(b) (6), (b) (7)(C)We are still working some minor issues in the document (shoring up some definitions with OFAM, increasing readability of some of the charts). However, the substance of the document is intact. We have to get this back into the signature process by Tuesday of next week and wanted to give you the opportunity to look it over before we send it. Can you give it a read sometime between now and Monday and let us know if you have any changes, concerns, issues, etc. I believe you have already read this but I am not sure which version you may have seen. The attached is the latest and greatest.

Thanks

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, July 12, 2017 2:28 PM
To: (b) (6), (b) (7)(C)
Subject: I&D CONOP

(b) (6), (b) (7)(C)

See Attached

I am completing some changes and have portions highlighted as for me to reference. Also, I am working on some terminology / definitions for the future I&D as previously mentioned by OFAM (b)(6); (b)(7)(C) that will be incorporated into the document.

(b) (6), (b) (7)(C)

ORMD (TDY)

HQ / USBP

Office (b) (6), (b) (7)(C)

Cell (b) (6), (b) (7)(C)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

1
2
3
4
5
6
7
8
9

Page Intentionally Blank

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

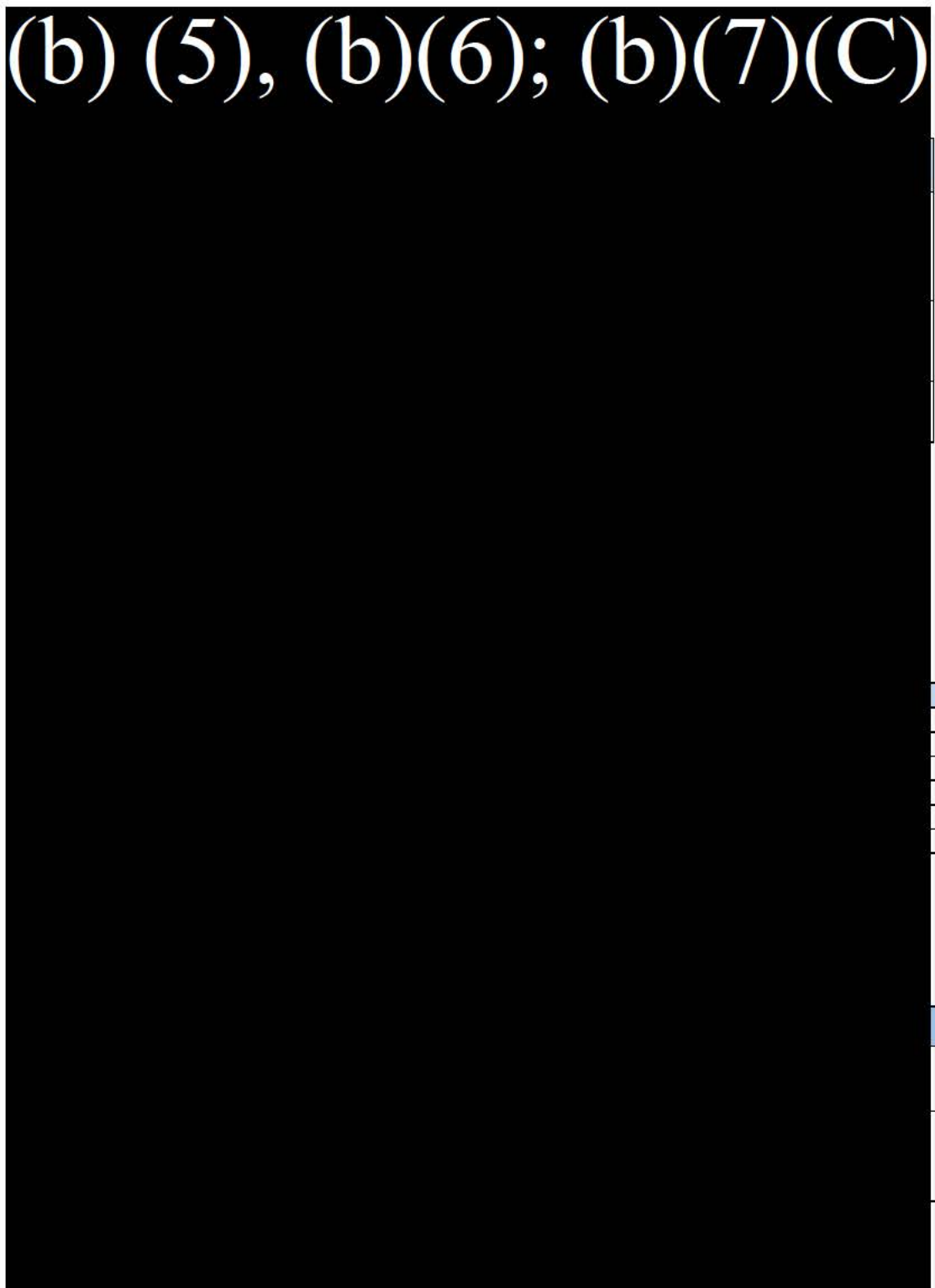
(b) (5)

(b) (5)

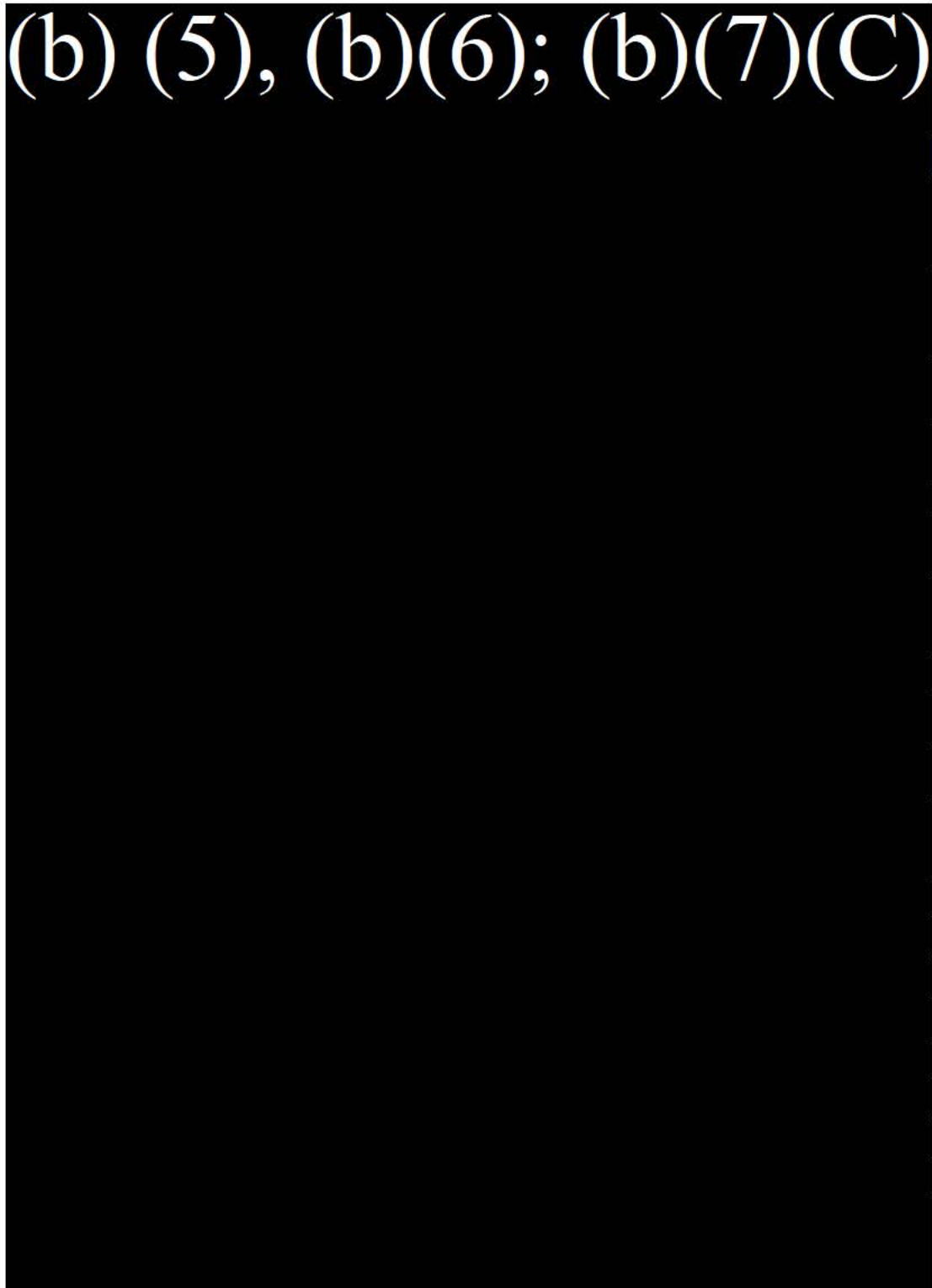
(b) (5)

(b) (5)

(b) (5), (b)(6); (b)(7)(C)



(b) (5), (b)(6); (b)(7)(C)



(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

Annex 1

May 18, 2017

Developed by:

U.S. Customs and Border Protection, Capabilities and Requirements Division

And

U.S. Border Patrol, Operational Requirements Management Directorate

1168
1169
1170
1171
1172
1173
1174
1175
1176
1177
1178
1179
1180
1181

THIS PAGE INTENTIONALLY BLANK

1182
1183
1184
1185
1186
1187
1188
1189
1190
1191
1192
1193
1194

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

From:

To:

Cc:

Subject:

updated deck

Date:

Thursday, February 09, 2017 5:03:17 PM

Attachments:

[Wall Strategy Briefing to IPT v11.pptx](#)

(b) (6), (b) (7)(C)

Updated deck attached, per the meeting with Karl (b) (6), (b) (7)(C) OCC, OPA, OCA, and OA.

Please review and let me know of any additional edits. (b) (6), (b) (7)(C) since you are together, if you can consolidate your responses, I would appreciate it greatly.

Major changes:

(b) (5), (b) (6); (b) (7)(C)

(b) (6), (b) (7)(C)

Branch Chief, Communications and Workforce Strategy
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

CBP Enterprise Services

Office of Facilities and Asset Management

DRAFT

Wall Pre-Phase 1 and Phase 1 Strategy

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

Prepared for the CBP Wall IPT

February 10, 2017



BW1 FOIA CBP 017357

Warning! This document, along with any attachments, contains NON-PUBLIC INFORMATION exempt from release to the public by federal law. It may contain confidential, legally privileged, proprietary or deliberative process inter-agency/intra-agency material. You are hereby notified that any dissemination, copying, or further distribution of this information to unauthorized individuals is strictly prohibited. Unauthorized disclosure or release of this information may result in loss of access to information, and civil and/or criminal fines and penalties.

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017358

(b) (5)

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017359

(b) (5)

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017360

(b) (5)

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017361

(b) (5), (b) (7)(E)

(b) (5)

(b) (5)

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017364

(b) (5)

(b) (5)

(b) (5)

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017367

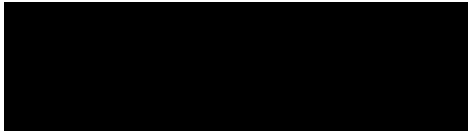
(b) (5)

Any Questions?

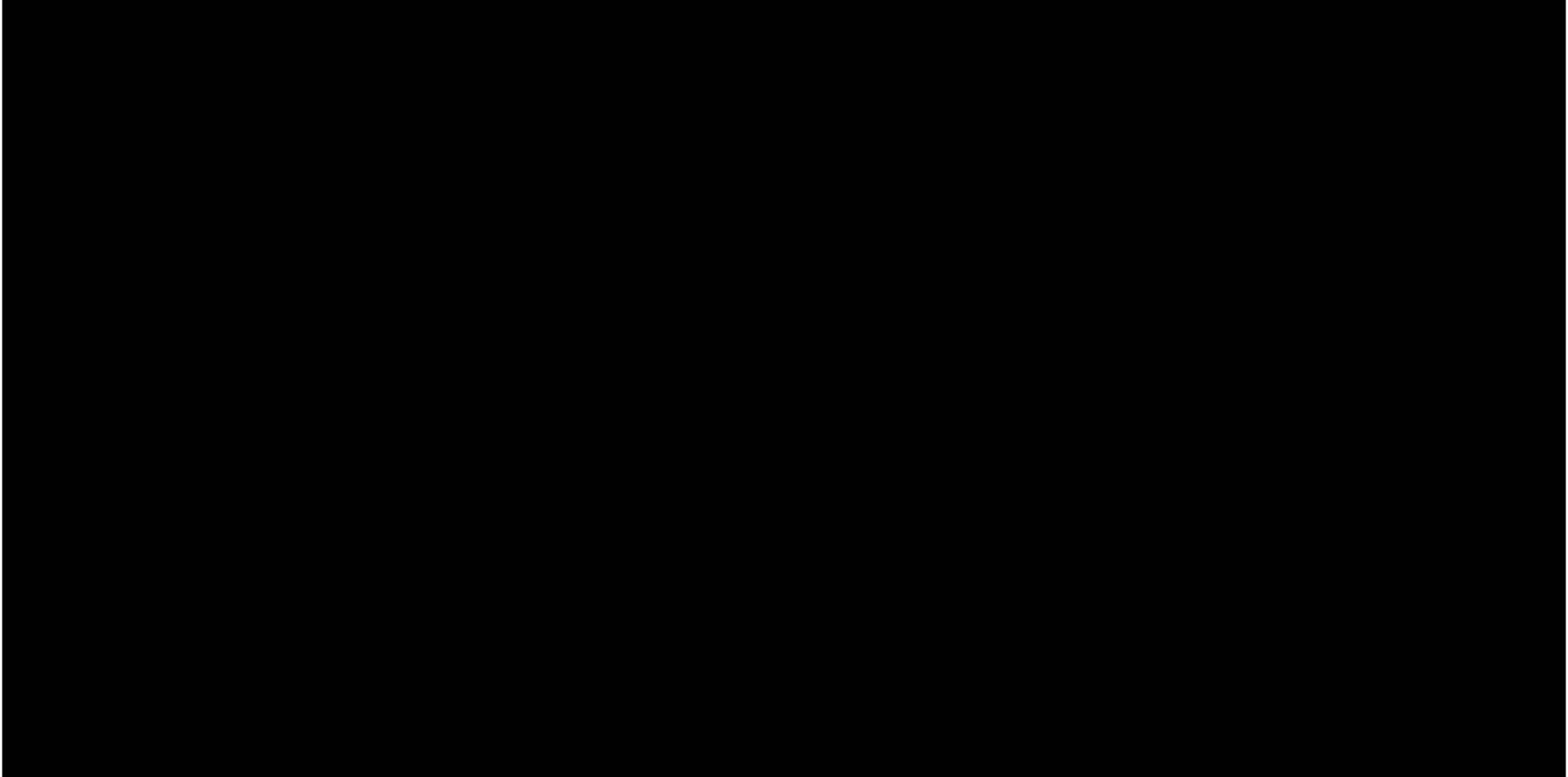
~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017369

Back Up



(b) (5), (b) (7)(E)



From:
To:

(b) (6), (b) (7)(C)

Cc:
Subject: FOR REVIEW: RE: S2 Wall Questions.docx
Date: Monday, February 06, 2017 10:25:41 AM
Attachments: [S2 Wall Questions v2 consolidated 020617.docx](#)
[Example - Project 1 Timeline v4.pdf](#)

All,

The attached includes edits from BPAM (to include (b)(6); (b)(7)(C) as well as OCC.

