



U.S. Department of Homeland Security Agency Financial Report

Fiscal Year 2015



Homeland
Security

About this Report

The *U.S. Department of Homeland Security Agency Financial Report for Fiscal Year (FY) 2015* presents the Department's detailed financial information relative to our mission and the stewardship of those resources entrusted to us. It also highlights the Department's priorities, strengths, and challenges in implementing programs to enhance the safety and security of our Nation.

For FY 2015, the Department is using the alternative approach—as identified in the Office of Management and Budget's Circular A-136—to produce its Performance and Accountability Reports, which consists of the following three reports:

- **DHS Agency Financial Report:** Delivery date: November 16, 2015.
- **DHS Annual Performance Report:** Delivery date: February 1, 2016. The *DHS Annual Performance Report* is submitted with the Department's Congressional Budget Justification.
- **DHS Summary of Performance and Financial Information:** Delivery date: February 15, 2016.

When published, all three reports will be located on our public website at: <http://www.dhs.gov/performance-accountability>.

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Information may also be requested by sending an email to par@hq.dhs.gov.

Certificate of Excellence in Accountability Reporting

In May 2015, the U.S. Department of Homeland Security received the Certificate of Excellence in Accountability Reporting (CEAR) from the Association of Government Accountants (AGA) for its FY 2014 Agency Financial Report. The CEAR Program was established by the AGA, in conjunction with the Chief Financial Officers Council and the Office of Management and Budget, to further performance and accountability reporting.



Homeland Security



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Agency Financial Report

Fiscal Year 2015

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Message from the Secretary



November 13, 2015

I am pleased to present the Department of Homeland Security's (DHS) Agency Financial Report for Fiscal Year (FY) 2015. This report provides an assessment of the Department's detailed financial information and demonstrates how the resources entrusted to us were used to support our primary mission areas. This report also outlines our major goals and priorities and illustrates our commitment to strengthening Departmental Unity of Effort.

The Department's mission execution seeks to achieve the Nation's basic physical security while protecting the freedoms we expect as Americans. As a nation we cherish our privacy, value the freedom to travel and associate, expect ready access to lawful goods and services, and celebrate our diversity. Our citizens also expect a foundation of security and resilience. To accomplish our complex mission, in a challenging fiscal environment, we prioritize our essential programs and core capabilities. We realize that addressing evolving security threats requires that we not only maintain, but also enhance, these capabilities.

A safe and secure homeland must mean more than preventing terrorist attacks from being carried out. It must also ensure that the liberties of all Americans are assured, privacy is protected, and the means by which we interchange with the world—through travel, lawful immigration, trade, commerce, and exchange—are secured.

Today, the global threat of terrorism is more decentralized, complex, and in many respects, harder to detect. The new reality involves the potential for smaller-scale attacks by individuals who are either homegrown or home-based, who may or may not be inspired or directed by a terrorist organization.

It is no longer necessary for terrorist organizations to personally recruit, train, and direct operatives overseas. The internet enables terrorist organizations to publicly recruit and inspire individuals to conduct attacks within their own homelands. Al Qaeda in the Arabian Peninsula no longer hides the fact that it builds bombs—it publicizes its instruction manual in its magazine, and publicly encourages people to use it.

The security of our Nation will continue to be tested by new and emerging threats. The Office of Personnel Management security breach highlighted the vulnerabilities our Nation's networks face on a daily basis and serves as a stark reminder of the effects a cyberattack can have on this Nation. Through the tremendous dedication, focus, and professionalism of the Department's workforce, we will address such challenges head-on. The Department will

continue to focus on a risk-based security strategy to target our resources against the most challenging threats.

The “Unity of Effort” initiative that I launched in April 2014 builds important linkages between the Department's planning, programming, budgeting, and execution processes; ensuring that the Department invests and operates in a cohesive, unified fashion, and makes decisions that are transparent and collaborative to drive results.

The framework of the “Unity of Effort” initiative allows the Department to use a collaborative approach and improved business processes to operate cohesively. Through our improved business processes, we are making advances toward operating together as a Department. As we continue to grow and mature as a Department, we remain keenly focused on the Department's five key mission areas: preventing terrorism and enhancing security; securing and managing our borders; enforcing and administering our immigration laws; safeguarding and securing cyberspace; and strengthening national preparedness and resilience.

Prevent Terrorism and Enhance Security

Preventing terrorist attacks on the Homeland is the cornerstone of the Department's mission. Safeguarding critical infrastructure and implementation of layered security on land, in the air, and on the sea are essential to combating any terrorist threat. The recent wave of terrorist attacks and attempted attacks in the United States and in Europe, which were conducted by homegrown or home-based actors inspired, but not directed by, al Qaeda or Islamic State of Iraq and the Levant, reflect the new reality of the global threat of terrorism. In addition, we are concerned about domestic terrorism in the form of a “lone wolf,” which may include various aspects of domestic terrorism such as right-wing extremism. We devote substantial efforts to study and understand these threats and will continue to further our understanding of the underpinnings of terrorist threats of all forms.

Safeguard and Secure Cyberspace

Cybersecurity is also a top priority of this Department. Cyber threats are increasing in their frequency, scale, sophistication, and severity. The variety of cyber threat actors, methods of attack, and targeted victims are also expanding. This impacts everyone, both in the public and private sectors, across the country, and around the globe. Cybersecurity must be a balance between the basic security of online information and the ability to communicate with and benefit from the networked world. The key is to install multiple layers of protection to best secure our networks. The Department works with government and private sector partners to strengthen our cybersecurity; investigate cybersecurity crimes; and share actionable information to support a secure cyber space.

Secure and Manage Our Borders

The Department has committed historic levels of front line personnel, technology, and infrastructure to border security in order to reduce the flow of illegal immigrants and illicit contraband while fostering legal trade and travel. Secure, well-managed borders must not only protect the United States against threats from abroad, they must also safeguard and

expedite the flow of lawful trade and travel. Illegal migration into this country has dropped by over 80 percent in the past 15 years, without an adverse impact on the lawful flow of goods and people.

Enforce and Administer Our Immigration Laws

Immigration is essential to our identity as a nation of immigrants. We continue to more effectively focus the enforcement system and our finite resources on the identification and removal of public safety threats, criminal aliens, and other high-priority individuals. Our overarching goal is to enforce our immigration laws in a way that promotes public safety, national security, and border security.

Strengthen National Preparedness and Resilience

No matter the time of day or location on a map, a disaster can strike and overwhelm any of our Nation's communities. The Department's goal is to build a ready and resilient Nation through efforts to bolster disaster response information sharing and collaboration.

Mature and Strengthen Homeland Security

Experienced and qualified personnel are an important aspect of a mature and strong Department, especially at the leadership level. Over the past 18 months, we filled nearly all of the senior-level vacancies that existed in the Department. The Government Accountability Office (GAO) has stated that DHS is a "model" for how federal agencies can work to address GAO's high-risk designations and has continued to demonstrate exemplary commitment and support for addressing the Department's management challenges. It remains vitally important to operate as a mature, collaborative agency with a focus on our critical mission set.

Management Assurances and Performance Measurement

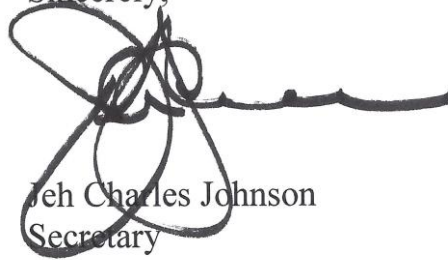
In FY 2015, the Department obtained its third consecutive unmodified audit opinion on all its financial statements. In addition, the Department remediated our internal control material weakness for budgetary accounting, moving us closer to our goal of achieving an unqualified internal control audit opinion. The Department is able to provide reasonable assurance that its internal controls over financial reporting are effective, with the exception of the three remaining material weaknesses identified in my Assurance Statement.

The Department remains committed to improving performance measurement and accountability, and I am able to provide reasonable assurance, based on our internal controls evaluations, that the performance information reported for the Department in our performance and accountability reports are complete and reliable, except those noted in our Annual Performance Report. The Department's performance and accountability reports for this and previous years are available on our public website:
<http://www.dhs.gov/performance-accountability>.

Message from the Secretary

The Department is committed to the improvement of the processes and structures in place to help ensure consistent operations for each of our financial accounting centers and financial management offices within our Components. The scope of our mission is broad, challenging, and vital to the security of the Nation. We will continue to meet these and other challenges head-on, with a sense of urgency and purpose that the American people expect and that our mission requires. Thank you for your collaboration.

Sincerely,

A handwritten signature in black ink, appearing to read "Jeh Charles Johnson". The signature is stylized with large loops and a long horizontal stroke at the end.

Jeh Charles Johnson
Secretary



Management's Discussion and Analysis

The *Management's Discussion and Analysis* is required supplementary information to the financial statements and provides a high-level overview of the Department of Homeland Security.

The *Overview* section describes the Department's organization, its missions and goals, and provides an overview of our front-line Components.

The *Performance Overview* section provides a summary of each homeland security mission, selected accomplishments, key performance measures, and future initiatives to strengthen the Department's efforts in achieving a safer and more secure Nation.

The *Financial Overview* section provides a summary of DHS's financial data explaining the major sources and uses of funds and provides a quick look at our Balance Sheet, Statement of Net Cost, Statement of Changes in Net Position, Statement of Budgetary Resources, Statement of Custodial Activities, Stewardship Assets and Investments, and Limitations of Financial Statements.

The *Management Assurances* section provides the Secretary's Assurance Statement related to the *Federal Managers' Financial Integrity Act*, the *Federal Financial Management Improvement Act*, and the *Department of Homeland Security Financial Accountability Act*. This section also describes the Department's efforts to address our financial management systems to ensure systems comply with applicable accounting principles, standards, requirements, and with internal control standards.

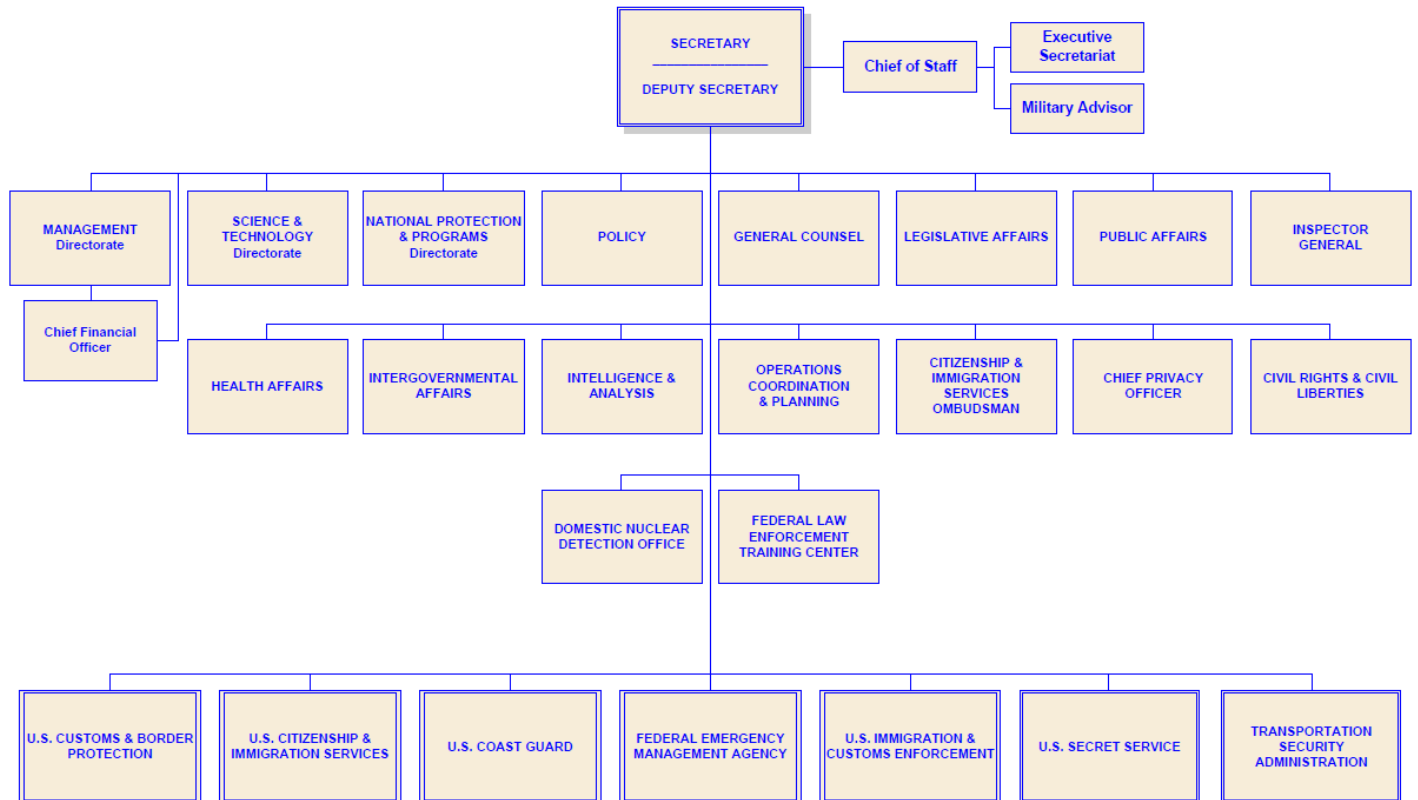
Overview

The Department of Homeland Security (DHS) has a fundamental duty—to secure the Nation from the many threats we face. This requires the dedication of more than 240,000 employees in jobs that range from aviation and border security to emergency response, from cybersecurity analyst to chemical facility inspector. Our duties are wide-ranging, but our goal is clear—keep America safe.

Our Organization

DHS's operational Components lead the Department's front-line activities to protect our Nation. The remaining DHS Components provide resources, analysis, equipment, research, policy development, and support to ensure the front-line organizations have the tools and resources to accomplish the DHS mission. For more information about the Department's structure, visit our website at <http://www.dhs.gov/organization>.

DHS Organizational Chart



Our Components

The following is a description of the major Components that make up the Department of Homeland Security. Components listed below are those for which Congress appropriates funds through the budgeting process, whereas the Components in the financial reporting section are those tracked in the Treasury Information Executive Repository system presented in Note 1.A in the Financial Section. Click on the Component name for more information on their website.

Operational Components

[Federal Emergency Management Agency \(FEMA\)](#) supports our citizens and first responders to ensure that as a nation we work together to build, sustain, and improve our capability to prepare for, protect against, respond to, recover from, and mitigate all hazards.

[Transportation Security Administration \(TSA\)](#) protects the Nation's transportation systems to ensure freedom of movement for people and commerce.

[U.S. Citizenship and Immigration Services \(USCIS\)](#) secures America's promise as a nation of immigrants by providing accurate and useful information to our customers, granting immigration and citizenship benefits, promoting an awareness and understanding of citizenship, and ensuring the integrity of our immigration system.

[U.S. Coast Guard \(USCG\)](#) is one of the five armed forces of the United States and the only military organization within the Department of Homeland Security. The USCG protects the maritime economy and the environment, defends our maritime borders, and saves those in peril.

[U.S. Customs and Border Protection \(CBP\)](#) is one of the Department's largest and most complex components. CBP is responsible for securing America's borders to protect the United States against terrorist threats and prevent the illegal entry of inadmissible persons and contraband, while facilitating lawful travel, trade, and immigration.

[U.S. Immigration and Customs Enforcement \(ICE\)](#) promotes homeland security and public safety through the criminal and civil enforcement of federal laws governing border control, customs, trade, and immigration.

[U.S. Secret Service \(USSS\)](#) safeguards the Nation's financial infrastructure and payment systems to preserve the integrity of the economy. USSS also protects national leaders, visiting heads of state and government, designated sites, and National Special Security Events.

Remaining Components

[Analysis and Operations](#) includes the [Office of Intelligence and Analysis \(I&A\)](#) and the [Office of Operations Coordination and Planning \(OPS\)](#). The Office of Intelligence and Analysis equips the Homeland Security Enterprise with the intelligence and information it needs to keep the homeland safe, secure, and resilient. The Office of Operations Coordination and Planning is responsible for monitoring the security of the United States on a daily basis and coordinating activities within the Department and with governors, Homeland Security Advisors, law enforcement partners, and critical infrastructure operators in all 50 States and more than 50 major urban areas nationwide.

[Departmental Management and Operations \(DMO\)](#) provides support to the Secretary and Deputy Secretary in the overall leadership, direction, and management to the Department and all of its Components, ensuring the delivery of effective and efficient business and management services. DMO is responsible for Department budgets and appropriations, expenditure of funds, accounting and finance, procurement, human resources, information technology systems, facilities and equipment, and the identification and tracking of performance measurements.

[Domestic Nuclear Detection Office \(DNDO\)](#) prevents nuclear terrorism by continuously improving capabilities to deter, detect, respond to, and attribute attacks, in coordination with domestic and international partners.

[Federal Law Enforcement Training Centers \(FLETC\)](#) provides career-long training to law enforcement professionals to help them fulfill their responsibilities safely and proficiently.

[National Protection and Programs Directorate \(NPPD\)](#) leads the Department's mission to secure and enhance the resilience of the Nation's infrastructure against cyber and physical risks.

[Office of Health Affairs \(OHA\)](#) provides medical, public health, and scientific expertise in support of the DHS mission to prepare for, respond to, and recover from all threats.

[Office of Inspector General \(OIG\)](#) was established by the *Homeland Security Act of 2002* (Pub. L. 107-296) by an amendment to the *Inspector General Act of 1978*. OIG has a dual reporting responsibility to the Secretary of DHS and to Congress. OIG serves as an independent and objective audit, inspection, and investigative body to promote economy, effectiveness, and efficiency in DHS programs and operations, and to prevent and detect fraud, waste, and abuse.

[Science and Technology Directorate \(S&T\)](#) is the primary research and development arm of the Department. It provides federal, state, and local officials with the technology and capabilities to protect the homeland.

Our Strategic Framework

Performance and financial information in this report is organized around the missions and goals identified in the Department's [FY 2014-2018 Strategic Plan](#). The FY 2014-2018 Strategic Plan continues the Department's efforts to prioritize front-line operations while maximizing effectiveness and efficiency. The missions and goals of the Department are provided below.

Mission 1: Prevent Terrorism and Enhance Security

- Goal 1.1: Prevent Terrorist Attacks
- Goal 1.2: Prevent and Protect Against the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear Materials and Capabilities
- Goal 1.3: Reduce Risk to the Nation's Critical Infrastructure, Key Leadership, and Events

Mission 2: Secure and Manage Our Borders

- Goal 2.1: Secure U.S. Air, Land, and Sea Borders and Approaches
- Goal 2.2: Safeguard and Expedite Lawful Trade and Travel
- Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations and Other Illicit Actors

Mission 3: Enforce and Administer Our Immigration Laws

- Goal 3.1: Strengthen and Effectively Administer the Immigration System
- Goal 3.2: Prevent Unlawful Immigration

Mission 4: Safeguard and Secure Cyberspace

- Goal 4.1: Strengthen the Security and Resilience of Critical Infrastructure Against Cyber Attacks and other Hazards
- Goal 4.2: Secure the Federal Civilian Government Information Technology Enterprise
- Goal 4.3: Advance Cyber Law Enforcement, Incident Response, and Reporting Capabilities
- Goal 4.4: Strengthen the Cyber Ecosystem

Mission 5: Strengthen National Preparedness and Resilience

- Goal 5.1: Enhance National Preparedness
- Goal 5.2: Mitigate Hazards and Vulnerabilities
- Goal 5.3: Ensure Effective Emergency Response
- Goal 5.4: Enable Rapid Recovery

Mature and Strengthen Homeland Security

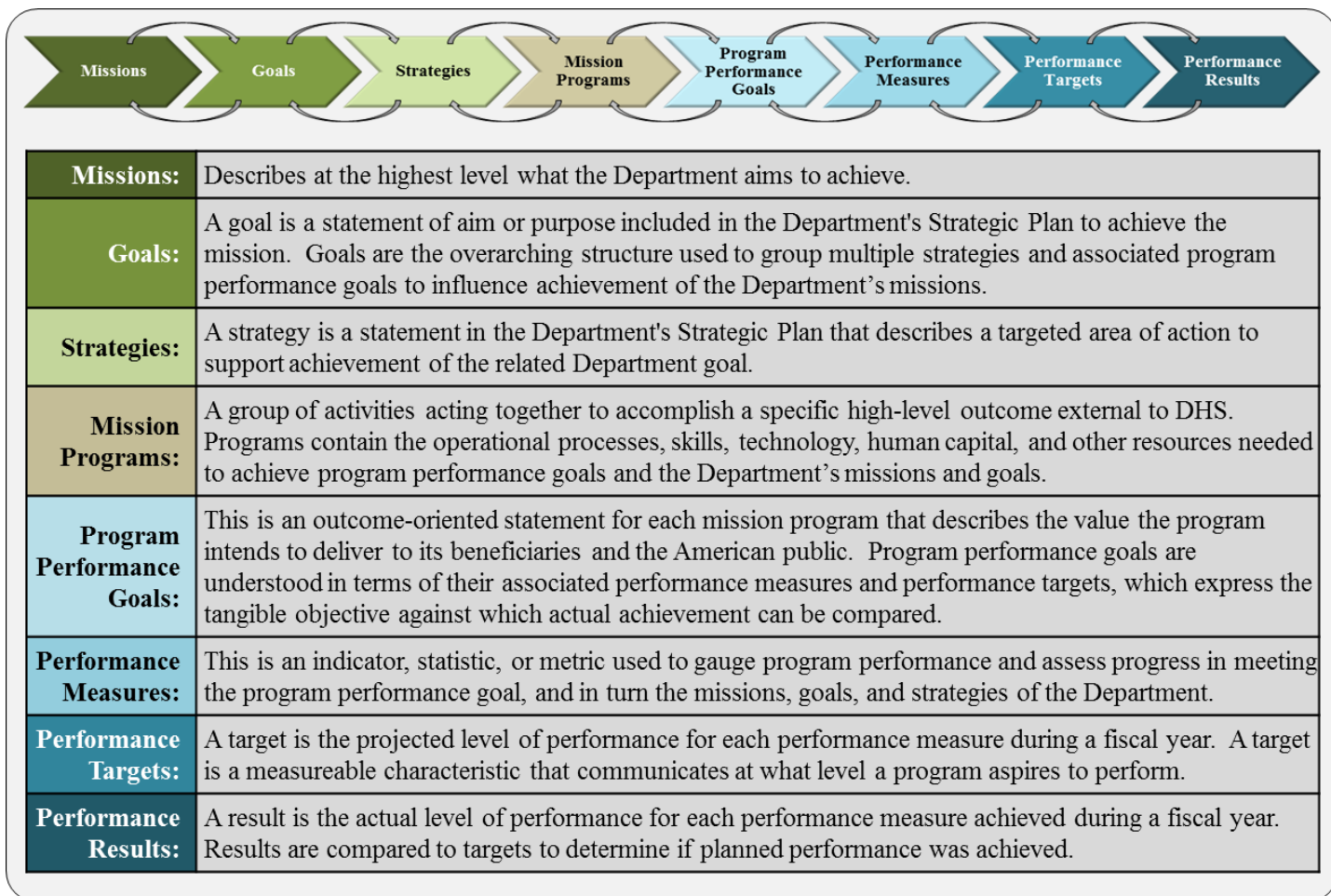
- Goal 1: Integrate Intelligence, Information Sharing, and Operations
- Goal 2: Enhance Partnerships and Outreach
- Goal 3: Strengthen the DHS International Affairs Enterprise in Support of Homeland Security Missions
- Goal 4: Conduct Homeland Security Research and Development
- Goal 5: Ensure Readiness of Frontline Operators and First Responders
- Goal 6: Strengthen Service Delivery and Manage DHS Resources

Performance Overview

The Performance Overview provides a summary of each homeland security mission, selected accomplishments, key performance measures, and forward looking initiatives to strengthen the Department’s efforts in achieving a safer and more secure Nation. A complete list of all performance measures and results will be published in the DHS FY 2015-2017 Annual Performance Report with the FY 2017 Congressional Budget and can be accessed at: <http://www.dhs.gov/performance-accountability>.

Performance Management in DHS

The Department created a robust performance framework that drives performance management and enables the implementation of performance initiatives. This approach also facilitates the reporting of results within the Department for a comprehensive set of measures aligned to the missions and goals of the Department. The figure below shows the linkage between our strategic plan, the Department’s mission programs, and the measures we use to gauge performance. This approach to measurement ensures that the Department can assess the achievement of our missions as identified in our strategic framework. In the following section, we describe our performance management framework and how this gets implemented. A subset of results is made available in this section of the Agency Financial Report. For the full set of measures the Department uses to gauge the delivery of results aligned to our strategy, see the DHS Annual Performance Report.



Mission 1: Prevent Terrorism and Enhance Security

Preventing a terrorist attack in the United States remains the cornerstone of homeland security. Our vision is a secure and resilient Nation that effectively prevents terrorism in ways that preserve our freedom and prosperity. Achieving this vision requires us to focus on the core goal of preventing terrorist attacks, highlighting the challenges of preventing attacks using chemical, biological, radiological, and nuclear weapons and managing risks to critical infrastructure.

Our goals for this mission are:

- Goal 1.1: Prevent Terrorist Attacks;
- Goal 1.2: Prevent and Protect Against the Unauthorized Acquisition or Use of Chemical, Biological, Radiological, and Nuclear Materials and Capabilities; and
- Goal 1.3: Reduce Risk to the Nation’s Critical Infrastructure, Key Leaders, and Events.



Record Number of Firearms Detected at Passenger Checkpoints

In the past decade, TSA has developed a highly trained federal workforce that has safely screened more than five billion airline passengers and their possessions, and established a multi-layered security system reaching from curb to cockpit. Every day, in airports around the country, TSA Transportation Security Officers (TSO) routinely detect prohibited items in carry-on and checked bags, as well as on passengers. In May 2015 alone, TSOs intercepted a record 243 firearms at airport security checkpoints and prevented the illegal transport of such items on airplanes. In FY 2015,

TSOs detected more than 2,547 firearms, in addition to thousands of knives, weapons, and other prohibited items.

TSA continues to focus on risk-based, intelligence-driven security procedures, to direct greater focus on high-risk passengers while still maintaining an effective overall security program, as evidenced by the volume of prohibited items found at airport security checkpoints.

The following highlighted measures gauge our efforts to prevent terrorism and enhance security. Explanations of results, trend analysis, and corrective actions are provided for each measure as appropriate.

Percent of international air enplanements vetted against the terrorist watch list through Secure Flight (TSA)

FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
100%	100%	100%	100%	100%	100%

Secure Flight is a risk-based passenger prescreening program that enhances security by identifying passengers by potential risk before they arrive at the airport by matching their names against trusted traveler lists and watchlists. This serves to prevent individuals on the No Fly List from boarding an aircraft and to identify individuals for enhanced screening. After matching passenger information against government watch lists, Secure Flight transmits the matching results back to airlines before

they can issue passenger boarding passes. TSA has maintained a 100 percent vetting of international travelers against the terrorist watch list for the past five years.

Percent of overall compliance of domestic airports with established aviation security indicators (TSA)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
95.9%	95.0%	94.4%	94.0%	100%	95.0%

This measure reflects key security indicators that are a predictor of the overall security posture of an airport. Identifying compliance with the key indicators assesses airport vulnerabilities and is part of TSA’s overall risk reduction process. In FY 2015, TSA identified that 95 percent of domestic airports comply with established security indicators, which is slightly up from FY 2014 results and consistent with the long-term trend in compliance. TSA aggressively works with the air carriers to ensure they comply with all security requirements and takes enforcement and other actions when necessary. TSA has taken actions to increase the rate of compliance, including increased industry outreach and Compliance Security Enhancement Through Testing activities, a risk-based testing program for leading security indicators.

Percent of containerized cargo conveyances that pass through radiation portal monitors at sea ports of entry (DNDO)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
FOUO	FOUO	FOUO	FOUO	FOUO	FOUO

This measure gauges the amount of containerized cargo scanned by radiation portal monitors deployed to the Nation's sea ports of entry. Radiation portal monitors are acquired, installed, and maintained by DNDO and are used by CBP in day-to-day operations to scan incoming cargo to detect and identify dangerous nuclear and radiological sources. Although the actual results are For Official Use Only (FOUO), this measure continues to perform at a high level, attaining its target for this fiscal year and the previous four years.

Percent of performance standards implemented by the highest risk chemical facilities and verified by DHS (NPPD)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	46%	78%	95%	93%

This measure reports the percent of risk based performance standards that are approved and implemented within site security plans or alternative security programs for Tier 1 and Tier 2 facilities that are compliant with the Chemical Facility Anti-Terrorism Standards (CFATS) regulation. Over the past two years, the CFATS program has made significant progress, inspecting and approving nearly all Tier 1 and 2 regulated facilities. Due to previously approved facilities no longer requiring oversight, and thus no longer contributing to the result, the target for FY 2015 was narrowly missed. Plans are in place to meet the target of 95 percent in FY 2016. The CFATS program target is set below 100 percent based on a changing population of regulated facilities and the multiple steps necessary to reach the approval stage. The CFATS program is an important part of our Nation’s counterterrorism efforts as the Department works with our industry stakeholders to keep dangerous chemicals out of the hands of those who wish to do us harm. Since the CFATS program was created, we have engaged with industry to identify and regulate high-risk chemical facilities to ensure they have security measures in place to reduce the risks associated with the possession of chemicals of interest.

Percent of protectees that arrive and depart safely (USSS)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	---	---	100%	100%

This measure was introduced in FY 2015 to better assess USSS protection activities by gauging the percent of travel stops where USSS protectees arrive and depart safely. This measure achieved 100 percent in FY 2015 and it is expected the USSS will continue this level of excellence in the future as they have set their targets to always be 100 percent for their protective mission. Since this is a new measure there is no historical data for trend analysis.

Security compliance rate for high risk maritime facilities (USCG)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
99.9%	98.7%	99.3%	99.3%	100%	99.6%

The *Maritime Transportation Security Act of 2002* (MTSA) requires vessels and port facilities to conduct vulnerability assessments and develop security plans that may include passenger, vehicle and baggage screening procedures; security patrols; establishing restricted areas; personnel identification procedures; access control measures; and/or installation of surveillance equipment. MTSA facilities are a high risk subset of the national waterfront facility population given the nature of their activities and/or the products they handle which pose a greater risk for significant loss of life, environmental damage, or economic disruption if attacked. The USCG completes one scheduled and one unscheduled inspection on each facility annually and had a 99.6 percent compliance rate in FY 2015 which is consistent with prior year results and slightly up from FY 2014. Facilities which have problems are given a notice of violation and/or civil penalty.



White House Security Enhancements

On August 31, 2015 the USSS completed the installation of “interim anti-climb measure” spikes on the White House fence. The entire perimeter fence of the White House grounds is now protected by this countermeasure. The spikes are USSS’s newest and most visible security enhancement protecting the White House. Several successful jumps of the existing White House complex fence in the fall of 2014 demonstrated the need to develop fence enhancements to provide crucial response time to agents and officers. In addition, a blue ribbon commission recommended the construction of a fence

that was taller with curved outriggers to “make scaling [the fence] much more difficult for most.” The commission asserted that this improved fence “must balance security concerns with the long and storied tradition of the White House being the ‘Peoples House’.”