We still have a few holes.

Let me know if anyone has any edits/updates to the attached.

Thanks,

(b)(6); (b)(7)(C)

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Sunday, February 5, 2017 7:37 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: S2 Wall Questions.docx

All – Attached are the S2 questions that came in late in the day on Friday. (b)(6); (b)(7)(C) and I worked on this response this afternoon and are sending it to you for input/clearance. Anything in yellow requires verification/validation. Please redline or comment as appropriate. Please review and send your redlined changes back to me with a CC to (b)(6); (b)(7)(C) **NLT Monday, 2/6 @ 9AM**. This is due to EAC Kolbe by 12PM and we'll need some time to reconcile any changes.

Best,

(b) (6), (b) (7)(C)

(b) (5)

Style Definition: Balloon Text: Font: (Default) Segoe UI, 9 pt

Formatted: Font: Bold

(b) (5), (b) (7)(E)

Formatted: Font: Bold

(b) (5), (b) (7)(E)

Formatted: Font: Bold

(b) (5), (b) (7)(E)

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

Updated February 6~~7~~, 2017
ONLY

~~FOR OFFICIAL USE~~

(b) (5)

(b) (5)

Formatted: Font: Bold

(b) (5)

Formatted: Font: Bold

(b)(6); (b)(7)(C)

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

Updated February 6~~7~~, 2017
ONLY

~~FOR OFFICIAL USE~~

(b) (5)

(b) (5)

(b) (5)

Formatted: Font: Bold

Formatted: Font: Bold

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

Updated February 6~~7~~, 2017
ONLY

~~FOR OFFICIAL USE~~

(b) (5)

(b) (5)

Formatted: Font: Bold

(b) (5)

Formatted: Font: (Default) Times New Roman, 12 pt, Bold

Formatted: Normal, No bullets or numbering

Formatted: Default Paragraph Font, Font: (Default) Times New Roman, 12 pt, Bold, Italic

Formatted: Font: Bold

Formatted: Font: (Default) Times New Roman, 12 pt, Not Italic

Formatted: Font: (Default) Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: (Default) Times New Roman, 12 pt, Bold

Formatted: Space After: 0 pt

Formatted: Font: Bold

Formatted: Font: (Default) Times New Roman, 12 pt

Formatted: Normal, No bullets or numbering

Formatted: Font: (Default) Times New Roman, 12 pt, Not Italic

Formatted: Font: (Default) Times New Roman, 12 pt

Formatted: Space After: 0 pt

Formatted: Normal, No bullets or numbering

Formatted: Font: (Default) Times New Roman, 12 pt, Bold

Formatted: Font: Bold, Italic

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

(b) (5)

Formatted: Font: (Default) Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted

Formatted: Font: Bold, Italic

Formatted: Font: (Default) Times New Roman, 12 pt

Formatted

Formatted: Font: Bold, Italic

Formatted: Font: (Default) Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted

Formatted: Font: Bold, Italic

Formatted: Font: (Default) Times New Roman, 12 pt

Formatted

Formatted: Not Highlight

Formatted

Formatted: Font: Times New Roman, 12 pt

Formatted: Font color: Auto

(b)(6); (b)(7)(C)

Formatted: Font: Times New Roman, 12 pt

Formatted

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Bold

Formatted: Font: Bold

Formatted: Normal, No bullets or numbering

Formatted: Font: Times New Roman, 12 pt

(b) (5)

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

(b) (5)

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Italic

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Normal

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Normal, No bullets or numbering

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Times New Roman, 12 pt

(b) (5)

Formatted: Font: Italic

(b) (5)

Formatted: Font: Times New Roman, 12 pt

Formatted: Font: Bold

(b) (5), (b)(6); (b)(7)(C); (b)(7)(E)

Formatted: Font: +Headings (Calibri Light)

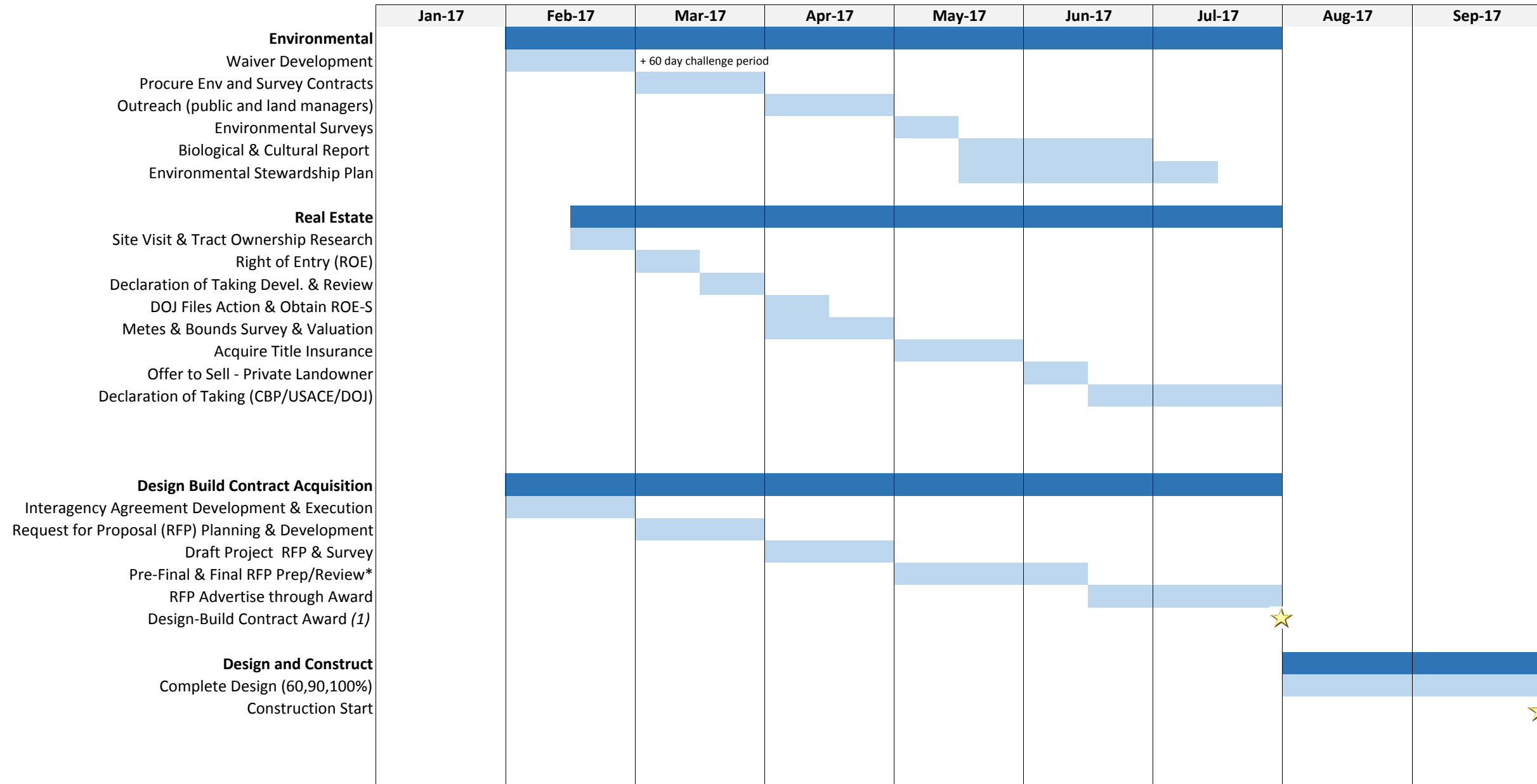
Formatted: Font: +Headings (Calibri Light)

Formatted: Font: +Headings (Calibri Light)

Updated February 6~~7~~, 2017
ONLY

~~FOR OFFICIAL USE~~

San Diego Sector - Approximately (b) (7)(E) Miles of Wall - Design/Build Construction Contract Schedule



*Includes legal review, comment review, and engineering review.

(1) A design build contract is when the USG hires a single firm to both design and construct project requirements. Therefore, after contract award design must occur before construction can begin.

Please Note: This schedule is draft. Baseline schedule will be developed as a part of the project development team's project requirement document.

Assumptions:

Expedited Schedule

Waive CBP Congressional Notification Requirement

Contract is Low Price Technically Acceptable

Agency Acceptance of Appraised Value for Properties > \$50K

From:

To:

(b) (6), (b) (7)(C)

Cc:

Subject:

RE: Funding Stream for S2

Date:

Monday, February 06, 2017 1:35:32 PM

Attachments:

[Monthly Funding Requirements_Compiled notes updated 2.6.17AW.xlsx](#)
[image004.png](#)
[image005.png](#)
[image001.png](#)

The following is a rolled up summary of phase 1 construction costs:

Summary of Phase 1 Construction Funding Requirements by Month									
(b) (5)									
Projects/Support Costs	Mar-17	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Total
(b) (5), (b) (7)(E)									
Total	\$	(b) (5)							

(b) (6), (b) (7)(C)

Special Projects Analyst

Agile Group

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Office: (b) (6), (b) (7)(C)

Mobile: (u) (b), (u) (r)(c)

Excel as a trusted strategic partner enhancing

Border Patrol's proud legacy.

From: (b) (6), (b) (7)(C)

Sent: Monday, February 6, 2017 1:28 PM

To:

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Funding Stream for S2

(b) (5)

(b) (6), (b) (7)(C)

Business Operations

OFAM / BPAM PMO

(b) (6), (b) (7)(C) (o)

(m)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, February 06, 2017 12:27 PM

To:

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Funding Stream for S2

(b) (6), (b) (7)(C)

mentioned that we wanted to look at a month by month breakout. That was this exercise.

From: (b) (6), (b) (7)(C)

Sent: Monday, February 06, 2017 1:24 PM

To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: RE: Funding Stream for S2

(b) (5)

(b) (6), (b) (7)(C)

Business Operations

OFAM / BPAM PMO

(b) (6), (b) (7)(C)(o)

(b) (6), (b) (7)(C)(m)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, February 06, 2017 12:22 PM

To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: RE: Funding Stream for S2

(b) (5)

Just my thought.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, February 6, 2017 1:20 PM

To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: FW: Funding Stream for S2

Team,

Take a gander at the funding stream presentation below.

From: (b) (6), (b) (7)(C)

Sent: Monday, February 06, 2017 1:15 PM

To: (b) (6), (b) (7)(C)

Subject: RE: Funding Stream for S2

I italicized the RE estimates and provided added footnote. Let me know if this works.

Summary of Phase 1 Construction Funding Requirements by Month									
(b) (5)									
Projects/Support Costs	Mar-17	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Total
(b) (5), (b) (7)(E)									
Total	\$ (b) (5)								
* <i>Italicized estimates</i> represent real estate costs for each project - Real Estate project funding is needed one month before construction funding									
*Environmental mitigation is estimated at \$ (b) (5) per mile, but will vary substantially project to project									

(b) (6), (b) (7)(C)

Special Projects Analyst
 Agile Group
 Border Patrol & Air and Marine Program Management Office (BPAM PMO)
 Office: (b) (6), (b) (7)(C)
 Mobile: (b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing
 Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)
Sent: Monday, February 6, 2017 1:02 PM
To: (b) (6), (b) (7)(C)
Subject: RE: Funding Stream for S2

This is looking great!

(b) (5)

Then we will have to reconcile other numbers in the S2 response. (b) (6), (b) (7)(C) can assist with that.

From: (b) (6), (b) (7)(C)
Sent: Monday, February 06, 2017 11:52:25 AM
To: (b) (6), (b) (7)(C)
Subject: RE: Funding Stream for S2

How does this look?

Summary of Phase 1 Construction Funding Requirements by Month									
(b) (5)									
Projects/Support Costs	Mar-17	Apr-17	May-17	Jun-17	Jul-17	Aug-17	Sep-17	Oct-17	Total
(b) (5), (b) (7)(E)									
Total	\$ (b) (5)								
*Real Estate project funding is needed one month before construction funding									
*Environmental mitigation is estimated at \$ (b) (5) per mile, but will vary substantially project to project									

(b) (6), (b) (7)(C)

Special Projects Analyst
 Agile Group
 Border Patrol & Air and Marine Program Management Office (BPAM PMO)
 Office: (b) (6), (b) (7)(C)
 Mobile: (b) (6), (b) (7)(C)
*Excel as a trusted strategic partner enhancing
 Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)

Sent: Monday, February 6, 2017 11:29 AM

To: (b) (6), (b) (7)(C)
 (b) (6), (b) (7)(C)

Subject: Funding Stream for S2

We will have our draft for review around 1230.

Respectfully,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Eastern Corridors Division Director
 Border Patrol and Air Marine Operations Program Management Office
 Facilities Management and Engineering

Mobile: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) on behalf of CALVO, KARL H.
To: CALVO, KARL H.; (b) (6), (b) (7)(C) BORKOWSKI, MARK S.; (b) (6), (b) (7)(C)
(b)(6); (b)(7)(C) | (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Pre-Brief for Wall IPT
Date: Thursday, February 09, 2017 3:45:03 PM
Attachments: [Wall Strategy Briefing to IPT v10 \(b\)\(6\); \(b\)\(7\)\(C\) 020917.pptx](#)

All – Please find attached the briefing deck for our 4PM call. Please note it is still draft and is predecisional/for official use only. <<Wall Strategy Briefing to IPT v10 (b)(6); (b)(7)(C) 020917.pptx>>

(b) (6), (b) (7)(C)
[Redacted]

-----Original Appointment-----

From: (b) (6), (b) (7)(C) On Behalf Of CALVO, KARL H.
Sent: Wednesday, February 8, 2017 12:18 PM
To: CALVO, KARL H.; (b) (6), (b) (7)(C) BORKOWSKI, MARK S.; (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) | (b)(6); (b)(7)(C) (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Pre-Brief for Wall IPT
When: Thursday, February 9, 2017 4:00 PM-4:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: (b) (7)(E)

From: CALVO, KARL H.
Sent: Tuesday, February 7, 2017 5:38 PM
To: (b) (6), (b) (7)(C) BORKOWSKI, MARK S.
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) (b)(6); (b)(7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: Pre-Brief for Fence IPT

Good Afternoon All,

This Friday OFAM will be briefing the Wall IPT on our “Strategy for wall construction”. My team will be putting a pre-brief meeting on the calendar for Thursday afternoon and I’d like for you to attend. Understanding that you all have busy calendars, **if you are unable to attend, please send a proxy.**

(b) (5)

Let me know if you have any issues and
thank you for your support!

v/r Karl

CBP Enterprise Services

Office of Facilities and Asset Management

DRAFT

Wall Pre-Phase 1 and Phase 1 Strategy

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

Prepared for the CBP Wall IPT

February 10, 2017



Warning! This document, along with any attachments, contains NON-PUBLIC INFORMATION exempt from release to the public by federal law. It may contain confidential, legally privileged, proprietary or deliberative process inter-agency/intra-agency material. You are hereby notified that any dissemination, copying, or further distribution of this information to unauthorized individuals is strictly prohibited. Unauthorized disclosure or release of this information may result in loss of access to information, and civil and/or criminal fines and penalties.

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017387

(b) (5)

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017388

(b) (5)

~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017389

(b) (5)

(b) (5), (b) (7)(E)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

~~PRE DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017395

(b) (5)

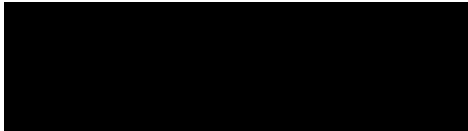
(b) (5)

Any Questions?

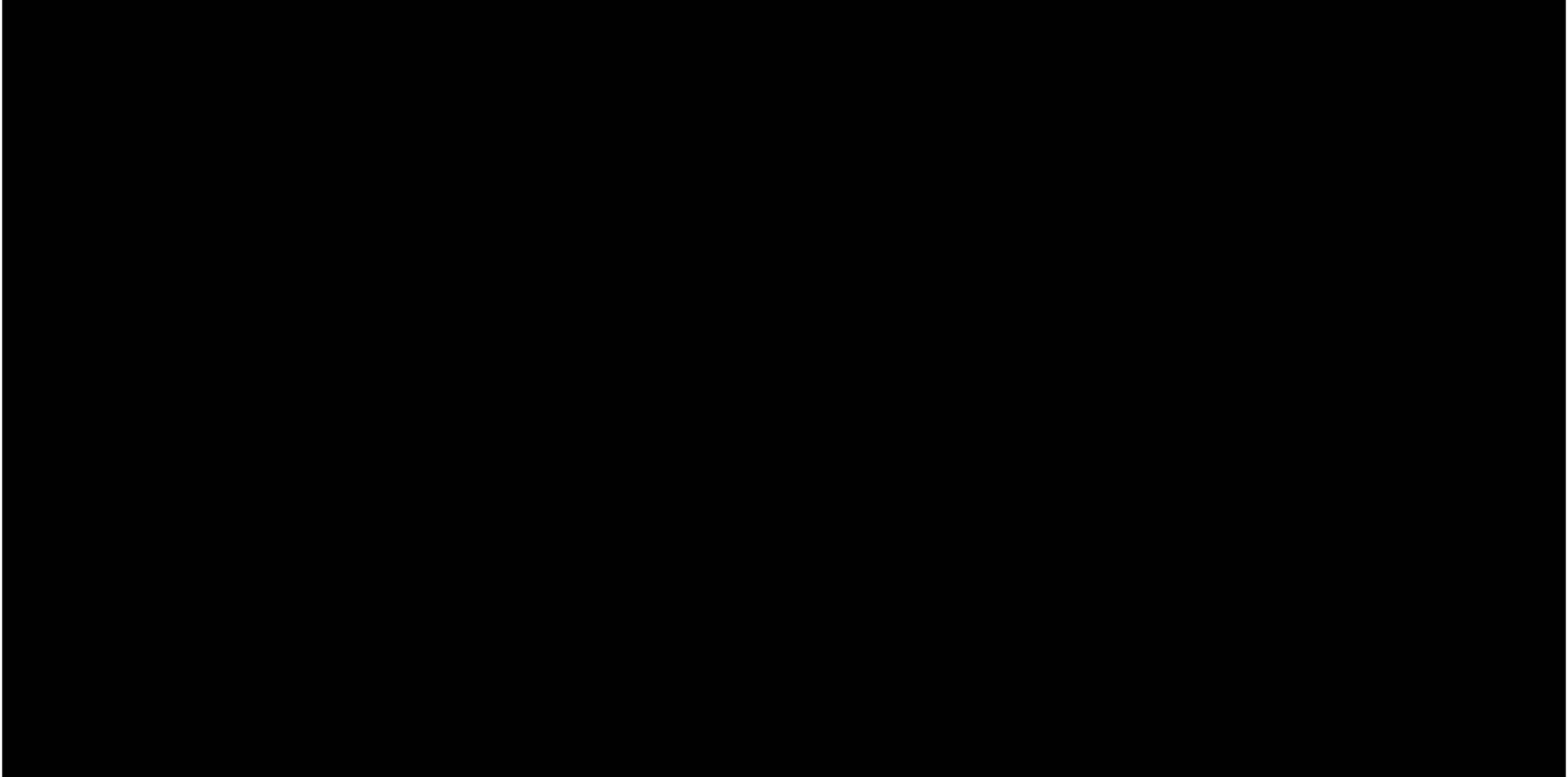
~~PRE-DECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017398

Back Up



(b) (5), (b) (7)(E)



From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: RE: Draft S-2 Slides
Date: Saturday, February 11, 2017 10:25:48 AM

Of course, any time...

From: (b) (6), (b) (7)(C)
Sent: Saturday, February 11, 2017 10:07:24 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Draft S-2 Slides

Thanks and very helpful background

From: (b) (6), (b) (7)(C)
Sent: Saturday, February 11, 2017 10:05:06 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Draft S-2 Slides

(b) (6), (b) (7)(C) you aren't wrong – it's just that there's a lot to it all obviously.

I am attaching a few documents I think may help: *(the Power Point is the most helpful I think)*

1. **RE DURATIONS (12-21 Months)** – this slide serves to illustrate range of RE Schedule.
2. **Proposed Accelerated/Compressed 6-month RE Schedule for Phase-1 Wall in SDC Sector**
(2 DOCS: Word Doc w/explanation & Excel Doc w/schedule) - (b) (5), (b)(6); (b)(7)(C)

NOTE: (b) (5), (b) (7)(E)

Finally, it is up to you, but you can offer to Mr. Calvo that I could step him through a RE/Condemnation 101 brief if he has an hour.

I hope he wouldn't take it as an insult, but an opportunity to better understand this critical component of the upcoming massive effort to built wall.

Just a suggestion...

v/r
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, February 10, 2017 6:42 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: Draft S-2 Slides

(b) (6), (b) (7)(C) let me know where I am wrong - thx

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, February 10, 2017 6:41 PM
To: CALVO, KARL H. (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: Draft S-2 Slides

(b) (5)

(b) (6), (b) (7)(C)

From: CALVO, KARL H.
Sent: Friday, February 10, 2017 2:54 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Draft S-2 Slides
Importance: High

Another brain child... (b) (5)

Karl H. Calvo, CFM, PMCP
Assistant Commissioner, Office of Facilities and Asset Management
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C) Office)
(b) (6), (b) (7)(C) cell)

From: CALVO, KARL H.

Sent: Friday, February 10, 2017 2:33 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Draft S-2 Slides

(b) (6), (b) (7)(C) I attached a the marked up slide deck from the IPT that will become the S-2 deck. Suggest making initial changes, clean-ups, deletions, new back-up slides and then we'll see what it looks like.

(b) (5)

(b) (5)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Draft S-2 Slides
Date: Sunday, February 12, 2017 4:29:17 PM

We will have a (b) (6), (b) (7)(C) brief it karl isn't avail

From: (b) (6), (b) (7)(C)
Sent: Sunday, February 12, 2017 2:43:32 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Draft S-2 Slides

I'd love to be there too, to take it all in.

(b) (6), (b) (7)(C)

Branch Chief, Communications and Workforce Strategy
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Saturday, February 11, 2017 10:10 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Draft S-2 Slides

I think we 101 would be helpful - he need this level of information - I will coordinate

From: (b) (6), (b) (7)(C)
Sent: Saturday, February 11, 2017 10:05:06 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: Draft S-2 Slides

(b) (6), (b) (7)(C) you aren't wrong – it's just that there's a lot to it all obviously.

I am attaching a few documents I think may help: *(the Power Point is the most helpful I think)*

1. **RE DURATIONS (12-21 Months)** – this slide serves to illustrate range of RE Schedule.
2. **Proposed Accelerated/Compressed 6-month RE Schedule for Phase-1 Wall in SDC Sector**
(2 DOCS: Word Doc w/explanation & Excel Doc w/schedule) - (b) (5), (b)(6); (b)(7)(C)

(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

NOTE:

(b) (5), (b) (7)(E)

Finally, it is up to you, but you can offer to Mr. Calvo that I could step him through a RE/Condemnation 101 brief if he has an hour.

I hope he wouldn't take it as an insult, but an opportunity to better understand this critical component of the upcoming massive effort to built wall.

Just a suggestion...

v/r

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Friday, February 10, 2017 6:42 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: Draft S-2 Slides

(b) (6), (b) (7)(C) let me know where I am wrong - thx

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Friday, February 10, 2017 6:41 PM

To: CALVO, KARL H. (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Draft S-2 Slides

(b) (5)

(b) (6), (b) (7)(C)

From: CALVO, KARL H.

Sent: Friday, February 10, 2017 2:54 PM

To: (b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

Subject: RE: Draft S-2 Slides

Importance: High

Another brain child...

(b) (5)

Karl H. Calvo, CFM, PMCP

Assistant Commissioner, Office of Facilities and Asset Management

U.S. Customs and Border Protection

Washington, DC

(b) (6), (b) (7)(C) (Office)

(cell)

From: CALVO, KARL H.

Sent: Friday, February 10, 2017 2:33 PM

To:

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

Subject: Draft S-2 Slides

(b) (6), (b) (7)(C)

I attached a the marked up slide deck from the IPT that will become the S-2 deck. Suggest making initial changes, clean-ups, deletions, new back-up slides and then we'll see what it looks like.

(b) (5)

(b) (5)

From:
To:
Cc:
Subject:
Date:
Attachments:

(b) (6), (b) (7)(C)

RE: FY 2018 CJ Investment Write-Up - Wall and Road Construction for noon 4/10
Friday, April 07, 2017 9:52:32 AM
[FY18 WALL PCI Construction..docx](#)
[Copy of FY17-18 Border Wall Investments - Refined Milage Estimates 04062017.xlsx](#)
[FY18 Road PCI Construction..docx](#)

Team-

Attached is an updated draft CJ write-up for both the Wall and Road funding for FY18. Per (b) (6), (b) (7)(C)
(b) (5) Please let me know if you have any questions or comments.

Best Regards,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Office: (b) (6), (b) (7)(C)

Mobile: (b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)

Sent: Thursday, April 6, 2017 11:00 AM

To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Cc: OFAM Business Operations Executive Support (b) (6), (b) (7)(C), (b) (7)(E)

(b) (6), (b) (7)(C)

Subject: FY 2018 CJ Investment Write-Up - Wall and Road Construction for noon 4/10

Hi (b) (6), (b) (7)(C)

Sorry for another e-mail from me...but I wanted to max out the time you have to work on this...and again wanted to provide more context but will send through taskings...

Need to start pulling together the PC&I investment templates for road and wall construction (one for each). While fully acknowledging that CBP leadership is still finalizing the numbers for the FY 2018 Budget, we can get these documents very far along now and slide in the specifics once they have made their decisions. (b) (5)

(b) (5) The first drafts are due on **noon, Monday (4/10)** for the first round of review by CBP Budget. There will be further rounds of review (CFO and C1) in the coming weeks when we will have to get AC clearance; not needed at this time.

(b) (5), (b) (7)(E)

(b) (5)

I've attached the template to use...and once we get more clarification from Budget on final budget numbers, we'll reach back out so we can finalize the information.

Let me know what questions you have!!