In December, 2014 the USSS’s Technical Security Division initiated research and development of fence technologies for incorporation into a new White House fence. The division studied fences at varying heights and configurations by testing their effectiveness at the USSS James J. Rowley Training Center. Although most of the prototyped features proved ineffective at delaying climbers, Uniformed Division officers testing the fence identified one prototype that showed promise as an effective climbing countermeasure at even the relatively low existing fence height. With input from National Park Service architects, USSS engineers redesigned the prototype into a variegated pattern of sharp metal spikes installed to the horizontal bar at the top of the fence that provides the response time needed by the USSS without detracting from the civic experience. The spikes proved to be effective at the current fence height. What began as an effort to determine features for a new and taller fence led engineers to design a solution which could be temporarily bolted to the current fence until a new fence can be designed and constructed. This solution not only bolsters protection of the White House but does so without any alteration to the historic fence.

Looking Forward

The United States has made significant progress in securing the Nation from terrorism. Nevertheless, the evolving and continuing threat from terrorists remains, as witnessed by events around the globe. The Department and its many partners, internationally, across the federal, state, and local governments, tribal and territorial, public and private sectors, and communities across the country have strengthened the homeland security enterprise to better mitigate and defend against dynamic threats. Below are a few areas that advance our efforts to achieve the Department's mission of preventing terrorism and enhancing security.

Information Sharing

The Department is committed to ensuring that information is available to state and local law enforcement, giving those on the frontlines the tools they need to protect local communities. This approach is based on the simple premise that homeland security begins with hometown security. The Federal Government has strengthened the connection between collection and analysis on transnational organizations and threats, along with terrorism-related information sharing across the intelligence community has greatly improved. Moreover, we have strengthened the ability to convey intelligence on threats to the homeland in a context that is useful and relevant to law enforcement and homeland security officials at the state and local level. Moving forward, the Department will continue to work with the intelligence community to improve the intelligence framework to ensure information sharing and production efforts meet the needs of state and local governments and private sector partners. In addition, the Department continues to improve and expand the information-sharing mechanisms by which officers are made aware of the threat picture, vulnerabilities, and what it means for their local communities.

Implementation Planning for Nuclear Detection Efforts

DNDO works to reduce the risk of nuclear terrorism by continuously improving capabilities to deter, detect, respond to, and attribute attacks. DNDO is responsible for analyzing nuclear detection capabilities, developing programs to address gaps in detection capabilities, reporting on progress, building interagency partnerships, and crafting plans and guidance for improving detection efforts and planning both domestically and internationally. Building on DNDO's previous work, plans moving forward include leading interagency efforts to develop a nuclear detection implementation plan for domestic and crosscutting efforts that will guide and coordinate U.S. Government efforts over a five-year timeframe. This work will then be integrated with the planning for the international Global Nuclear Detection Architecture. DNDO functions related to implementing the Global Nuclear Detection Architecture include: integrating interagency efforts to develop and acquire radiological and nuclear detection technologies; evaluating detector performance; ensuring effective response to detection alarms; and conducting transformational research and development for radiological and nuclear detection and forensics technologies.

Addressing the U.S. Secret Service Protective Mission Panel

The USSS Protective Mission Panel (Panel) was established following the events of September 19, 2014, when a lone individual leapt over the White House fence, onto the North Lawn, and ultimately into the White House. The Panel's [report](#) made recommendations in three broad categories: 1) training and personnel; 2) technology, perimeter security, and operations; and 3) leadership. Currently the USSS is actively working to implement near term solutions in response to the Panel's recommendations, one of which is highlighted in the vignette on the previous page.

Moving forward, the USSS has additional plans for implementation and is aggressively pursuing options to achieve robust and permanent solutions.

Mission 2: Secure and Manage Our Borders

A safe and secure homeland requires that we secure our air, land, and sea borders and disrupt and dismantle transnational criminal and terrorist organizations while facilitating lawful travel and trade.

Our goals for this mission are:

- Goal 2.1: Secure U.S. Air, Land, and Sea Borders and Approaches;
- Goal 2.2: Safeguard and Expedite Lawful Trade and Travel; and
- Goal 2.3: Disrupt and Dismantle Transnational Criminal Organizations and Other Illicit Actors.



DHS Sponsors Analytical Exercise to Advance Joint Intelligence Capabilities on the Southwest Border

In June 2015, the Joint Task Force-West (JTF-W), the National Targeting Center, and the Human Smuggling Cell sponsored a two-week joint analytical exercise for DHS personnel from all four JTF-W corridors (California, Arizona, New Mexico/West Texas, and South Texas).

The exercise introduced a system known as Falcon/Palintir to corridor intelligence and operations teams. A total of 35 intelligence specialists and 18 operations personnel representing ICE’s Homeland Security Investigations, and CBP’s Border Patrol and Office of Field

Operations attended the working-group style exercise. Participants learned how to import data sets from various sources and then use the combined data to create a three-dimensional operating picture of the illicit organizations within their respective areas of responsibility. The participants spent the second week analyzing the threat pictures and drafting courses of action (COAs) that would be used to target the newly identified threats by executing counter-network operations.

On the final day, each corridor workgroup presented their briefings and COAs to JTF-W Director Robert L. Harris, JTF-Investigations Deputy Director Pete Hatch, and National Targeting Center Executive Director Troy Miller. Director Harris later stated how impressed he was with the capabilities of the participants and the outcomes of their final briefings and how this new system can provide new capabilities to help secure the southwest border.

The following highlighted measures gauge our efforts to secure and manage our borders. Explanations of results, trend analysis, and corrective actions are provided for each measure as appropriate.

Percent of people apprehended multiple times along the Southwest Border (CBP)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	16%	14%	≤ 17%	14%

This measure examines the percent of deportable individuals who have been apprehended multiple times by the Border Patrol. The positive trend of people being apprehended multiple times seen in FY 2014 was maintained in FY 2015. The results are primarily attributed to two factors. First, CBP has institutionalized its consequence delivery system which has increased the deterrence factor for multiple entry violators. Second, the percent of persons from countries other than Mexico illegally entering the United States has increased. This population historically has a lower opportunity and capability to attempt multiple illegal entries.

Rate of interdiction effectiveness along the southwest border between ports of entry (CBP)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	---	79.28%	80.00%	81.01%

This measure reports the percent of detected illegal entrants who were apprehended or turned back after illegally entering the United States between the ports of entry on the southwest border. The Border Patrol achieves this desired strategic outcome by maximizing the apprehension of detected illegal entrants or confirming that illegal entrants return to the country from which they entered. In FY 2015, this measure improved from last year achieving 81.01 percent. Future improvements in staffing utilization and technology enhancements will support advances in this area.

Migrant interdiction effectiveness in the maritime environment (USCG)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	---	---	73.0%	74.8%

The USCG implemented this measure in FY 2015 to assess the percent of detected undocumented migrants of all nationalities who were interdicted by the USCG and partners via maritime routes. In its first year of reporting, the USCG met its target achieving 74.8 percent migrant interdiction effectiveness. Since this is a new measure there is no historical data for trend analysis.

Percent of imports compliant with U.S. trade laws (CBP)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
97.67%	96.46%	97.66%	97.99%	97.50%	98.89%

Ensuring that all imports are compliant and free of major discrepancies allows for lawful trade into the United States. This measure reports the percent of imports that are compliant with U.S. trade laws including customs revenue laws. CBP works with our international trade partners through several [trade programs](#) to build—and improve upon—a solid and efficient trade relationship to accomplish safer, faster, and more compliant trade. In FY 2015, 98.89 percent of imports were found to be compliant with U.S. trade laws. These results are an improvement from FY 2014, are consistent with prior year results, and have improved three years in a row.



HOMEKORT—Prioritizing Criminal Networks

Joint Task Force – Investigations (JTF-I) has changed the course of investigative business within the Department by developing and implementing the Homeland Criminal Organization Target Priority Investigations, otherwise known as HOMEKORT. JTF-I, comprised of representatives from CBP, USCG, and Homeland Security Investigations created the HOMEKORT process with the emphasis of a secretarial validated, departmental investigative priority, which integrates DHS criminal investigations and investigative activities to enhance the JTFs' efforts to suppress crime, illicit flow, surges and hotspots; as well as improve law, order and governance on the border and in the approaches.

A key role of the HOMEKORT process involves the development of an interagency approved action plan that integrates DHS Components' authorities, capabilities, expertise, and resources to counter these Department-level priority targets, networks, problem sets, and crises.

The development and implementation of the HOMEKORT process was an innovative approach to place DHS on the forefront of federal law enforcement. As a result, the HOMEKORT process has achieved great success by identifying and enhancing top-tier investigations within the Department; facilitated the development of counter-network and investigative strategies from an operational level; synchronized multiple investigations involving the same network to arrive at a common desired criminal justice outcomes; and leveraged departmental capabilities within ICE, CBP, USCIS, USCG, and others in DHS, as well as our interagency partners to maximize the effectiveness of DHS investigations.

The establishment of HOMEKORT—similar to the Drug Enforcement Agency's Consolidated Priority Organization Target list or the Federal Bureau of Investigation's Top International Criminal Organizations Target list—will be recognized as DHS's premier investigative capability to fight transnational criminal organizations.

Looking Forward

The protection of the Nation's borders—land, air, and sea—from the illegal entry of people, weapons, drugs, and other contraband while facilitating lawful travel and trade is vital to homeland security, as well as the Nation's economic prosperity. The global economy is increasingly a seamless economic environment connected by systems and networks that transcend national boundaries. The United States is deeply linked to other countries through the flow of goods and services, capital and labor, and information and technology across our borders. As much as these global systems and networks are critical to the United States and our prosperity, they are also targets for exploitation by our adversaries, terrorists, and criminals. Thus, border security cannot begin simply at our borders.

Joint Task Force Implementation

On November 20, 2014, Secretary Johnson directed the creation of the Southern Border and Approaches Campaign—a unified approach to improve how the Department protects the homeland across our southern borders. The campaign will harness and more effectively coordinate the assets and personnel of CBP, ICE, the USCG, and other resources of the Department. The intent of this campaign is better coordination in enforcement and interdiction across land, sea, and air; to degrade transnational criminal organizations; and to do these things while still facilitating the flow of lawful trade, travel, and commerce across our borders. Moving forward, the Department will continue to engage the joint task force approach which consists of JTF-East which is responsible for our

southeast maritime approaches, JTF-West which is responsible for our southwest land border, and JTF-Investigations which supports the work of the other two Task Forces and focuses on investigations throughout the Nation and with our foreign partners. The Department is working to implement an Agency Priority Goal focused in this area for FY 2016–2017.

Surveillance Technology

Although the Border Patrol has changed dramatically since its inception in 1924, its overall mission remains unchanged: to detect and prevent the illegal entry of aliens into the United States. Together with other law enforcement officers, the Border Patrol helps maintain borders that work, facilitating the flow of legal immigration and goods while preventing the illegal trafficking of people and contraband. The Border Patrol is specifically responsible for patrolling the 6,000 miles of Mexican and Canadian international land borders and 2,000 miles of coastal waters surrounding the Florida Peninsula and the island of Puerto Rico. Agents work around the clock on assignments, in all types of terrain and weather conditions. Agents also work in many isolated communities throughout the United States. One of the biggest changes since the inception of the Border Patrol is the use of surveillance technology. From integrated fixed towers to mobile surveillance, response, and interdiction technology to tunnel detection equipment, the Border Patrol leverages technology to improve their effectiveness. Funding these investments, particularly in surveillance technology, has a workforce multiplier effect. Moving forward, the Department will continue to acquire surveillance technology and is researching opportunities to maximize the right mix of personnel and technology to improve the Border Patrol's capability to detect and prevent illegal entry of aliens into the United States.

Improving Fee Collections

CBP has the statutory responsibility to collect all revenue due to the U.S. Government that arises from the importation of goods. This amounts to more than \$40 billion annually based on import tariffs, duties, and fees on nearly \$2.5 trillion of imports into the United States. However, not all importers pay their tariffs, duties, and fees, which in FY 2013 saw estimated under-collections of \$736.7 million and over-collections of \$108.8 million. Since then, CBP has set an aggressive goal for importers to be 100 percent compliant with required payments. Moving forward, CBP will continue to use and improve on successful operations to improve collections, such as:

- 1) maintaining a permanent team within the CBP Office of Administration dedicated solely to the collection of antidumping and countervailing debts; 2) expanded use of single transaction bonds to protect the revenue when CBP has reasonable evidence that a risk of revenue loss exists; 3) continue to leverage key partnerships with Commerce, Treasury, Office of the U.S. Trade Representative, and ICE's Homeland Security Investigations; and 4) institutionalizing the E-bond process to streamline the bonding processes. See the [Tax Burden/Tax Gap](#) section for detailed FY 2015 data.

Dismantling Transnational Criminal Organizations

Transnational criminal organizations are increasing in strength and capability. They rely on revenues generated through the sale of illegal drugs and counterfeit goods, human trafficking and smuggling, and other criminal activities. They also gain strength by taking advantage of the same innovations in management and supply chain structures that are propelling multinational corporations. The Department has seen progress in its strategies to disrupt and dismantle transnational criminal organizations and other illicit actors, including the targeting of illicit financing activities that transnational criminal organizations depend on, creating a deterrent effect from injecting the greatest amount of uncertainty and concern into criminal decision making, and

using intelligence to target and interdict people and illicit goods through a rapid response workforce, as well as surveillance and enforcement assets. Moving forward, the Department is planning to operationalize the HOMECORT Priority Investigations (see story on HOMECORT highlighted on Page 18). Led by the JTF-I and including representatives from CBP, USCG, and ICE, HOMECORT integrates DHS criminal investigations and investigative activities to enhance the Department's efforts to suppress crime, illicit flow, surges, and hotspots, as well as improve law, order, and governance on the border and in the approaches.

Mission 3: Enforce and Administer Our Immigration Laws

A fair and effective immigration system enriches American society, unifies families, and promotes our security. Our Nation's immigration policy plays a critical role in advancing homeland security.

Our goals for this mission are:

- Goal 3.1: Strengthen and Effectively Administer the Immigration System; and
- Goal 3.2: Prevent Unlawful Immigration.



White House Task Force on New Americans

Recognizing the importance of immigrant integration for our Nation's continued success, President Obama created the White House Task Force on New Americans on November 21, 2014. The Task Force includes 16 federal departments, agencies, and White House offices. The Task Force is led by co-chairs Cecilia Muñoz, director of the White House Domestic Policy Council, and León Rodríguez, director of USCIS. On April 14, 2015, the Task Force submitted its report, [Strengthening Communities by Welcoming All Residents: A Federal Strategic Action Plan on Immigrant & Refugee Integration](#), to President Obama. The report establishes a federal immigrant integration strategy that allows new Americans to

contribute to society to their fullest potential. The report provides an action plan that sets 16 core goals that will be achieved, in part, through 48 recommended actions that Task Force members will pursue to help: build welcoming communities; strengthen existing pathways to naturalization and promote civic engagement; support skill development, foster entrepreneurship, safeguard workers; and expand opportunities for linguistic integration and education.

These efforts will build on three critical integration pillars: civic, economic, and linguistic. To examine current federal efforts across each pillar, the Task Force identified and catalogued current federal initiatives that further the civic, economic, and linguistic integration of immigrants. The Task Force's assessment indicated achieving key integration objectives will require greater action by federal agencies, but also by states, local communities, the private sector, philanthropic organizations, and immigrants and refugees themselves.

On July 6, 2015, under the umbrella of the Task Force on New Americans and President Obama's executive actions on immigration, USCIS released a series of promotional materials for the [Citizenship Public Education and Awareness Initiative](#). The new messages include digital and print advertisements in English, Spanish, Chinese, and Vietnamese; radio public service announcements in Spanish and Chinese; and video public service announcements in English and Spanish. This initiative aims to provide those seeking citizenship with information on the naturalization process and USCIS educational resources.

The following highlighted measures gauge our efforts to enforce and administer our immigration laws. Explanations of results, trend analysis, and corrective actions are provided for each measure as appropriate.

Average of processing cycle time (in months) for naturalization applications (N 400) (USCIS)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
4.6	4.6	4.7	5.5	≤ 5.0	5.0

The N-400, Application for Naturalization, is filed by an individual applying to become a U.S. citizen. The average processing time for an N-400 in FY 2015 was five months, meeting the annual target and a significant improvement from the FY 2014 result. This result reverses the prior trend in processing time for this form. A concerted effort was driven by USCIS leadership to lower the cycle time for naturalization applications. USCIS will continue to focus on quality, employee training, technology enhancements, and supervisory engagement to increase the efficiency of case processing.

Overall customer service rating of the immigration process (USCIS)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
80%	93%	87%	86%	85%	88%

This measure gauges the overall rating of the immigration process and is based on the results from the following areas: 1) accuracy of information; 2) responsiveness to customer inquiries; 3) accessibility to information; and 4) customer satisfaction. The FY 2015 result for this measure, 88 percent, is consistent with the results for the past three years and is indicative of the attention USCIS has given to the customer service approach. In addition, these results continue to exceed industry customer satisfaction averages.

Percent of workers determined to be Employment Authorized after an initial mismatch (USCIS)*					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
0.28%	0.24%	0.22%	0.19%	≤ 0.90%	0.17%

* Previous measure name: Percent of initial mismatches for authorized workers that are later determined to be “Employment Authorized.”

E-Verify is a fast and free Internet-based system that allows employers to confirm the eligibility of their employees to work in the United States. This measure gauges the accuracy of the E-Verify process. The FY 2015 results for this measure, 0.17 percent, demonstrate a year-over-year improvement since FY 2011. E-Verify continues to be very successful in matching employees to their government records during the initial electronic matching phase to ensure only those individuals who have a right to work are employed. In those cases where the electronic check does not find a match, it is very rare that the applicant will be found to be employment authorized after contesting the initial determination. USCIS continues to improve its processes through E-Verify enhancements such as notifying employees by e-mail when there is a mismatch and the launch of *myE-Verify*—a new website designed for employees. *myE-Verify* is a one-stop shop for employees to create and maintain secure personal accounts and access new features for identity protection.

Percent of detention facilities found in compliance with the national detention standards by receiving an acceptable inspection rating (ICE)*					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
95%	97%	100%	100%	100%	100%

* Previous measure name: Percent of detention facilities found in compliance by receiving an acceptable inspection rating

ICE’s Enforcement and Removal Operations (ERO) manages and oversees the Nation’s civil immigration [detention system](#). ICE detainees placed in ERO custody represent virtually every country in the world, various security classifications, both genders, and medical conditions ranging from healthy to terminally ill. Through an aggressive inspections program, ICE ensures its facilities follow ICE’s [National Detention Standards](#). While not all facilities may be found to be at standard on the initial assessment, ICE works with those facilities to ensure any shortfalls are addressed to meet the 100 percent compliance rate. ERO’s Detention Standards Compliance Unit ensures that detainees in ICE custody reside in safe, secure, and humane environments and under appropriate conditions of confinement. For the third straight year, detention facilities found in compliance was 100 percent.

Number of employers audited, sanctioned, or arrested for violating immigration related employment laws or otherwise brought into compliance with those laws (ICE)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	4,743	2,191	1,854	1,928

Robust worksite enforcement has the effect of reducing both the supply and the demand for illegal labor. This measure assesses the number of enforcement-related actions against employers that hire illegal labor including criminal arrests, audits, and final orders of fines. The FY 2015 results of 1,928 met the annual target and are indicative of effective efforts to focus resources in the worksite enforcement program on the criminal prosecution of employers who knowingly hire illegal workers in order to target the root cause of illegal immigration. [Worksite enforcement investigations](#) often involve egregious violations of criminal statutes by employers and widespread abuses. Such cases often involve additional violations such as alien smuggling, alien harboring, document fraud, money laundering, fraud, or worker exploitation. ICE also investigates employers who employ force, threats or coercion (for example, threatening to have employees deported) in order to keep the unauthorized alien workers from reporting substandard wage or working conditions. By uncovering such violations, ICE can send a strong deterrent message to other employers who knowingly employ illegal aliens.



Discovery of Honduran National Wanted for Murder and Attempted Murder

In July 2015, ICE ERO obtained information from the Honduran National Police via the Criminal History Information Sharing (CHIS) initiative, indicating Juan Jesus Cabrera-Morales was wanted for illegal possession of commercial firearms, attempted murder, and murder in Honduras. Cabrera-Morales was arrested by Border Patrol near Calexico, California for illegally entering the United States. Cabrera-Morales is in ERO custody awaiting removal and transfer to Honduran authorities.

Information pertaining to the discovery of warrants in Honduras for Cabrera-Morales was made possible because of ERO’s CHIS program. CHIS is a vital international public safety tool that provides participating nations with criminal history information in advance of an alien’s removal. CHIS also facilitates the exchange of foreign criminal history information to ICE that would have previously gone unknown. These records assist ICE in the identification and classification of additional illegal immigrants within the agency’s criminal removal priorities and enable the discovery of international fugitives.

Looking Forward

The success of our Nation's immigration policy plays a critical role in advancing homeland security. The Department is focused on smart and effective enforcement of U.S. immigration laws while streamlining and facilitating the legal immigration process. Effective administration of the immigration system depends on ensuring that immigration decisions are impartial, lawful, and sound; that the immigration system is interactive and user friendly; that policy and procedural gaps are systematically identified and corrected; and that those vulnerabilities which would allow persons to exploit the system are eliminated. Enforcement efforts must prioritize the identification and removal of dangerous foreign nationals who threaten our national security or the safety of our communities and must include safe and humane detention conditions and respect for due process and civil rights, as accorded by law. Below are a few initiatives that advance our efforts to achieve the Department's immigration enforcement and administration goals.

U.S. Citizenship and Immigration Services' Improvement Plans

USCIS secures America's promise as a nation of immigrants by granting citizenship and immigration benefits, promoting awareness and understanding of citizenship, ensuring the integrity of the immigration system, and providing accurate and useful information to its customers. On an average day, USCIS: completes 23,000 applications for various immigration benefits; welcomes 3,200 new citizens; answers 44,000 phone calls to our toll-free customer service line; serves 9,500 customers at 84 local offices; fingerprints and photographs 15,000 applicants at 136 application support centers; conducts 148,000 national security background checks; and processes 2,040 petitions filed by employers to bring workers to the United States. Moving forward—to continue a superior customer experience—USCIS is shifting toward a new customer service model, evolving from traditional call centers to a full-scale customer engagement center that will include live chat and secure messaging. USCIS is working to provide customers with the following features: 1) a searchable knowledge database that allows customers to enter immigration questions in plain language and receive a clear answer, along with relevant supporting materials; 2) a single, personalized portal that will enable them to access case status information; make case inquiries and submit requests for service; view personalized case and contact history; schedule in-person appointments; and communicate securely with USCIS via chat and email about their cases; and 3) customers will be able to enter data about themselves to identify immigration benefits that they may qualify for, along with information on associated forms, fees, and required documentary evidence.

Unlawful Immigration Investigative Priorities

The increased movement of people and goods across our borders provides many legitimate opportunities but also provides more places to conceal illicit goods, unauthorized migrants, and threats to the United States. Unlawful migration is influenced by many factors, including weak rule of law and violence in other countries. In addition, violent extremists and criminals can hide within this larger flow of migrants who intend no harm. Moving forward, the Department is pursuing a number of strategies, including: increasing the situational awareness of our borders; ensuring that only those abroad who are eligible receive travel documents to the United States; and identifying, arresting, detaining, and removing criminal aliens, fugitives, individuals who pose a threat to public safety, repeat immigration violators, and other dangerous foreign nationals. While certain responsibilities and close cooperation with CBP, USCIS, USCG, and others require significant ICE assets near the border, the majority of immigration enforcement work for ICE takes place in the

country's interior. ICE will continue to improve its prioritization and Significant Case Report process to ensure that ICE assets and agents are focused on the highest priorities.

Mission 4: Safeguard and Secure Cyberspace

Our economic vitality and national security depend on a vast array of interdependent and critical cybernetworks, systems, services, and resources. By statute and Presidential Directive, DHS is the lead for the Federal Government to secure civilian government computer systems, works with industry to defend privately owned and operated critical infrastructure, and works with state, local, tribal, and territorial governments to secure their information systems.

Our goals for this mission are:

- Goal 4.1: Strengthen the Security and Resilience of Critical Infrastructure;
- Goal 4.2: Secure the Federal Civilian Government Information Technology Enterprise;
- Goal 4.3: Advance Law Enforcement, Incident Response, and Reporting Capabilities; and
- Goal 4.4: Strengthen the Ecosystem.

DHS Continues to Expand Enhanced Cybersecurity Services Program

As part of our effort to share timely and actionable cyberthreat information with the private sector, the Department has expanded the [Enhanced Cybersecurity Services \(ECS\)](#) program beyond those entities classified as critical infrastructure to all interested U.S.-based public and private organizations.

ECS solves a difficult challenge for the U.S. Government: sometimes, the government has information so sensitive that the information is classified. If information is classified, the Department cannot share it broadly with the private sector to let companies protect themselves. The solution is ECS. Through ECS, DHS shares sensitive and classified cyber threat indicators from across government with Commercial Service Providers (CSPs). In turn, these CSPs use this information to protect their customers, via a commercial agreement, from cyber threats. CSPs are thus a managed security service: a company can pay to receive the security service that these CSPs offer.

Until recently, only critical infrastructure sector entities could receive ECS. Now, CSPs are able to offer ECS to all interested U.S.-based public and private organizations. In FY 2015, ECS accredited two additional CSPs, Verizon, and Lockheed Martin, who are now able to provide ECS intrusion prevention capabilities to customers. CSP accreditation is a time and labor intensive process, sometimes taking well over two years to deploy security systems and finalize security requirements. In addition to Lockheed Martin and Verizon, AT&T and CenturyLink are also accredited to provide ECS, with numerous other companies currently proceeding through the accreditation process. Note that DHS does not endorse any one particular service or business.

ECS currently offers two countermeasure services, DNS Sinkholing and Email Filtering. The program expects to add a third service to its line up in FY 2016. Since inception, ECS has blocked approximately 1,000,000 instances of malicious activity from customer networks. The Federal Government and five sectors (Communications, Commercial Facilities, Defense Industrial Base, Energy, and Finance) currently use ECS. The program is now accelerating outreach efforts in the hopes of bringing more sectors to the table. ECS has proven to be a highly effective part of a layered defense, and is recommended for any organization seeking to implement additional protections against sophisticated threats.

Percent of intelligence reports rated “satisfactory” or higher in customer feedback that enable customers to manage risks to cyberspace (I&A)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	88%	94%	94%	95%	94%

In today’s interconnected world, every second can make a difference in either preventing an incident or responding to an event that affects the Nation. The ability of federal, state, local, tribal, territorial, and private sector partners to share accurate information quickly is essential to the Nation’s security and resilience. This measure assesses how well the Department provides actionable intelligence to our partners to manage risks to cyberspace. In FY 2015, I&A achieved a 94 percent rating, narrowly missing the target, but consistent with the past two years.

Percent of organizations that have implemented at least one cybersecurity enhancement after receiving a cybersecurity vulnerability assessment or survey (NPPD)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	100%	63%	60%	100%

This measure addresses the extent to which critical infrastructure owners and operators use the results of cybersecurity vulnerability and resiliency assessments to improve their cybersecurity posture. This measure demonstrates the percent of assessed asset owners and operators that are not only developing a better understanding of their cybersecurity posture, but are also taking action to improve that posture. In FY 2015, 100 percent of organizations who received an assessment also implemented at least one cybersecurity enhancement.

Percent of traffic monitored for cyber intrusions at civilian Federal Executive Branch agencies (NPPD)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	73.0%	82.4%	88.5%	89.0%	94.3%

This measure assesses DHS’s scope of coverage for potential malicious cyber-activity across participating civilian Federal Government agencies.¹ Federal Executive Branch network monitoring uses EINSTEIN network flow and intrusion detection system sensors which are deployed to trusted Internet connection locations at agencies or Internet service providers. These sensors capture network flow information and provide alerts when signatures, indicative of malicious activity, are triggered by inbound or outbound traffic. The long-term trend is positive for this measure as there continues to be an aggressive plan to consolidate Internet traffic of the civilian Federal Government agencies through the EINSTEIN intrusion detection system sensors. In FY 2015, 94.3 percent of the Federal Executive Branch agencies network traffic was monitored for cyber-intrusions.

Amount of dollar loss prevented by Secret Service cyber investigations (in millions) (USSS)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	\$1,119	\$384	\$727	\$589

¹ Defined as Chief Financial Officers (CFO) Act agencies (other than the Department of Defense) as well as non-CFO Act agencies that are Trusted Internet Connection Access Provider agencies.

The measure reflects USSS’s efforts to reduce cyberrelated financial losses to the public. The USSS maintains [Electronic Crimes Task Forces](#), which focus on identifying and locating international cyber criminals connected to cyber intrusions, bank fraud, data breaches, and other computer-related crimes. In FY 2015, \$589 million were prevented by USSS cyber-investigations. This is a considerable decrease from FY 2014; however, large fluctuations in this measure may occur due to the time it takes to initiate and ultimately bring to closure these types of cases.

Percent of planned cyber security products and services transitioned to government, commercial and open sources (S&T)*					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	89%	93%	80%	60%

* Previous measure name: Percent of planned cyber security products and services transitioned to commercial and open sources

This measure reflects the percent of identified and completed planned transitions of cybersecurity products and/or services (e.g., technologies, tools, capabilities, standards, and knowledge products) within S&T’s Cyber Security Division (CSD) projects to government, commercial or open sources. In FY 2015, S&T did not meet their goal with results down from the past two years. Two projects were delayed; one to incorporate feedback from stakeholder organizations and the second was due to funding constraints. CSD’s mission is to contribute to enhancing the security and resilience of the Nation’s critical information infrastructure and the Internet by: 1) developing and delivering new technologies, tools and techniques to enable DHS and the United States to defend, mitigate and secure current and future systems, networks and infrastructure against cyberattacks; 2) conduct and support technology transition; and 3) lead and coordinate research and development (R&D) among the R&D community which includes Department customers, government agencies, the private sector and international partners.



Global Cyber Mastermind Extradited

In June 2015, a multi-year cyber investigation, led by the USSS, culminated in Brooklyn federal court with the arraignment of an alleged architect of a massive global cybercrime operation. Ercan Findikoglu, 33, was arrested by the German BKA (Federal Investigative Police) pursuant to an arrest warrant issued by the United States District Court.

Since 2010, it is alleged that an elite team of hackers, led in part by Findikoglu, targeted payment processors and financial institutions involved in processing prepaid debit cards. The group specialized in breaching databases associated with prepaid debit cards, raising the withdrawal

limits of accounts, disabling security features, and utilizing the accounts to orchestrate worldwide cash-out events. The group has allegedly been linked to at least three of these types of cyber intrusions with actual losses in excess of \$55 million.

Over the past year, several other high ranking members of this criminal organization have been apprehended locally and abroad by both members of USSS, and members of foreign law enforcement agencies working in conjunction with the USSS New York Field Office. As a result of forging new, unprecedented relationships with various international law enforcement partners, USSS has been able to expand both its knowledge of this organization, and maintain itself on the forefront of upcoming malicious trends and tactics.

Looking Forward

Cyberspace and critical infrastructure across the country are vulnerable to a wide range of physical and cyberthreats and hazards that transcend traditional borders and boundaries. Given these wide risks and the potential consequences associated with an attack, strengthening the security and resilience of cyberspace is critical to homeland security. This requires partnerships and engagement with all of society—from government and law enforcement to the private sector and most importantly, members of the public—to mitigate malicious activities while bolstering defensive capabilities. Below are a few areas that advance our efforts to achieve the Department's cybersecurity mission.