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Business Operations Division
Office of Facilities and Asset Management

BB: **(b) (6), (b) (7)(C)**

C: **(b) (6), (b) (7)(C)**

(b) (6), (b) (7)(C)

(Enter Component Name)

Procurement, Construction, and Improvements

**Procurement, Construction, and Improvements
(Component/PPA Name)**

Capital Investments Exhibits

(b) (5)

(COMP ABR)-PC&I- 1

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(b) (5)

(COMP ABR)-PC&I- 2

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(b) (5)

(b) (5)

(COMP ABR)-PC&I- 3

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(COMP ABR)-PC&I- 4

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

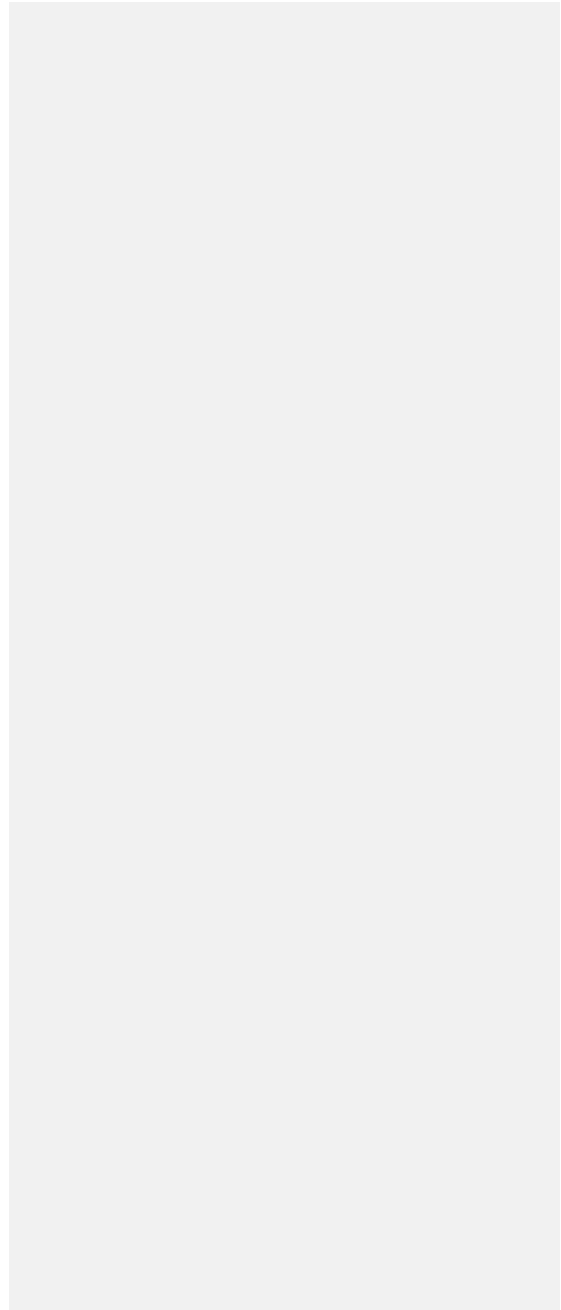
(b) (5)

(COMP ABR)-PC&I- 5

(Enter Component Name)

Procurement, Construction, and Improvements

(COMP ABR)-PC&I- 6



FY17-FY18 Border Infrastructure and Technology Investments (notional)

Type	Unit Cost (b) (5)	FY 2017		FY 2018 (3/10 Quick Turn Estimate)*		FY 2018 Refined (Informed by Initial USBP Inputs Briefed to HAC & SAC)		FY 2018 Refined (Reduced to \$(b) (5) Executable in FY 2018)		
		Miles	Cost	Miles	Cost	Miles	Cost	Miles	Cost	
Wall System (SD)	(b) (5), (b) (7)(E)									
Wall System (RGV)										
Wall System (TCA or EPT)										
Fence/Wall (Fleev) (RGV)										
Fence (rest of border)										
Replacement Fence (In Wall System)										
Replacement Fence (Stand Alone)										
Road construction										
Road maintenance										
Other tactical infrastructure										
Surveillance technology										
Other assets and equipment										
Total										

(b) (5)

	2018	3	4.7	2.7	3.8
16.34722	2018	4	4.7	2.7	3.8
	2019	1	4.7	2.7	3.8
	2019	2	4.7	2.7	3.8
	2019	3	4.7	2.7	3.8
	2019	4	4.7	2.7	3.8
	2,020	1	4.7	2.7	3.8
	2,020	2	4.7	2.7	3.8
	2,020	3	4.7	2.7	3.8
	2,020	4	4.7	2.7	3.8

Contract Number	Contractor	Type	Award Date (mo/yr)	Award Date (mo/yr)	Award Date (mo/yr)	EVM in Contract	Total Value

Contract Number	Contractor	Type	Award Date (mo/yr)	Award Date (mo/yr)	Award Date (mo/yr)	EVM in Contract	Total Value

Description	Design Work		Project Work	
	Initiated	Completed	Initiated	Completed
	FY 2016			
No Activity (FY18 Funding)				
	FY 2017			
No Activity (FY18 Funding)				
	FY 2018			
Design Work for FY18 Projects	(b) (5)			
Design Work for FY19 Projects				
Construct ^{(b) (7)(E)} miles of wall system RGV				
Construct ^{(b) (7)(E)} miles of wall system in (b) (7)(E)				
	FY 2019			
Design Work for FY20 Projects	(b) (5)			
Construct ^{(b) (7)(E)} miles of wall system RGV				
Construct ^{(b) (7)(E)} miles of wall system in (b) (7)(E)				

Description	Design Work		Project Work	
	Initiated	Completed	Initiated	Completed
	FY 2016			
No Activity (FY18 Funding)				
	FY 2017			
No Activity (FY18 Funding)				
	FY 2018			
Design Work for FY18 Projects	(b) (5)			
Design Work for FY19 Projects				
Construct ^{(b) (5)} miles of roads				
	FY 2019			
Design Work for FY20 Projects	(b) (5)			
Construct ^{(b) (5)} miles of roads				

(Enter Component Name)

Procurement, Construction, and Improvements

Procurement, Construction, and Improvements
(Component/PPA Name)

(b) (5)

(COMP ABR)-PC&I- 1

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(b) (5)

(COMP ABR)-PC&I- 2

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(b) (5)

(b) (5)

(COMP ABR)-PC&I- 3

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(COMP ABR)-PC&I- 4

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

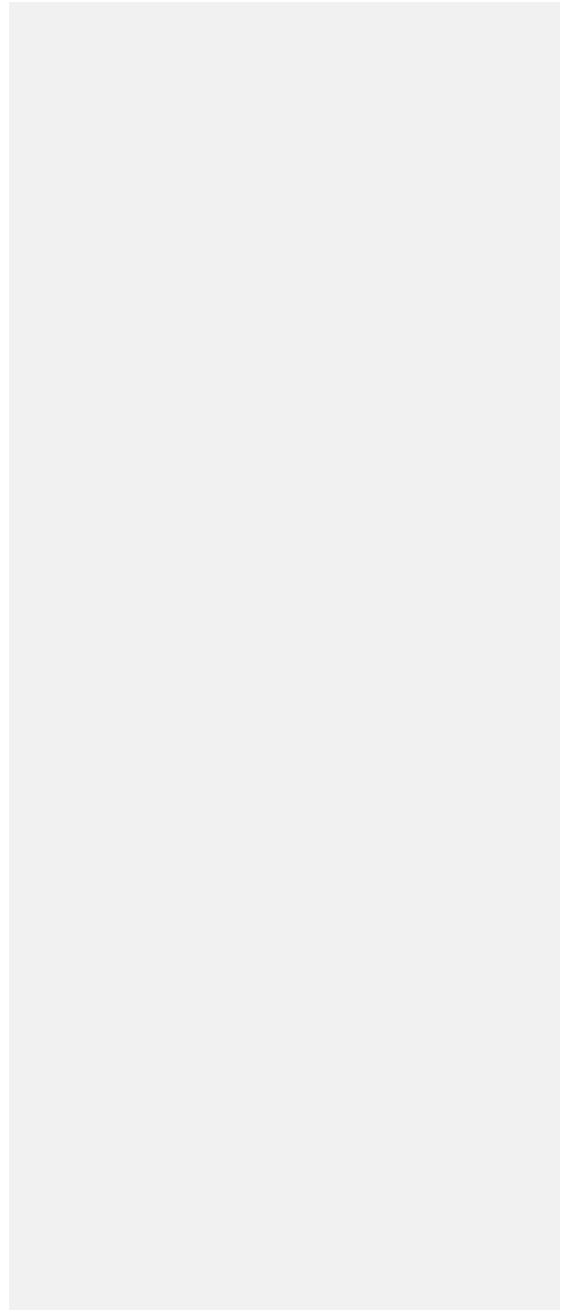
(b) (5)

(COMP ABR)-PC&I- 5

(Enter Component Name)

Procurement, Construction, and Improvements

(COMP ABR)-PC&I- 6



From:
To:
Cc:
Subject:
Date:
Attachments:

(b) (6), (b) (7)(C)

RE: Revised Wall PDO
Friday, April 07, 2017 1:06:36 PM
[Copy of FY17-18 Border Wall Investments - Refined Milage Estimates 04062017.xlsx](#)
[FY18 WALL PCI \(NO FY17Funding\) Construction.docx](#)
[FY18 WALL PCI \(WithFY17Funding\) Construction .docx](#)

Team-

Attached is a CJ updated (b) (5)

Please review the attached and let me know if you have any questions.

Best Regards,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Office: (b) (6), (b) (7)(C)
Mobile: (b) (6), (b) (7)(C)

*Excel as a trusted strategic partner enhancing
Border Patrol's proud legacy.*

From: (b) (6), (b) (7)(C)

Sent: Friday, April 7, 2017 11:50 AM

To: CALVO, KARL H. (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C) COULTER, ERIC (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: RE: Revised Wall PDO

Karl, (b) (6), (b) (7)(C) and I met and based on what your requesting below, (b) (5)

. One of the things we've been directed by Budget to do is write-up justifications/descriptions for the Wall and Roads for COB Monday.

My recommendation, (b) (5)

(b) (5)

I believe that will answer the mail of a new package. (b) (6), (b) (7)(C) thoughts?

I will set a call up to discuss further if necessary. (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

CBP-ES OFAM/Business Operations

(b) (6), (b) (7)(C)

From: CALVO, KARL H.

Sent: Friday, April 07, 2017 9:15 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: Revised Wall PDO

All: Need to update our Wall PDO (b) (5) I just spoke with (b) (6), (b) (7)(C) on this and need to get (b) (6), (b) (7)(C) engaged to re-work this and pull a draft pkg together early next week. Pls stop by if you need more clarity on this. Thx.

r/ Karl

Karl H. Calvo, CFM, PMP

Assistant Commissioner, Office of Facilities and Asset Management

U.S. Customs and Border Protection

Washington, DC

(b) (6), (b) (7)(C) (Office)

(b) (6), (b) (7)(C) (cell)

FY17-FY18 Border Infrastructure and Technology Investments (notional)

Type	Unit Cost (b) (5)	FY 2017		FY 2018 (3/10 Quick Turn Estimate)*		FY 2018 Refined (Informed by Initial USBP Inputs Briefed to HAC & SAC)		FY 2018 Refined (Reduced to \$(b) (5) Executable in FY 2018)		
		Miles	Cost	Miles	Cost	Miles	Cost	Miles	Cost	
Wall System (SD)	(b) (5), (b) (7)(E)									
Wall System (RGV)										
Wall System (TCA or EPT)										
Fence/Wall (Fleevie) (RGV)										
Fence (rest of border)										
Replacement Fence (In Wall System)										
Replacement Fence (Stand Alone)										
Road construction										
Road maintenance										
Other tactical infrastructure										
Surveillance technology										
Other assets and equipment										
Total										

(b) (5)

	2018	3	4.7	2.7	3.8
16.34722	2018	4	4.7	2.7	3.8
	2019	1	4.7	2.7	3.8
	2019	2	4.7	2.7	3.8
	2019	3	4.7	2.7	3.8
	2019	4	4.7	2.7	3.8
	2,020	1	4.7	2.7	3.8
	2,020	2	4.7	2.7	3.8
	2,020	3	4.7	2.7	3.8
	2,020	4	4.7	2.7	3.8

Contract Number	Contractor	Type	Award Date (mo/yr)	Award Date (mo/yr)	Award Date (mo/yr)	EVM in Contract	Total Value

Contract Number	Contractor	Type	Award Date (mo/yr)	Award Date (mo/yr)	Award Date (mo/yr)	EVM in Contract	Total Value

Description	Design Work		Project Work	
	Initiated	Completed	Initiated	Completed
	FY 2016			
No Activity (FY18 Funding)				
	FY 2017			
No Activity (FY18 Funding)				
	FY 2018			
Design Work for FY18 Projects	(b) (5)			
Design Work for FY19 Projects				
Construct ^{(b) (7)(E)} miles of wall system RGV				
Construct ^{(b) (7)(E)} miles of wall system in (b) (7)(E)				
	FY 2019			
Design Work for FY20 Projects	(b) (5)			
Construct ^{(b) (7)(E)} miles of wall system RGV				
Construct ^{(b) (7)(E)} miles of wall system in (b) (7)(E)				

Description	Design Work		Project Work	
	Initiated	Completed	Initiated	Completed
	FY 2016			
No Activity (FY18 Funding)				
	FY 2017			
No Activity (FY18 Funding)				
	FY 2018			
Design Work for FY18 Projects	(b) (5)			
Design Work for FY19 Projects				
Construct ^{(b) (5)} miles of roads				
	FY 2019			
Design Work for FY20 Projects	(b) (5)			
Construct ^{(b) (5)} miles of roads				

(Enter Component Name)

Procurement, Construction, and Improvements

Procurement, Construction, and Improvements
(Component/PPA Name)

(b) (5)

(COMP ABR)-PC&I- 1

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(b) (5)

(COMP ABR)-PC&I- 2

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(b) (5)

(b) (5)