Strengthening Critical Infrastructure against Cyber-Attacks

As physical and cyber-infrastructure become increasingly connected, critical infrastructure and emergency response functions are inseparable from the information technology systems that support them. The government's role in this effort is to share information and encourage enhanced security and resilience, while identifying and addressing gaps not filled by the private sector. Moving forward, the Department will work with critical infrastructure, on a voluntary basis, to support private sector risk management at the nexus of physical and cyber-infrastructure. Some of the efforts are: 1) continue the Critical Infrastructure Cyber Community Voluntary Program as the coordination point within the Federal Government for critical infrastructure stakeholders, both public and private, to improve their cyberrisk management processes; 2) enhance our efforts aligned with the 2013 National Infrastructure Protection Plan requirements to support critical infrastructure stakeholders by providing timely and actionable threat and vulnerability products and risk assessment support to help stakeholders make informed, risk-based decisions on their physical and cyber security measures; 3) continue to implement the Transition to Practice program that addresses existing or imminent cybersecurity capability gaps; and 4) coordinate policies, tools, capabilities, and human capital to better assess and manage risks to include both cyber and physical aspects of critical infrastructure.

Securing Federal Civilian Agencies' Networks

DHS has the operational responsibility for protecting federal civilian systems from cyberthreats, helping agencies better defend themselves, and providing response teams to assist agencies during significant incidents. The Continuous Diagnostics and Mitigation (CDM) program provides hardware, software, and services designed to implement cybersecurity tools and services to improve the monitoring and defense of all federal civilian networks. In September 2015, the Department, through the General Services Administration (GSA), awarded three orders under the CDM, making CDM tools and services available to 17 additional federal agencies. Moving forward, DHS will begin the transition process, supporting the integration of the CDM tools and providing the training to effectively use CDM. In addition, the Department will work with our state, local, tribal, and territorial government partners to purchase CDM tools directly from the GSA contract. In addition, efforts in this area are the focus of an Agency Priority Goal DHS is proposing for FY 2016-2017 implementation.

Cybercrime Law Enforcement and Incident Response

Cybercrime remains the fastest growing criminal activity worldwide. Law enforcement performs an essential role in achieving our Nation's cybersecurity objectives by detecting, investigating, and preventing a wide range of cybercrimes, from theft and fraud to child exploitation, and apprehending and prosecuting those responsible. In addition to criminal prosecution, there is a need

to rapidly detect and respond to incidents, including through the development of quarantine and mitigation strategies, as well as to quickly share incident information so that others may protect themselves. Safeguarding and securing cyberspace requires close coordination among federal law enforcement entities, network security experts, state, local, tribal, and territorial officials, and private sector stakeholders. Moving forward, the Department will continue to provide computer forensics support, training, and research and development for investigations into domestic and international criminal activities including computer fraud, network intrusions, financial crimes, access device fraud, bank fraud, identity crimes and telecommunications fraud, benefits fraud, arms and strategic technology, money laundering, counterfeit pharmaceuticals, child pornography, and human trafficking occurring on or through the Internet. In addition, the Department is investing in training opportunities to facilitate the progression and training of agents and analysts focused on cybercapabilities.

Improving Cybersecurity Awareness

The Department has made progress in its efforts to strengthen a healthy cyber-ecosystem through innovating and developing cost effective security products, conducting research and transitioning it to market, developing and executing programs and initiatives to cultivate skilled cybersecurity professionals, enhancing public awareness of cybersecurity, and advancing international engagements to promote capacity building and cooperation around cybersecurity. Moving forward, the Department will continue work to transition research and development such as the recent development to enable a trustworthy cyber-infrastructure through the Software Assurance Marketplace (SWAMP), an online, open-source, collaborative research environment. SWAMP allows software developers to test software for security weaknesses by offering a wide range of software packages to test against, and software researchers to interact and exchange ideas. The Department will continue to support national and regional level cybersecurity competitions which increases awareness of cybersecurity in the next generation workforce and help address the critical shortage of skilled cyber security professionals. We will continue our efforts to develop skilled cybersecurity professionals by expanding access to cybersecurity training through expanding the Federal Virtual Training Environment and the Federal Cybersecurity Training Events programs. Finally, the Department will continue to leverage successful public awareness programs through the hosting and support of National Cybersecurity Awareness Programs, including the Stop.Think.Connect.TM campaign.

Mission 5: Strengthen National Preparedness and Resilience

Despite ongoing vigilance and efforts to protect this country and its citizens, major accidents and disasters, as well as attacks, may occur. The challenge is to build the capacity of American communities to be resilient in the face of disasters and other threats. Our vision of a resilient Nation is one with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.

Our goals for this mission are:

- Goal 5.1: Enhance National Preparedness;
- Goal 5.2: Mitigate Hazards and Vulnerabilities;
- Goal 5.3: Ensure Effective Emergency Response; and
- Goal 5.4: Enable Rapid Recovery.



FINDER Locates Four Buried Under Earthquake Damage

Four men in Nepal, trapped for several days under as much as 10 feet of bricks, mud and other debris, [were rescued](#) on April 25, 2015, thanks to a new search-and-rescue technology developed in partnership with S&T and the National Aeronautics and Space Administration's Jet Propulsion Laboratory.

The device, [FINDER](#) (Finding Individuals for Disaster and Emergency Response), uses microwave-radar technology to detect heartbeats of victims trapped in wreckage. It had previously demonstrated capabilities to detect people buried under up to 30 feet of rubble, hidden behind 20 feet of solid concrete, and from a distance of 100 feet in open spaces. A recently added locator feature not only provides search and rescue responders with confirmation of a heartbeat, but also the approximate location of trapped individuals within about five feet, depending on the type of rubble. In disaster scenarios, such as earthquakes and tornadoes, wreckage is made up of twisted and shattered materials. Radar signals bounce back so signals are complex. FINDER’s advanced data processing systems pick out the faint signals and are sensitive enough to distinguish the unique signature of a human’s breathing pattern and heartbeat. The advantage of this technology is in allowing first responders to quickly ascertain if a living human victim is present in the debris and, if so, to ensure effective emergency response. The technology is sensitive enough that victims, whether conscious or not, can easily be detected, which helps responders decide the most efficient course of action.

FINDER’s human-finding abilities were demonstrated through multiple test searches over the past several years with urban search and rescue teams in Virginia, Oklahoma, Indiana, New Jersey, Georgia, California, and Illinois. This year’s earthquakes in Nepal presented the first opportunity to test the technology and the new locator feature in a real-world operational scenario. S&T [announced](#) on May 7, 2015, that two commercial partners have been licensed to manufacture the device.

Percent of communities in high earthquake, flood, and wind prone areas adopting disaster resistant building codes (FEMA)

FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
48%	56%	57%	61%	61%	63%

This measure assesses the number of communities adopting building codes containing provisions that adequately address earthquake, flood, and wind hazards. FEMA works with code adoption and enforcement organizations to support community implementation of disaster resistant building codes, defined as being in compliance with the National Flood Insurance Program regulations, equivalent to the National Earthquake Hazards Reduction Program recommended provisions, and in compliance with the provisions of the International Codes as designated by the International Codes Council. FEMA also works with the Insurance Services Office Building Code Effectiveness Grading Schedule data to track the number of high-risk communities subject to flood, wind, earthquake, and combined perils that have adopted disaster resistant building codes over time. Over the past five years, significant improvement in the number of communities in high earthquake, flood, and wind-prone areas adopting disaster-resistant building codes has been seen as evidenced by the FY 2015 results of 63 percent—a 31 percent increase since FY 2011.

Percent of states and territories with a Threat and Hazard Identification and Risk Assessment (THIRA) that meets current DHS guidance (FEMA)*					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	86%	71%	100%	77%

* Previous measure name: Percent of states with a Threat and Hazard Identification and Risk Assessment (THIRA) that meets current DHS guidance

The National Preparedness Goal is, “A secure and resilient Nation with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.” The THIRA is a four step common risk assessment process that helps the whole community—including individuals, businesses, faith-based organizations, nonprofit groups, schools and academia and all levels of government—understand its risks and estimate capability requirements. FEMA has set the target for this measure to be 100 percent in light of its importance to the “whole community.” In FY 2015, all 56 states and territories submitted THIRAs as required; 77 percent have developed a THIRA that meets all 4 steps of the current DHS guidance. Thirteen states experienced challenges with developing measurable capability targets, understanding resource requirements, and identifying National Incident Management System resource types.

Percent of incident management and support actions taken that are necessary to stabilize an incident that are performed within 72 hours or by the agreed upon time (FEMA)*					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	100%	100%	100%	100%

* Previous measure name: Percent of incident management and support actions necessary to stabilize a jurisdiction within 72 hours or by the agreed upon time

This measure reflects FEMA's role in effectively responding to any threat or hazard, with an emphasis on saving and sustaining lives within 72 hours, in support of state, local, tribal, and territorial governments. Actions necessary to stabilize an incident are defined as those functions that must be initiated immediately following an incident in order to ensure the best outcomes for survivors. These actions include establishing joint federal/state incident objectives and interoperable communications between FEMA-supported incident sites, deploying urban search and rescue resources, rapidly activating response coordination centers, and issuing timely alerts, warnings, operations orders, and situation reports. For the third year in a row, FEMA has met the 100 percent target.

Percent of people in imminent danger saved in the maritime environment (USCG)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
77.3%	77.3%	79.0%	79.0%	100%	80.0%

Search and Rescue (SAR) is one of the USCG’s oldest missions. Minimizing the loss of life by rendering aid to persons in distress involves multi-mission stations, cutters, aircraft, and boats linked by communications networks. To meet this responsibility, the USCG maintains SAR facilities on the East, West, and Gulf coasts; in Alaska, Hawaii, Guam, and Puerto Rico; and on the Great Lakes and inland U.S. waterways. The USCG is recognized worldwide as a leader in the SAR field. Several factors hinder successful response including untimely distress notification to the USCG, incorrect distress site location reporting, severe weather conditions at the distress site, and distance to the scene. While the USCG has set an aspirational goal of saving 100 percent of people

in imminent danger, the results for FY 2015 are consistent with long-term results. The USCG will continue to plan, train, develop better technologies, and invest in capable assets to continue their exemplary performance in saving lives in the maritime environment.

Percent of recovery services through Individual Assistance delivered to disaster survivors gauging the quality of program services, supporting infrastructure, and customer satisfaction following a disaster (FEMA)					
FY11 Result	FY12 Result	FY13 Result	FY14 Result	FY15 Target	FY15 Result
---	---	94.5%	91.5%	93.0%	96.9%

Recovery assistance helps individuals affected by disasters and emergencies return to normal quickly and efficiently. This measure is based upon three categories: program services; supporting infrastructure; and customer satisfaction. Sub-elements within these three categories include: providing temporary housing assistance and case management; having available grant management and internet and telephone registration systems; ensuring call centers respond quickly and business staff are in place; and delivering these services to enhance customer satisfaction of those receiving individual assistance from FEMA following a disaster. In FY 2015, FEMA met their target achieving a 96.9 percent rating of services provided to disaster survivors through the Individual Assistance Program and is the highest rating since this measure was introduced.



Benefits of Flood Mapping and Mitigation Action

FEMA’s Risk Mapping, Assessment, and Planning program provides updated Flood Insurance Rate Maps, planning, and outreach support throughout the country, working with communities to take action and mitigate future flood risk. This analysis empowered community officials in Colorado to make informed mitigation decisions, such as enacting stricter building codes, improving drainage issues, and restricting construction in Special Flood Hazard Areas (SFHA). These efforts paid off when disaster struck. For eight days in 2013, Colorado experienced unprecedented rainfall along the Front Range of the Rocky Mountains that flooded 18 counties with more than 17 inches of

rain. Despite these extraordinary conditions, homes inside the city limits were damaged, but remained standing. Critical water and wastewater facilities stayed open during the surge. Businesses reopened the day after the rains stopped. While property owners could have never predicted the intensity of the storm—they were prepared.

On March 30, 2015, FEMA issued a case study on the Colorado floods called *Reducing Losses through Higher Regulatory Standards* focused on Boulder, Larimer, and Weld counties. The study’s goal was to identify, evaluate, and quantify the cost effectiveness of the practices used by local communities during the 2013 floods and showcase which policies saved lives and property. The study found that requiring freeboard—a safety factor, expressed in feet, above the base flood elevation—as part of design standards saved \$154 million; restricting construction of basements in the new or expanded SFHAs reduced damages by \$50 million; and restricting developments in floodplains reduced potential damages by \$148 million. In addition, the study found a direct correlation between decreased losses and participation in FEMA’s Community Rating System, which encourages communities to implement local mitigation, floodplain management, and conduct outreach activities that exceed the minimum NFIP requirements.

FEMA will continue to work with Colorado to make informed decisions about higher regulatory standards, reward communities for their participation in the Community Rating System, and employ other cost effective mitigation measures that will protect lives and livelihood.

Looking Forward

The Department coordinates comprehensive federal efforts to prepare for, protect against, respond to, recover from, and mitigate a terrorist attack, natural disaster or other large-scale emergency, while working with individuals, communities, the private and nonprofit sectors, faith-based organizations, and federal, state, local, tribal, and territorial partners to ensure a swift and effective recovery effort. The Department's efforts to build a ready and resilient Nation include fostering a whole community approach to emergency management nationally; building the Nation's capacity to stabilize and recover from a catastrophic event; bolstering information sharing and building unity of effort and common strategic understanding among the emergency management team; building plans and providing training to our homeland security partners; and promoting preparedness within the private sector. Below are a few initiatives that advance our efforts to achieve our preparedness and resilience goals.

Preparedness and the Whole Community

Preparedness against threats and hazards, such as natural disasters, acts of terrorism, and pandemics is a shared responsibility that calls for the involvement of everyone—known as the whole community approach—in preparedness efforts. The Department continues to implement the National Preparedness System by building and sustaining core capabilities identified in the National Preparedness Goal. The National Planning Frameworks set the strategy and doctrine for how the whole community builds, sustains, and delivers these core capabilities. The Federal Interagency Operational Plans describe the concept of operations for integrating, synchronizing, and ensuring the continuity of existing national-level federal capabilities to support local, state, tribal, territorial, insular area, and federal plans. States and territories begin by assessing risks, developing capability targets, and identifying capability gaps. The Department supports national preparedness by implementing data-driven national programs that deliver planning, training, exercise support, and resources. The Department made significant strides engaging the whole community and incorporating lessons learned from previous incidents into future planning. Moving forward, the Department will expand on current efforts such as the THIRA and State Preparedness Report conducted by each state and territory to develop capability targets, identify capability gaps, and assess progress in implementing their preparedness plans. DHS will also use outreach efforts such as America's PrepareAthon! which has registered more than 20 million individuals to conduct preparedness activities. In addition, DHS will showcase ongoing improvement in disaster preparedness and response in an Agency Priority Goal proposed for FY 2016-2017 implementation.

Mitigating Against Disasters

The Department is uniquely positioned not only to support communities during a disaster, but also to enable them to take steps that will decrease risk and mitigate future hazards before a disaster strikes. While risk cannot be totally eliminated, the Department can influence and support more positive outcomes in reducing risks by: mitigating hazards and vulnerabilities by promoting public and private sector awareness and understanding of community-specific risk; reducing vulnerability through effective mitigation and disaster risk reduction measures; and preventing maritime incidents by establishing, and ensuring compliance with, standards and regulations. Moving forward, the

Department will continue its successful mitigation efforts such as the implementation of SUMMIT² software by FEMA allowing responders, and decision makers to access the Nation's modeling & simulation resources to analyze and prepare for incidents. FEMA will continue to use the Mitigation Framework Leadership Group's development of a Federal Flood Risk Management Standard to ensure federally-funded floodplain infrastructure and other structures are built to account for flood risk. These and other efforts will be leveraged to take advantage of other life and cost saving mitigation efforts.

Response Technologies

Striving to protect the Nation and its citizens against major accidents, disruptions, natural disasters and deliberate attacks, the Department acts as the federal coordinator during emergency response, supporting state, local, tribal, territorial and regional governments, while working with non-government organizations and the private sector to leverage needed resources. Moving forward, the Department will work to develop new technologies that help save lives in the immediate aftermath of a disaster such as the [FINDER](#) device which uses microwave-radar technology to detect heartbeats of victims trapped in wreckage. The Department has improved response capabilities and will continue to find new technologies through our S&T's [APEX](#) program to focus research and development activities on projects that address a wide range of technology opportunities and homeland security challenges.

Long-term Recovery Initiatives

The Department plays a key role in facilitating recovery following a disaster by supplementing communities' recovery core capabilities; promoting infrastructure resilience guidelines and use of standards; and encouraging the development of continuity plans for communities, government entities, and private sector organizations. The devastating effects of recent disasters have highlighted the need to reform our national approach to long-term recovery. Communities devastated by a disaster, particularly large-scale events such as Hurricane Sandy, face complex and difficult challenges including restoring economic viability, rebuilding infrastructure and public services, and establishing resilience against future hazards. Although FEMA has seen improvement to the Public Assistance program through implementation of key sections of the *Sandy Recovery Improvement Act* of 2013, such as small project thresholds allowing for more flexibility in supporting recovery efforts, long-term recovery efforts are being reviewed for further enhancement. Moving forward, the Department is reviewing its public assistance program to assess the current construct for implementing the program and to begin the process for developing a new model for the delivery of assistance after major disasters and emergencies. The Department is also building collaborative capabilities to recover from consequences of cyber events by developing the Annexes to the Federal Interagency Operations Plan. FEMA is also addressing GAO findings to improve administrative cost for major disasters by establishing a robust Disaster Administrative Cost Integrated Project Team with programmatic experts responsible for effectively delivering the mission as well as business managers accountable for finding efficiencies in service delivery.

² SUMMIT is a modeling & simulation software environment that enables analysts, emergency planners, responders, and decision makers to seamlessly access integrated suites of modeling tools & data sources for planning, exercise, or operational response. SUMMIT is being used in small and large-scale exercises to accelerate scenario planning, provide scientifically-grounded scenario data, and enhance the realism and common operating picture.

Mature and Strengthen Homeland Security

The strategic aims and objectives for maturing and strengthening the Department are drawn from the common themes that emerge from each of the mission areas. Ensuring a shared awareness and understanding of risks and threats, building partnerships, strengthening our international enterprise structure, enhancing the use of science and technology, with a strong service and management team underpin our broad efforts to ensure our front-line operators have the resources they need to fulfill the missions of the Department.

Our mature and strengthen goals are:

- Integrate Intelligence, Information Sharing, and Operations;
- Enhance Partnerships and Outreach;
- Strengthen the DHS International Affairs Enterprise in Support of Homeland Security Missions;
- Conduct Homeland Security Research and Development;
- Ensure Readiness of Frontline Operators and First Responders; and
- Strengthen Service Delivery and Manage DHS Resources.



Apex Programs: Restructuring Research and Development across the Homeland Security Enterprise

Early in FY 2015, the Under Secretary for S&T asked leaders within S&T, S&T's stakeholders, and the American public what they thought the big threats to the Nation would be in the next 20-30 years. Using this input, S&T developed and publicized a set of [visionary goals](#). They include: Screening at Speed: Security that Matches the Pace of Life; A Trusted Cyber Future: Protecting Privacy, Commerce, and Community; Enable the Decision Maker: Actionable Information at the Speed of Thought; Responder of the Future: Protected, Connected, and Fully Aware; and Resilient Communities: Disaster-Proofing Society.

With these goals, S&T realized they needed to rethink their projects and how they interact with the Homeland Security Industrial Base. Using the goals as their guide, S&T created complimentary Apex Programs to lead S&T investments toward closing identified homeland security gaps in mission capability within a timeframe of five years or less. S&T carefully refocused some projects toward a more strategic end state, integrating them into Apex Programs. Remaining projects retained their operational focus while still supporting the DHS mission and S&T's visionary goals. Some Apex Programs have as many as 40 individual projects all working toward the accomplishment of a specific Apex goal.

Apex Programs include: [Air Entry/Exit Re-Engineering](#); Border Situational Awareness; Real-Time Bio-threat Awareness; Relational, Adaptive Processing of Information and Display; Next Generation Cyber Infrastructure; Aviation Checkpoint Screening at Speed; and the Next Generation First Responder.

Consolidating and road mapping multiple project efforts under these refocused programs allows S&T to look strategically at the Nation's security and address future challenges while continuing to support today's operational needs. This new construct allows S&T the flexibility of leveraging cross-cutting expertise within S&T, while at the same time engaging smart industry advisors to develop a homeland security industrial base.

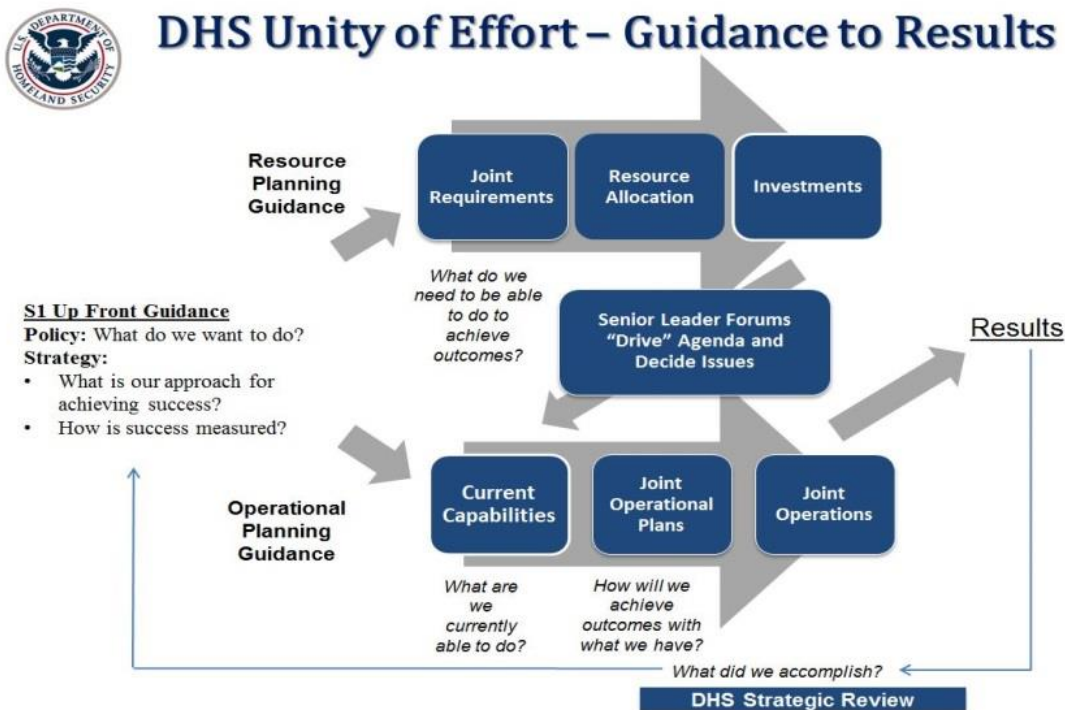
Other complementary innovative actions include S&T's National Conversation on Homeland Security Technology, better align industry insight with Homeland Security Enterprise, a series of online and in person discussions designed to help solve the Nation's security challenges. S&T also added their first [prize competition](#) and kicked off their first [business accelerator](#) program.

Looking Forward

Maturing and strengthening the Department and the entire homeland security enterprise—the collective efforts and shared responsibilities of federal, state, local, tribal and territorial, nongovernmental and private-sector partners, as well as individuals, families, and communities—is critical to the Department’s success in carrying out its core missions and operational objectives.

Unity of Effort Initiatives

One year following the introduction of Secretary Johnson’s “Strengthening Departmental Unity of Effort” initiative, DHS remains committed to institutionalizing transparent, unified, decision-making processes and empowering DHS Components to collectively address the Department’s complex mission space. Over the past fiscal year, the Department has made great strides associated with this vital initiative in spite of challenges, including a sustained period of budgetary constraint.



Notable Unity of Effort initiative accomplishments include:

- The continued productivity of both senior leader forums—the Deputy’s Management Action Group (DMAG) and the Senior Leaders Council—which meets twice a month to address the Department’s most challenging issues in a transparent, collaborative fashion. Specifically, the council has met to discuss and decide on future Component goals and challenges and approaches to the congressional budget debate. During that timeframe, the DMAG made several key decisions on approval of the FY 2017-2021 Resource Planning Guidance (RPG), the realignment of certain DHS Headquarters offices and their corresponding functions, investment options during the FY 2017-2021 Program and Budget Review, and implementation of the DHS Data Framework.
- On February 27, 2015 Secretary Johnson signed the inaugural DHS RPG—a document called for as part of the Unity of Effort initiative. The FY 2017-2021 RPG outlined leadership priorities for Components and helped inform their respective budget development. This document was crucial to transforming the Secretary’s guidance into results by codifying resource planning priorities that enabled DHS Components to address

budget challenges with cross-departmental solutions. As the RPG development and implementation process becomes institutionalized, it will more tangibly drive improvements and harmonization in the areas of joint requirements, resource allocation, and investments.

- The Department has begun to deepen its capabilities to analytically assess and address challenges. Specifically, this analytic agenda will allow the Department to acquire, develop, and implement the basic tools required for data-driven management of its missions. This effort will build and institutionalize the necessary data, models, and underlying business processes to provide a unified baseline to assist leadership with decision making.
- The initial group of studies was a central output from the FY 2017-2021 RPG. These Component-led efforts developed analytically informed solutions to some of the Department's highest priority areas, with several informing the FY 2017-2021 Program and Budget Review.
- A joint duty study, in particular, explored the creation and design of a workforce rotation program to enhance unity of effort and strengthen the Department's greatest resource—its workforce—by identifying and incentivizing participation in professional development work rotations outside the member's home Component. Such a program will improve overall mission effectiveness and Department-wide morale by providing meaningful career opportunities at various levels throughout the Department. The study was broadly endorsed at DHS senior leader forums and resulted in follow-on instruction to create and implement a joint duty pilot program.
- In April 2015, the underlying concepts of the Unity of Effort initiative were applied to improve the acquisition and procurement process as well as enhance industry engagement.
- The new DHS Southern Borders and Approaches Campaign Plan and new DHS Joint Task Forces East, West, and Investigations—another direct extension of the Unity of Effort initiative—achieved full operational capability on July 31, 2015. The introduction of the campaign and three joint task forces reflect the Department's new focus on collective missions with a unified emphasis on joint operations.

These achievements are only the beginning of the Department's strategic direction to unify efforts so that it can effectively and transparently address the diverse set of challenges DHS faces today and in the future. The challenges, which include everything from a no-growth budget, a contested and fraught cyberspace realm, domestic and international terrorists, and more, all demand an agile, strategic and unified Department.

Moving forward, the processes and organizations the Unity of Effort initiative has put into place will continue to grow in institutional strength and provide the driving force behind the Department's new strategic approach. As the Department begins work on the 2018 Quadrennial Homeland Security Review, the Unity of Effort initiative will underscore that when Components are collective in action, the Department more effectively executes its missions.

Workforce Initiatives

The Office of the Chief Human Capital Officer (OCHCO) continued to strengthen the human capital line of business with the transition to a new Human Capital Strategic Plan (HCSP) and operational framework for completing cross-cutting human capital strategic priorities. The HCSP represents the second five year strategic planning cycle emphasizing, management integration, accountability tracking and the use of human capital data analysis to meet DHS mission needs. FY 2015 was the first year the Department developed and implemented an annual operational plan jointly developed by OCHCO and the Components to support continuing performance

improvements. OCHCO also completed a full year of quarterly, data-driven performance reviews through its HRstat program. These planning and implementation efforts by the DHS human capital community along with the integration and support provided by line of business partners were key to GAO awarding the Department a “Fully Addressed” rating for implementing the Human Capital Strategy (HCM #1) in its February 2015 High Risk Report. Moving forward, OCHCO plans include: 1) maturing the value of HRstat, emphasizing data analysis and actions for high impact outcomes that improve performance; 2) enhancing the recruiting and onboarding programs to include new forms of media to attract, engage, and hire employees, including broadening recruitment efforts to women regarding law enforcement careers and to minority serving institutions; 3) continued analysis of the 2015 Federal Employee Viewpoint Survey results to identify Component-specific trends to develop robust action plans to achieve change across the Department; and 4) continue to improve Human resource (HR) services and customer satisfaction levels throughout the Department through the implementation and monitoring of HR Service Level Agreements.

Sustainability Initiatives

The Department continues to ensure that its operations are carried out in a manner that is both environmentally and fiscally sound and fulfills our legal requirements. The DHS Strategic Sustainability Performance Plan (SSPP) is the backbone for successful integration of sustainable practices into the daily business processes and decision making that supports the DHS mission. The SSPP reflects the Department's strategic vision for doing business in a more efficient and sustainable way and incorporates environmental compliance. Sustainable practices conserve energy and natural resources, reduce pollution and contamination releases, enhance the workplace through reduced exposure to hazardous materials and chemicals, and strengthen national security by encouraging energy independence. Moving forward, the Department will continue the implementation of performance contracts (public-private ventures) in an effort to meet its federal \$73.2 million commitment by December 2016. The Department is conducting program management reviews with Components which include updated plans of action and milestones for performance contracts. The newly appointed Deputy Under Secretary for Management/Chief Sustainability Officer will conduct quarterly sustainability meetings to review progress. Continued success in integrating sustainability across the Department requires investment in suitable projects, raising awareness and promoting success. Executive Order 13693, *Planning for Federal Sustainability in the Next Decade* and the SSPP form the basis for DHS actions for the next two years. In accordance with the Executive Order, the Department plans to establish accelerated greenhouse gas reductions that support the Federal Government's goal of achieving a 40 percent reduction in greenhouse gas emissions by 2025. Attaining this goal will require investments in energy conservation projects, building on-site renewable energy installations such as solar power and constructing sustainable buildings.

Strategic Sourcing Initiatives

The DHS Strategic Sourcing Program Office (SSPO) enhances mission efficiency and reduces the cost of delivering the mission by critically analyzing data on what we buy and how we buy it across the Department to identify ways to improve our cost position, reduce redundancy, increase standardization, and streamline the acquisition of products and services. The DHS Strategic Sourcing Program, viewed as a ‘best in class’ efficiency model across the Federal Government, has been endorsed by the OMB, GAO, and several members of Congress. Since the program's inception in 2005, the Department has saved more than \$3.02 billion. These savings accomplishments are a direct result of effective collaboration among stakeholders across the

Department. A key challenge for DHS is finding the right balance between supporting and adopting Federal Government-wide initiatives and maintaining a portfolio of contract vehicles which provide the agility necessary to support its robust mission. The fulfillment of DHS mission needs takes priority over use and adoption of federal-wide contracts. Moving forward, the Department will continue to evolve its strategic sourcing program to increase its focus on vehicles which enhance the Department's mission capability.

Financial Stewardship

In FY 2015, DHS continued to make substantive progress across the Components in its Financial Systems Modernization (FSM) initiative. FLETC completed a technical refresh of their accounting and budgeting system in the first quarter. USCG, TSA, and DNDO completed a global configuration phase with the Department of the Interior's Interior Business Center (DOI IBC), a federal shared service provider, in the second quarter. This phase determined the common baseline for the three Components on the DOI IBC financial management shared service. Following the global configuration phase, DNDO entered the implementation phase, which continued throughout FY 2015, with go-live scheduled in FY 2016. Moving forward, TSA and USCG implementations are scheduled in subsequent years. In addition, USCIS, S&T, NPPD, and the Management Directorate have obtained approval from the FSM Executive Steering Committee on their business cases for financial systems modernization. These four Components are working with DHS procurement to execute inter-agency agreements for a discovery phase with a federal shared service provider for financial management system services.



Forging Private-Public Partnerships through Training

On June 1, 2015, nearly 175 mall executives, mall security directors, and local law enforcement officers and leaders gathered to participate in the inaugural Private-Public Partnership Academy (PPPA) at FLETC in Glynco, Georgia. FLETC collaborated with NPPD and private sector stakeholders to plan this first-of-its-kind training event at FLETC. The PPPA brought together three distinct groups to participate in training pertinent to securing public venues, with a broader goal of improving coordination, security, and resiliency across traditional public and private sector areas of responsibility.

The pilot PPPA featured training in topics applicable to all segments of the audience, and the planners tailored the training to address both public and private sector roles and responsibilities in securing commercial facilities. Training in topics such as terrorism awareness, weapons of mass destruction, improvised explosive devices, leadership in a crisis, special event security planning, and tactical medical culminated with a final practical exercise, during which four teams competed to identify threat indicators during a large-scale event. FLETC collaborated with NPPD's Federal Protective Service to inject simulated threats into a FLETC-wide event open to all staff. For example, they staged a suspicious package, a person wearing unseasonable clothing, a role player handing out literature indicative of his association with domestic terrorism, an abandoned vehicle containing suspicious materials, and a role player conducting video surveillance with a smart phone. Afterward, FLETC instructors led them through a debriefing to discuss the injected threats and their responsibilities during an actual event.

Participant feedback indicated that one of the greatest values of the PPPA was learning about others' roles, which leads to improved coordination during emergent situations. Additionally, participants observed that the PPPA underscored the private and public sectors' collective responsibility in ensuring safety and security. FLETC is considering how it can replicate this experience for additional private and public sector stakeholders, potentially in other subsectors besides commercial facilities. Through the inaugural PPPA, FLETC concretely incorporated the private sector into the work it does every day to advance training excellence through partnerships.

Priority Goals

Agency Priority Goals

In the FY 2014 Budget, the Obama Administration defined Agency Priority Goals (APGs) which represent areas in which the Administration has identified opportunities to significantly improve near-term performance. The Department's FY 2014-2015 APGs are a set of focused initiatives that support the Agency's longer-term strategic framework. The goal statement each of the Department's APGs is provided below. Additional detail for our FY 2014-2015 APGs and our upcoming FY 2016-2017 APGs are available at: www.performance.gov.

Agency Priority Goal 1: Strengthening Aviation Security through Risk-based Decisions ***(Aligns to DHS Mission 1)***

Strengthen aviation security counterterrorism capabilities and improve the passenger experience by using intelligence driven information and risk-based decisions: By September 30, 2015, TSA will expand the use of risk-based security initiatives to increase the percentage of travelers eligible for expedited screening at airports to 50 percent and enhance the passenger experience.

Agency Priority Goal 2: Prioritized Detention and Removal of Criminal Aliens ***(Aligns to DHS Mission 3)***

Enforce and administer our immigration laws through prioritized detention and removal of criminal aliens: By September 30, 2015, ICE will increase criminal alien removals, as a percentage of total removals, by 5 percent.

Agency Priority Goal 3: Strengthening Disaster Preparedness and Response ***(Aligns to DHS Mission 5)***

Ensure Resilience to Disasters by Strengthening Disaster Preparedness and Response Capabilities: By September 30, 2015, states and territories will demonstrate improvement towards achieving their core capability targets established through their Threat and Hazards Identification and Risk Assessment (THIRA).

Cross-Agency Priority Goals

Cross-Agency Priority (CAP) goals were established and are being led by the Administration with participation from the relevant federal agencies to address cross-cutting issues of importance to government stakeholders. Fifteen CAP goals were announced in the 2015 budget, comprised of seven mission-oriented and eight management-focused goals with a four-year time horizon.

One of the mission-oriented CAP Goals where the Department plays a major role is focused on improving cybersecurity. The Department is also a contributor, along with many other federal agencies, for the following management-oriented CAP goals to: improve energy efficiency to affect climate change; mitigate insider threat risks; identify job-creating opportunities; modernize infrastructure permitting modernization; and improve science, technology, engineering, and mathematics education opportunities.

Each of the CAP goals has goal leads, co-leads, and collaboration from other federal agencies. They are in various stages of developing and implementing their project plans, establishing performance measures and targeted levels of performance, and processes for the regular reporting of progress and results. The CAP goal leads direct the activities of agencies and their staffs to drive cross-cutting results. For more information on both the mission and management CAP goals, see www.performance.gov for the latest information.

Financial Overview

The Department’s budgetary resources were approximately \$89.1 billion for FY 2015, about \$3.8 billion more than in FY 2014. The budget represents our plan for efficiently and effectively achieving the strategic objectives set forth by Secretary Johnson to carry out our mission and to ensure that the Department manages its operations within the appropriated amounts using budgetary controls. The Department prepares its Balance Sheet, Statement of Net Cost, and Statement of Changes in Net Position on an accrual basis, in accordance with generally accepted accounting principles; meaning that economic events are recorded as they occur, regardless of when cash is received or disbursed. These financial statements provide the results of our operations and financial position, including long-term commitments and obligations. Budgetary accounting principles require recognition of the obligation of funds according to legal requirements, which in many cases occurs prior to the occurrence of a transaction under accrual basis. The recognition of budgetary accounting transactions is essential for compliance with legal constraints and controls over the use of federal funds, and are reported in the Statement of Budgetary Resources. The Statement of Custodial Activity is prepared using the modified cash basis. With this method, revenue from cash collections is reported separately from receivable accruals, and cash disbursements are reported separately from payable accruals. KPMG LLP performed the audit of the Department’s principal financial statements.

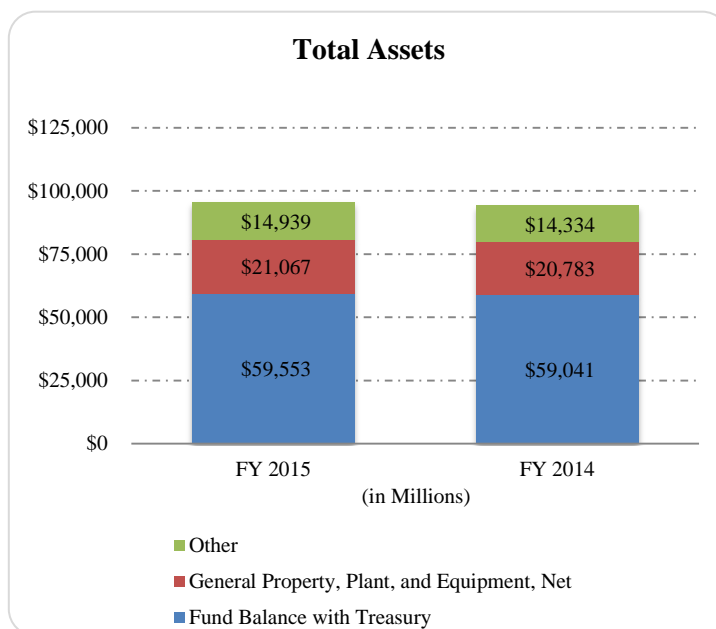
Balance Sheet

The Balance Sheet presents the resources owned or managed by the Department that have future economic benefits (assets) and the amounts owed by DHS that will require future payments (liabilities). The difference between the Department’s assets and liabilities is the residual amount retained by DHS (net position) that is available for future programs and capital investments.

Assets – What We Own and Manage

Assets represent amounts owned or managed by the Department that can be used to accomplish its mission. As of September 30, 2015, the Department had \$95.6 billion in assets, representing a \$1.4 billion increase from FY 2014. Assets increased because of a larger amount of investments in the USCG’s Oil Spill Liability Trust Fund, and the establishment of FEMA’s National Flood Insurance Reserve Fund.

Fund Balance with Treasury (FBwT), the Department’s largest asset, comprises 62 percent of the total assets. FBwT balances are primarily appropriated, revolving, trust, deposit, receipt, and special funds remaining at the end of the fiscal year.



Property, Plant, and Equipment (PP&E) is the second largest asset, comprising 22 percent of total assets. The major items in this category include buildings and facilities, vessels, aircraft, construction in progress, and other equipment. In acquiring these assets, the Department either spent resources or incurred a liability to make payment at a future date; however, because these assets should provide future benefits to help accomplish the DHS mission, the Department reports these items as assets rather than expenses. PP&E is recorded at cost, and depreciated over the estimated useful life of the asset. PP&E is presented net of accumulated depreciation.

Other Assets represents 16 percent of total assets, and includes investments, accounts receivable, cash and other monetary assets, taxes, duties and trade receivables, direct loans, inventory and related property, and other.

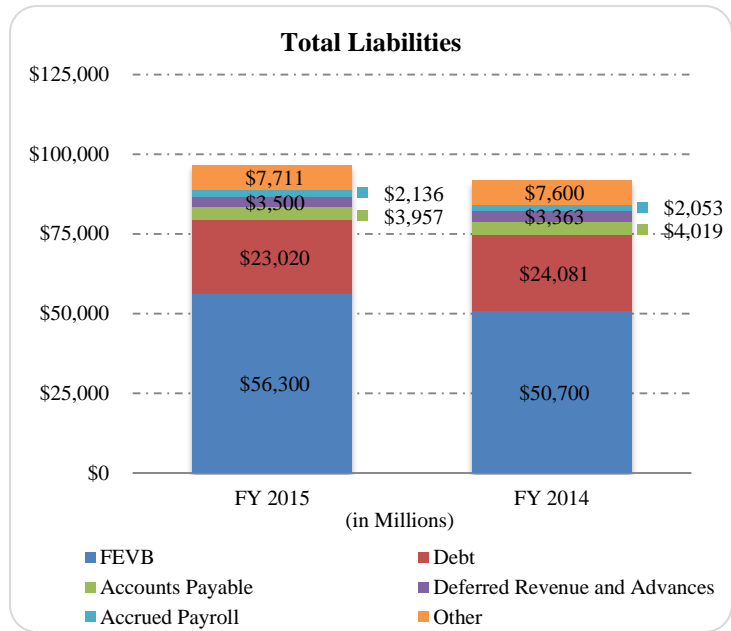
Liabilities – What We Owe

As of September 30, 2015, the Department reported approximately \$96.6 billion in total liabilities. Liabilities are the amounts owed to the public or other federal agencies for goods and services provided but not yet paid for; to DHS employees for wages and future benefits; and for other liabilities.

The Department’s largest liability is for *Federal Employee and Veterans’ Benefits*, representing 58 percent of total liabilities.

The Department owes these amounts to current and past civilian and military personnel for pension and other post-employment benefits. The liability also includes medical costs for approved

workers’ compensation cases and an estimate for incurred but not yet reported workers’ compensation costs. For more information, see Note 16 in the Financial Information section. This liability is not covered by current budgetary resources, and the Department will use future appropriations to cover these liabilities (see Note 14 in the Financial Information section). Federal Employee and Veteran’s Benefits increased in FY 2015 due to changes in the discount rate and actuarial assumptions related to mortality improvement, salary scale, and future cost of living.



Debt represents 24 percent of total liabilities, and results from Department of Treasury (Treasury) loans and related interest payable to fund FEMA’s National Flood Insurance Program (NFIP) and Disaster Assistance Direct Loan Program. Given the current premium rate structure, FEMA will not be able to pay its debt from the premium revenue alone; therefore, legislation will need to be enacted to provide funding to repay the Bureau of the Fiscal Service. This is discussed further in Note 15 in the Financial Information section.

Accounts payable, representing 4 percent of total liabilities, includes amounts owed to other federal agencies and the public for goods and services received by the Department.

Deferred revenue and advances represents amounts received by the Department for goods or services that have not been fully rendered, which are 4 percent of total liabilities.

Accrued payroll includes unpaid wages and benefits for current DHS employees, and represents 2 percent of total liabilities.

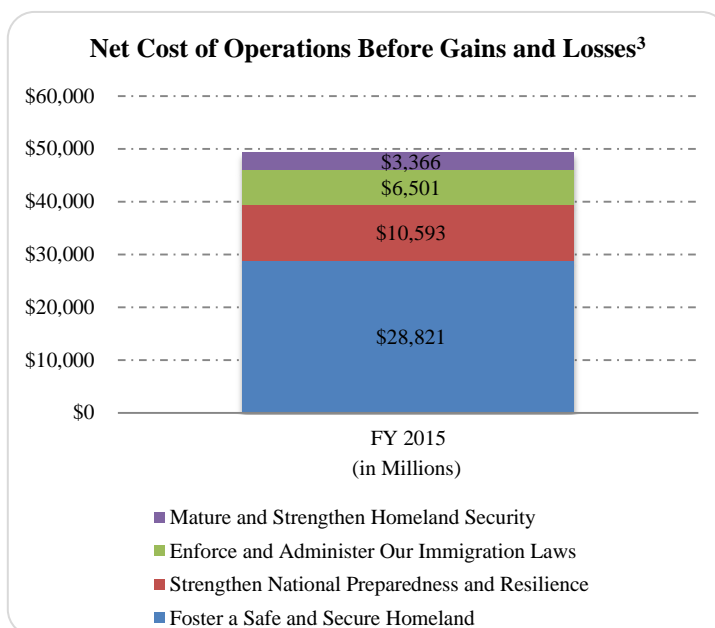
Other liabilities, comprising 8 percent of the Department’s liabilities, includes amounts due to the Treasury’s general fund, insurance liabilities, environmental liabilities, refunds and drawbacks, and other.

Statement of Net Cost

Net cost of operations represents the difference between the costs incurred and revenue earned by DHS programs. The Statement of Net Cost groups the missions and focus area(s) described in the DHS strategic plan into four major missions to allow the reader of the Statement of Net Cost to clearly see how resources are spent towards the common goal of a safe, secure, and resilient Nation.

The Department is presenting its FY 2015 Statement of Net Cost and related footnotes aligned to the DHS [FY 2014-2018 Strategic Plan](#). The FY 2014 Statement of Net Cost and related footnotes are aligned to the FY 2012-2016 Strategic Plan, which was in effect in FY 2014. Accordingly, the Department is not presenting the FY 2015 and FY 2014 Statements of Net Cost and related footnotes comparatively. Note 1.B, Basis of Presentation, shows the relationship between the Department’s five missions and the focus area in the DHS FY 2014-2018 Strategic Plan and the major missions presented in the Statements of Net Cost and related footnotes.

Foster a Safe and Secure Homeland, includes strategic plan missions 1, *Prevent Terrorism and Enhance Security*; 2, *Secure and Manage Our Borders*; and 4, and *Safeguard and Secure Cyberspace*. This major mission involves the security and prevention aspects of the DHS strategic plan, representing 59 percent of the Department’s net cost. *Strengthen National Preparedness and Resilience* is mission 5 of the strategic plan and represents 21 percent of total net costs. *Enforce and Administer Our Immigration Laws* is mission 3 of the strategic plan and represents 13 percent of total net costs. *Mature and Strengthen Homeland Security* is the focus area of the DHS strategic plan and represents 7 percent of the



³ The Department is not presenting the FY 2015 and FY 2014 Statements of Net Cost and related footnotes comparatively. Accordingly, only FY 2015 information is presented on this chart. For additional information, see Note 1.B, Basis of Presentation, in the Financial Information section.

Department’s net cost. Note 23 in the Financial Information section shows costs by responsibility segment aligned to the major missions.

During FY 2015, the Department earned approximately \$13.5 billion in revenue; this is an increase of about \$1.8 billion from \$11.7 billion as of September 30, 2014. Earned revenue increased in FY 2015 due to a legislative increase in TSA passenger fees collected from air travelers. The Department classifies revenue as either exchange (“earned”) or non-exchange revenue. Exchange revenue arises from transactions in which the Department and the other party receive value and that are directly related to departmental operations. The Department also collects non-exchange duties, taxes, and fee revenue on behalf of the Federal Government. This non-exchange revenue is presented in the Statement of Custodial Activity or Statement of Changes in Net Position, rather than the Statement of Net Cost.

Statement of Changes in Net Position

Net position represents the accumulation of revenue, expenses, budgetary, and other financing sources since inception, as represented by an agency’s balances in unexpended appropriations and cumulative results of operations on the Statement of Changes in Net Position. Financing sources increase net position and include, but are not limited to, appropriations, user fees, and excise taxes. The net costs discussed in the section above as well as transfers to other agencies decrease net position. Total net position decreased in FY 2015 by approximately \$3.4 billion because of additional net costs when compared to financing sources. This was mostly due to an increase in Federal Employee and Veteran’s Benefits costs because of the adoption of new actuarial data to calculate the liability.

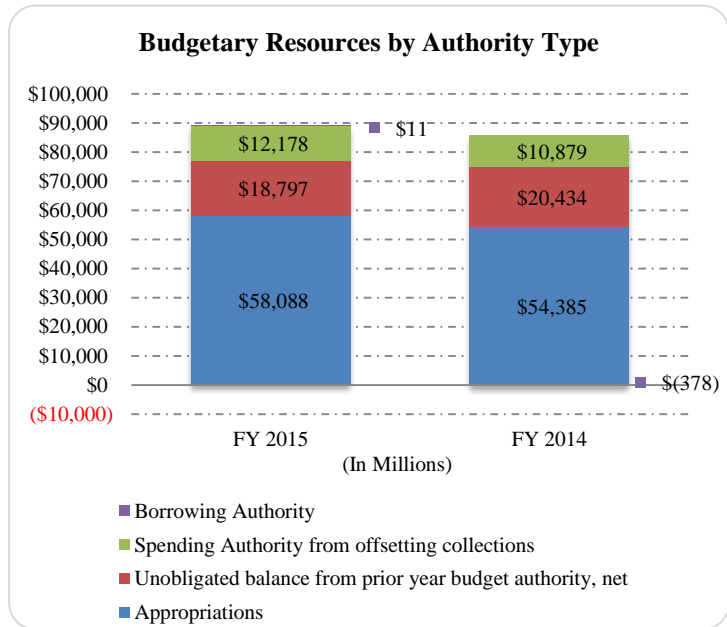
Statement of Budgetary Resources

This statement provides information on the status of the approximately \$89.1 billion in budgetary resources available to the Department during FY 2015.

The authority was derived from appropriations of \$58.1 billion, \$18.8 billion in authority carried forward from FY 2014, and \$12.2 billion in collections. The total amount of resources available increased by approximately \$3.8 billion from FY 2014 primarily due to an increase in refunds and drawbacks at CBP, and an increase in FEMA’s disaster funding levels.

As of September 30, 2015, \$16.2 billion of the \$89.1 billion was not yet obligated.

The \$16.2 billion represents \$12.9 billion in apportioned funds available for future use, and \$3.3 billion in unapportioned funds. Of the total budget authority available, the Department incurred a total of \$72.9 billion in obligations from salaries and benefits, purchase orders placed, contracts awarded, or similar transactions. These

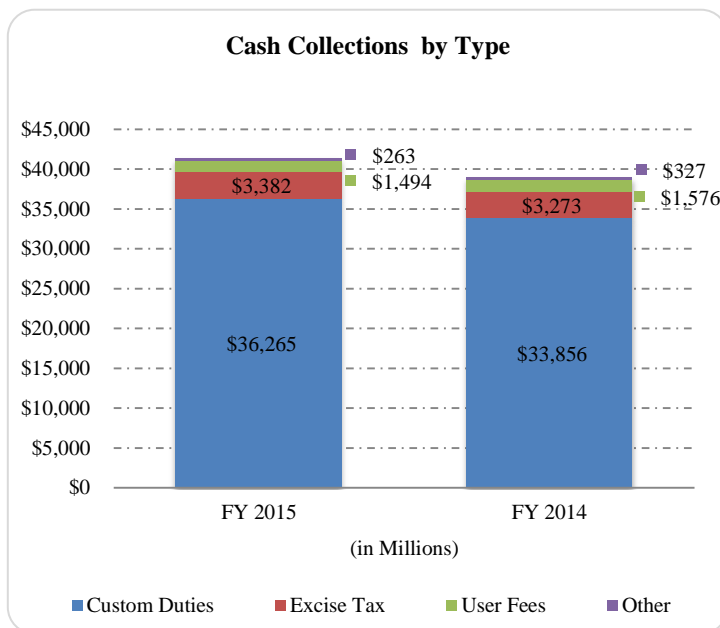


obligations will require payments during the same or future period. The increase in obligations incurred is mainly due to activity related to the construction of the National Bio and Agro-Defense Facility, and trade legislation for refunds and drawbacks claims at CBP.

Statement of Custodial Activities

This statement presents the revenue collected by the Department on behalf of others, and the disposition of that revenue to the recipient entities. Non-exchange revenue is either retained by the Department to further its mission or transferred to Treasury’s General Fund and other federal agencies.

Custom duties collected by CBP account for 88 percent of total cash collections. The remaining 12 percent is comprised of excise taxes, user fees, and various other fees. An example of non-exchange revenue for the Department includes user fees that CBP collects on behalf of the Federal Government. These fees are considered non-exchange because they are a result of the Federal Government’s sovereign powers rather than as a result of providing goods or services for a fee. Total cash collections increased by approximately \$2.4 billion in FY 2015. Although CBP collected less for harbor maintenance fees, overall increases in importing activity led to higher custom duties collected.



Stewardship Assets and Investments

The Department’s stewardship assets are maintained by the USCG, CBP, USCIS, TSA, FEMA, S&T and USSS. These heritage assets primarily consist of documents, historical artifacts, immigration and naturalization files, artwork, buildings, and structures. A heritage asset is any personal property that is retained by DHS because of its historic, cultural, educational, or artistic value as opposed to its current usefulness to carrying out the mission of the Department.

When a heritage asset is predominantly used for general government operations, the heritage asset is considered a multi-use heritage asset. The USCG has over 100 memorials, recreational areas, and other historical areas designated as multi-use heritage assets. CBP has four historical buildings and structures located in Puerto Rico, and FEMA has one training facility that is used by the Emergency Management Institute and the U.S. Fire Administration’s National Fire Academy for training in Emmitsburg, Maryland.

Stewardship investments are substantial investments made by the Federal Government for the benefit of the Nation. When incurred, stewardship investments are treated as expenses in calculating net cost, but they are separately reported as Required Supplementary Stewardship

Information to highlight the extent of investments that are made for long-term benefits. Included are investments in research and development, human capital, and non-federal physical property.

Limitations of Financial Statements

The principal financial statements have been prepared to report the financial position and results of operations of the Department, pursuant to the requirements of Title 31, United States Code, Section 3515(b) relating to financial statements of federal agencies. While the statements have been prepared from the books and records of the entity in accordance with generally accepted accounting principles for federal agencies and the formats prescribed by OMB, the statements are in addition to the financial reports used to monitor and control budgetary resources, which are prepared from the same books and records. The statements should be read with the realization that they are for a component of the Federal Government, a sovereign entity.

Other Key Regulatory Requirements

See the Other Information section for *Prompt Payment Act* and *Debt Collection Improvement Act of 1996* information.

Management Assurances

The Federal Managers' Financial Integrity Act, Federal Financial Management Improvement Act, and Department of Homeland Security Financial Accountability Act

DHS management is responsible for establishing, maintaining, and assessing internal control to provide reasonable assurance that the objectives of the *Federal Managers' Financial Integrity Act of 1982* (31 U.S. Code 3512, Sections 2 and 4) and the *Federal Financial Management Improvement Act of 1996* (Pub. L. 104-208) are met. In addition, the *Department of Homeland Security Financial Accountability Act* (Pub. L. 108-330) requires a separate management assertion and an audit opinion on the Department's internal control over financial reporting.

In FY 2006, the OMB revised Circular A-123 to address internal control reporting changes to align with private industry regulatory requirements. At that time, DHS management prepared a multi-year plan to implement its evaluation of controls over financial reporting as required under the revised guidance. Since FY 2006, DHS management has made significant improvements in management controls across DHS operations and financial management and reporting. Staff and management at Headquarters and in the Components have worked steadily and extensively to remediate operating and financial reporting controls such that the Department will be able to sustain its financial statement opinion and be able to achieve an opinion over internal control in the near future.

In FY 2011, DHS controls and financial management were improved such that DHS achieved its first opinion on the Balance Sheet and Statement of Custodial Activity. This was a major milestone for the Department. In FY 2012, DHS controls and financial management continued to improve such that the Department achieved its first qualified opinion on its full set of financial statements. Additionally, the Department was able to report a qualified reasonable assurance over internal control over financial reporting. In FY 2013, the Department achieved its first unmodified opinion on all its financial statements, and was able to provide a second consecutive qualified assurance over financial reporting controls. In FY 2014, the Department sustained the unmodified opinion on all financial statements and provided a third-consecutive qualified assurance over financial reporting controls. In FY 2015, the Department reduced the four remaining material weaknesses to three by remediating Budgetary Accounting to a reportable condition and achieved an unmodified opinion on all its financial statements. Additionally, DHS is able to provide a fourth consecutive qualified assurance over financial reporting controls. Much work remains to improve financial management and information technology in order to remediate the remaining material weaknesses in Financial Reporting, Property, Plant, and Equipment, and Information Technology and sustain these critical milestones over time and become more efficient.

In assessing the Department's operational and financial management controls, management executes annual assessments to evaluate the status of internal controls to support the Secretary's annual assurance statement. These annual assessments are part of a multi-year implementation plan and management is required to assess controls to determine the extent and materiality of the deficiencies.

A material weakness within internal control over financial reporting is defined as a reportable condition or combination of reportable conditions that results in more than a remote likelihood that a material misstatement of the financial statements or other significant financial reports will not be prevented or detected. To identify material weaknesses and nonconformance conditions, management used the following criteria:

- Merits the attention of the Executive Office of the President and the relevant congressional oversight committees;
- Impairs fulfillment of essential operations or mission;
- Deprives the public of needed services;
- Significantly weakens established safeguards against waste, loss, unauthorized use or misappropriation of funds, property, other assets, or conflicts of interest;
- Substantial noncompliance with laws and regulations; and
- Financial management systems conformance to government-wide systems requirements.

DHS instituted an Accountability Structure, which includes a Senior Management Council (SMC), the Risk Management and Assurance (RM&A) Division, and a Senior Assessment Team (SAT). The SMC approves the level of assurances for the Secretary's consideration and is comprised of the Department's Under Secretary for Management, Chief Financial Officer, Chief Readiness Support Officer, Chief Human Capital Officer, Chief Information Officer, Chief Information Security Officer, Chief Security Officer, and Chief Procurement Officer.

The RM&A Division seeks to integrate and coordinate internal control assessments with other internal control related activities and includes representatives from all DHS lines of business to address crosscutting internal control issues. Finally, the SAT, led by the Chief Financial Officer and overseen by RM&A, is comprised of senior-level financial managers assigned to carry out and direct Component-level internal control over financial reporting assessments.

Component Senior Leadership provided assurance statements to the SAT that serve as the primary basis for the Secretary's assurance statements. These assurance statements are also based on information gathered from various sources including management-initiated internal control assessments, program reviews, and evaluations. In addition, these statements consider the results of reviews, audits, inspections, and investigations performed by the DHS OIG and GAO.

Secretary's Assurance Statement

November 13, 2015



The Department of Homeland Security is committed to a culture of integrity, accountability, fiscal responsibility, and transparency. The Department's management team is responsible for establishing and maintaining effective internal control over the three internal control objectives: effectiveness and efficiency of operations; reliability of financial reporting; and compliance with applicable laws and regulations.

In accordance with the *Federal Managers' Financial Integrity Act of 1982 (FMFIA)* and the *Department of Homeland Security Financial Accountability Act*, I directed an evaluation of internal control at the Department in effect during the Fiscal Year (FY) ending September 30, 2015. This evaluation was conducted in accordance with Office of Management and Budget (OMB) Circular No. A-123, *Management's Responsibility for Internal Control*. The Department provides reasonable assurance that the objectives of FMFIA, Section 2 over non-financial operations have been achieved.

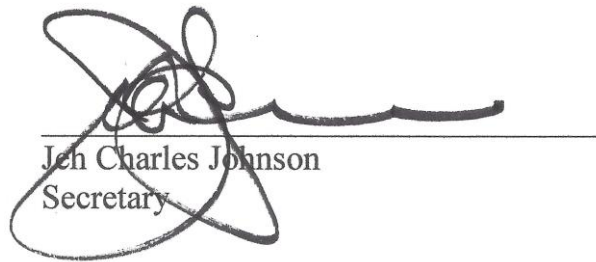
The Department has completed its FY 2015 evaluation of internal control over financial reporting, which includes safeguarding of assets and compliance with applicable laws and regulations, in accordance with OMB Circular A-123, Appendix A, and Departmental requirements. The Department provides reasonable assurance that our internal control over financial reporting were operating effectively as of September 30, 2015, with the exception of the three business areas: 1) Financial Reporting; 2) Property, Plant, and Equipment; and 3) Information Technology Controls and Systems Functionality, where material weaknesses have been identified and remediation is in process, as further described in the Other Information Section. In addition, DHS financial management systems do not fully conform to the objectives of FMFIA, Section 4, and the *Federal Financial Management Improvement Act of 1996 (FFMIA)*. The Department will continue its efforts to ensure that management control systems are in place to achieve the mission of the Department. In accordance with OMB guidance, the Department is executing incremental Component-level financial system modernization projects in order to deliver functionality that will enable full conformance with FFMIA. Specifically, the DHS Domestic Nuclear Detection Office will migrate to a shared service provider beginning in the first quarter of FY 2016. The DHS financial systems modernization concept streamlines and adjusts its IT financial portfolio so that the DHS Chief Financial Officer and Components have the flexibility to meet their mission and the changing demands for financial visibility and accountability.

The Department remains committed to financial stewardship by providing accurate, complete, and timely information to stakeholders for mission critical decisions. As a result, for the third consecutive year we have achieved an unmodified opinion on the Department's

financial statements on the FY 2015 full scope audit. We are dedicated to fully mitigating and eliminating the remaining material weaknesses so we can provide an unqualified assurance and subsequently achieve an unqualified audit opinion on internal control over financial reporting as required by law and regulation.

We will continue to ensuring that taxpayer dollars are managed with integrity, diligence, and accuracy, and that the systems and processes used for all aspects of financial management demonstrate the highest level of accountability and transparency.

Sincerely,



Jeh Charles Johnson
Secretary

Federal Financial Management Improvement Act

The Federal Financial Management Improvement Act of 1996 (FFMIA) requires federal agencies to implement and maintain financial management systems that comply substantially with:

- Federal financial management system requirements;
- Applicable federal accounting standards; and
- The U.S. Standard General Ledger at the transaction level.

In assessing compliance with FFMIA, the Department uses OMB guidance and considers the results of the OIG's annual financial statement audits and *Federal Information Security Management Act* (FISMA) compliance reviews. As reported in the Secretary's Management Assurance Statements, significant system improvement efforts are in progress to modernize, certify, and accredit all financial management systems to conform to government-wide requirements.

Financial Management Systems

Pursuant to the *Chief Financial Officers Act of 1990*, the DHS Chief Financial Officer (CFO) is responsible for developing and maintaining agency accounting and financial management systems to ensure systems comply with applicable accounting principles, standards, and requirements and with internal control standards. As such, the DHS CFO oversees and coordinates all financial system modernization efforts.

DHS has adopted a hybrid approach to modernizing financial management systems across the Department. Our approach includes:

- Expanding business intelligence and standardizing data across Components to quickly provide enterprise-level reporting; and
- Targeting investments in financial systems modernization in a cost-effective manner and minimizing duplication in infrastructure in accordance with emerging technologies and guidance, prioritizing essential system modernizations for the Components with the most critical need.

Appendix D to Circular No. A-123 defines new requirements effective in FY 2014 for determining compliance with the FFMIA. The goal of this Appendix is to transform our compliance framework so that it will contribute to efforts to reduce the cost, risk, and complexity of financial system modernizations. The objective of this approach will be to provide additional flexibility for federal agencies to initiate smaller-scale financial modernizations as long as relevant financial management outcomes (e.g., clean audits, proper controls, timely reporting) are maintained.

In accordance with OMB guidance, the Department is executing incremental Component-level financial system modernization projects in order to deliver functionality faster and reduce risks often associated with large, complex Information Technology (IT) projects. By splitting the projects into smaller, simpler segments with clear deliverables, the Department can ensure delivery of timely, well-managed solutions. The Department will also leverage existing infrastructure and evolving technologies, such as shared service providers and cloud-based solutions.