(COMP ABR)-PC&I- 3

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(COMP ABR)-PC&I- 4

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

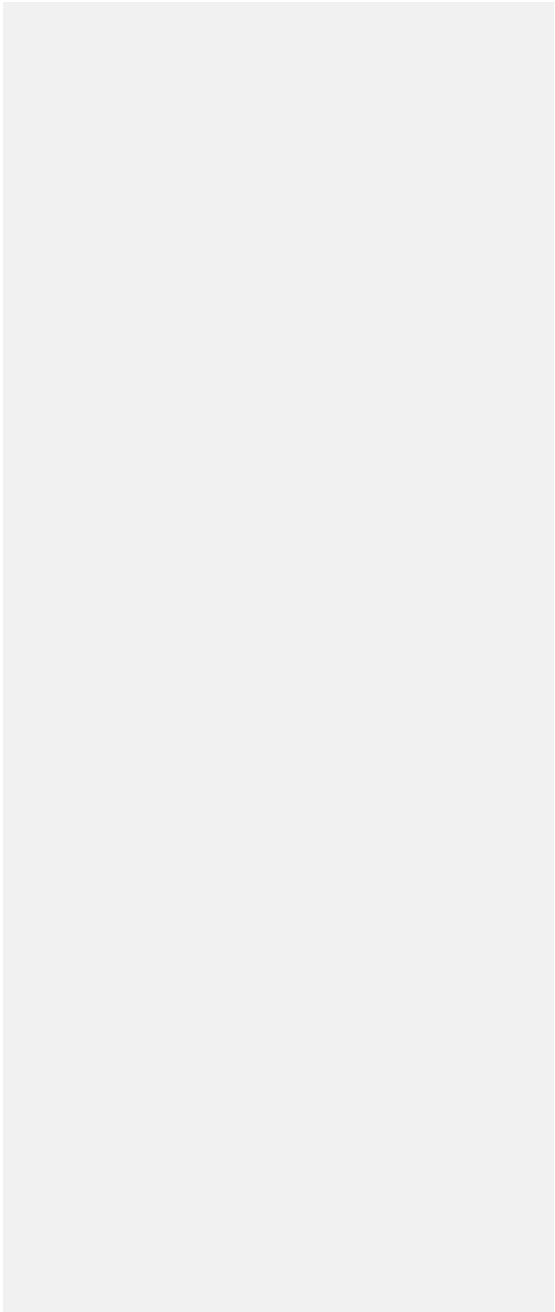
(b) (5)

(COMP ABR)-PC&I- 5

(Enter Component Name)

Procurement, Construction, and Improvements

(COMP ABR)-PC&I- 6



(Enter Component Name)

Procurement, Construction, and Improvements

**Procurement, Construction, and Improvements
(Component/PPA Name)**

Capital Investments Exhibits

(b) (5)

(COMP ABR)-PC&I- 1

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(b) (5)

(COMP ABR)-PC&I- 2

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(b) (5)

(b) (5)

(COMP ABR)-PC&I- 3

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

(COMP ABR)-PC&I- 4

(Enter Component Name)

Procurement, Construction, and Improvements

(b) (5)

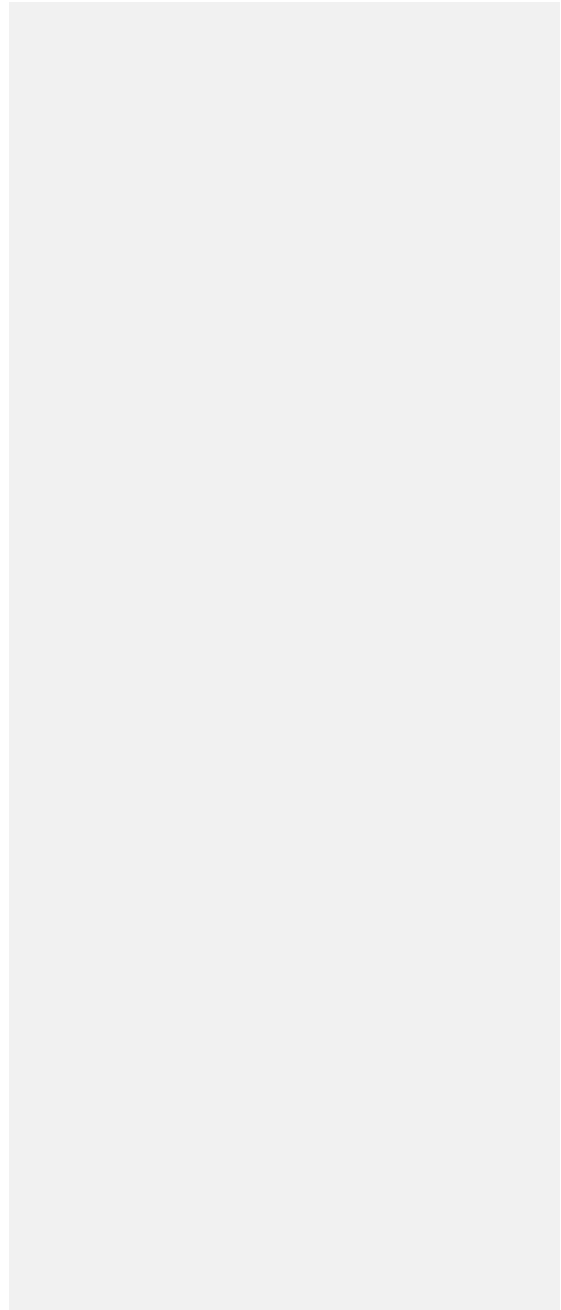
(b) (5)

(COMP ABR)-PC&I- 5

(Enter Component Name)

Procurement, Construction, and Improvements

(COMP ABR)-PC&I- 6



From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); CALVO, KARL H.; KOLBE, KATHRYN; (b)(6); (b)(7)(C); J; LOWRY, KIM M; (b) (6), (b) (7)(C); (b) (6), (b) (7)(C); (b)(6); (b)(7)(C); SAHAKIAN, DIANE V; (b)(6); (b)(7)(C); (b) (6), (b) (7)(C)
Subject: RE: 2/23 Wall IPT
Date: Sunday, February 26, 2017 11:24:54 PM

In receipt, thank you // (b) (6), (b) (7)(C)

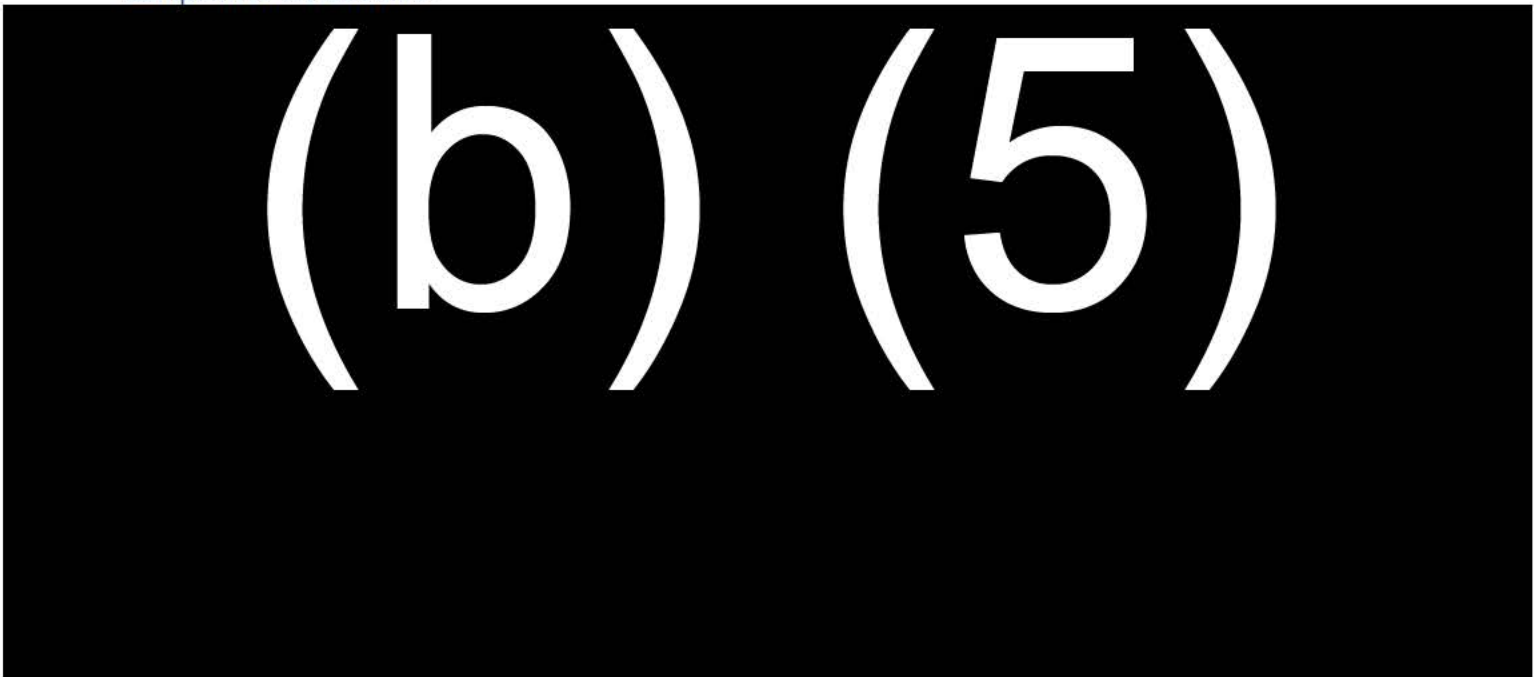
(b) (6), (b) (7)(C)
Supervisory Air and Marine Agent
Air and Marine Operations
Advisor - Office of the Commissioner

O (b) (6), (b) (7)(C)
C (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Sunday, February 26, 2017 4:32:12 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C); CALVO, KARL H.; KOLBE, KATHRYN; (b)(6); (b)(7)(C); LOWRY, KIM M; (b) (6), (b) (7)(C); BORKOWSKI, MARK S; SAHAKIAN, DIANE V; (b)(6); (b)(7)(C); (b) (6), (b) (7)(C)
Subject: FW: 2/23 Wall IPT

(b) (6), (b) (7)(C)

An update on the latest Wall taskers to be discussed at the next IPT on 3/1. Everything is either complete or on schedule:



Respectfully,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Thursday, February 23, 2017 4:22 PM

To: CALVO, KARL H. (b)(6); (b)(7)(C) SAHAKIAN, DIANE V

(b) (6), (b) (7)(C)

LOWRY, KIM M

(b)(6); (b)(7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

BORKOWSKI, MARK S

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

KOLBE, KATHRYN

(b) (6), (b) (7)(C)

Subject: 2/23 Wall IPT

Good afternoon,

(b) (5)

Respectfully,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To:
Cc:
Subject: RE: NEW TASK: SHORT TURN AROUND - C1 Trip to Mexico City: OFAM (ES/F&ME) Input
Date: Monday, April 10, 2017 2:22:28 PM

Thank you (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Tasking Coordinator, Business Operations Division
Border Patrol & Air and Marine (BPAM)
Program Management Office
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, April 10, 2017 2:14 PM
To: (b) (6), (b) (7)(C)
Cc:
Subject: RE: NEW TASK: SHORT TURN AROUND - C1 Trip to Mexico City: OFAM (ES/F&ME) Input

Good to go

From: (b) (6), (b) (7)(C)
Sent: Monday, April 10, 2017 1:17:44 PM
To: (b) (6), (b) (7)(C)
Cc:
Subject: FW: NEW TASK: SHORT TURN AROUND - C1 Trip to Mexico City: OFAM (ES/F&ME) Input

(b) (6), (b) (7)(C) Are you good with this?

From: (b) (6), (b) (7)(C)
Sent: Monday, April 10, 2017 12:42 PM
To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: NEW TASK: SHORT TURN AROUND - C1 Trip to Mexico City: OFAM (ES/F&ME) Input

Hi All, When you have a moment, please let me know if this is approved to submit.

Thank you,

(b) (6), (b) (7)(C)

Tasking Coordinator, Business Operations Division

Border Patrol & Air and Marine (BPAM)

Program Management Office

Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, April 10, 2017 9:00 AM

To:

(b) (6), (b) (7)(C)

Cc:

(b) (6), (b) (7)(C)

Subject: RE: NEW TASK: SHORT TURN AROUND - C1 Trip to Mexico City: OFAM (ES/F&ME) Input

Here is the new version. I also updated (b) (7)(E) miles to (b) (7)(E) which is what we've been reporting in ACMR as well.

BORDER WALL/BORDER INFRASTRUCTURE CONSTRUCTION PROJECTS

TALKING POINTS:

(b) (5), (b) (7)(E)

(b) (5)

BACKGROUND

- Border wall prototype efforts are in response to the Executive Order 13767: Border Security and Immigration Enforcement Improve and inform potential border wall design(s).
- CBP's fence replacement projects in Tucson and El Paso Sectors were underway prior to the EO's policy.

(b) (6), (b) (7)(C)

Border Patrol & Air and Marine Program Management Office (BPAM PMO)

Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Monday, April 10, 2017 7:16 AM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: NEW TASK: SHORT TURN AROUND - C1 Trip to Mexico City: OFAM (ES/F&ME) Input

Pls ck the (b) (7)(E) schedule I believe (b) (5)

From: (b) (6), (b) (7)(C)

Sent: Sunday, April 09, 2017 9:02:45 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: NEW TASK: SHORT TURN AROUND - C1 Trip to Mexico City: OFAM (ES/F&ME) Input

(b) (6), (b) (7)(C)

Please review the below or attached. (b) (5)

[Redacted]

This is due at 11:00 AM.

Thanks,

(b) (6), (b) (7)(C)

BORDER WALL/BORDER INFRASTRUCTURE CONSTRUCTION PROJECTS

TALKING POINTS:

(b) (5), (b) (7)(E)

BACKGROUND

- Border wall prototype efforts are in response to the Executive Order 13767: Border Security and Immigration Enforcement Improve and inform potential border wall design(s).

- CBP's fence replacement projects in Tucson and El Paso Sectors were underway prior to the EO's policy.

From: (b) (6), (b) (7)(C)

Sent: Friday, April 07, 2017 2:20 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: RE: NEW TASK: SHORT TURN AROUND - C1 Trip to Mexico City: OFAM (ES/F&ME) Input

Yes and (b) (7)(E) fence replacement

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Friday, April 07, 2017 1:53 PM

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: FW: NEW TASK: SHORT TURN AROUND - C1 Trip to Mexico City: OFAM (ES/F&ME) Input

Importance: High

Hi (b) (6), (b) (7)(C)

(b) (5) wanted to double check to make sure you're aware and want to include.

Thanks,

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Friday, April 07, 2017 12:59 PM

To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)

Subject: NEW TASK: SHORT TURN AROUND - C1 Trip to Mexico City: OFAM (ES/F&ME) Input

Importance: High

Hi (b) (6), (b) (7)(C)

Acting Commissioner McAleenan will be traveling to Mexico City from April 18-21, 2017. He will be meeting with various Government of Mexico officials including Federal Police, National Migration Institute, Tax Administration Service, Secretariat of Navy, Secretariat of Defense, Secretariat of Foreign Relations, Attorney General's Office, and Center of Investigations and National Security, as well as external stakeholders and community experts.