The Department has made great strides during the past year in our FSM initiative. The *Financial Systems Modernization Playbook* (Playbook) articulates the vision and actions the Department is undertaking to strengthen access to and the quality of financial information to support decision making. It communicates our plan for expanding business intelligence capability to provide enterprise-level information and for strengthening financial systems in a cost-effective manner. These standards will also strengthen internal controls throughout the Department to provide more efficient operations.

The Department has adopted a decentralized strategy and will modernize individual Component financial systems, as needed. This incremental approach is consistent with OMB guidance and will allow the Department to leverage existing shared service providers' proven systems and processes in concert with DHS-wide policy and standards for implementations, instead of making costly investments in new systems. The Department is working to ensure programs are planned and executed to meet reporting requirements, minimize costs for financial operations, improve compliance with financial management standards such as FFMIA, and make certain that financial management systems have management controls in place to support the DHS mission. Specific goals for FY 2016 include continuing to work with Components on FSM efforts with a focus on TSA, USCG, FEMA, ICE, and ICE customers. DNDO will migrate to the Interior Business Center's solution during the first quarter of FY 2016.

The DHS financial systems modernization concept streamlines and adjusts its IT financial portfolio so that the DHS CFO and Components have the flexibility to be able to meet their mission and the changing demands for financial visibility and accountability. FSM requires having an intelligent transition plan for each system and financial management capability. As part of the decentralized approach, DHS Components are conducting Alternatives Analysis prior to moving forward with their FSM efforts. Through the FSM initiative, the Department is working to improve existing financial systems to better meet FFMIA requirements. Components considering a shared service provider for their financial management system modernization will consult OMB A-123, Appendix D which is effective as of FY 2014 for the minimum requirements an external provider must demonstrate including FFMIA requirements.

Federal Information Security Modernization Act of 2014

FISMA provides a framework for ensuring effectiveness of security controls over information resources that support federal operations and assets, and provides a statutory definition for information security.

The Office of Inspector General's FY 2015 FISMA audit is pending completion at the time of this report's issuance. As such, the audit recommendations and Management's response to the recommendations will be provided when made available.



Financial Information

The *Financial Information* section demonstrates our commitment to effective stewardship over the funds DHS receives to carry out its mission, including compliance with relevant financial management legislation. It includes the *Independent Auditors' Report* on the Balance Sheets, Statements of Net Cost, Statements of Changes in Net Position, Statements of Budgetary Resources and Statements of Custodial Activity as well as the Department's *Agency Financial Statements* and accompanying *Notes to the Financial Statements*. The audit report is provided by KPMG LLP.

Message from the Chief Financial Officer

November 13, 2015



I am pleased to join Department of Homeland Security (DHS) Secretary Johnson in presenting the Fiscal Year (FY) 2015 Agency Financial Report (AFR). I am extremely proud of our financial management community for earning our third consecutive unmodified (clean) audit opinion on our consolidated financial statements. The Department was also able to provide qualified assurance that internal control over financial reporting was operating effectively.

This year, the Association of Government Accountants awarded the Department our second consecutive Certificate of Excellence in Accountability Reporting for our FY 2014 AFR as well as a Best-in-Class Award for our Summary of Performance. These achievements and

awards are proof of our hard work and commitment to financial management excellence. We sustained our clean financial statement opinion and moved closer to our goal of an unqualified (clean) audit opinion on internal control over financial reporting because of solid processes and procedures, outstanding leadership support, and a unified effort from the dedicated men and women across all of our management lines of business.

Components made significant progress this year toward remediating their internal control deficiencies related to budgetary accounting. Notably, the Federal Emergency Management Agency strengthened its processes for timely deobligation of undelivered orders. As a result, in FY 2015, the Department remediated our budgetary accounting internal control material weakness. This is a major milestone toward our goal of obtaining an unqualified (clean) audit opinion on internal control over financial reporting. Together, we have established manageable, sustainable, and auditable processes for reporting the Statement of Budgetary Resources, allowing us to remediate this long-standing material weakness. There are three remaining material weaknesses: Financial Reporting; Property, Plant and Equipment; and Information Technology Controls and System Functionality. We are committed to eliminating these weaknesses to achieve a clean audit opinion on internal control over financial reporting.

In order to achieve this goal, the Department implemented additional oversight for our internal control test work in FY 2015 to evaluate internal control design and operating effectiveness. Results confirmed that changes to processes and procedures led to improved internal controls. We are encouraged by this progress and will build on it. We will continue our ongoing remediation efforts and in FY 2016 DHS will initiate a Department-wide,

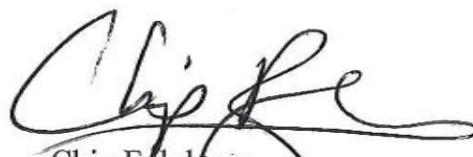
risk-based routine monitoring strategy. The risk-based monitoring will test key internal controls across the Department's major business processes and highlight current methods that work well, as well as areas for improvement.

The Department is dedicated to providing our stakeholders, including Congress and the taxpayer, with the most accurate, transparent and timely financial information possible. A major step toward this goal is modernizing financial management systems at Components with a critical business need. The Domestic Nuclear Detection Office's systems, including finance and acquisition management, will be the first to modernize by migrating to a federal shared service provider in early FY 2016. It is anticipated that the Transportation Security Administration and the U.S. Coast Guard financial management systems will be the next transition. These modernized systems will provide more accurate and timely financial information for decision making across the Homeland Security missions.

The Department of Homeland Security's FY 2015 AFR is our principal financial statement of accountability to the American people, the President of the United States, and the United States Congress. This section of the AFR provides detailed information about DHS's financial statements, significant accomplishments of our Components, the auditors' report and our response.

This document gives a comprehensive view of the Department of Homeland Security's financial activities and demonstrates how the Department manages taxpayer resources with integrity, accuracy, and the highest standard of accountability and transparency. We are dedicated to be responsible stewards of the taxpayer dollars appropriated to our Department and we stand firm in our commitment to sound financial management practices in support of the Homeland Security mission.

Sincerely,

A handwritten signature in black ink, appearing to read "Chip Fulghum", with a large, stylized flourish at the end.

Chip Fulghum
Deputy Under Secretary for Management and
Chief Financial Officer

Introduction

The principal financial statements included in this report are prepared pursuant to the requirements of the *Government Management Reform Act of 1994* (Pub. L. 103-356) and the *Chief Financial Officers Act of 1990* (Pub. L. 101-576), as amended by the *Reports Consolidation Act of 2000* (Pub. L. 106-531), and the *Department of Homeland Security Financial Accountability Act of 2004* (Pub. L. 108-330). Other requirements include the Office of Management and Budget (OMB) Circular No. A-136, *Financial Reporting Requirements*, as amended. The responsibility for the integrity of the financial information included in these statements rests with the management of DHS. KPMG LLP performed the audit of the Department's principal financial statements. The Independent Auditors' Report accompanies the principal financial statements.

The Department's principal financial statements consist of the following:

1. The Consolidated **Balance Sheets** present those resources owned or managed by the Department of Homeland Security (DHS) that represent future economic benefits (assets), amounts owed by DHS that will require payments from those resources or future resources (liabilities), and residual amounts retained by DHS comprising the difference (net position) as of September 30, 2015 and 2014.
2. The Consolidated **Statements of Net Cost** present the net cost of DHS operations for the fiscal years that ended on September 30, 2015 and 2014. DHS net cost of operations is the gross cost incurred by DHS less any exchange revenue earned from DHS activities and any gains or losses from pensions, other retirement benefits (ORB), and other post-employment benefits (OPEB).
3. The Consolidated **Statements of Changes in Net Position** present the change in the Department's net position resulting from the net cost of DHS operations, budgetary financing sources, and other financing sources for the fiscal years that ended on September 30, 2015 and 2014.
4. The Combined **Statements of Budgetary Resources** present how and in what amounts budgetary resources were made available to the Department during fiscal years 2015 and 2014, the status of these resources at September 30, 2015 and 2014, the changes in the obligated balance, and outlays of budgetary resources for the fiscal years that ended on September 30, 2015 and 2014.
5. The Consolidated **Statements of Custodial Activity** present the disposition of custodial revenue collected and disbursed by the Department on behalf of other recipient entities for the fiscal years that ended on September 30, 2015 and 2014.
6. The **Notes to the Financial Statements** provide detail and clarification for amounts on the face of the financial statements as of September 30, 2015 and 2014.

Financial Statements

U.S. Department of Homeland Security
Consolidated Balance Sheets
As of September 30, 2015 and 2014
(In Millions)

	2015	2014
ASSETS (Note 2)		
Intragovernmental		
Fund Balance with Treasury (Note 3)	\$ 59,553	\$ 59,041
Investments, Net (Note 5)	6,498	5,636
Accounts Receivable (Note 6)	323	333
Other (Note 13)		
Advances and Prepayments	806	1,009
Total Intragovernmental	\$ 67,180	\$ 66,019
Cash and Other Monetary Assets (Note 4)	24	48
Accounts Receivable, Net (Note 6)	1,324	1,576
Taxes, Duties, and Trade Receivables, Net (Note 7)	3,245	3,049
Direct Loans, Net (Note 8)	18	10
Inventory and Related Property, Net (Note 9)	2,016	1,993
General Property, Plant, and Equipment, Net (Note 11)	21,067	20,783
Other (Note 13)		
Advances and Prepayments	685	680
TOTAL ASSETS	\$ 95,559	\$ 94,158
Stewardship Property, Plant, and Equipment (Note 12)		
LIABILITIES (Note 14)		
Intragovernmental		
Accounts Payable	\$ 1,891	\$ 1,766
Debt (Note 15)	23,020	24,081
Other (Note 18)		
Due to the General Fund	3,361	3,110
Accrued FECA Liability	385	365
Other	245	351
Total Intragovernmental	\$ 28,902	\$ 29,673
Accounts Payable	2,066	2,253
Federal Employee and Veterans' Benefits (Note 16)	56,300	50,700
Environmental and Disposal Liabilities (Note 17)	469	656
Other (Notes 18, 19, 20, and 21)		
Accrued Payroll and Benefits	2,136	2,053
Deferred Revenue and Advances from Others	3,500	3,363
Insurance Liabilities	743	596

(Continued)

U.S. Department of Homeland Security
Consolidated Balance Sheets
As of September 30, 2015 and 2014
(In Millions)

	2015	2014
Refunds and Drawbacks	166	150
Other	2,342	2,372
Total Liabilities	\$ 96,624	\$ 91,816
Commitments and Contingencies (Notes 18, 19, 20, and 21)		
NET POSITION		
Unexpended Appropriations		
Unexpended Appropriations-Other Funds	\$ 46,485	\$ 46,838
Cumulative Results of Operations		
Cumulative Results of Operations-Funds from Dedicated Collections (Note 22)	(13,577)	(15,537)
Cumulative Results of Operations-Other Funds	(33,973)	(28,959)
Total Net Position	\$ (1,065)	\$ 2,342
 TOTAL LIABILITIES AND NET POSITION	 \$ 95,559	 \$ 94,158

The accompanying notes are an integral part of these statements.

U.S. Department of Homeland Security
Consolidated Statement of Net Cost
For the Year Ended September 30, 2015
(In Millions)

Major Missions (Note 23)	2015
<i>Foster a Safe and Secure Homeland</i>	
Gross Cost	\$ 34,362
Less Earned Revenue	(5,541)
Net Cost	28,821
<i>Enforce and Administer Our Immigration Laws</i>	
Gross Cost	10,211
Less Earned Revenue	(3,710)
Net Cost	6,501
<i>Strengthen National Preparedness and Resilience</i>	
Gross Cost	14,750
Less Earned Revenue	(4,157)
Net Cost	10,593
<i>Mature and Strengthen Homeland Security</i>	
Gross Cost	3,475
Less Earned Revenue	(109)
Net Cost	3,366
<i>Total Department of Homeland Security</i>	
Gross Cost	62,798
Less Earned Revenue	(13,517)
Net Cost Before (Gain)/Loss on Pension, ORB, or OPEB	
Assumption Changes	49,281
(Gain)/Loss on Pension, ORB, or OPEB Assumption (Note 16)	4,046
NET COST OF OPERATIONS	\$ 53,327

The accompanying notes are an integral part of these statements.

**U.S. Department of Homeland Security
Consolidated Statement of Net Cost
For the Year Ended September 30, 2014
(In Millions)**

Major Missions (Note 23)	<u>2014</u>
<i>Fostering a Safe and Secure Homeland</i>	
Gross Cost	\$ 29,338
Less Earned Revenue	<u>(4,118)</u>
Net Cost	<u>25,220</u>
<i>Enforcing and Administering Our Immigration Laws</i>	
Gross Cost	8,748
Less Earned Revenue	<u>(3,460)</u>
Net Cost	<u>5,288</u>
<i>Ensuring Resilience to Disasters</i>	
Gross Cost	13,935
Less Earned Revenue	<u>(3,809)</u>
Net Cost	<u>10,126</u>
<i>Providing Essential Support to National, Economic, and Homeland Security</i>	
Gross Cost	8,689
Less Earned Revenue	<u>(293)</u>
Net Cost	<u>8,396</u>
<i>Total Department of Homeland Security</i>	
Gross Cost	60,710
Less Earned Revenue	<u>(11,680)</u>
Net Cost Before (Gain)/Loss on Pension, ORB, or OPEB	
Assumption Changes	49,030
(Gain)/Loss on Pension, ORB, or OPEB Assumption (Note 16)	<u>(1,335)</u>
 NET COST OF OPERATIONS	 <u>\$ 47,695</u>

The accompanying notes are an integral part of these statements.

U.S. Department of Homeland Security
Consolidated Statement of Changes in Net Position
For the Year Ended September 30, 2015
(In Millions)

	2015			Consolidated Total
	Funds from Dedicated Collections	All Other Funds	Eliminations	
Cumulative Results of Operations				
Beginning Balances	\$ (15,537)	\$ (28,959)	\$ -	\$ (44,496)
Budgetary Financing Sources				
Appropriations Used	-	45,452	-	45,452
Non-exchange Revenue	2,127	1	-	2,128
Donations and Forfeitures of Cash and Cash Equivalents	229	25	-	254
Transfers In/Out without Reimbursement	(3,420)	2,905	-	(515)
Other Financing Sources				
Transfers In/Out without Reimbursement	(98)	64	-	(34)
Imputed Financing	135	1,314	163	1,286
Other	3,215	(1,513)	-	1,702
Total Financing Sources	2,188	48,248	163	50,273
Net Cost of Operations	(228)	(53,262)	(163)	(53,327)
Net Change	1,960	(5,014)	-	(3,054)
Cumulative Results of Operations	(13,577)	(33,973)	-	(47,550)
Unexpended Appropriations				
Beginning Balance	-	46,838	-	46,838
Budgetary Financing Sources				
Appropriations Received	-	46,436	-	46,436
Appropriations Transferred In/Out	-	441	-	441
Other Adjustments	-	(1,778)	-	(1,778)
Appropriations Used	-	(45,452)	-	(45,452)
Total Budgetary Financing Sources	-	(353)	-	(353)
Total Unexpended Appropriations	-	46,485	-	46,485
NET POSITION	\$ (13,577)	\$ 12,512	\$ -	\$ (1,065)

The accompanying notes are an integral part of these statements.

U.S. Department of Homeland Security
Consolidated Statement of Changes in Net Position
For the Year Ended September 30, 2014
(In Millions)

	2014			Consolidated Total
	Funds from Dedicated Collections	All Other Funds	Eliminations	
Cumulative Results of Operations				
Beginning Balances	\$ (17,263)	\$ (30,441)	\$ -	\$ (47,704)
Budgetary Financing Sources				
Other Adjustments	(10)	-	-	(10)
Appropriations Used	-	44,986	-	44,986
Non-exchange Revenue	1,931	9	-	1,940
Donations and Forfeitures of Cash and Cash Equivalents	3	-	-	3
Transfers In/Out without Reimbursement	(3,234)	2,754	-	(480)
Other	-	(6)	-	(6)
Other Financing Sources				
Transfers In/Out without Reimbursement	(56)	446	-	390
Imputed Financing	143	1,492	131	1,504
Other	3,108	(532)	-	2,576
Total Financing Sources	1,885	49,149	131	50,903
Net Cost of Operations	(159)	(47,667)	(131)	(47,695)
Net Change	1,726	1,482	-	3,208
Cumulative Results of Operations	(15,537)	(28,959)	-	(44,496)
Unexpended Appropriations				
Beginning Balances	-	47,853	-	47,853
Budgetary Financing Sources				
Appropriations Received	-	45,453	-	45,453
Appropriations Transferred In/Out	-	(17)	-	(17)
Other Adjustments	-	(1,465)	-	(1,465)
Appropriations Used	-	(44,986)	-	(44,986)
Total Budgetary Financing Sources	-	(1,015)	-	(1,015)
Total Unexpended Appropriations	-	46,838	-	46,838
NET POSITION	\$ (15,537)	\$ 17,879	\$ -	\$ 2,342

The accompanying notes are an integral part of these statements.

U.S. Department of Homeland Security
Combined Statements of Budgetary Resources
For the Years Ended September 30, 2015 and 2014
(In Millions)

	2015		2014	
	Budgetary	Non- Budgetary Credit Reform Financing Accounts	Budgetary	Non- Budgetary Credit Reform Financing Accounts
BUDGETARY RESOURCES				
Unobligated Balance Brought Forward, October 1	\$ 17,795	\$ 37	\$ 18,490	\$ -
Recoveries of Prior Year Unpaid Obligations	2,759	-	2,812	7
Other Changes in Unobligated Balance	(1,794)	-	(875)	-
Unobligated Balance from Prior Year Budget Authority, Net	18,760	37	20,427	7
Appropriations	58,088	-	54,385	-
Borrowing Authority (Note 25)	-	11	(410)	32
Spending Authority from Offsetting Collections	12,132	46	10,845	34
TOTAL BUDGETARY RESOURCES	\$ 88,980	\$ 94	\$ 85,247	\$ 73
STATUS OF BUDGETARY RESOURCES				
Obligations Incurred (Note 24)	\$ 72,811	\$ 41	\$ 67,452	\$ 36
Unobligated Balance, End Of Year				
Apportioned	12,900	53	14,277	37
Exempt from Apportionment	2	-	2	-
Unapportioned (Note 3)	3,267	-	3,516	-
Total Unobligated Balance, End of Year	16,169	53	17,795	37
TOTAL BUDGETARY RESOURCES	\$ 88,980	\$ 94	\$ 85,247	\$ 73
CHANGE IN OBLIGATED BALANCE				
Unpaid Obligations:				
Unpaid Obligations, Brought Forward, October 1	\$ 40,211	\$ 80	\$ 39,466	\$ 144
Obligations Incurred	72,811	41	67,452	36
Outlays, Gross	(66,494)	(38)	(63,885)	(93)
Actual Transfers, Unpaid Obligations, Net	(10)	-	(10)	-
Recoveries of Prior Year Unpaid Obligations	(2,759)	-	(2,812)	(7)
Unpaid Obligations, End of Year	43,759	83	40,211	80
Uncollected Payments:				
Uncollected Customer Payments From Federal Sources, Brought Forward, October 1	(1,692)	(72)	(1,715)	(131)
Change in Uncollected Customer Payments from Federal Sources	(1,015)	(4)	23	59
Uncollected Customer Payments from Federal Sources, End of Year	(2,707)	(76)	(1,692)	(72)
Obligated Balance, Start of Year, Net	\$ 38,519	\$ 8	\$ 37,751	\$ 13
Obligated Balance, End of Year, Net	\$ 41,052	\$ 7	\$ 38,519	\$ 8

(Continued)

U.S. Department of Homeland Security
Combined Statements of Budgetary Resources
For the Years Ended September 30, 2015 and 2014
(In Millions)

	2015		2014	
	Budgetary	Non- Budgetary Credit Reform Financing Accounts	Budgetary	Non- Budgetary Credit Reform Financing Accounts
BUDGET AUTHORITY AND OUTLAYS, NET				
Budget Authority, Gross	\$ 70,220	\$ 57	\$ 64,820	\$ 66
Actual Offsetting Collections	(11,231)	(115)	(11,013)	(124)
Change in Uncollected Customer Payments from Federal Sources	(1,015)	(4)	23	59
Budget Authority, Net	\$ 57,974	\$ (62)	\$ 53,830	\$ 1
Outlays	\$ 66,494	\$ 38	\$ 63,885	\$ 93
Actual Offsetting Collections	(11,231)	(115)	(11,013)	(124)
Outlays, Net	55,263	(77)	52,872	(31)
Distributed Offsetting Receipts	(9,978)	-	(7,823)	-
Agency Outlays, Net	\$ 45,285	\$ (77)	\$ 45,049	\$ (31)

The accompanying notes are an integral part of these statements.

U.S. Department of Homeland Security
Consolidated Statements of Custodial Activity
For the Years Ended September 30, 2015 and 2014
(In Millions)

	2015	2014
Revenue Activity (Note 29)		
Sources of Cash Collections:		
Duties	\$ 36,265	\$ 33,856
User Fees	1,494	1,576
Excise Taxes	3,382	3,273
Fines and Penalties	58	63
Interest	21	58
Miscellaneous	184	206
Total Cash Collections	41,404	39,032
Accrual Adjustments, Net	86	332
Total Custodial Revenue	41,490	39,364
Disposition of Collections		
Transferred to Others:		
Federal Entities:		
U.S. Department of Agriculture	11,131	10,339
Treasury General Fund Accounts	25,817	25,325
U.S. Army Corps of Engineers	1,429	1,510
Other Federal Agencies	35	44
Non-Federal Entities:		
Government of Puerto Rico	(164)	-
Government of the U.S. Virgin Islands	1	-
Other Non-Federal Entities	150	146
(Increase)/Decrease in Amounts Yet to be Transferred	110	464
Refunds and Drawbacks (Notes 18 and 29)	2,981	1,536
Total Disposition of Custodial Revenue	41,490	39,364
Net Custodial Activity	\$ -	\$ -

The accompanying notes are an integral part of these statements.

Notes to the Financial Statements

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Notes to the Financial Statements

1. *Summary of Significant Accounting Policies*

A. Reporting Entity

The Department was established by the *Homeland Security Act of 2002* (Pub. L. 107-296), dated November 25, 2002, as an executive department of the U.S. Federal Government. The Department leads efforts to achieve a safe, secure, and resilient homeland by countering terrorism and enhancing our security; securing and managing our borders; enforcing and administering our immigration laws; protecting our cybersystems and critical infrastructure; and ensuring resilience from disasters. In addition, the Department contributes in many ways to elements of broader United States national and economic security while also working to mature and strengthen the Department and the homeland security enterprise. The Department includes the following financial reporting Components¹:

- **U.S. Customs and Border Protection (CBP)**
- **U.S. Coast Guard (USCG)**
- **U.S. Citizenship and Immigration Services (USCIS)**
- **Federal Emergency Management Agency (FEMA)**
- **Federal Law Enforcement Training Centers (FLETC)**
- **National Protection and Programs Directorate (NPPD)**
- **U.S. Immigration and Customs Enforcement (ICE)**
- **Office of Health Affairs (OHA)**
- **Departmental Operations and Other**, including the Management Directorate (MGMT), the Office of the Secretary, the Office of Inspector General (OIG), the Domestic Nuclear Detection Office (DNDO), the Office of Intelligence and Analysis (I&A), and the Office of Operations Coordination and Planning (OPS)
- **U.S. Secret Service (USSS)**
- **Science and Technology Directorate (S&T)**
- **Transportation Security Administration (TSA)**

¹ Financial reporting Components are to be distinguished from direct report Components described in the Management's Discussion and Analysis, Mission and Organization.

B. Basis of Presentation

These financial statements are prepared to report the consolidated financial position, net cost of operations, changes in net position, custodial activity, and combined budgetary resources of the Department pursuant to the *Government Management Reform Act of 1994* and the *Chief Financial Officers Act of 1990*, as amended by the *Reports Consolidation Act of 2000* and the *DHS Financial Accountability Act of 2004*.

The Department's financial statements have been prepared from the accounting records of the Department based on U.S. generally accepted accounting principles (GAAP) and OMB Circular A-136, *Financial Reporting Requirements*, as amended. GAAP for federal entities are the standards prescribed by the Federal Accounting Standards Advisory Board, the official accounting standards-setting body of the Federal Government.

The Department's financial statements reflect the reporting of departmental activities, including appropriations received to conduct operations and revenue generated from operations. The financial statements also reflect the reporting of certain non-entity (custodial) functions performed by the Department on behalf of the Federal Government.

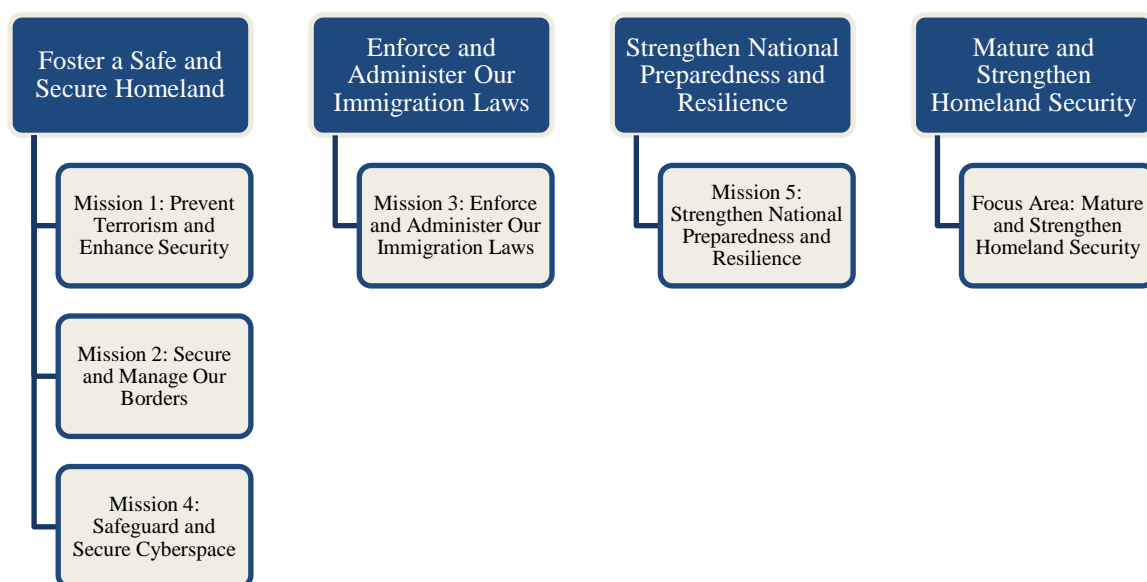
Intragovernmental assets and liabilities are derived from activity with other federal entities. All other assets and liabilities result from activities with parties outside the Federal Government, such as domestic and foreign persons, organizations, or governments. Intragovernmental earned revenue includes collections or revenue accruals from other federal entities, and intragovernmental costs are payments or expense accruals to other federal entities. Transactions and balances among the Department's Components have been eliminated in the consolidated presentation of the Balance Sheets, Statements of Net Cost, Statements of Changes in Net Position, and the Statements of Custodial Activity. The Statements of Budgetary Resources are reported on a combined basis; therefore, intradepartmental balances have not been eliminated.

While these financial statements have been prepared from the books and records of the Department in accordance with the formats prescribed by OMB, these financial statements are in addition to the financial reports used to monitor and control budgetary resources, which are prepared from the same books and records.

These financial statements should be read with the realization that they are for a component of the Federal Government, a sovereign entity, whose liabilities not covered by budgetary resources cannot be liquidated without the enactment of an appropriation, and that the payment of all liabilities other than for contracts, can be abrogated by the Federal Government acting in its capacity as a sovereign entity.

The Department presents its Statement of Net Cost by grouping the missions and focus area(s) described in the DHS strategic plan into four major missions. The consolidation of the missions and focus area(s) into four major missions allows the reader of the financial statements to see how resources are spent towards a common objective of a safe, secure, and more resilient America. The Department is presenting its Fiscal Year (FY) 2015 Statement of Net Cost and related footnotes aligned to the DHS FY 2014-2018 Strategic Plan. The FY 2014 Statement of Net Cost and related footnotes are aligned to the FY 2012-2016 Strategic Plan, which was in effect in FY 2014. Accordingly, the Department is not presenting the FY 2015 and FY 2014 Statements of Net Cost and related footnotes comparatively.

The diagram below shows the relationship between the Department’s missions and the focus area described in the DHS FY 2014-2018 Strategic Plan and the four major missions used to present the FY 2015 Statement of Net Cost and related disclosures:



C. Basis of Accounting

Transactions are recorded on an accrual and a budgetary basis of accounting. Under the accrual basis, revenue is recorded when earned, and expenses are recognized when a liability is incurred, regardless of when cash is exchanged. Budgetary accounting facilitates compliance with legal constraints and the controls over the use of federal funds. The balances and activity of budgetary accounts are used to prepare the Statements of Budgetary Resources. The Statements of Custodial Activity are reported using the modified cash basis. With this method, revenue from cash collections is reported separately from receivable accruals, and cash disbursements are reported separately from payable accruals.

D. Use of Estimates

Preparation of the consolidated financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of consolidated financial statements, and the reported amounts of revenue, claims and expenses during the reporting period. Actual results could differ from those estimates.

Significant estimates include: the year-end accruals of accounts and grants payable; contingent legal and environmental liabilities; accrued workers' compensation; accounts receivable; allowance for doubtful accounts receivable; allowances for obsolete operating materials and supplies (OM&S) balances; allocations of indirect common costs to construction-in-progress; capitalized property, plant, and equipment (PP&E); depreciation; subsidy re-estimates; deferred revenue; National Flood Insurance Program (NFIP) insurance liability; actuarial liabilities related to workers' compensation; actuarial liabilities related to military and other pension, retirement and post-retirement benefits; allowances for doubtful duties, fines, penalties, and certain non-entity receivables; and payables related to custodial activities and undeposited collections.

E. Entity and Non-Entity Assets

Entity assets are assets the Department has the authority to use in its operations. The authority to use funds in an entity's operations means either Department management has the authority to decide how funds are used or management is legally obligated to use funds to meet entity obligations (e.g., salaries and benefits).

Non-entity assets are assets held by the Department but not available for use by the Department. An example of a non-entity asset is the portion of Fund Balance with Treasury that consists of special and deposit funds, permanent appropriations, and miscellaneous receipts. Non-entity assets are offset by corresponding liabilities.

For additional information, see Note 2, Non-Entity Assets.

F. Fund Balance with Treasury

Fund Balance with Treasury represents the aggregate amount of the Department's accounts with the Department of the Treasury (Treasury) available to pay current liabilities and finance authorized purchases, except as restricted by law. The Department's Fund Balance with Treasury balances are primarily appropriated, revolving, trust, deposit, receipt, and special fund amounts remaining as of the end of the fiscal year. Fund Balance with Treasury does not include fiduciary amounts (see Note 1.Y., Fiduciary Activities).

For additional information, see Note 3, Fund Balance with Treasury.

G. Cash and Other Monetary Assets

The Department's cash and other monetary assets primarily consist of undeposited collections, imprest funds, cash used in undercover operations, cash held as evidence, cash held by insurance companies, and seized cash and monetary instruments.

The Department maintains cash in commercial bank accounts. Insurance companies receive and process certain receipts and disbursements on behalf of FEMA. Insurance companies hold cash from flood insurance premiums to be remitted to Treasury, as well as insurance claim payments to be distributed to the insured.

For additional information, see Note 4, Cash and Other Monetary Assets.

H. Investments, Net

Investments consist of Federal Government nonmarketable par value and nonmarketable market-based Treasury securities and are reported at cost or amortized cost net of premiums or discounts. Premiums or discounts are amortized into interest income over the terms of the investment using the effective interest method or the straight-line method, which approximates the interest method.