In preparation for this trip, INA has asked that we please provide issue papers on the following using the attached template:

(b) (5)

Apologies for the short turn around. BPAM was removed from responsible parties yesterday, then added back to it this morning. Please provide an issue paper to address the 2nd bullet NLT Noon Monday 4/11.

Thanks and please let me know if you have any questions.

(b) (6), (b) (7)(C)

TASK GUIDANCE:

From: (b) (6), (b) (7)(C) On Behalf Of INA TASKING

Sent: Thursday, April 6, 2017 11:03 AM

To: OFAM-TASKINGS (b) (7)(E)

Cc: INA TASKING (b) (7)(E) INA North Am Taskings (b) (7)(E)

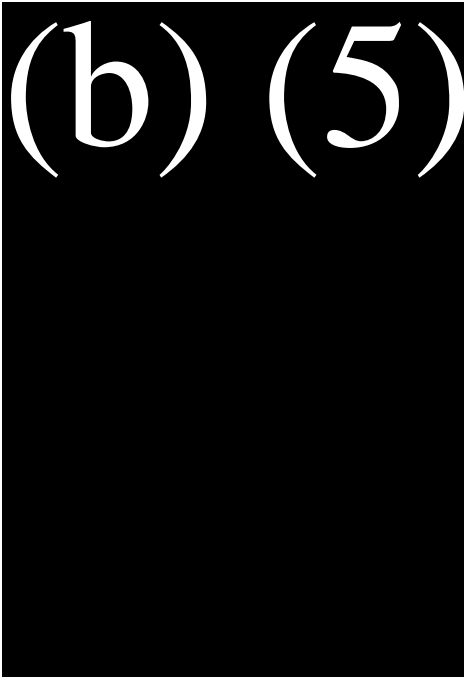
Subject: C1 Trip to Mexico City: Requesting OFAM (ES/F&ME) Input

OFAM (ES/F&ME)

Tasker Name	C1 Trip to Mexico City: OFAM (ES/F&ME) Input
Lead Office(s)	INA
Required Coordination	OFAM (ES/F&ME) Using the attached template, please provide issue papers on the following topics:

(b) (5)

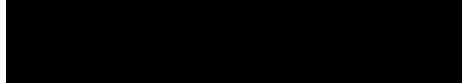
Product



Background: Acting Commissioner McAleenan will be traveling to Mexico City from April 18-21, 2017. He will be meeting with various Government of Mexico officials including Federal Police, National Migration Institute, Tax Administration Service, Secretariat of Navy, Secretariat of Defense, Secretariat of Foreign Relations, Attorney General's Office, and Center of Investigations and National Security, as well as external stakeholders and community experts.

Notes

(b) (6), (b) (7)(C)



Due to INA Tasking

NLT 3:00pm, Friday, April 7, 2017

(b) (6), (b) (7)(C)

Tasking Coordinator, Business Operations Division
Border Patrol & Air and Marine (BPAM)
Program Management Office
Facilities Management & Engineering

Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: ENV Strategy for Wall Discussion
Start: Thursday, March 02, 2017 10:30:00 AM
End: Thursday, March 02, 2017 11:00:00 AM
Location: (b) (7)(E)

2/16- per email chain below. Thank you.

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 09, 2017 8:27 AM
To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Need to schedule a meeting to talk about Construction of the Wall

Include (b) (6), (b) (7)(C) and the rest of the cc as well - (b) (6), (b) (7)(C) can set up a meeting

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 09, 2017 11:24 AM
To: (b) (6), (b) (7)(C)
Subject: Need to schedule a meeting to talk about Construction of the Wall

(b) (6), (b) (7)(C)

Can we set up a meeting to discuss the environmental and energy compliance strategy for the "Wall". I talk with (b) (6), (b) (7)(C) today and he said your team is ready to move on the construction.

Sooner the better. Thanks.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: ENV Strategy for Wall Discussion
Start: Thursday, March 02, 2017 10:30:00 AM
End: Thursday, March 02, 2017 11:00:00 AM
Location: (b) (7)(E)

2/16- per email chain below. Thank you.

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 09, 2017 8:27 AM
To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Need to schedule a meeting to talk about Construction of the Wall

Include (b) (6), (b) (7)(C) and the rest of the cc as well (b) (6), (b) (7)(C) can set up a meeting

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 09, 2017 11:24 AM
To: (b) (6), (b) (7)(C)
Subject: Need to schedule a meeting to talk about Construction of the Wall

(b) (6), (b) (7)(C)

Can we set up a meeting to discuss the environmental and energy compliance strategy for the "Wall". I talk with (b) (6), (b) (7)(C) today and he said your team is ready to move on the construction.

Sooner the better. Thanks.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: Canceled: ENV Strategy for Wall Discussion
Start: Thursday, March 02, 2017 10:30:00 AM
End: Thursday, March 02, 2017 11:00:00 AM
Location: (b) (7)(E)
Importance: High

3/2- cancelled per (b) (6), (b) (7)(C) request.

2/16- per email chain below. Thank you.

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 09, 2017 8:27 AM

To: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Need to schedule a meeting to talk about Construction of the Wall

Include (b) (6), (b) (7)(C) and the rest of the cc as well - (b) (6), (b) (7)(C) can set up a meeting

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 09, 2017 11:24 AM

To: (b) (6), (b) (7)(C)
Subject: Need to schedule a meeting to talk about Construction of the Wall

(b) (6), (b) (7)(C)

Can we set up a meeting to discuss the environmental and energy compliance strategy for the "Wall". I talk with (b) (6), (b) (7)(C) today and he said your team is ready to move on the construction.

Sooner the better. Thanks.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: CALVO, KARL H.
Cc: (b) (6), (b) (7)(C)
Subject: FW: Plan for RFP
Date: Monday, February 27, 2017 5:00:19 PM

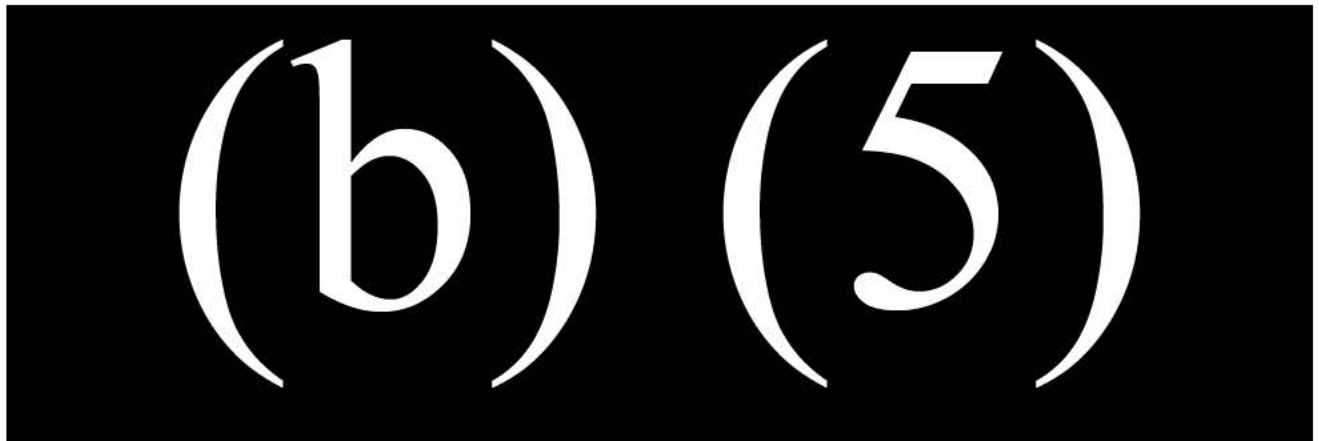
Karl – Below is the work strategy for what is occurring this week – this should provide the level of detail you need to be able to address status questions with EAC Kolbe tomorrow at 330.

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, February 27, 2017 4:09 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Plan for RFP

(b) (6), (b) (7)(C)

As requested, here is the plan we developed for the RFP development this week.



Tuesday, February 28, 2017: RFP Development Day 1 Agenda:

- Introductions | (b) (6), (b) (7)(C)
- Rules of Engagement | (b) (6), (b) (7)(C)
- Purpose | (b) (6), (b) (7)(C)
- Schedule | (b) (6), (b) (7)(C)

Group Breakouts:

- (1) Source Selection Plan Criteria:

(b) (6), (b) (7)(C)

- (2) Supporting Documentation:

(b) (6), (b) (7)(C)

- (3) Technical Standards/Specifications:

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Wednesday, March 1, 2017: RFP Development Day 2 Agenda:

Pull Together Team Inputs (b) (5)

(b) (6), (b) (7)(C)

Document Risks & Assumptions | (b) (6), (b) (7)(C)

Begin RFP Development (Includes Clauses) | (b) (6), (b) (7)(C)

Thursday, March 2, 2017: Review and Finalize RFP Package

Brief OFAM Leadership Team | (b) (6), (b) (7)(C)

Cost Estimate | PT&C

Make Revisions as Required | Team

Develop Presentation for Wall IPT | (b) (6), (b) (7)(C)

Complete RFP and Clauses | (b) (6), (b) (7)(C)

Friday, March 3, 2017: Brief Wall IPT

(b) (6), (b) (7)(C)

Acting Director, Business Operations Division

Border Patrol Facilities & Air and Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering

(b) (6), (b) (7)(C)(o)

m)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: CALVO, KARL H.
Cc: (b) (6), (b) (7)(C)
Subject: FW: This Week's RFP Effort
Date: Tuesday, February 28, 2017 8:15:53 AM

FYSA

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, February 28, 2017 7:52 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: This Week's RFP Effort

(b) (5)

(b) (5)

(b) (5)

Best,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Senior Attorney
Office of Assistant Chief Counsel-Indianapolis
U.S. Customs and Border Protection

6650 Telecom Drive, Suite (b) (6), (b) (7)(C)

Indianapolis, Indiana 46278

Direct Line: (b) (6), (b) (7)(C)

Fax: (b) (6), (b) (7)(C)

E-mail: (b) (6), (b) (7)(C)

This document/electronic communication contains communications between attorney and client, communications that are part of the agency deliberative process, or attorney work-product, and as such, it is privileged and confidential. It is intended only for the confidential use of the designated recipient(s) and any U.S. Customs and Border Protection (CBP) Officials who have an official "need to know."

Absent the express prior approval of the Assistant Chief Counsel - Indianapolis, (b) (6), (b) (7)(C)

it is not available for release, disclosure, or use by anyone within or outside of CBP other than the aforementioned officials.

From: (b) (6), (b) (7)(C)

Sent: Tuesday, February 28, 2017 7:14 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: This Week's RFP Effort

Good Morning,

(b) (5)

This is what I was told this morning.

(b) (5)

Respectfully,

(b) (6), (b) (7)(C)

Eastern Corridors Division Director
Border Patrol and Air Marine Operations Program Management Office
Facilities Management and Engineering

Mobile: (b) (6), (b) (7)(C)

Email: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To:
Subject: Pre-DOI tag up
Start: Tuesday, April 25, 2017 3:30:00 PM
End: Tuesday, April 25, 2017 4:30:00 PM
Location: (b) (7)(E)
Attachments: [CBP DOI Border Wall System Brief_DRAFT4_21_17.ppt](#)
[DOI-USFW Meeting Talking Points.docx](#)
[CBP DOI Meeting Agenda 042517.doc](#)

<<CBP DOI Border Wall System Brief_DRAFT4_21_17.ppt>> <<DOI-USFW Meeting Talking Points.docx>> <<CBP DOI Meeting Agenda 042517.doc>>

CBP Enterprise Services

Office of Facilities and Asset Management

Rio Grande Valley (RGV) Border Wall System

Border Patrol and Air & Marine Program Management Office

April 26, 2017



RGV Border Wall System Program

RGV Border Wall System Program Background



In response to *Executive Order (EO) 13767: Border Security and Immigration Enforcement Improvements*, and to meet U.S. Border Patrol (USBP) operational requirements, U.S. Customs and Border Protection (CBP) has begun the process to acquire land and conduct environmental consultation activities for the construction of the border/levee wall system/enforcement zone.

Program Justification: EO – Sections 2 & 4

- *Sec. 2. Policy. It is the policy of the executive branch to:*
 - (a) *secure the southern border of the United States through the immediate construction of a physical wall on the southern border, monitored and supported by adequate personnel so as to prevent illegal immigration, drug and human trafficking, and acts of terrorism;*
- *Sec. 4. Physical Security of the Southern Border of the United States. The Secretary shall immediately take the following steps to obtain complete operational control, as determined by the Secretary, of the southern border:*
 - (a) *In accordance with existing law, including the Secure Fence Act and IIRIRA, take all appropriate steps to immediately plan, design, and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border;*
 - (c) *Project and develop long-term funding requirements for the wall, including preparing Congressional budget requests for the current and upcoming fiscal years;*

We will balance administration priorities with Border Patrol requirements to determine Wall design and locations.



RGV Border Wall System Program Background



- WHO? CBP (Border Patrol and Air & Marine Program Management Office – BPAM PMO), USBP, and U.S. Army Corps of Engineers (USACE)

- WHAT? Construct approximately **(b)(7)(E)** miles of border/levee wall system in the USBP Rio Grande Valley (RGV) Sector

*What is a border/levee wall system? A border/levee wall system is a comprehensive solution that includes a combination of various types of infrastructure such as wall, fence, lighting, **(b)(7)(E)** and other related technology, and **(b)(7)(E)** roads, which provide persistent impedance and facilitate the deterrence and prevention of successful entries.*

- WHERE? **(b)(7)(E)** miles of levee wall within the McAllen Border Patrol Station (BPS) and **(b)(7)(E)** BPS areas of responsibilities (AOR) and **(b)(7)(E)** miles of border wall within the **(b)(7)(E)** BPS AOR

- WHEN? Contract awards starting in **FY2017**

- WHY? President’s Executive Order and at the direction of the Department of Homeland Security (DHS) Secretary John Kelly , USBP operational requirements



RGV Border Wall System Project

RGV Border Wall System Project Overview

Initial RGV Border Wall/Levee System/Enforcement Zone Project

- ❑ The first construction project is approximately (b)(7)(E) miles of levee wall and border enforcement zone within the (b)(7)(E) BPS AOR.
- ❑ The project alignment will be on the south toe of the north U.S. International Boundary Water Commission (IBWC) levee along maintenance road.
- ❑ The project is to be a hybrid design bid build and design build construction project under the USACE's existing unrestricted horizontal Multiple Award Task Order Contract (MATOC).