No provision is made for unrealized gains or losses on these securities because it is the Department's intent to hold these investments to maturity.

For additional information, see Note 5, Investments, Net.

I. Accounts Receivable, Net

Accounts receivable represent amounts due to the Department from other federal agencies and the public. In general, intragovernmental accounts receivable arise from the provision of goods and services to other federal agencies and are expected to be fully collected.

Accounts receivable due from the public typically result from various immigration and user fees, premiums and policy fees from insurance companies and policyholders, breached bonds, reimbursable services, oil spill cost recoveries, security fees, loans, grant programs and contracts.

Public accounts receivable are presented net of an allowance for doubtful accounts, which is based on analyses of debtors' ability to pay, specific identification of probable losses, aging analysis of past-due receivables, or historical collection experience.

Taxes, duties, and trade receivables consist of duties, user fees, fines and penalties, refunds and drawback overpayments, and interest associated with import/export activity, which have been established as a specifically identifiable, legally enforceable claim which remain uncollected as of year-end.

For additional information, see Note 6, Accounts Receivable, Net, Note 7, Taxes, Duties, and Trade Receivables, Net, and Note 22, Funds from Dedicated Collections.

J. Advances and Prepayments

Intragovernmental advances, presented as a component of other assets in the accompanying Balance Sheets, consist primarily of disaster recovery and assistance advances to other federal agencies.

Advances and prepayments to the public, presented as a component of other assets in the accompanying Balance Sheets, consist primarily of disaster recovery and assistance grants to states, allowances and commission expenses to insurance companies, and other grant activity.

The allowances and commission expenses are amortized over the life of the policy. Disaster recovery and assistance grant advances are expensed as they are used by the recipients. Advances are made within the amount of the total grant obligation.

For additional information, see Note 13, Other Assets.

K. Direct Loans, Net

Direct loans are loans issued by the Department to local governments. FEMA, the only DHS Component with loan activity, operates the Community Disaster Loan Program to support local governments that have suffered a substantial loss of tax and other revenue as a result of a major disaster and demonstrate a need for federal financial assistance in order to perform their municipal operating functions. Under the program, FEMA transacts direct loans to local governments that meet statutorily set eligibility criteria. Loans are accounted for as receivables as funds are disbursed.

All of the Department's loans are post-1991 obligated direct loans, and the resulting receivables are governed by the *Federal Credit Reform Act of 1990* (FCRA) (Pub. L. 101-508). Under FCRA, for direct loans disbursed during a fiscal year, the corresponding receivable is adjusted for subsidy costs. Subsidy costs are estimated long-term costs to the Federal Government for its loan programs. The subsidy cost is equal to the present value of the estimated cash outflows over the life of the loans minus the present value of the estimated cash inflows, discounted at the applicable Treasury interest rate. Administrative costs such as salaries and contractual fees are not included. Subsidy costs can arise from interest rate differentials, interest subsidies, delinquencies and defaults, and other cash flows. The Department calculates the subsidy costs based on a subsidy calculator model created by OMB.

Loans receivable are recorded at the present value of the estimated net cash flows. The difference between the outstanding principal of the loans and the present value of their net cash inflows is recorded in the allowance for subsidy, which is estimated and adjusted annually, as of year-end. Interest receivable is the total interest that has accrued on each of the outstanding loans, less any cancellations that may have been recorded due to the FEMA cancellation policy as described in 44 Code of Federal Regulations (CFR) Section 206.366.

For additional information, see Note 8, Direct Loans, Net.

L. Inventory and Related Property, Net

OM&S consist primarily of goods, including reparable spare parts, consumed during the maintenance of assets used to perform DHS missions, including vessels, small boats, electronic systems, and aircraft.

OM&S managed by the USCG inventory control points, consist of consumable and reparable items that are valued at historical cost using a moving average cost and accounted for using the consumption method. OM&S reparable items that are in a "held for repair" status are recorded at historical cost with an allowance for the cost of the repair. Items that are no longer usable by the Department are categorized as excess, obsolete, and unserviceable OM&S, and valued based on moving average price.

OM&S held at CBP sites consists of aircraft parts, vessel parts, and Office of Technology Innovation and Acquisition (OTIA) parts and CBP uniforms to be used in CBP's operations. Aircraft and OTIA parts and materials are recorded at average unit cost. Vessel parts and uniforms are recorded using the first-in/first-out valuation method. Both methods approximate actual

acquisition costs. The cost of the repairs for OM&S reparable items that are in a “held for repair” status is recorded using the direct method.

Inventory is tangible personal property held for sale or used in the process of production for sale. Inventories on hand at year-end are stated at cost using standard price/specific identification, first-in/first-out, or moving average cost methods, which approximates historical cost. Revenue on inventory sales and associated cost of goods sold are recorded when merchandise is sold to the end user. Department inventories consist primarily of the USCG Supply Fund—which provides uniform clothing, subsistence provisions, and fuel—and the USCG Industrial Fund, which provides inventory for the repair of USCG and other government agency ships and vessels.

Stockpile materials are critical materials held due to statutory requirements for use in national emergencies. The Department’s stockpile materials held by FEMA include goods that would be used to respond to national disasters (e.g., water, meals, cots, blankets, tarps, and blue roof sheeting). Inventory at year-end is stated at historical cost using the weighted average method.

For additional information, see Note 9, Inventory and Related Property, Net.

M. Seized and Forfeited Property

Seized property falls into two categories: nonprohibited and prohibited.

Nonprohibited seized property includes items that are not inherently illegal to possess or own, such as monetary instruments, real property, and tangible personal property of others. Nonprohibited seized and forfeited property is reported by the Treasury Forfeiture Fund.

Prohibited seized property includes illegal drugs, contraband, and counterfeit items that cannot legally enter into the commerce of the United States. Prohibited seized property results primarily from criminal investigations and passenger/cargo processing. Prohibited seized property is not considered an asset of the Department and is not reported as such in the Department’s financial statements. However, the Department has a stewardship responsibility until the disposition of the seized items is determined (i.e., judicially or administratively forfeited or returned to the entity from which it was seized).

Forfeited property is seized property for which the title has passed to the Federal Government. Prohibited forfeited items such as counterfeit goods, narcotics, or firearms are held by the Department until disposed of or destroyed.

An analysis of changes in prohibited seized and forfeited property is presented in Note 10, Seized and Forfeited Property.

N. General Property, Plant, and Equipment, Net

The Department's PP&E consists of aircraft, vessels, vehicles, land, structures, facilities, leasehold improvements, software, information technology, and other equipment. PP&E is recorded at actual or estimated cost. In cases where historical cost information is not maintained, PP&E is capitalized using an estimated cost methodology consistent with Statement of Federal Financial Accounting Standards (SFFAS) No. 35, *Estimating the Historical Cost of General Property, Plant, and Equipment*. The Department capitalizes PP&E acquisitions when the cost equals or exceeds an established threshold and has a useful life of two years or more.

Costs for construction projects are recorded as construction-in-progress until the asset is placed in service. Costs are valued at actual (direct) costs plus applied overhead and other indirect costs. A portion of the construction-in-progress balance may be estimated to accrue amounts for work completed but not yet recorded. The estimate is calculated by applying the percentage of work completed on a construction project to the associated undelivered orders. For unique or uncommon assets, formal appraisals are conducted to determine acquisition cost. The Department owns some of the buildings in which Components operate. The majority of other buildings are provided by the General Services Administration (GSA), which charges rent equivalent to the commercial rental rates for similar properties.

Internal-use software includes purchased commercial off-the-shelf (COTS) software, contractor-developed software, and internally developed software. For COTS software, the capitalized costs are equal to the amount paid to the vendor for the software. For contractor-developed software, the capitalized costs include the amount paid to a contractor to design, program, install, and implement the software. For internally developed software, capitalized costs include the full costs (direct and indirect) incurred during the software development phase. Costs incurred during the preliminary design and post-implementation/operational phases are expensed in the period incurred.

The schedule below shows a summary of the range of capitalization thresholds used by DHS Components. DHS policy allows Components to continue using legacy capitalization thresholds and Component-specific policies for assets acquired prior to October 1, 2007. For assets acquired on or after October 1, 2007, Components use the DHS capitalization policy unless adopting it would cause a material misstatement of the standalone financial statements, or it would cause the Component to be noncompliant with GAAP. Bulk purchases are subject to a \$1 million capitalization threshold, unless one of the above Component criteria is met, which would require the use of Component-specific thresholds.

The ranges of capitalization thresholds and service life used by Components, by primary asset category, are as follows:

Asset Description	Capitalization Threshold	Useful Life
Land	Zero to \$200,000	Not Applicable
Improvements to land	Zero to \$200,000	3 years to 50 years
Buildings, Other Structures and Facilities	\$50,000 to \$200,000	10 years to 50 years
Equipment	Zero to \$200,000	3 years to 76 years
Capital leases and leasehold improvements	\$50,000 to \$200,000	2 years to 30 years
Software	\$50,000 to \$750,000	3 years to 13 years

The Department begins to recognize depreciation expense once the asset has been placed in service. Depreciation is calculated on a straight-line method for all asset classes over their estimated useful lives. Land is not depreciated. Leasehold improvements are depreciated over the shorter of the term of the remaining portion of the lease or the useful life of the improvement. Buildings and equipment acquired under capital leases are amortized over the lease term. Amortization of capitalized software is calculated using the straight-line method and begins on the date of acquisition if purchased, or when the module or component has been placed in use (i.e., successfully installed and tested) if contractor or internally developed. There are no restrictions on the use or convertibility of general PP&E.

For additional information, see Note 11, General Property, Plant, and Equipment, Net, and Note 19, Leases.

O. Stewardship Property, Plant, and Equipment

Stewardship PP&E includes heritage assets that generally are not included in general PP&E presented on the Balance Sheet. Heritage assets are unique due to their historical or natural significance; cultural, educational, or artistic importance; or significant architectural characteristics. In general, heritage assets are expected to be preserved indefinitely. The Department's heritage assets are maintained by the USCG, CBP, USCIS, TSA, FEMA, S&T, and USSS. These heritage assets consist of documents, historical artifacts, immigration and naturalization files, artwork, buildings, and structures. The cost of improving, reconstructing, or renovating heritage assets is recognized as an expense in the period incurred. Similarly, the cost to acquire or construct a heritage asset is recognized as an expense in the period incurred. Due to their nature, heritage assets are not depreciated because matching costs with specific periods would not be meaningful.

Heritage assets can serve two purposes: a heritage function and a general government operational function. If a heritage asset serves both purposes, but is predominantly used for general government operations, the heritage asset is considered a multi-use heritage asset, which is depreciated and included in general PP&E on the Balance Sheet. The Department depreciates its multi-use heritage assets over their useful life. The Department's multi-use heritage assets consist of buildings and structures, memorials, and recreation areas owned by CBP, USCG, and FEMA.

For additional information, see Note 12, Stewardship Property, Plant, and Equipment.

P. Liabilities

Liabilities represent the probable and measurable future outflow or other use of resources as a result of past transactions or events. Liabilities covered by budgetary resources are those liabilities for which Congress has appropriated funds or for which funding is otherwise available to pay amounts due. Liabilities not covered by budgetary or other resources represent amounts owed in excess of available congressionally appropriated funds or other amounts, where there is no certainty that the appropriations will be enacted. The Federal Government, acting in its sovereign capacity, can annul liabilities of the Department arising from any transaction or event other than contracts.

Q. Contingent Liabilities

The Department accrues contingent liabilities where a loss is determined to be probable and the amount can be reasonably estimated. The Department discloses contingent liabilities where the conditions for liability recognition have not been met and the likelihood of unfavorable outcome is more than remote. Contingent liabilities considered remote are generally not disclosed unless they involve guarantees, in which case the nature of the guarantee is disclosed.

For additional information, see Note 21, Commitments and Contingent Liabilities.

Environmental Cleanup Costs. Environmental liabilities consist of environmental remediation, cleanup, and decommissioning. The Department is responsible for remediating its sites with environmental contamination and is party to various administrative proceedings, legal actions, and tort claims that may result in settlements or decisions adverse to the Federal Government. The liability for environmental remediation is an estimate of costs necessary to bring a known contaminated asset into compliance with applicable environmental standards. Accruals for environmental cleanup costs are the costs of removing, containing, and/or disposing of hazardous wastes or materials that, because of quantity, concentration, or physical or chemical characteristics, may pose a substantial present or potential hazard to human health or the environment.

For all PP&E in service as of October 1, 1997, the Department recognizes the estimated total cleanup costs associated with the PP&E when the cleanup costs are probable and reasonably estimable. The estimate may be subsequently adjusted for material changes due to inflation/deflation or changes in regulations, cleanup plans, or technology. The applicable costs of decommissioning the Department's existing and future vessels are considered cleanup costs.

For additional information, see Note 17, Environmental and Disposal Liabilities.

R. Liabilities for Grants and Cooperative Agreements

The Department awards grants and cooperative agreements to state and local governments, universities, nonprofit organizations, and private-sector companies to build their capacity to respond to disasters and emergencies; conduct research into preparedness; enhance and ensure the security of passenger and cargo transportation by air, land, or sea; and support other Department-related activities. The Department estimates the year-end grant and cooperative agreement accrual for unreported and unpaid recipient expenditures using historical disbursement data in compliance with Federal Financial Accounting Technical Release 12, *Accrual Estimates for Grant Programs*.

Grants and cooperative agreement liabilities are recorded as grants payable to the public and reported as Other Liabilities in the accompanying Balance Sheets.

S. Insurance Liabilities

Insurance liabilities are primarily the result of the Department's sale or continuation-in-force of flood insurance policies within the NFIP, which is managed by FEMA. The NFIP insurance liability represents an estimate based on the loss and loss adjustment expense factors inherent to the NFIP Insurance Underwriting Operations, including trends in claim severity and frequency. These estimates are routinely reviewed, and adjustments are made as deemed necessary. Due to the high number of variables that influence projection of the ultimate payments to cover insurance liabilities, actual incurred losses and loss adjustment expenses may not conform to the assumptions inherent in the estimation of the liability. Periodically, the ultimate settlement of losses and the related loss adjustment expenses may vary substantially from the estimate reported in the financial statements.

The *Biggert-Waters Flood Insurance Reform Act of 2012* (Pub. L. 112-141) and the *Homeowner Flood Insurance Affordability Act* (Pub. L. 113-89) amended the *National Flood Insurance Act of 1968* to extend the NFIP, and the financing for it, through FY 2017, and establishes a National Flood Insurance Reserve Fund to meet the expected future obligations of the NFIP. The *Homeowners Flood Insurance Affordability Act of 2014* repeals and modifies certain provisions of the *Biggert-Waters Flood Insurance Reform Act of 2012*, and requires an annual surcharge on every new or renewed NFIP policy.

Subsidized rates have been charged on a countrywide basis for certain classifications of the insured. These subsidized rates produce a premium less than the loss and loss adjustment expenses expected to be incurred in a historical average loss year. Subsidized rates are used to provide affordable insurance on construction or substantial improvements started on or before December 31, 1974, or before the effective date of the initial Flood Insurance Rate Map (i.e., an official map of a community on which NFIP has delineated both the special hazard areas and the nonsubsidized premium zones applicable to the community).

For additional information, see Note 18, Other Liabilities, and Note 20, Insurance Liabilities.

T. Debt and Borrowing Authority

Debt is reported within Intragovernmental Liabilities and results from Treasury loans and related interest payable to fund NFIP and Disaster Assistance Direct Loan Program (DADLP) operations of FEMA. Most of this debt is not covered by current budgetary resources. Although NFIP premium rates are generally established with the intent of generating sufficient premiums, premiums collected by FEMA for the NFIP based on subsidized rates are not sufficient to cover the debt repayments (see Note 1.S, Insurance Liabilities). Legislation will need to be enacted to provide funding to repay Treasury's Bureau of the Fiscal Service (BFS) or to forgive the debt.

Borrowing authority, to the extent of existing obligations, is in budgetary status for use by FEMA for NFIP purposes, and community disaster loans (CDLs), and transfers have been made to the Fund Balance with Treasury for these purposes.

For more information, see Note 15, Debt, and Note 25, Available Borrowing Authority.

U. Accrued Payroll and Benefits

Accrued Payroll. Accrued payroll consists of salaries, wages, and other compensation earned by employees but not disbursed as of September 30. The liability is estimated for reporting purposes based on historical pay information.

Leave Program. Earned annual and other vested compensatory leave is accrued as it is earned and reported on the Balance Sheet. The liability is reduced as leave is taken. Each year, the balances in the accrued leave accounts are adjusted to reflect the liability at current pay rates and leave balances. Sick leave and other types of nonvested leave are not earned benefits. Accordingly, nonvested leave is expensed when used.

Federal Employees Compensation Act. The *Federal Employees Compensation Act* (FECA) (Pub. L. 103-3) provides income and medical cost protection to covered federal civilian employees injured on the job, to employees who have incurred work-related occupational diseases, and to beneficiaries of employees whose deaths are attributable to job-related injuries or occupational diseases. The FECA program is administered by the Department of Labor (DOL), which pays valid claims and subsequently seeks reimbursement from the Department for these paid claims.

The FECA liability consists of two elements. The first element, accrued FECA liability, is based on actual claims paid by DOL but not yet reimbursed by the Department. The Department reimburses DOL for actual claims as funds are appropriated for this purpose. In general, there is a two- to three-year period between payment by DOL and reimbursement to DOL by the Department. As a result, the Department recognizes an intragovernmental liability for the actual claims paid by DOL and to be reimbursed by the Department.

The second element, actuarial FECA liability, is the estimated liability for future benefit payments and is recorded as a component of federal employee and veterans' benefits. The actuarial FECA liability includes the expected liability for death, disability, medical, and miscellaneous costs for approved compensation cases. DOL determines the actuarial FECA liability annually, as of September 30, using an actuarial method that considers historical benefit payment patterns, wage inflation factors, medical inflation factors, and other variables. The projected annual benefit payments are discounted to present value using the OMB economic assumptions for 10-year Treasury notes and bonds. The actuarial FECA liability is not covered by budgetary resources and will require future funding.

For additional information regarding accrued FECA liability, payroll, and leave, see Note 18, Other Liabilities. For more information on the actuarial FECA liability, see Notes 1.V and Note 16, Federal Employee and Veterans' Benefits.

V. Federal Employee and Veterans' Benefits

The Department's federal employee and veterans' benefits primarily consist of the USCG's Military Retirement System (MRS), USCG Military Health System (MHS), USSS's Uniformed Division and Special Agent Pension, other civilian employees' pension programs, other retirement benefits (ORB), and other post-employment benefits (OPEB).

The Department recognizes liabilities and expenses for MRS, MHS, and Uniformed Division and Special Agent Pension. Gains and losses from changes in long-term assumptions used to measure these liabilities are reported as a separate line item on the Statement of Net Cost, consistent with SFFAS No. 33, *Pensions, Other Retirement Benefits, and Other Postemployment Benefits: Reporting the Gains and Losses from Changes in Assumptions and Selecting Discount Rates and Valuation Dates*. Civilian employees' pension programs, ORB, and OPEB are administered by the Office of Personnel Management (OPM) and do not represent a liability for the Department.

Military Retirement System. The MRS is a defined benefit plan that includes pension benefits, disability benefits, and survivor benefits and covers all retired active duty and reserve military members of the USCG. The plan is a pay-as-you-go system funded through annual appropriations. The actuarial accrued liability is the portion of the present value of the future benefits expected to be paid that is attributed to past service (service by participants rendered prior to the date of determination). The remaining portion of that present value is attributed to future service (service by participants rendered on or after the date of determination) and is the present value of the future employer normal costs. The normal cost (current period expense) and the attribution of the present value of the future benefits between past service and future service are determined using the individual entry age normal actuarial cost method.

Military Health System. There are two categories of the military healthcare liability for the USCG retirees and beneficiaries. The first category of military healthcare liability is for the Medicare-eligible USCG military retirees and beneficiaries. The Department of Defense (DOD) is the administrative entity for the Medicare-Eligible Retiree Health Care Fund (MERHCF) and, in accordance with SFFAS No. 5, *Accounting for Liabilities of the Federal Government*, is required to recognize the liability on the MERHCF's financial statements. The USCG makes annual payments to fund benefits for the current active duty members and their spouses who will receive benefits when they reach Medicare-eligibility. The future cost and liability of the MERHCF is determined using claim factors and claims cost data developed by DOD, adjusted for USCG retiree and actual claims experience. The DOD Board of Actuaries calculates all MERHCF assumptions in accordance with SFFAS No. 33, and the Defense Finance and Accounting Service provides accounting and investment services for the fund. The USCG receives per-member amounts (reserve and active duty member amounts separately) to be contributed to the MERHCF from the DOD Board of Actuaries office and pays its share, depending on its demography.

The second category of military healthcare liability is for non-Medicare-eligible retirees and beneficiaries. The MHS is a post-retirement medical benefit plan that covers all active component and reserve component members of the USCG. The accrued MHS liability is for the healthcare of non-Medicare-eligible retirees and beneficiaries. The USCG is the administrative entity for MHS, and in accordance with SFFAS No. 5, recognizes the liability on its financial statements. The actuarial accrued liability is the portion of the present value of the future benefits expected to be paid under the plan's provisions. Benefits are funded on a pay-as-you-go basis through annual appropriations.

The discount rates used to measure the MRS and MHS actuarial liabilities for USCG are based on the seven-year average historical rates of return on marketable Treasury securities at September 30 of each year. The rates used in this average are the rates for securities that will mature on the dates on which future benefit payments are expected to be made.

Uniformed Division and Special Agent Pension. The District of Columbia Police Officers' and Firefighters' Retirement Plan (the DC Pension Plan) is a defined benefit plan that covers USSS Uniformed Division and Special Agents hired as civilians prior to January 1, 1984, and eligible for transfer to the DC Pension Plan. Uniformed Division and Special Agents hired after that date are covered as law enforcement agents by the Federal Employees Retirement System (FERS) basic annuity benefit, FERS revised annuity benefit, or FERS further revised annuity benefit, as appropriate. The DC Pension Plan makes benefit payments to retirees and/or their beneficiaries. USSS receives permanent, indefinite appropriations each year to pay the excess of benefit payments over salary deductions. The DC Pension Plan is a pay-as-you-go system funded through annual appropriations. USSS calculates pension liability using a discount rate assumption for present value of future benefits in accordance with SFFAS No. 5 and SFFAS No. 33. The unfunded accrued liability is actuarially determined by subtracting the present value of future employer/employee contributions, as well as any plan assets, from the present value of future cost of benefits. SFFAS No. 5 permits the use of actuarial cost methods other than the aggregate entry age normal actuarial cost method if the difference is not material.

For more information on MRS, MHS, Uniformed Division and Special Agent Pension, and the actuarial assumptions used to compute the accrued pension and healthcare liabilities, see Note 16, Federal Employee and Veterans' Benefits.

Civilian Pension, Other Retirement Benefits, and Other Post-Employment Benefits. The Department recognizes the full annual cost of its civilian employees' pension benefits; however, the assets of the plan and liability associated with pension costs are recognized by OPM rather than the Department. Accordingly, the Department does not display gains and losses from changes in long-term assumptions used to measure these liabilities on the Statement of Net Cost.

Most DHS employees hired prior to January 1, 1984, participate in the Civil Service Retirement System (CSRS), to which the Department contributes 7 percent of base pay for regular CSRS employees and 7.5 percent of base pay for law enforcement agents. FERS and Social Security cover the majority of employees hired after December 31, 1983. Employees hired between January 1, 1984 and December 31, 2012 are covered by the FERS basic annuity benefit. For the FERS basic annuity benefit, the Department contributes 13.2 percent of base pay for regular FERS employees and 28.8 percent for law enforcement agents. Employees hired between January 1, 2013 and December 31, 2013 are covered by the FERS revised annuity benefit; employees hired after December 31, 2013 are covered by the FERS further revised annuity benefit. For the FERS revised annuity benefit and the further revised annuity benefit, the Department contributes 11.1 percent of base pay for regular FERS employees and 26.5 percent for law enforcement agents. A primary feature of FERS is that it also offers a defined contribution plan (Federal Thrift Savings Plan) to which the Department automatically contributes one percent of base pay and matches employee contributions up to an additional four percent of base pay. The Department also contributes the employer's Social Security matching share for FERS participants.

Similar to CSRS and FERS, OPM reports the liability for future payments to retired employees who participate in the Federal Employees Health Benefits Program and Federal Employees Group Life Insurance Program. The Department reports both the full annual cost of providing these ORB for its retired employees and reporting contributions made for active employees. In addition, the Department recognizes the cost for OPEB, including all types of benefits provided to former or inactive (but not retired) employees, their beneficiaries, and covered dependents.

The difference between the full annual cost of CSRS and FERS retirement, ORB, and OPEB and the amount paid by the Department is recorded as an imputed cost and offsetting imputed financing source in the accompanying financial statements.

W. Funds from Dedicated Collections

Funds from dedicated collections are financed by specifically identified revenue, provided to the government by non-federal sources, often supplemented by other financing sources, which remain available over time. These specifically identified revenue and other financing sources are required by statute to be used for designated activities, benefits, or purposes and must be accounted for separately from the Federal Government's general revenue.

Non-exchange revenue and other financing sources from funds from dedicated collections, including net cost of operations, are shown separately on the Statements of Changes in Net Position. The portion of cumulative results of operations attributable to funds from dedicated collections is shown separately on both the Statements of Changes in Net Position and the Balance Sheets.

For additional information, see Note 22, Funds from Dedicated Collections.

X. Revenue and Financing Sources

Appropriations. The Department receives the majority of funding to support its programs through congressional appropriations. The Department receives annual, multi-year, and no-year appropriations that may be used, within statutory limits, for operating and capital expenditures. Additional funding is obtained through exchange revenue, non-exchange revenue (including donations from the public), and transfers-in.

The Department also has permanent indefinite appropriations that result from permanent public laws, which authorize the Department to retain certain receipts. The amount appropriated depends upon the amount of the receipts rather than on a specific amount.

Appropriations are recognized as financing sources when related expenses are incurred or assets are purchased. Revenue from reimbursable agreements is recognized when the goods or services are provided by the Department. Prices for goods and services sold to the public are based on recovery of full cost or are set at a market price. Reimbursable work between federal agencies is generally subject to the *Economy Act* (31 United States Code (USC) 1535). Prices for goods and services sold to other Federal Government agencies are generally limited to the recovery of direct cost.

Appropriations Received on the Statement of Changes in Net Position differs from that reported on the Statement of Budgetary Resources because Appropriations Received on the Statement of Changes in Net Position do not include receipts from dedicated collections. Receipts from dedicated collections are accounted for as either exchange or non-exchange revenue.

Allocation Transfers. Prior to FY 2015, the Department received allocation transfers from the Department of Transportation. Allocation transfers are legal delegations by one department of its authority to obligate budget authority and outlay funds to another department. A separate fund account (allocation account) is created in the Treasury as a subset of the parent (transferring) fund account for tracking and reporting purposes. All allocation transfers of balances are credited to this

account, and subsequent obligations and outlays incurred by the child (receiving) entity are charged to this allocation account as they execute the delegated activity on behalf of the parent entity. In general, all financial activity related to these allocation transfers (e.g., budget authority, obligations, outlays) is reported in the financial statements of the parent entity, from which the underlying legislative authority, appropriations, and budget apportionments are derived.

Exchange and Non-exchange Revenue. Exchange revenue is recognized when earned and is derived from transactions where both the government and the other party receive value (i.e., goods have been delivered or services have been rendered). DHS exchange revenue includes, but is not limited to: immigration fees, NFIP insurance premiums, Student Exchange Visa Program fees, and aviation security fees. Reimbursable exchange revenue includes, but is not limited to: services provided to the government of Puerto Rico for the collection of duties, taxes and fees; services for personnel; medical, housing and various types of maritime support; the Federal Protective Service Guard personnel; and oil spill cleanup costs.

The majority of DHS non-exchange revenue is derived from the custodial collections of user fees, taxes, customs duties, fines and penalties, interest on the fines and penalties, and the refund and drawbacks related to these collections. Non-exchange revenue from user fees is recognized as earned in accordance with the *Consolidated Omnibus Budget Reconciliation Act of 1985 (COBRA)* (Pub. L. 99-272), as amended. Non-exchange revenue also arises from transfers-in with and without financing sources and donations from the public. Other financing sources, such as donations and transfers of assets without reimbursements, are recognized on the Statements of Changes in Net Position during the period in which the donations and transfers occurred.

Deferred revenue is recorded when the Department receives payment for goods or services which have not been fully rendered. Deferred revenue is reported as a liability on the Balance Sheet until earned. Premiums collected by FEMA for the NFIP based on subsidized rates are not sufficient to cover the debt repayments (see Note 1.S, Insurance Liabilities). NFIP premium revenue is recognized ratably over the life of the policies. Deferred revenue relates to unearned premiums which represent the unexpired portion of policy premiums. USCIS fees are related to adjudication of applications for immigration and naturalization services that are used to provide special benefits to recipients and pay the regulatory costs from the adjudication process. USCIS requires advance payments of the fees for adjudication of applications or petitions for immigration and naturalization benefits.

Imputed Financing Sources. In certain instances, operating costs of the Department are paid out of funds appropriated to other federal agencies. For example, OPM, by law, pays certain costs of retirement programs, and certain legal judgments against DHS are paid from a judgment fund maintained by the Treasury. When costs that are identifiable to DHS and directly attributable to DHS operations are paid by other agencies, the Department recognizes these amounts as operating expenses. The Department also recognizes an imputed financing source on the Statements of Changes in Net Position to indicate the funding of DHS operations by other federal agencies.

Custodial Activity. Non-entity revenue, disbursements, and refunds are reported on the Statement of Custodial Activity using a modified cash basis. Non-entity revenue reported on the Department's Statement of Custodial Activity include duties, excise taxes, and various non-exchange fees collected by CBP that are subsequently remitted to the Treasury General Fund or to other federal

agencies. Duties, user fees, fines, and penalties are assessed pursuant to the provisions of 19 USC; nonimmigrant petition fees and interest under 8 USC; and excise taxes are assessed under 26 USC.

CBP assesses duties, taxes, and fees on goods and merchandise brought into the United States from foreign countries. The custodial revenue is recorded at the time of collection. These revenue collections primarily result from current fiscal year activities. CBP records an equal and offsetting liability due to the Treasury General Fund for amounts recognized as non-entity tax and trade receivables. Non-entity tax and trade accounts receivables are recognized when CBP is entitled to collect duties, user fees, fines and penalties, refunds and drawback overpayments, and interest associated with import/export activity on behalf of the Federal Government that have been established as a specifically identifiable, legally enforceable claim and remain uncollected as of year-end. CBP accrues an estimate of duties, taxes, and fees related to commerce released prior to year-end where receipt of payment is anticipated subsequent to year-end. The portions of the fees that are subsequently remitted to other federal agencies are recorded as custodial revenue at the time of collection.

Non-entity receivables are presented net of amounts deemed uncollectible. CBP tracks and enforces payment of estimated duties, taxes, and fees receivable by establishing a liquidated damage case that generally results in fines and penalties receivable. A fine or penalty, including interest on past-due balances, is established when a violation of import/export law is discovered. An allowance for doubtful collections is established for substantially all accrued fines and penalties and related interest. The amount is based on past experience in resolving disputed assessments, the debtor's payment record and willingness to pay, the probable recovery of amounts from secondary sources (such as sureties), and an analysis of aged receivable activity. CBP regulations allow importers to dispute the assessment of duties, taxes, and fees. Receivables related to disputed assessments are not recorded until the protest period expires or a protest decision is rendered in CBP's favor.

Refunds and drawback of duties, taxes, and fees are recognized when payment is made. A permanent, indefinite appropriation is used to fund the disbursement of refunds and drawbacks. Disbursements are recorded as a decrease in the amount transferred to federal entities as reported on the Statements of Custodial Activity. The liability for refunds and drawbacks consists of amounts owed for refunds of duty and other trade related activity and drawback claims. CBP accrues a monthly liability for refunds and drawback claims approved at month-end, but paid subsequent to month-end.

An accrual adjustment is recorded on the Statements of Custodial Activity to adjust cash collections and refund disbursements with the net increase or decrease of accrued non-entity accounts receivables, net of uncollectible amounts, and refunds payable at year-end.

For additional information, see Note 7, Taxes, Duties, and Trade Receivables, Net, and Note 29, Custodial Revenue.

Y. Fiduciary Activities

Fiduciary activities are Federal Government activities that relate to the collection or receipt and the subsequent management, protection, accounting, investment and disposition of cash or other assets in which non-federal individuals or entities have an ownership. Federal accounting standards require the Department to distinguish the information relating to its fiduciary activities from all other activities. Fiduciary activities are not recognized on the accompanying financial statements. The Department's fiduciary activities are currently immaterial, and therefore, no additional disclosure is necessary.

Z. Taxes

The Department, as a federal agency, is not subject to federal, state, or local income taxes. Therefore, no provision for income taxes has been recorded in the accompanying financial statements.

2. *Non-Entity Assets*

Non-entity assets at September 30 consisted of the following (in millions):

	2015	2014
Intragovernmental:		
Fund Balance with Treasury	\$ 1,698	\$ 1,626
Accounts Receivable	2	2
Total Intragovernmental	1,700	1,628
Public:		
Cash and Other Monetary Assets	7	7
Accounts Receivable, Net	37	46
Taxes, Duties, and Trade Receivables, Net	3,245	3,049
Total Public	3,289	3,102
Total Non-Entity Assets	4,989	4,730
Total Entity Assets	90,570	89,428
Total Assets	\$ 95,559	\$ 94,158

Non-entity Fund Balance with Treasury consists of certain special and deposit funds, permanent and indefinite appropriations, and miscellaneous receipts. Non-entity assets (also discussed in Notes 3, 4, 6, and 7) are offset by corresponding liabilities at September 30, 2015 and 2014. Taxes, duties, and trade receivables from the public represent amounts due from importers for goods and merchandise imported to the United States.

3. *Fund Balance with Treasury*

A. **Fund Balance with Treasury**

Fund Balance with Treasury at September 30 consisted of the following (in millions):

	2015	2014
General Funds	\$ 50,599	\$ 50,833
Trust Funds	290	43
Revolving, Public Enterprise, and Working Capital Funds	1,808	1,815
Special Funds	5,493	5,038
Deposit Funds	1,363	1,312
Total Fund Balance with Treasury	\$ 59,553	\$ 59,041

General funds consist of amounts appropriated annually by Congress to fund the operations of the Department. General funds include clearing funds totaling \$(128) million and \$(34) million at September 30, 2015 and 2014, respectively, which represent reconciling differences with Treasury balances. As of September 30, 2015 and 2014, restricted non-entity fund balance with Treasury was \$1,698 million and \$1,626 million, respectively.

Trust funds include both receipt accounts and expenditure accounts that are designated by law as a trust fund. Trust fund receipts are used for specific purposes, in general to offset the cost of expanding border and port enforcement activities, oil spill related claims and activities, and administrative expenses related to the collection of the Harbor Maintenance Fee. For additional information, see Note 22, Funds from Dedicated Collections.

Revolving funds are used for continuing cycles of business-like activity, in which the fund charges for the sale of products or services and uses the proceeds to finance its spending, usually without requirement for annual appropriations. A public enterprise revolving fund is an account that is authorized by law to be credited with offsetting collections from the public and those monies are used to finance operations. Examples of Department public enterprise funds include the direct loans program and NFIP. In addition, the Working Capital Fund is a fee-for-service fund established to support operations of Department Components.

Special funds are funds designated for specific purposes including the disbursement of non-entity monies received in connection with antidumping and countervailing duty orders due to qualifying Injured Domestic Industries. The Department also has special funds for immigration and naturalization user fees and CBP user fees, as well as inspection fees, flood map modernization subsidy, and off-set and refund transfers. For additional information, see Note 22, Funds from Dedicated Collections. In addition, some special funds are included in budgetary status as available for obligations. For additional information, see Note 26, Legal Arrangements Affecting the Use of Unobligated Balances.

Deposit funds represent amounts received as an advance that are not accompanied by an order and include non-entity collections that do not belong to the Federal Government.

B. Status of Fund Balance with Treasury

The status of Fund Balance with Treasury at September 30 consisted of the following (in millions):

	2015	2014
Budgetary Status		
Unobligated Balances:		
Available	\$ 12,955	\$ 14,316
Unavailable	3,267	3,516
Obligated Balance Not Yet Disbursed	41,059	38,527
Total Budgetary Status	57,281	56,359
Reconciling Adjustments:		
Receipt, Clearing, and Deposit Funds	2,289	2,324
Borrowing Authority (Note 25)	(7)	(7)
Investments	(6,428)	(5,582)
Receivable Transfers and Imprest Fund	(272)	(274)
Receipts Unavailable for Obligation	4,801	4,224
Offsetting Collections Previously or Temporarily Precluded from Obligation	39	37
SFRBTF; OSLTF	1,433	1,392
Temporary Reduction of Budget Authority	438	593
Temporary Reduction of Specific Invested Treasury Account Symbols	(21)	(25)
Total Fund Balance with Treasury	\$ 59,553	\$ 59,041

Portions of the Unobligated Balances Available, Unavailable, and Obligated Balance Not Yet Disbursed contain CBP's user fees of \$206 million and \$105 million at September 30, 2015 and 2014, respectively, which are restricted by law in its use to offset costs incurred by CBP. The Unobligated Balances Available also includes spectrum relocation funding that will be available for obligation at a future date.

Portions of the Unobligated Balance Unavailable include amounts appropriated in prior fiscal years that are not available to fund new obligations, including expired funds. However, the amounts can be used for upward and downward adjustments for existing obligations in future years. The Obligated Balance Not Yet Disbursed represents amounts designated for payment of goods and services ordered but not received or goods and services received but for which payment has not yet been made.

Since the following line items do not post to Fund Balance with Treasury and budgetary status accounts simultaneously, certain adjustments are required to reconcile the budgetary status to non-budgetary Fund Balance with Treasury as reported in the accompanying Balance Sheets:

- Receipt, clearing, and deposit funds represent amounts on deposit with Treasury that have no budget status at September 30, 2015 and 2014.
- Borrowing authority, to the extent of existing obligations, is in budgetary status for use by FEMA for NFIP purposes and CDLs, and transfers have been made to the Fund Balance with Treasury account for these purposes. For additional information, see Note 25, Available Borrowing Authority.
- Budgetary resources have investments included; however, the money has been moved from the Fund Balance with Treasury asset account to Investments.
- Receivable transfers of currently invested balances increase the budget authority at the time the transfer is realized; however, obligations may be incurred before the actual transfer of funds.
- Imprest funds represent funds moved from Fund Balance with Treasury to Cash and Other Monetary Assets with no change in the budgetary status.
- For receipts unavailable for obligations, authorizing legislation may specify that obligations are not available until a specified time in the future or until specific legal requirements are met.
- Offsetting collections previously or temporarily precluded from obligation are offsetting collections that become unavailable for obligation until specific legal requirements are met.
- Sport Fish Restoration Boating Trust Fund (SFRBTF) and Oil Spill Liability Trust Fund (OSLTF) are Treasury-managed funds. These funds receive revenue transferred from custodial activities of the Treasury, which are deposited in a Treasury account. For more information, see Note 22, Funds from Dedicated Collections.
- Temporary reduction of budget authority includes new budget authority or prior-year balance that have been temporarily reduced by enacted legislation in special and nonrevolving trust funds associated with receipt accounts designated by the Treasury as available.
- Temporary reduction of specific invested Treasury account symbols includes reductions of amounts appropriated from specific invested Treasury account symbols in the current year due to OMB sequestered amounts.

4. Cash and Other Monetary Assets

Cash and Other Monetary Assets at September 30 consisted of the following (in millions):

	2015	2014
Total Cash and Other Monetary Assets	\$ 24	\$ 48

DHS cash includes cash held by others, imprest funds, undeposited collections, and the net balances maintained by insurance companies for flood insurance activity. Restricted non-entity cash and other monetary assets were \$7 million at each September 30, 2015 and 2014 (see Note 2).

5. Investments, Net

Investments at September 30, 2015, consisted of the following (in millions):

Type of Investment:	Amortization Method	Cost	Amortized (Premium) Discount	Interest Receivable	Investments, Net	Market Value Disclosure
Intragovernmental Securities:						
OSLTF	Effective interest method	\$ 4,243	\$ 20	\$ 12	\$ 4,275	N/A
SFRBTF	Effective interest method	1,941	(3)	2	1,940	N/A
General Gift Fund	Effective interest method	1	-	-	1	N/A
Total Nonmarketable, Par Value		6,185	17	14	6,216	N/A
National Flood Insurance Reserve Fund	Effective interest method	255	23	4	282	279
Total Nonmarketable, Market-Based		255	23	4	282	279
Total Investments, Net		\$ 6,440	\$ 40	\$ 18	\$ 6,498	

Investments at September 30, 2014, consisted of the following (in millions):

Type of Investment:	Amortization Method	Cost	Amortized (Premium) Discount	Interest Receivable	Investments, Net	Market Value Disclosure
Intragovernmental Securities:						
OSLTF	Effective interest method	\$ 3,702	\$ 36	\$ 10	\$ 3,748	N/A
SFRBTF	Effective interest method	1,886	-	1	1,887	N/A
General Gift Fund	Effective interest method	1	-	-	1	N/A
Total Nonmarketable, Par Value		5,589	36	11	5,636	N/A
Total Investments, Net		\$ 5,589	\$ 36	\$ 11	\$ 5,636	

The Federal Government does not set aside assets to pay future benefits or other expenditures associated with funds from dedicated collections: OSLTF, SFRBTF, and General Gift Fund at USCG, and National Flood Insurance Reserve Fund and General Gift Fund at FEMA. The cash receipts collected from the public for a fund from dedicated collections are deposited in the Treasury, which uses the cash for general Federal Government purposes. Treasury securities are

issued to the USCG and FEMA as evidence of its receipts. Treasury securities associated with funds from dedicated collections are an asset to the USCG and FEMA, respectively, and a liability to the Treasury.

The National Flood Insurance Reserve Fund was established by the *Biggert-Waters Flood Insurance Reform Act of 2012* (Pub. L. 112-141) to meet the expected future obligations of the NFIP.

Treasury securities provide the USCG and FEMA with authority to draw upon the Treasury to make future benefit payments or other expenditures. For additional information, see Note 22, Funds from Dedicated Collections.

6. *Accounts Receivable, Net*

Accounts Receivable, Net, at September 30 consisted of the following (in millions):

	2015	2014
Intragovernmental	<u>\$ 323</u>	<u>\$ 333</u>
With the Public:		
Accounts Receivable	1,777	1,914
Allowance for Doubtful Accounts	(453)	(338)
Total With the Public	<u>1,324</u>	<u>1,576</u>
Accounts Receivable, Net	<u>\$ 1,647</u>	<u>\$ 1,909</u>

As of September 30, 2015 and 2014, total restricted non-entity accounts receivable were \$39 million and \$48 million, respectively (see Note 2).

In September 2014, the U.S. District Court ruled that British Petroleum (BP) was grossly negligent in regards to the Deepwater Horizon oil spill. On October 5, 2015, the United States, and Gulf Coast States and local entities filed a consent decree with the Federal District Court commencing a sixty-day public comment period to settle the civil litigation arising from the Deepwater Horizon oil spill. Following evaluation of any public comments, the parties are expected to ask the Federal District Court to approve the consent decree. If approved, the consent decree will result in a significant increase in accounts receivable due from the public in future fiscal years.

7. Taxes, Duties, and Trade Receivables, Net

Taxes, Duties, and Trade Receivables consisted of the following (in millions):

As of September 30, 2015:

Receivables Category	Gross Receivables	Allowance	Total Net Receivables
Duties	\$ 2,724	\$ (126)	\$ 2,598
Excise Taxes	163	(10)	153
User Fees	71	-	71
Fines/Penalties	1,124	(1,026)	98
Antidumping and Countervailing Duties	2,128	(1,803)	325
Total Taxes, Duties, and Trade Receivables, Net	\$ 6,210	\$ (2,965)	\$ 3,245

As of September 30, 2014:

Receivables Category	Gross Receivables	Allowance	Total Net Receivables
Duties	\$ 2,753	\$ (130)	\$ 2,623
Excise Taxes	168	(10)	158
User Fees	72	-	72
Fines/Penalties	1,029	(944)	85
Antidumping and Countervailing Duties	1,555	(1,444)	111
Total Taxes, Duties, and Trade Receivables, Net	\$ 5,577	\$ (2,528)	\$ 3,049

CBP assesses duties, taxes, and fees on goods and merchandise brought into the United States from foreign countries. Antidumping duties are collected when it is determined that a class or kind of foreign merchandise is being released into the U.S. economy at less than its fair value to the detriment of a U.S. industry. Countervailing duties are collected when it is determined that a foreign government is providing a subsidy to its local industries to manufacture, produce, or export a class or kind of merchandise for import into the U.S. commerce to the detriment of a U.S. industry.

When a violation of import/export law is discovered, a fine or penalty is established. CBP assesses a liquidated damage or penalty for these cases to the maximum extent of the law. After receiving the notice of assessment, the importer or surety has 60 days to either file a petition requesting a review of the assessment or pay the assessed amount. Once a petition is received, CBP investigates the circumstances as required by its mitigation guidelines and directives. Until this process has been completed, the Department records an allowance, net of interest, on fines and penalties, based on historical experience of fines and penalties mitigation and collection. The allowance was approximately 91 and 92 percent at September 30, 2015 and 2014, respectively. Duties and taxes receivables are non-entity assets for which there is an offsetting liability Due to the General Fund (see Note 18).

8. *Direct Loans, Net*

The Department's loan program consists of CDLs administered by FEMA. CDLs may be authorized to local governments that have suffered a substantial loss of tax and other revenue as a result of a major disaster and have demonstrated a need for federal financial assistance in order to perform their municipal operating functions.

On an annual basis, a subsidy estimate is calculated to determine the subsidy rate to be used in order to cover the subsidized portion of future disbursements. The subsidy estimate is calculated using the Treasury five-year curve rate. The subsidy estimate calculation is based on the re-payment period extended through an initial five-year term plus the five-year extension, the historical average cancellation rate, the estimated cancellation rate as provided by the program offices, and the Moody's default rating for municipalities.

The subsidy estimate is revised on an annual basis, also known as a re-estimate, which updates for actual performance and/or estimated changes in future cash flows of the cohort. Legislation also plays a significant role in the subsidy cost of a cohort. New legislation that alters the baseline cash flow estimate for a loan or group of loans always results in a modification. A modification means a government action that may change the cost by altering the terms of the existing contract and changes the estimated cost of an outstanding direct loan.

The CDLs are established at the current Treasury rate for a term of five years. A CDL has a maximum amount of \$5 million. The CDL amount cannot exceed 25 percent of the annual operating budget of the local government for the fiscal year in which the major disaster occurred, unless the loss of tax and other revenue for the local government is at least 75 percent of the annual operating budget. In this case, the CDL amount cannot exceed 50 percent of the annual operating budget. These CDLs can be cancelled by FEMA upon request from local government, if the local government meets the eligibility requirements mandated by the *Consolidated and Furthering Appropriations Act, 2013* (Pub. L. 113-6).

The exception is the special CDL for Hurricanes Katrina and Rita, where the interest rate on the loan is less than the Treasury rate, and the amount of the loan cannot exceed 50 percent of the annual operating budget of the local government for the fiscal year in which the major disaster occurred. In addition, special CDLs may exceed \$5 million and may be cancelled in accordance with the following *Stafford Act* amendments: the *Community Disaster Loan Act of 2005* (Pub. L. 109-88), the *U.S. Troop Readiness, Veteran's Care, Katrina Recovery, and Iraq Accountability Appropriations Act* (Pub. L. 110-28), the *Emergency Supplemental Appropriations Act for Defense, the Global War on Terror, and Hurricane Recovery, 2006* (Pub. L. 109-234), and 44 CFR, *Emergency and Management Assistance*.

The *Consolidated and Furthering Appropriations Act, 2013* (Pub. L. 113-6) loosened the restrictions used in calculating the operating deficit to determine if a local government qualifies for additional cancellations. In addition, the law allows FEMA to reimburse those local governments who have repaid all, or a portion of, their loans, and who have received additional cancellations.

A. Summary of Direct Loans to Non-Federal Borrowers at September 30 (in millions):

	2015		2014	
	Loans Receivable, Net		Loans Receivable, Net	
Community Disaster Loans	\$	18	\$	10

An analysis of loans receivable and the nature and amounts of the subsidy and administrative costs associated with the direct loans is provided in the following sections.

B. Direct Loans Obligated After FY 1991 (in millions):

As of September 30, 2015:	Loans Receivable, Gross	Interest Receivable	Allowance for Subsidy Cost (Present Value)	Value of Assets Related to Direct Loans
Community Disaster Loans	\$ 132	\$ 6	\$ (120)	\$ 18

As of September 30, 2014:	Loans Receivable, Gross	Interest Receivable	Allowance for Subsidy Cost (Present Value)	Value of Assets Related to Direct Loans
Community Disaster Loans	\$ 121	\$ 4	\$ (115)	\$ 10

C. Total Amount of Direct Loans Disbursed, Post-1991 (in millions):

	2015	2014
Community Disaster Loans	\$ 12	\$ 57

D. Subsidy Expense for Direct Loans by Program and Component (in millions):**Subsidy Expense for New Direct Loans Disbursed as of September 30**

Community Disaster Loans	Interest Differential	Other	Total
2015	\$ 1	\$ 11	\$ 12
2014	\$ 4	\$ 48	\$ 52

Direct Loan Modifications and Re-estimates

Community Disaster Loans	Total Modifications	Interest Rate Re-estimates	Technical Re-estimates	Total Re-estimates
2015	\$ -	\$ -	\$ (8)	\$ (8)
2014	\$ -	\$ -	\$ 78	\$ 78

Total Direct Loan Subsidy Expense

	2015	2014
Community Disaster Loans	\$ 4	\$ 130

E. Direct Loan Subsidy Rates at September 30 (in millions):

The direct loan subsidy rates, by program, are as follows:

	2015	2014
	Community Disaster Loans	Community Disaster Loans
Interest Subsidy Cost	0.25%	1.40%
Default Costs	0.06%	0.03%
Other	96.04%	93.82%

The subsidy rates disclosed pertain only to the current year's cohorts. These rates cannot be applied to the direct loans disbursed during the current reporting year to yield the subsidy expense. The subsidy expense for new loans reported in the current year could result from disbursements of loans from both current year cohorts and prior year(s) cohorts. The subsidy expense reported in the current year also includes modifications and re-estimates.

Default costs include the projected default amounts based on Moody's default curve for years 6 to 10.

The Other line represents the subsidy rates for direct loans that are partially cancelled or cancelled in full if specified conditions are met. Historically, a high percentage of the borrowers have met the conditions for cancellation, thus resulting in a high direct loan subsidy rate.

F. Schedule for Reconciling Subsidy Cost Allowance Balances at September 30 (in millions):

	2015	2014
Beginning balance of the subsidy cost allowance	\$ 115	\$ 290
Add subsidy expense for direct loans disbursed during the reporting years by component:		
Interest rate differential costs	1	4
Other subsidy costs	11	48
Adjustments:		
Loans written off	(1)	(306)
Subsidy allowance amortization	2	1
Ending balance of the subsidy cost allowance before re-estimates	128	37
Add subsidy re-estimate by Component		
Technical/default re-estimate	(8)	78
Ending balance of the subsidy cost allowance	\$ 120	\$ 115

The *Consolidated and Furthering Appropriations Act, 2013* loosened the restriction for cancellations; thus a large number of loan cancellations were executed in FY 2014. In FY 2015, there have been minimal loan cancellation activity compared to FY 2014.

G. Administrative Expenses at September 30 (in millions):

	2015	2014
Community Disaster Loans	\$ -	\$ 1

9. *Inventory and Related Property, Net*

Inventory and Related Property, Net at September 30 consisted of the following (in millions):

	<u>2015</u>	<u>2014</u>
OM&S		
Items Held for Use	\$ 1,342	\$ 1,336
Items Held for Future Use	36	41
Items Held for Repair	763	669
Excess, Obsolete and Unserviceable Items	20	21
Less: Allowance for Losses	(292)	(238)
Total OM&S, Net	<u>1,869</u>	<u>1,829</u>
Inventory		
Inventory Purchased for Resale	61	76
Less: Allowance for Losses	(8)	(9)
Total Inventory, Net	<u>53</u>	<u>67</u>
Stockpile Materials Held in Reserve	<u>94</u>	<u>97</u>
Total Inventory and Related Property, Net	<u>\$ 2,016</u>	<u>\$ 1,993</u>

10. Seized and Forfeited Property

Prohibited seized property item counts as of September 30 and seizure and forfeiture activity for FY 2015 and 2014 are as follows:

Fiscal Year Ended September 30, 2015:

Seized Property:	Beginning Balance	New Seizures	Remissions	New Forfeitures	Adjustments	Ending Balance
Illegal Drugs (in kilograms):						
Marijuana	3,013	893,068	-	(894,215)	(550)	1,316
Cocaine	303	27,226	-	(26,877)	(240)	412
Heroin	49	2,638	-	(2,631)	(35)	21
Methamphetamine	33	13,627	-	(13,384)	(66)	210
Khat	-	67,412	-	(67,412)	-	-
Synthetic Marijuana	303	3,804	-	(3,799)	(39)	269
Other Drugs	858	9,103	-	(8,659)	(17)	1,285
Firearms and Explosives (in number of case line items)	5,603	1,579	(229)	(2,445)	(291)	4,217
Counterfeit Currency (US, in number of items)	6,117,550	1,769,320	(744,302)	-	(16,694)	7,125,874
Counterfeit Goods (in number of case line items)	33,320	63,879	(979)	(60,750)	(2,258)	33,212
Forfeited Property:	Beginning Balance	New Forfeitures	Transfers	Destroyed	Adjustments	Ending Balance
Illegal Drugs (in kilograms):						
Marijuana	134,592	894,215	(152)	(339,071)	(544,472)	145,112
Cocaine	21,301	26,877	(33)	(22,676)	(432)	25,037
Heroin	3,505	2,631	(16)	(2,214)	(149)	3,757
Methamphetamine	13,274	13,384	(44)	(11,692)	(342)	14,580
Khat	2,242	67,412	-	(66,633)	(21)	3,000
Synthetic Marijuana	9,538	3,799	(13)	(3,142)	91	10,273
Other Drugs	8,220	8,659	(1)	(12,499)	(159)	4,220
Firearms and Explosives (in number of case line items)	1,410	2,445	(1,501)	(29)	179	2,504
Counterfeit Goods (in number of case line items)	26,583	60,750	(53)	(49,291)	100	38,089

Fiscal Year Ended September 30, 2014:

Seized Property:	Beginning Balance	New Seizures	Remissions	New Forfeitures	Adjustments	Ending Balance
Illegal Drugs (in kilograms):						
Marijuana	3,104	1,039,151	-	(1,043,877)	4,635	3,013
Cocaine	211	21,975	-	(21,889)	6	303
Heroin	9	2,402	-	(2,383)	21	49
Ecstasy	17	298	-	(298)	-	17
Steroids	264	689	-	(555)	(2)	396
Methamphetamine	11	11,676	-	(11,633)	(21)	33
Khat	45	66,902	-	(66,910)	(37)	-
Firearms and Explosives (in number of case line items)	3,668	4,589	(361)	(1,528)	(765)	5,603
Counterfeit Currency (US, in number of items)	5,114,837	1,974,137	(1,112,482)	-	141,058	6,117,550
Counterfeit Goods (in number of case line items)	31,473	55,768	(818)	(51,755)	(1,348)	33,320

Forfeited Property:	Beginning Balance	New Forfeitures	Transfers	Destroyed	Adjustments	Ending Balance
Illegal Drugs (in kilograms):						
Marijuana	143,319	1,043,877	(270)	(353,443)	(698,891)	134,592
Cocaine	19,850	21,889	(130)	(19,354)	(954)	21,301
Heroin	3,247	2,383	(20)	(1,897)	(208)	3,505
Ecstasy	1,077	298	(46)	(474)	(25)	830
Steroids	335	555	-	(836)	9	63
Methamphetamine	11,480	11,633	(9)	(8,094)	(1,736)	13,274
Khat	3,658	66,910	-	(68,165)	(161)	2,242
Firearms and Explosives (in number of case line items)	1,160	1,528	(1,668)	-	390	1,410
Counterfeit Goods (in number of case line items)	22,905	51,755	(275)	(48,323)	521	26,583

This schedule is presented for prohibited (nonvalued) seized and forfeited property. These items are retained and ultimately destroyed by CBP and USSS and are not transferred to the Treasury's Forfeiture Fund or other federal agencies.

Illegal drugs consist of tested and verified controlled substances as defined per the Controlled Substances Act. Illegal drugs are presented in kilograms, and a portion of the weight includes packaging, which often cannot be reasonably separated from the weight of the drugs since the

packaging must be maintained for evidentiary purposes. Other drugs include insignificant amounts of controlled substances that do not warrant being isolated to an individual category. Synthetic marijuana seizures have increased in volume and social relevance in recent years and are therefore now included in the list of illegal drugs seized and forfeited in FY 2015. Ecstasy and steroid seizures have decreased in recent years, and therefore are no longer itemized; they are included as other drugs in FY 2015.

The ending balance for firearms includes only those seized items that can actually be used as firearms. Firearms are presented in number of case line items. Counterfeit goods include clothing, footwear, jewelry, electronic equipment, movies, media, identification documents, and other items. Counterfeit goods are presented in number of case line items. USCG and ICE also seize and take temporary possession of small boats, equipment, general property, firearms, contraband, and illegal drugs. CBP maintains the seized property on behalf of USCG and ICE, and transfers nonprohibited seized property to the Treasury Forfeiture Fund. Seized property in USCG and ICE possession at year-end is not considered significant and therefore is not itemized and is not reported in the financial statements of the Department.

USSS counterfeit currency includes notes received from external sources, or seized during investigations. Counterfeit currency is presented in number of notes, and represents notes maintained in USSS, including items that are pending destruction. All items are maintained in a secured location until the items reach their eligible destruction date. Counterfeit currency ending balances decrease when notes are destroyed, or when a counterfeit note is reclassified as an educational note.

Adjustments are caused by changes during the year to the beginning balances due to changes in legal status of property type, or discontinuance of cases. Also, a prior year case can change legal status or property type. For example, a case considered forfeited could be re-opened and changed to seized status or a drug property type may change on a case.

11. General Property, Plant, and Equipment, Net

General PP&E consisted of the following (in millions):

As of September 30, 2015:	Useful Life	Cost	Accumulated Depreciation/ Amortization	Total Net Book Value
Land and Land Rights	N/A	\$ 291	N/A	\$ 291
Improvements to Land	3-50 yrs	2,275	726	1,549
Construction in Progress	N/A	2,668	N/A	2,668
Buildings, Other Structures and Facilities	10-50 yrs	7,933	3,764	4,169
Equipment:				
Automated Data Processing Equipment	3-5 yrs	1,000	767	233
Aircraft	12-40 yrs	5,468	2,594	2,874
Vessels	5-76 yrs	8,022	3,533	4,489
Vehicles	4-8 yrs	1,010	858	152
Other Equipment	5-30 yrs	7,098	4,652	2,446
Assets Under Capital Lease	2-20 yrs	79	54	25
Leasehold Improvements	2-30 yrs	1,957	997	960
Internal Use Software	3-13 yrs	3,889	3,053	836
Internal Use Software - in Development	N/A	375	N/A	375
Total General Property, Plant, and Equipment, Net		\$ 42,065	\$ 20,998	\$ 21,067

As of September 30, 2014:	Useful Life	Cost	Accumulated Depreciation/ Amortization	Total Net Book Value
Land and Land Rights	N/A	\$ 264	N/A	\$ 264
Improvements to Land	3-50 yrs	2,256	611	1,645
Construction in Progress	N/A	2,711	N/A	2,711
Buildings, Other Structures and Facilities	10-50 yrs	7,563	3,520	4,043
Equipment:				
Automated Data Processing Equipment	3-5 yrs	1,043	825	218
Aircraft	12-40 yrs	5,767	2,595	3,172
Vessels	5-76 yrs	7,227	3,424	3,803
Vehicles	4-8 yrs	1,003	843	160
Other Equipment	5-30 yrs	6,979	4,439	2,540
Assets Under Capital Lease	2-20 yrs	79	50	29
Leasehold Improvements	2-30 yrs	1,851	828	1,023
Internal Use Software	3-13 yrs	3,491	2,848	643
Internal Use Software - in Development	N/A	532	N/A	532
Total General Property, Plant, and Equipment, Net		\$ 40,766	\$ 19,983	\$ 20,783

12. Stewardship Property, Plant, and Equipment

DHS's Stewardship PP&E is comprised of items held by USCG, CBP, USCIS, TSA, FEMA, S&T, and USSS. These heritage assets are located in the United States, and the Commonwealth of Puerto Rico. Collection-type heritage assets are presented in either number of collections or number of individual items, while non collection-type and multi-use heritage assets are presented in number of individual units. Heritage assets as of September 30 consisted of the following:

2015	Beginning Balance	Additions	Withdrawals	Total
Collection-type Assets				
USCG	9	-	-	9
CBP	2	-	-	2
USCIS	5	-	-	5
TSA	11	-	-	11
S&T	1	-	-	1
USSS	1	1	-	2
Non Collection-type Assets				
USCG	79	2	(8)	73
S&T	1	-	-	1
Multi-use Heritage Assets				
USCG	165	1	(49)	117
CBP	4	-	-	4
FEMA	1	-	-	1
Total Stewardship Property, Plant and Equipment				
	279	4	(57)	226
<hr/>				
2014	Beginning Balance	Additions	Withdrawals	Total
Collection-type Assets				
USCG	9	-	-	9
CBP	2	-	-	2
USCIS	5	-	-	5
TSA	11	-	-	11
S&T	1	-	-	1
USSS	-	1	-	1
Non Collection-type Assets				
USCG	113	13	(47)	79
S&T	1	-	-	1
Multi-use Heritage Assets				
USCG	537	46	(418)	165
CBP	4	-	-	4
FEMA	1	-	-	1
Total Stewardship Property, Plant and Equipment				
	684	60	(465)	279

The Department's Stewardship PP&E consists of documents, historical artifacts, immigration and naturalization files, artwork, buildings, and structures, which are unique due to historical, cultural, artistic, or architectural significance, and are used to preserve and provide an education on the Department's history and tradition. Generally, these heritage assets are not included in general PP&E presented on the Balance Sheet. Components define collection-type assets as either individual items, or an aggregate of items grouped by location or category, depending on mission, types of assets, materiality considerations, and how the Component manages the assets. Additions are derived from many sources, including gifts from current or former personnel or the general public, bequests, and transfers from other federal agencies. As assessments are made of heritage assets, individual items are withdrawn from a collection when they have deteriorated through damage due to moving and transportation, storage or display, or environmental degradation. Individual items are also withdrawn when curatorial staff determines that an artifact does not meet the needs of the collection, or the characteristics of a heritage asset.