Approach:

- ❑ CBP anticipates completing this project in two phases:

Phase 1: Construction of a reinforced concrete levee wall with (b)(7)(E) tall steel bollards, (b)(7)(E) enforcement zone including (b)(7)(E) vegetation removal, enforcement zone lighting, and a patrol road on the river side of the levee and parallel to the levee wall.

Phase 2: Construction of (b)(7)(E) within the (b)(7)(E) enforcement zone.

What is a border enforcement zone? A border enforcement zone is an engineered system of critical enforcement components that include the wall and/or border barriers, lights, (b)(7)(E) (b)(7)(E) and (b)(7)(E) road to facilitate proactive and concentrated patrol efforts. This system of capabilities runs concurrently with and parallel to the wall throughout the project area.

RGV Border Wall System Conceptual Drawing



- A: Maintenance Road
- B: (b)(7)(E)
- C: Light Tower
- D: (b)(7)(E) Road
- E: Border Wall
- F: Vehicle Gate
- G: Pedestrian Gate



RGV Border Wall System Locations

RGV Border Wall System Locations

(b) (5), (b) (7)(E)

LEGEND

- |||| IBWC Levees
- Proposed Barrier
- Existing Pedestrian Fence
- Real Estate Green/Env Green Roads
- Real Estate Green/Env Rad Roads
- Real Estate Red/Env Green Roads
- Real Estate Red/Env Red Roads
- Other Roads
- USBP Station Zones
- U.S. Fish and Wildlife Service Land

*"If sheet measures less than 11x17" it is a reduced print.
Reduce scale accordingly.*

1 in = 0.5 mi 1:31,680

(b)(7)(E)

Michael Baker
INTERNATIONAL

WARNING: This document is **FOR OFFICIAL USE ONLY (FOUO)**. It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not to be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

Map (b)(7)(E) FV17 Proposed Barrier RGV

April 17, 2017



U.S. Customs and
Border Protection

RGV Border Wall System Locations

(b) (5), (b) (7)(E)

LEGEND

- |||| IBWC Levees
- █ Proposed Barrier
- █ Existing Pedestrian Fence
- █ Real Estate Green/Env Green Roads
- █ Real Estate Green/Env Red Roads
- █ Real Estate Red/Env Green Roads
- █ Real Estate Red/Env Red Roads
- Other Roads
- Roads
- ⊕ USBP Station Zones
- 🌿 U.S. Fish and Wildlife Service Land

*"If sheet measures less than 11x17" it is a reduced print.
 Reduce scale accordingly.*

1 in = 0.5 mi 1:31,680

(b)(7)(E)

Michael Baker
 INTERNATIONAL

WARNINGS: This document is FOR OFFICIAL USE ONLY (FOUO). It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not to be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

Map (b)(5) FY17 Proposed Barrier RGV

April 17, 2017



U.S. Customs and Border Protection

BW1 FOIA CBP 017473

RGV Border Wall System Locations

(b) (5), (b) (7)(E)

LEGEND

- |||| IBWC Levees
- Proposed Barrier
- Existing Pedestrian Fence
- Real Estate Green/Env Green Roads
- Real Estate Green/Env Red Roads
- Real Estate Red/Env Green Roads
- Real Estate Red/Env Red Roads
- Other Roads
- USBP Station Zones
- State Land
- U.S. Fish and Wildlife Service Land

*"If sheet measures less than 11x17" it is a reduced print.
 Reduce scale accordingly."*

1 in = 0.5 mi 1:31,680

(b)(7)(E)

Michael Baker
 INTERNATIONAL

WARNING: This document is FOR OFFICIAL USE ONLY (FOUO). It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not to be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

Map (b)(7)(E) FY17 Proposed Barrier RGV

April 17, 2017



U.S. Customs and Border Protection

RGV Border Wall System Locations

(b) (5), (b) (7)(E)

LEGEND

- |||| IBWC Levees
- Proposed Barrier
- Existing Pedestrian Fence
- Real Estate Green/Env Green Roads
- Real Estate Green/Env Red Roads
- Real Estate Red/Env Green Roads
- Real Estate Red/Env Red Roads
- Other Roads
- McAllen City Boundary
- USBP Station Zones
- U.S. Fish and Wildlife Service Land

**Offset measures less than 1/32" if it is a reduced print.
 Reduce scale accordingly.*

1 in = 0.5 mi 1:31,680

(b)(7)(E)

Michael Baker
 INTERNATIONAL

WARNING: This document is FOR OFFICIAL USE ONLY (FOUO). It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not to be released to the public or other personnel who do not have a valid "need to know" without prior approval of an authorized DHS official.

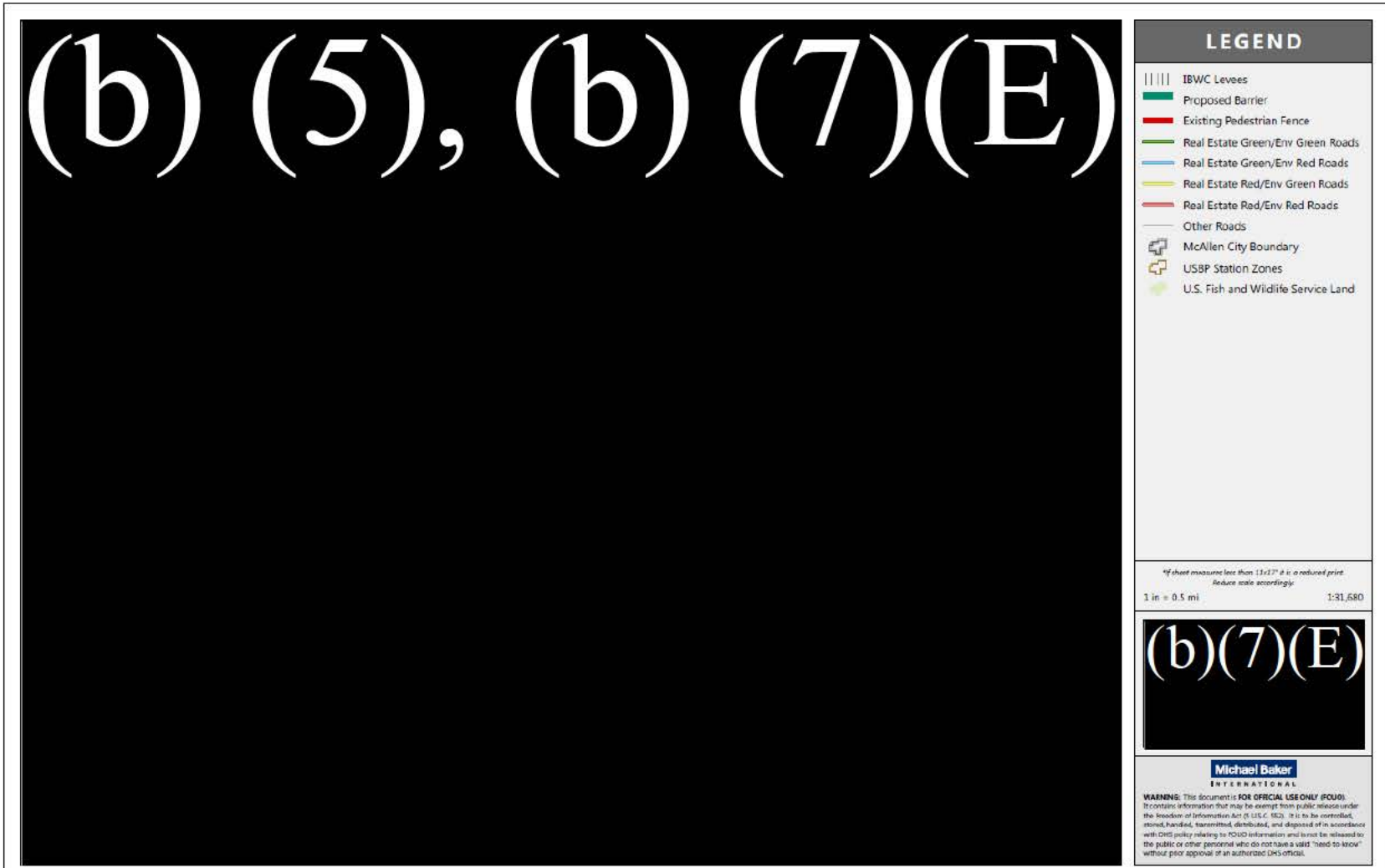
Map (b)(7)(E) FY17 Proposed Barrier RGV

April 17, 2017



U.S. Customs and Border Protection

RGV Border Wall System Locations



Map: **(b)(7)(E)** FY17 Proposed Barrier: RGV
U.S. Customs and Border Protection

April 17, 2017

BW1 FOIA CBP 017476

RGV Border Wall System Initial Construction Location



(b) (5), (b) (7)(E)

LEGEND

- IBWC Levees
- Proposed Barrier
- Existing Pedestrian Fence
- Real Estate Green/Env Green Roads
- Real Estate Green/Env Red Roads
- Real Estate Red/Env Green Roads
- Real Estate Red/Env Red Roads
- Other Roads
- USBP Station Zones
- U.S. Fish and Wildlife Service Land

*"What measures less than 1:125" it is a reduced print.
Reduce scale accordingly:*

1 in = 0.5 mil 1:31,680

(b)(7)(E)

Michael Baker INTERNATIONAL

WARNING: This document is FOR OFFICIAL USE ONLY (FOUO). It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy regarding FOUO information and is not to be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

Map: (b)(7)(E) FY17 Proposed Barrier RGV

April 17, 2017



U.S. Customs and Border Protection

BW1 FOIA CBP 017477

RGV Border Wall System Locations

(b) (5), (b) (7)(E)

LEGEND

-  IBWC Levees
-  Proposed Barrier
-  Existing Pedestrian Fence
-  Real Estate Green/Env Green roads
-  Real Estate Green/Env Red Roads
-  Real Estate Red/Env Green Roads
-  Real Estate Red/Env Red Roads
-  Other Roads
-  USBP Station Zones
-  U.S. Fish and Wildlife Service Land

*"If sheet measures less than 24x36" it is a reduced print.
 Reduce scale accordingly."*

1 in = 0.5 mi 131,680

(b)(7)(E)

Michael Baker
 INTERNATIONAL

WARNING: This document is FOR OFFICIAL USE ONLY (FOUO). It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not to be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

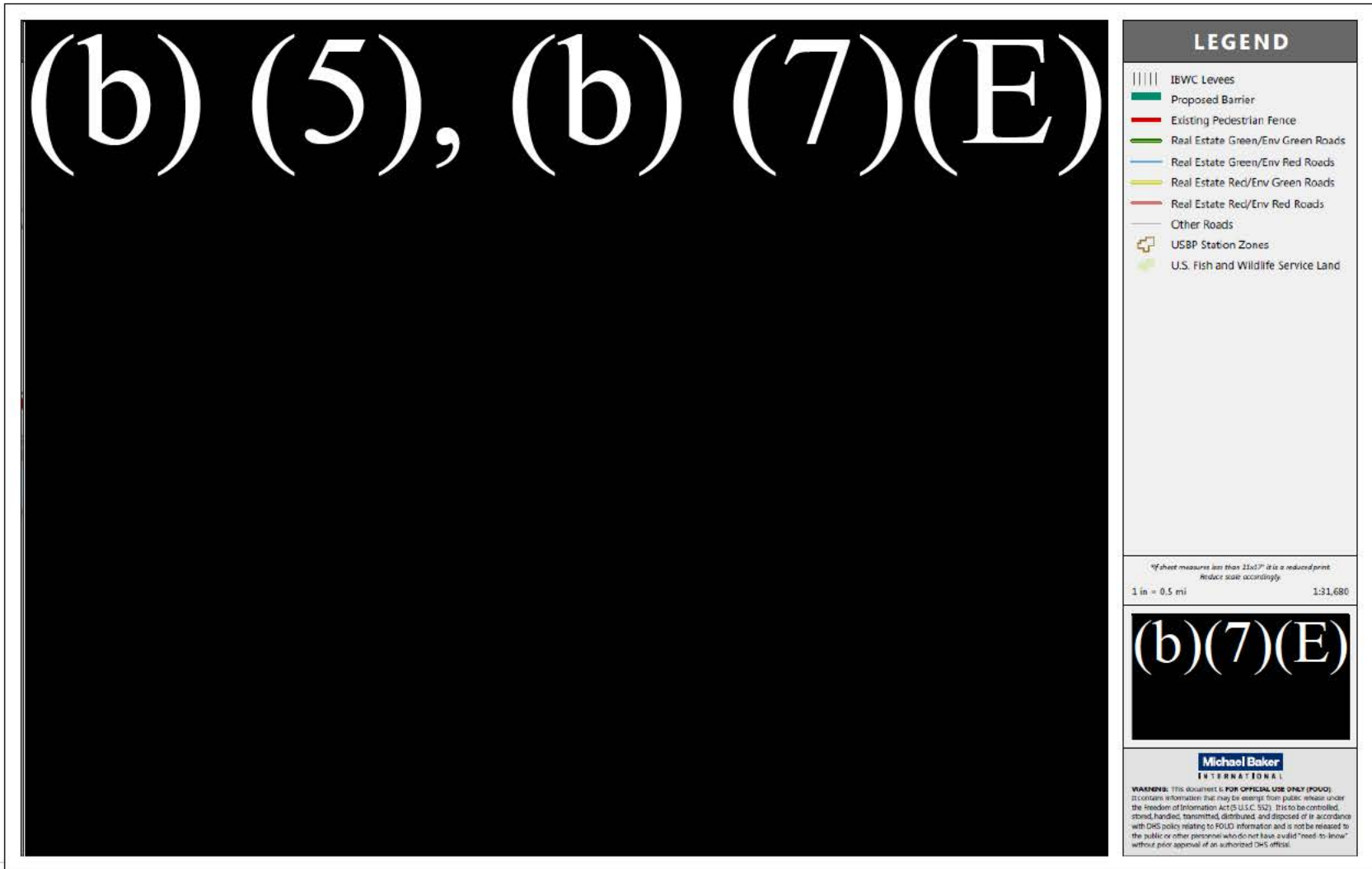
Map (b)(7)(E) FY17 Proposed Barrier RGV

April 17, 2017



U.S. Customs and
 Border Protection

RGV Border Wall System Locations



Map: (b)(7)(E) FY17 Proposed Barrier RGV

April 17, 2017



U.S. Customs and Border Protection

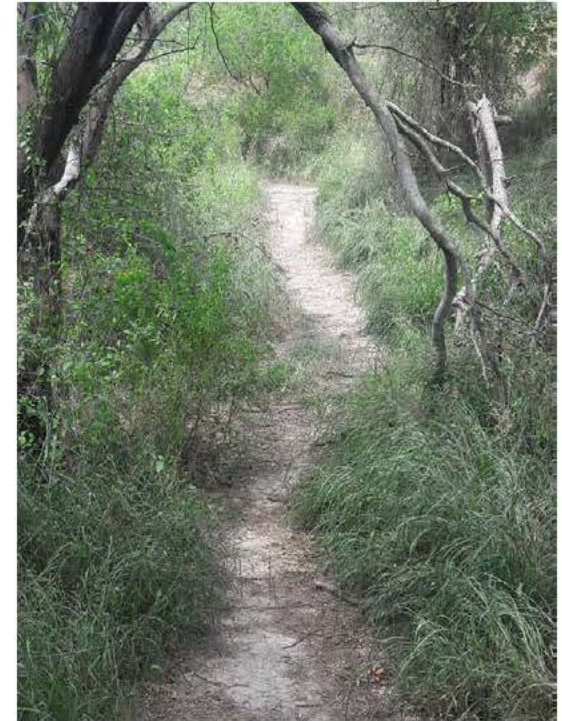
BW1 FOIA CBP 017479

RGV Border Wall System Project Coordination

RGV Border Wall System Project Coordination

- ❑ **Project Coordination Process**
- ❑ **Current Efforts**
- ❑ **Benefits of Border Wall System**
- ❑ **Communications Path Forward**
 - BPAM PMO points of contact (POC)
 - USBP RGV Sector POCs
 - DOI POCs
 - USFWS POCs
 - Program & project execution communications process
 - Communication with other DHS & CBP components (Science & Technology Directorate, etc.)
 - External requests for information (media, FOIA, Congress, etc.) process

Environmental Impact



Debris and damage found in Los Velas Refuge near Hidalgo, TX due to cross-border activity



U.S. Customs and Border Protection

Follow-Up Questions

Environmental Stewards

- CBP complies with the appropriate laws and regulations to construct, operate, and maintain tactical infrastructure along the Southwest Border in an environmentally responsible manner.
- Where the Secretary utilizes the waiver authority, CBP does not compromise its commitment to responsible environmental stewardship, or its commitment to solicit and respond to the needs of Federal, State, local, and Native American government, and local residents.
 - In the event of a waiver, CBP is committed to informing and engaging State, local, and Native American governments, other agencies of the Federal government, NGOs, and local residents to carefully identify natural, biological and cultural resources potentially affected by construction of border barriers.
- The preservation of our valuable natural resources is of great importance to DHS, and we are fully engaged in efforts that consider the environment as we work to secure our Nation's borders.

(b) (5)

(b) (5)

(b) (5)

(b) (5)



U.S. Customs and
Border Protection



**U.S. Customs and Border Protection (CBP) &
Department of Interior (DOI)
Rio Grande Valley (RGV) Border Wall System/Enforcement Zone Project**

**Wednesday, April 26, 2017
10:00 AM – 11:30 AM**

**DOI Headquarters, Washington, DC
1849 C Street NW, Room 5112**

AGENDA:

9:45 – 10:00

DOI Starts Conference Line

- **(b) (7)(E)** Conference code: **(b) (7)(E)**

10:00 – 10:15

CBP: Border Wall System Program Background

- Executive Order
- U.S. Border Patrol (USBP) RGV FY17

10:15 – 10:30

CBP: Border Wall System Project Overview

- Location, Scope, & Anticipated Schedule
- Planning Activities (Real Estate/Records Property Research)

10:30 – 11:00

CBP & DOI: Project Coordination

- Project Coordination Process
- Current Coordination Efforts
- Benefits of Border Wall System
- Communications Path Forward

11:00 – 11:15

DOI Questions & Concerns

11:15 – 11:30

CBP: Action Items & Next Steps



U.S. Customs and
Border Protection



CBP Attendees:

- (b)(6); (b)(7)(C) Director, Border Patrol & Air and Marine Program Management Office (BPAM PMO)
- (b)(6); (b)(7)(C) Environmental Branch Chief, BPAM PMO
- (b)(6); (b)(7)(C) Office of Chief Counsel (OCC)
- Chief (b)(6); (b)(7)(C) USBP
- (b)(6); (b)(7)(C) USBP

DOI Attendees:

From: (b) (6), (b) (7)(C)
To: CALVO, KARL H.
Cc: (b) (6), (b) (7)(C)
Subject: RE: REVISED: FW: S2 Slides w/ Intermediate Strategy Timeline
Date: Friday, April 07, 2017 3:27:16 PM
Attachments: [Incoming S2 Brief 04072017 v6 sbt.ppt](#)

Use this version please.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, April 7, 2017 3:25 PM
To: CALVO, KARL H. (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: RE: REVISED: FW: S2 Slides w/ Intermediate Strategy Timeline

Scratch that – I need to insert the new visio file.
Give me one minute...

(b) (6), (b) (7)(C)
Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, April 7, 2017 3:23 PM
To: CALVO, KARL H. (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Subject: REVISED: FW: S2 Slides w/ Intermediate Strategy Timeline

Karl – per your request, edits have been made (b) (5)
Let me know if you have additional edits.

Thanks,

(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Special Projects Analyst
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Friday, April 7, 2017 2:37 PM

To: CALVO, KARL H. (b) (6), (b) (7)(C) BORKOWSKI, MARK S

(b) (6), (b) (7)(C) KOLBE, KATHRYN (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: RE: S2 Slides w/ Intermediate Strategy Timeline

Thank you!

EAC Kolbe asked that you add some milestones for San Diego, (b) (5)

(b) (6), (b) (7)(C)

From: CALVO, KARL H.

Sent: Friday, April 7, 2017 2:27 PM

To: (b) (6), (b) (7)(C) BORKOWSKI, MARK S

(b) (6), (b) (7)(C) KOLBE, KATHRYN (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)

Subject: RE: S2 Slides w/ Intermediate Strategy Timeline

(b) (6), (b) (7)(C)

Status of changes:

(b) (5)

(b) (5)

I'm available to discuss.

r/ Karl

Karl H. Calvo, CFM, PMP

Assistant Commissioner, Office of Facilities and Asset Management
U.S. Customs and Border Protection

Washington, DC
(b) (6), (b) (7)(C) (Office)
cell)

From: (b) (6), (b) (7)(C)

Sent: Friday, April 7, 2017 12:38 PM

To: CALVO, KARL H. (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: S2 Slides w/ Intermediate Strategy Timeline

Karl,

Thank you for sending the PowerPoint. The EAC has reviewed the slides and has suggested the following edits:

(b) (5)

(b) (5)

Thank you!

(b) (6), (b) (7)(C)

From: CALVO, KARL H.

Sent: Friday, April 7, 2017 11:44 AM

To: KOLBE, KATHRYN (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C)

Subject: S2 Slides w/ Intermediate Strategy Timeline

Kathryn,

Attached is a draft slide deck for S2. This is the same base slide deck developed for her 2 days ago (not transmitted).. (b) (5)

Pls let me know if you need changes made. Thx.

Password coming separately.

r/ Karl

Karl H. Calvo, CFM, PMP

Assistant Commissioner, Office of Facilities and Asset Management

U.S. Customs and Border Protection

Washington, DC

(b) (6), (b) (7)(C) (Office)

cell)

Building The Wall

April 7, 2017

Prepared for Ms. Elaine Duke



Homeland
Security

~~PREDECISIONAL/FOR OFFICIAL USE ONLY~~

BW1 FOIA CBP 017494

(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5), (b) (7)(E)



(b) (5)



(b) (5)



(b) (5)



(b) (5)





Homeland Security

From: (b) (6), (b) (7)(C) on behalf of (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: Weekly Fence Planning Update - BPAM
Start: Thursday, January 26, 2017 8:30:00 AM
End: Thursday, January 26, 2017 9:30:00 AM
Location: (b) (7)(E)
Attachments: [Weekly Fence Planning Update 012617.docx](#)

1/26- today's agenda is attached. Thanks!

<<Weekly Fence Planning Update 012617.docx>>

--

1/23- adjusting start time for this occurrence to accommodate scheduling conflict for LF.

--

12/20- weekly tag up on fence planning.

Weekly Fence Planning Update – BPAM

Thursdays – 0900 EST

(b) (7)(E) PIN (b) (7)(E)

January 26, 2017

Participants:

- (b) (6), (b) (7)(C)
-
-
-
-
-
-
-
-
-
-

- (b) (6), (b) (7)(C)
-
-
-
-
-
-
-
-
-
-

- (b) (6), (b) (7)(C)
-
-
-
-
-
-
-
-
-
-

Submitted Agenda Items/Notes

- Team members
- Funding
 - Levee team;
 - Wall
- Plan for 1/30
- Recurring meetings and agenda
- Plan for reporting until OpsCell established

Action Items

- Thurs 1/26 1100 EST D.C. – ADM Meeting, in person attendees (b) (6), (b) (7)(C)

- (b) (5), (b)(6); (b)(7)(C)
-

- Acquisition Liaison between Procurement and BPAM is (b) (6), (b) (7)(C). Will coordinate results of workshops with Procurement (b) (6), (b) (7)(C)
- Lead Analyst – (b) (6), (b) (7)(C); support by (b) (6), (b) (7)(C)

- Development of ADM
 - ROM- spreadsheet needs to be updated by (b) (6), (b) (7)(C).
 - Org Chart- (b) (6), (b) (7)(C) to lead;
 - Acquisition Plan – (b) (6), (b) (7)(C) to develop.
 - ILSP – (b) (6), (b) (7)(C) to lead; (b) (6), (b) (7)(C) to assist finding previous version. (b) (6), (b) (7)(C)
 - LCCE – (b) (6), (b) (7)(C) to lead;
 - Potential BPAM assistance to BP to develop (TBD)
 - Mission Needs Statement (MINS)
 - Operational Requirements Document (ORD)
 - Acquisition Program Baseline (b) (6), (b) (7)(C)
 - Risk Management Plan – TBD on lead (stakeholders are (b) (6), (b) (7)(C), (b) (6), (b) (7)(C)). (b) (6), (b) (7)(C) to provide previous version to team (b) (6), (b) (7)(C)). Need to update/revise 9 categories;
 - Integrated Master Schedule (IMS) - (b) (6), (b) (7)(C) lead; need to break up (b) (7)(E) miles into separate projects, which will have its own schedule.
 - (b) (5)
- (b) (5), (b) (7)(E)
- (b) (6), (b) (7)(C)
- Send out Sharepoint Link for all previous Acquisition Documents (b) (6), (b) (7)(C) – complete

From:
To:

(b) (6), (b) (7)(C)

Subject: RE: Response to S1 Questions
Date: Saturday, February 04, 2017 11:14:16 AM

Well played, (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

Sent: Saturday, February 04, 2017 4:05:39 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Response to S1 Questions

I am more of a wolf from the wolf pack not really an octopus

From: (b) (6), (b) (7)(C)

Sent: Saturday, February 04, 2017 10:00:38 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Response to S1 Questions

"How do you work this gizmo?" Said in the gravelly voice of an octogenerian.

From: (b) (6), (b) (7)(C)

Sent: Saturday, February 04, 2017 2:48:19 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Response to S1 Questions

Thanks you (b) (6), (b) (7)(C) I typed (b) (7)(E) and my samsuck changed to miles

From: (b) (6), (b) (7)(C)

Sent: Saturday, February 04, 2017 9:21:20 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Response to S1 Questions

In (b) (6), (b) (7)(C) email (b) (7)(E) meant \$ (b) (5) (b) (5).

From: (b) (6), (b) (7)(C)

Sent: Saturday, February 04, 2017 10:50:54 AM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: RE: Response to S1 Questions

(b) (5), (b) (7)(E)

(b) (5)

In our exercise this coming Thursday while reviewing the Phase II segments we will identify the (b) (7)(E) commitment.

From: (b) (6), (b) (7)(C)

Sent: Friday, February 03, 2017 8:46 PM

To: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

Subject: FW: Response to S1 Questions

Fysa I told EAC kolbe we could only award (b) (5) by July.

From: (b) (6), (b) (7)(C)

Sent: Friday, February 03, 2017 8:42:32 PM

To: KOLBE, KATHRYN; (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); CALVO, KARL H.; (b) (6), (b) (7)(C)

W; CAINE, JEFFREY; (b)(6); (b)(7)(C)

MCALEENAN, KEVIN K;

(b)(6); (b)(7)(C)

Subject: RE: Response to S1 Questions

Understand this is fyi.

I'm assuming I will have the wall answers I asked for by COB Monday.

Need to talk with you and (b) (5), (b)(6); (b)(7)(C) this Monday. Please schedule.

Good work!

V/R

R. D. (b) (6), (b) (7)(C) (O)

From: KOLBE, KATHRYN

Sent: Friday, 3 February, 2017 19:33

To: (b) (6), (b) (7)(C)

Cc: (b) (6), (b) (7)(C); CALVO, KARL H.

(b) (6), (b) (7)(C)

Subject: Response to S1 Questions

General (b) (6), (b) (7)(C)

Below are responses to the S1 inquiries you passed to us yesterday, due back to you today. Please let us know if you have any questions.

(b) (5)

This update is for your information only.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
(b) (6), (b) (7)(C)