Collection-type Heritage Assets. The Department classifies items maintained for exhibition or display as collection-type heritage assets. As the lead agency ensuring a safe, secure, and resilient homeland, the Department uses this property for the purpose of educating individuals about its history, mission, values, and culture.

USCG collection-type heritage assets are defined by groups of items categorized as artifacts, artwork, and display models, located at USCG Headquarters, the USCG Academy, and all other locations, such as field units. Each collection of the three types of assets located at the three aforementioned locations are considered one collection-type asset. Artifacts include ships' equipment (sextants, bells, binnacles, etc.), decommissioned aids-to-navigation and communication equipment (buoy bells, lighthouse lenses, lanterns, etc.), personal-use items (uniforms and related accessories), and ordnance (cannons, rifles, and Lyle guns). Artwork consists of the USCG's collection of World War II combat art, as well as modern art depicting both historical and modern USCG activities. Display models are mostly of USCG vessels and aircraft. These are often builders' models acquired by the USCG as part of the contracts with the ship or aircraft builders.

CBP collection-type heritage assets are categorized and grouped into two collections: documents, and artifacts. Documents consist of dated port records, CBP regulations, and ledgers of Collectors of Customs. Artifacts include antique scales, dated pictures of Customs inspectors, aged tools used to sample imported commodities such as wood bales and bulk grain, and dated Customs uniforms, badges, and stamps.

USCIS collection-type heritage assets consist of an archive of five different types of immigration and naturalization files that can be used to trace family lineages. USCIS has established the USCIS Genealogy Program to allow the public access to the records on a fee-for-service basis. Archived records available through the USCIS Genealogy Program include naturalization certificate files, alien registration forms, visa files, registry files, as well as alien files numbered below eight million and documents dated prior to May 1951.

TSA collection-type heritage assets include six architectural or building artifacts, and five aviation security technology items. The architectural or building artifacts include concrete pieces that belonged to the western wall of the Pentagon, subway rails from the Port Authority Trans-Hudson subway station located below the World Trade Center, and four artifacts related to the steel structure and facade of the World Trade Center Towers that were destroyed by the terrorist attacks

of September 11, 2001. The five aviation security technology items include two walk through metal detectors, two X-ray machines, and an explosives trace detection portal machine. These items are preserved as important examples of aviation security technology that were deployed to airports across the country after the September 11, 2001 terrorist attacks to keep the traveling public safe. As the lead agency protecting the Nation's transportation systems to ensure freedom of movement for people and commerce, TSA uses this property for the purpose of educating individuals about its history, mission, values, and culture.

S&T maintains one collection-type heritage asset—the fourth-order Fresnel lens from the historic Plum Island lighthouse. The lens was an integral part of the Plum Island Lighthouse, which is listed in the National Register of Historic Places. The lens is on loan for display at the East End Seaport Museum in Greenport, New York.

USSS collection-type heritage assets consist of historical artifacts—including records, photographs, documents, and other items pertaining to the history of the USSS—and historical vehicles pertaining to the history of presidential transportation. Historical artifacts are maintained, stored, or displayed in the USSS archives and in the Secret Service Exhibit Hall. The vehicles are displayed at the James J. Rowley Training Center in Laurel, Maryland, or on loan to Presidential libraries. These items are used to educate employees and their guests about the USSS's dual missions of investigations and protection.

Non Collection-type Heritage Assets. The Department also maintains non collection-type heritage assets that are unique for historical or natural significance, as well cultural, educational, or artistic importance.

USCG non collection-type heritage assets include buildings, structures, sunken vessels, and aircraft. Buildings and structures such as lighthouses and monuments are classified as non collection-type heritage assets in accordance with SFFAS No. 29, *Heritage Assets and Stewardship Land*. Sunken vessels and aircraft are classified as noncollection-type heritage assets, as stipulated in the property clause of the U.S. Constitution, Articles 95 and 96 of the *International Law of the Sea Convention*, *Sunken Military Craft Act*, and the sovereign immunity provisions of admiralty law. Despite the passage of time or the physical condition of these assets, they remain government-owned until the Congress of the United States formally declares them abandoned. The USCG desires to retain custody of these assets to safeguard the remains of crew members lost at sea, to prevent the unauthorized handling of explosives or ordnance that may be aboard, and to preserve culturally valuable artifacts of the USCG.

S&T non collection-type heritage assets consist of the Plum Island Lighthouse, located in the Plum Island Animal Disease Center, Orient Point, New York. The Plum Island Lighthouse is listed on the National Register of Historic Places.

Multi-Use Heritage Assets. When heritage assets are functioning in operational status, the Department classifies these as multi-use heritage assets in accordance with SFFAS No. 6, *Accounting for Property, Plant and Equipment*. All multi-use heritage assets are reflected on the Balance Sheet as general PP&E and are depreciated over their useful life. Some examples are historic lighthouses and buildings still in use. Deferred maintenance and condition information for heritage assets and general PP&E are presented in the required supplementary information. When

multi-use heritage assets are no longer needed for operational purposes, they are reclassified as heritage assets, where most are transferred to other government agencies or public entities.

The USCG possesses a wide range of multi-use heritage assets, such as buildings, structures, and lighthouses that have historical and cultural significance.

CBP has four multi-use heritage assets located in Puerto Rico, which consist of customs houses that facilitate the collection of revenue for the Department.

FEMA has one multi-use heritage asset, the National Emergency Training Center, which is used by the Emergency Management Institute and the U.S. Fire Administration's National Fire Academy for training in Emmitsburg, Maryland.

13. Other Assets

Other Assets at September 30 consisted of the following (in millions):

	2015	2014
Intragovernmental:		
Advances and Prepayments	\$ 806	\$ 1,009
Total Intragovernmental	806	1,009
Public:		
Advances and Prepayments	685	680
Total Public	685	680
Total Other Assets	\$ 1,491	\$ 1,689

14. Liabilities Not Covered by Budgetary Resources

Liabilities Not Covered by Budgetary Resources at September 30 consisted of the following (in millions):

	2015	2014
Intragovernmental:		
Debt (Note 15)	\$ 23,000	\$ 24,000
Due to the General Fund (Note 18)	3,291	3,110
Accrued FECA Liability (Note 18)	385	365
Other	103	130
Total Intragovernmental	<u>26,779</u>	<u>27,605</u>
Public:		
Federal Employee and Veterans' Benefits:		
Actuarial FECA Liability (Note 16)	2,507	2,540
Military Service and Other Retirement Benefits (Note 16)	53,793	48,160
Environmental and Disposal Liabilities (Note 17)	467	655
Other:		
Accrued Payroll and Benefits (Note 18)	1,320	1,333
Contingent Legal Liabilities (Note 21)	445	462
Capital Lease Liability (Note 19)	35	39
Other	30	17
Total Public	<u>58,597</u>	<u>53,206</u>
Total Liabilities Not Covered by Budgetary Resources	85,376	80,811
Liabilities Covered by Budgetary Resources	11,248	11,005
Total Liabilities	<u>\$ 96,624</u>	<u>\$ 91,816</u>

The Department anticipates that the portion of the liabilities listed above will be funded from future budgetary resources when required, except for Due to the General Fund, which is funded by future custodial collections. The remaining liabilities are covered by current budgetary resources.

15. Debt

Debt at September 30 consisted of the following (in millions):

Debt to the Treasury General Fund:	2015	2014
NFIP:		
Beginning Balance	\$ 24,000	\$ 24,000
Repayments	(1,000)	-
Ending Balance	23,000	24,000
Credit Reform:		
Beginning Balance	81	76
New Borrowing	11	37
Repayments	(72)	(32)
Ending Balance	20	81
Total Debt	\$ 23,020	\$ 24,081

The Department's intragovernmental debt is owed to BFS and consists of borrowings to finance claims under NFIP and borrowings to finance FEMA's Disaster Assistance Direct Loan Program.

NFIP loans can have up to a 10-year term. Interest rates are obtained from BFS and range by cohort year from 0.125 percent to 2.5 percent as of September 30, 2015, and from 0.375 percent to 0.5 percent as of September 30, 2014. Interest is paid semi-annually on March 31 and September 30. The total interest paid was \$319 million and \$111 million as of September 30, 2015 and 2014, respectively. Interest is accrued based on the loan balances reported. Principal repayments are required only at maturity but are permitted any time during the term of the loan. The loan and interest payments are financed by the flood premiums from policyholders. Given the current rate structure, FEMA will not be able to pay its debt from the premium revenue alone; therefore, legislation will need to be enacted to provide funding to repay BFS or to forgive the debt. In accordance with the requirements established by the *Biggert-Waters Flood Insurance Reform Act of 2012*, FEMA reports on the status of the debt; interest paid since 2005, and principal repayments to OMB and Congress on a quarterly basis.

Under Credit Reform, the unsubsidized portion of direct loans is borrowed from BFS. The repayment terms of FEMA's borrowing are based on the life of each cohort of direct loans. Proceeds from collections of principal and interest from the borrowers are used to repay BFS. In addition, an annual re-estimate is performed to determine any change from the original subsidy rate. If an upward re-estimate is determined to be necessary, these funds are available through permanent indefinite authority, which is to be approved by OMB. Once these funds are appropriated, the original borrowings are repaid to BFS. The weighted average interest rates for FY 2015 and FY 2014 were 2.54 percent and 1.81 percent, respectively.

16. Federal Employee and Veterans' Benefits

Accrued liability for military service and other retirement and employment benefits at September 30 consisted of the following (in millions):

	2015	2014
USCG Military Retirement and Healthcare Benefits	\$ 48,169	\$ 43,116
USSS DC Pension Plan Benefits	5,624	5,044
Actuarial FECA Liability	2,507	2,540
Total Federal Employee and Veterans' Benefits	\$ 56,300	\$ 50,700

A. Reconciliation of Beginning and Ending Liability Balances for Pensions, and ORB

The reconciliation of beginning and ending liability balances for pensions, and ORB at September 30 consisted of the following (in millions):

	USCG Military Retirement System	USCG Military Health System	USSS Uniformed Division and Special Agent Pension	Total
As of September 30, 2015:				
Beginning Liability Balance:	\$ 37,586	\$ 5,530	\$ 5,044	\$ 48,160
Expenses:				
Normal Cost	1,271	261	-	1,532
Interest on the Liability Balance	1,615	215	154	1,984
Actuarial Losses/(Gains):				
From Experience	(186)	17	30	(139)
From Assumption Changes	3,485	(84)	645	4,046
Total Expense	6,185	409	829	7,423
Less Amounts Paid	1,319	222	249	1,790
Ending Liability Balance	\$ 42,452	\$ 5,717	\$ 5,624	\$ 53,793

As of September 30, 2014:	USCG Military Retirement System	USCG Military Health System	USSS Uniformed Division and Special Agent Pension	Total
Beginning Liability Balance:	\$ 38,905	\$ 5,891	\$ 3,920	\$ 48,716
Expenses:				
Normal Cost	1,135	276	-	1,411
Interest on the Liability Balance	1,498	219	138	1,855
Actuarial Losses/(Gains):				
From Experience	(566)	(18)	(182)	(766)
From Assumption Changes	(2,113)	(636)	1,414	(1,335)
Total Expense	(46)	(159)	1,370	1,165
Less Amounts Paid	1,273	202	246	1,721
Ending Liability Balance	\$ 37,586	\$ 5,530	\$ 5,044	\$ 48,160

USCG Military Retirement System and Military Health System. The USCG's military service members (both current active component and reserve component) participate in the MRS. The USCG receives an annual "Retired Pay" appropriation to fund MRS benefits. The retirement system allows voluntary retirement with retired pay and benefits for active component members upon credit of at least 20 years of active service at any age. Reserve component members may retire after 20 years of creditable service with retired pay and health benefits beginning at age 60. Reserve component members may qualify for retired pay at an earlier age (but not earlier than age 50) if they perform certain active service after January 28, 2008, but in such cases MHS benefits for themselves and their dependents do not begin until the member attains age 60.

The USCG's MHS is a post-retirement medical benefit plan that covers all active component and reserve component members of the USCG. The accrued MHS liability is for the healthcare of non-Medicare eligible retirees and beneficiaries. Effective October 1, 2002, the USCG transferred its liability for the healthcare of Medicare eligible retirees/beneficiaries to the DOD MERHCF, which was established to finance the healthcare benefits for the Medicare-eligible beneficiaries of all DOD and non-DOD uniformed services.

The actuarial accrued liability represents both retired pay for retirees, and healthcare benefits for non-Medicare eligible retirees/survivors. The present value of future benefits is the actuarial present value of the future payments that are expected to be paid under the retirement plan's provisions. Credited service is the years of service from active duty base date (or constructive date in the case of active duty reservists) to date of retirement measured in years and completed months. The present value of future benefits is then converted to an accrued liability by subtracting the present value of future employer/employee normal contributions. USCG plan participants may retire after 20 years of active service at any age with annual benefits equal to 2.5 percent of retired base pay for each year of creditable active service. The retired pay base depends upon the date of initial entry into military service (DIEMS). For DIEMS of September 8, 1980, or later, the retired

pay base would be the mean of the highest 36 months of basic pay earned (or would have earned if on active duty). For DIEMS of September 7, 1980, or earlier, the retired pay base would be the basic pay rate in effect on the first day of retirement (if a commissioned officer or an enlisted member) or the basic pay rate in effect on the last day of active duty before retirement (if a warrant officer). Personnel who became members after August 1, 1986, may elect to receive a \$30,000 Career Status Bonus after 15 years of service in return for reductions in retired pay.

If a USCG member is disabled, the member is entitled to disability benefits, assuming (1) the disability is at least 30 percent under a Department of Veterans Affairs (VA) Schedule of Rating Disability and (2) the disability results from injuries or illnesses incurred in the line of duty. Disability retired pay is equal to the basic pay (as of the separation date) multiplied by the larger of the VA disability rating or 2.5 percent times the years of creditable service.

The significant actuarial assumptions used to compute the accrued pension and healthcare liability are as follows:

1. DOD decrement tables are only used for mortality. Disability, withdrawal, and retirement tables reflecting actual USCG experience were developed based on an USCG experience study dated February 25, 2015;
2. Cost of living increases are 2.05 percent, calculated based on the historical average of cost of living adjustments over the past seven years (only for the retirement plan);
3. Healthcare cost increase assumptions are based on the annual liability report provided by DOD and vary, depending on the year and type of care; and
4. The discount rate percent is determined in accordance with SFFAS No. 33 and is calculated independently for pensions and healthcare. The current discount rate is 3.89 percent for the retirement system and 3.83 percent for the health system.

USSS Uniformed Division and Special Agent Pension. Special agents and other USSS personnel in certain job series hired as civilians before January 1, 1984, are eligible to transfer to the District of Columbia Police Officers' and Firefighters' Retirement Plan (DC Pension Plan) after completion of 10 years of U.S. Secret Service employment and 10 years of protection-related experience. All uniformed USSS officers who were hired before January 1, 1984, are automatically covered under this retirement system. Participants in the DC Pension Plan make contributions of 7 percent of base pay with no matching contribution made by USSS. Annuitants of this plan receive benefit payments directly from the DC Pension Plan. USSS reimburses the District of Columbia for the difference between benefits provided to the annuitants and payroll contributions received from current employees. This liability is presented as a component of the liability for military service and other retirement benefits in the accompanying Balance Sheet. SFFAS No. 5 requires the administrative entity (administrator) to report the actuarial liability. However, USSS records a liability because the administrator (the DC Pension Plan) is not a federal entity and as such the liability for future funding would not otherwise be recorded in the government-wide consolidated financial statements.

The primary actuarial assumptions used to determine the liability at September 30, 2015, are:

1. Life expectancy is based upon the RP 2014 Combined Healthy Mortality Table;
2. Rates of salary increases are 2.5 percent annually;
3. The discount rate calculated in accordance with SFFAS No. 33 is 2.75 percent; and
4. Rates of withdrawal for active service by gender and age.

B. Actuarial FECA Liability

The actuarial FECA liability represents the estimated liability for future workers' compensation and includes the expected liability for death, disability, medical, and miscellaneous costs for approved cases. Future workers' compensation estimates for the future cost of approved compensation cases, which are generated from an application of actuarial procedures developed by DOL, were approximately \$2,507 million and \$2,540 million at September 30, 2015 and 2014, respectively.

17. Environmental and Disposal Liabilities

Environmental and disposal liabilities at September 30, 2015 and 2014 are \$469 million and \$656 million, respectively. The Department is responsible for remediating its sites with environmental contamination and is party to various administrative proceedings, legal actions, and tort claims that may result in settlements or decisions adverse to the Federal Government. The source of remediation requirements to determine the environmental liability is based on compliance with federal, state, or local environmental laws and regulations. The major federal laws covering environmental response, cleanup, and monitoring are the *Comprehensive Environmental Response, Compensation and Liability Act of 1980* (Pub. L. 96-510) and the *Resource Conservation and Recovery Act* (Pub. L. 94-580).

The Department's environmental liabilities are due to light stations, lighthouses, long-range navigation, fuel storage tanks, underground storage tanks, buildings containing asbestos and/or lead-based paint, firing ranges, fuels, solvents, industrial chemicals, and other environmental cleanup associated with normal operations. Asbestos-related liabilities are those for the abatement of both friable and nonfriable asbestos.

Cost estimates for environmental and disposal liabilities are subject to revision as a result of changes in inflation, technology, environmental laws and regulations, and plans for disposal.

18. Other Liabilities

Other Liabilities at September 30 consisted of the following (in millions):

As of September 30, 2015:	Current	Non- Current	Total
Intragovernmental:			
Due to the General Fund (Note 14)	\$ 3,361	\$ -	\$ 3,361
Accrued FECA Liability (Note 14)	135	250	385
Advances from Others	58	-	58
Employer Benefits Contributions and Payroll Taxes	163	-	163
Other Intragovernmental Liabilities	13	11	24
Total Intragovernmental Other Liabilities	\$ 3,730	\$ 261	\$ 3,991
Public:			
Accrued Payroll and Benefits (See B. below)	\$ 2,136	\$ -	\$ 2,136
Deferred Revenue and Advances from Others (See B. below)	2,495	1,005	3,500
Insurance Liabilities (Note 20)	660	83	743
Refunds and Drawbacks	166	-	166
Contingent Legal Liabilities (Note 21)	82	372	454
Capital Lease Liability (Note 19)	4	31	35
Other	1,839	14	1,853
Total Other Liabilities with the Public	\$ 7,382	\$ 1,505	\$ 8,887
Total Other Liabilities	\$ 11,112	\$ 1,766	\$ 12,878

As of September 30, 2014:	Current	Non- Current	Total
Intragovernmental:			
Due to the General Fund	\$ 3,110	\$ -	\$ 3,110
Accrued FECA Liability	137	228	365
Advances from Others	75	-	75
Employer Benefits Contributions and Payroll Taxes	127	-	127
Other Intragovernmental Liabilities	140	9	149
Total Intragovernmental Other Liabilities	\$ 3,589	\$ 237	\$ 3,826
Public:			
Accrued Payroll and Benefits (See B. below)	\$ 2,053	\$ -	\$ 2,053
Deferred Revenue and Advances from Others (See B. below)	2,424	939	3,363
Insurance Liabilities (Note 20)	468	128	596
Refunds and Drawbacks	150	-	150
Contingent Legal Liabilities (Note 21)	133	375	508
Capital Lease Liability (Note 19)	4	35	39
Other	1,793	32	1,825
Total Other Liabilities with the Public	\$ 7,025	\$ 1,509	\$ 8,534
Total Other Liabilities	\$ 10,614	\$ 1,746	\$ 12,360

A. Intragovernmental Other Liabilities

Due to the General Fund. Amounts due to the Treasury General Fund primarily represent duty, tax, and fees collected by CBP to be remitted to various General Fund accounts maintained by Treasury.

Workers' Compensation. Claims incurred for the benefit of Department employees under FECA are administered by DOL and are ultimately paid by the Department. The accrued FECA liability represents money owed for current claims. Reimbursement to DOL for payments made occurs approximately two years subsequent to the actual disbursement. Budgetary resources for this intragovernmental liability are made available to the Department as part of its annual appropriation from Congress in the year in which the reimbursement takes place. Workers' compensation expense was \$196 million and \$181 million, respectively, for the fiscal years ended September 30, 2015 and 2014.

B. Other Liabilities with the Public

Accrued Payroll and Benefits. Accrued Payroll and Benefits at September 30 consisted of the following (in millions):

	2015	2014
Accrued Funded Payroll and Benefits	\$ 724	\$ 619
Accrued Unfunded Leave	1,316	1,329
Unfunded Employment Related Liabilities	4	4
Other	92	101
Total Accrued Payroll and Benefits	\$ 2,136	\$ 2,053

Deferred Revenue and Advances from Others. Deferred Revenue and Advances from Others for the years ended September 30 consisted of the following (in millions):

	2015	2014
USCIS Application Fees	\$ 1,007	\$ 941
FEMA Unearned NFIP Premium	2,449	2,306
Advances from Others	44	116
Total Deferred Revenue	\$ 3,500	\$ 3,363

USCIS's deferred revenue relates to fees received at the time of filing for applications or petitions for immigration and naturalization benefits that are recognized when the application or petition is adjudicated. FEMA's deferred revenue relates to unearned NFIP premiums recognized over the term of the period of insurance coverage.

Other Liabilities. Other public liabilities consist primarily of immigration bonds, deposit and suspense fund liability.

19. Leases

A. Operating Leases

The Department leases various facilities and equipment accounted for as operating leases. Leased items consist of offices, warehouses, vehicles, and other equipment. The majority of office space occupied by the Department is either owned by the Federal Government or is leased by GSA from commercial sources. The estimated future lease payments for noncancellable operating leases are based on lease contract terms, considering payments made during the year ended September 30, 2015.

As of September 30, 2015, estimated future minimum lease commitments for noncancellable operating leases were as follows (in millions):

	Land and Buildings
FY 2016	\$ 452
FY 2017	423
FY 2018	376
FY 2019	313
FY 2020	286
After FY 2020	2,170
Total Future Minimum Lease Payments	\$ 4,020

The Department also enters into cancellable lease agreements with GSA for which lease terms frequently exceed one year. The Department is not committed to continue paying rent to GSA beyond the period occupied, providing that proper advance notice to GSA is made, unless the space occupied is designated as unique to Department operations. However, the Department normally continues to occupy the leased space from GSA for an extended period of time with little variation from year to year. Lease charges are adjusted annually to reflect operating costs incurred by GSA.

B. Capital Leases

The Department maintains capital leases for buildings and commercial software license agreements. The liabilities associated with capital leases and software license agreements are presented as other liabilities in the accompanying financial statements based upon the present value of the future minimum lease payments.

Certain license agreements are cancellable depending on future funding. Substantially all of the net present value of capital lease obligations and software license agreements will be funded from future sources. As of September 30, the summary of assets under capital lease was as follows (in millions):

	2015	2014
Land and Buildings	\$ 68	\$ 68
Software	11	11
Accumulated Amortization	(54)	(50)
Assets under Capital Lease, Net	\$ 25	\$ 29

The estimated future lease payments for capital leases are based on lease contract terms. As of September 30, 2015, estimated future minimum lease payments under capital leases, were as follows (in millions):

	Land and Buildings
FY 2016	\$ 6
FY 2017	6
FY 2018	6
FY 2019	6
FY 2020	6
After FY 2020	15
Total Future Minimum Lease Payments	45
Less: Imputed Interest and Executory Costs	(10)
Total Capital Lease Liability	\$ 35

20. Insurance Liabilities

The insurance liability for unpaid losses and related loss adjustment expenses and amounts paid for the year ended September 30 consisted of the following (in millions):

	2015	2014
Beginning Balance	\$ 596	\$ 697
Change in Incurred Losses		
Change from Events of the Current Year	805	836
Change from Events of Prior Years	292	84
Less: Amounts Paid During Current Period		
Paid for Events of the Current Year	(596)	(502)
Paid for Events of Prior Years	(354)	(519)
Total Insurance Liability	\$ 743	\$ 596

Insurance liabilities consist of NFIP claim activity. This claim activity represents an estimate of NFIP loss and loss adjustment expense factors inherent in the NFIP insurance underwriting operations experience and expectations. Estimation factors used by the insurance underwriting operations reflect current case basis estimates and give effect to estimates of trends in claim severity and frequency. These estimates are periodically reviewed, and adjustments, reflected in current operations, are made as necessary.

Insurance liabilities are covered by a permanent and indefinite appropriation, which is available to pay all valid claims after adjudication. Accordingly, these insurance liabilities are covered by budgetary resources.

In 2015, FEMA reassessed the claims review process for NFIP policyholders impacted by Hurricane Sandy, and established an administrative process to re-review Sandy claims not in litigation, at the request of the policyholder. As a result, insurance liabilities increased in FY 2015.

21. Commitments and Contingent Liabilities

A. Legal Contingent Liabilities

The Department is a party in various administrative proceedings, legal actions, and tort claims that may ultimately result in settlements or decisions adverse to the Federal Government. These contingent liabilities arise in the normal course of operations, and their ultimate disposition is unknown.

In the opinion of the Department's management and legal counsel, based on information currently available, the expected outcome of legal actions, individually or in the aggregate, are summarized in the categories below (in millions).

	Accrued Liabilities	Estimated Range of Loss	
		Lower End	Upper End
FY 2015			
Probable	\$ 454	\$ 454	\$ 1,307
Reasonably Possible		\$ 741	\$ 1,199

The claims above generally relate to the *Federal Tort Claims Act* (Pub. L. 79-601), OSLTF, personnel grievances, and various customs laws and regulations. The estimated contingent liability recorded in the accompanying financial statements included with other liabilities for all probable and reasonably estimable litigation-related claims at September 30, 2015, was \$454 million, of which \$9 million was funded.

Asserted and pending legal claims for which loss was reasonably possible is estimated to range from \$741 million to \$1,199 million at September 30, 2015.

As of September 30, 2015, legal claims exist for which the potential range of loss could not be determined; however, the total amount claimed is not material to the financial statements. In addition, other claims exist for which the amount claimed and the potential range of loss could not be determined.

B. Duty and Trade Refunds

There are various trade-related matters that fall under the jurisdiction of other federal agencies, such as the Department of Commerce, which may result in refunds of duties, taxes, and fees from CBP refunds and drawbacks. Until a decision is reached by the other federal agencies, CBP does not have sufficient information to estimate a contingent liability amount. All known duty and trade refunds as of September 30, 2015 and 2014 have been recorded.

C. Loaned Aircraft and Equipment

The Department is generally liable to DOD for damage or loss to aircraft on loan to CBP and vessels on loan to the USCG. As of September 30, 2015 and 2014, CBP had 16 aircraft, loaned from DOD with a replacement value of up to \$23 million per aircraft. As of September 30, 2015 and 2014, the USCG had four vessels on loan from DOD with a total replacement value of \$48 million.

D. Other Contractual Arrangements

In addition to future lease commitments disclosed in Note 19, the Department is committed under contractual agreements for goods and services that have been ordered but not yet received (undelivered orders) at fiscal year-end. Aggregate undelivered orders for all Department activities are disclosed in Note 28. In accordance with the *National Defense Authorization Act for Fiscal Year 1991* (Pub. L. 101-510), the Department is required to automatically cancel obligated and unobligated balances of appropriated funds five years after a fund expires. Obligations that have not been paid at the time an appropriation is cancelled may be paid from an unexpired appropriation that is available for the same general purpose. As of September 30, 2015, the Department estimates total payments related to cancelled appropriations to be \$321 million, of which \$207 million for contractual arrangements may require future funding.

TSA maintains six letters of intent (LOIs) for modifications to airport facilities with six major airports in which TSA uses cost-sharing agreements with the airports to modify the facilities for checked baggage screening projects. An LOI, though not a binding commitment of federal funding, represents TSA's intent to provide the agreed-upon funds in future years if the agency receives sufficient appropriations to cover the agreement. TSA received \$200 million and \$200 million in FY 2015 and FY 2014, respectively, to fund LOIs. These funds are available for payment to the airports upon approval by TSA of an invoice for the modification costs incurred. As of September 30, 2015, TSA has received invoices or documentation for costs incurred totaling \$105 million for the invoices that have not yet been paid.

22. Funds from Dedicated Collections

SFFAS No. 27, *Identifying and Reporting Earmarked Funds*, as amended by SFFAS No. 43, *Funds from Dedicated Collections: Amending Statement of Federal Financial Accounting Standards 27*, defines the following three criteria for determining a fund from dedicated collections: 1) a statute committing the Federal Government to use specifically identified revenue and/or other financing sources that are originally provided to the Federal Government by a non-federal source only for designated activities, benefits, or purposes; 2) explicit authority for the fund to retain revenue and/or other financing sources not used in the current period for future use to finance the designated activities, benefits, or purposes; and 3) a requirement to account for and report on the receipt, use, and retention of the revenue and/or other financing sources that distinguished the fund from the Federal Government's general revenue.

A fund from dedicated collection may contain non-federal sources of revenue and other financing sources that are material to the reporting entity provided it meets the criteria reported above.

There are no transactions between funds from dedicated collections that require elimination in consolidation.

Funds from dedicated collections consisted of the following (in millions):

	Customs User Fees	Sport Fish Restoration Boating Trust Fund	Immigration Examination Fees	National Flood Insurance Program	Oil Spill Liability Trust Fund	Aviation Security Capital Fund	All Other Funds from Dedicated Collections	Total Funds from Dedicated Collections
Balance Sheet as of September 30, 2015								
ASSETS								
Fund Balance with Treasury	\$ 242	\$ 21	\$ 2,213	\$ 1,959	\$ 46	\$ 1,477	\$ 1,283	\$ 7,241
Investments, Net	-	1,940	-	282	4,275	-	1	6,498
Accounts Receivable	320	108	3	2	637	-	83	1,153
Other	-	-	379	534	-	13	36	962
Total Assets	\$ 562	\$ 2,069	\$ 2,595	\$ 2,777	\$ 4,958	\$ 1,490	\$ 1,403	\$ 15,854
LIABILITIES								
Other Liabilities	\$ 13	\$ 1,268	\$ 1,395	\$ 26,240	\$ 176	\$ 274	\$ 65	\$ 29,431
Total Liabilities	\$ 13	\$ 1,268	\$ 1,395	\$ 26,240	\$ 176	\$ 274	\$ 65	\$ 29,431
NET POSITION								
Cumulative Results of Operations	\$ 549	\$ 801	\$ 1,200	\$ (23,463)	\$ 4,782	\$ 1,216	\$ 1,338	\$ (13,577)
Total Liabilities and Net Position	\$ 562	\$ 2,069	\$ 2,595	\$ 2,777	\$ 4,958	\$ 1,490	\$ 1,403	\$ 15,854
Statement of Net Cost for the Year Ended September 30, 2015								
Gross Program Costs	\$ 621	\$ 105	\$ 3,097	\$ 2,810	\$ 386	\$ 220	\$ 1,129	\$ 8,368
Less: Earned Revenue	-	-	(3,032)	(4,022)	(124)	(249)	(713)	(8,140)
Net Cost of Operations	\$ 621	\$ 105	\$ 65	\$ (1,212)	\$ 262	\$ (29)	\$ 416	\$ 228
Statement of Changes in Net Position for the Year Ended September 30, 2015								
Net Position Beginning of Period	\$ 439	\$ 779	\$ 1,136	\$ (24,678)	\$ 4,629	\$ 1,286	\$ 872	\$ (15,537)
Net Cost of Operations	(621)	(105)	(65)	1,212	(262)	29	(416)	(228)
Non-exchange Revenue	722	637	-	1	525	-	242	2,127
Other	9	(510)	129	2	(110)	(99)	640	61
Change in Net Position	110	22	64	1,215	153	(70)	466	1,960
Net Position, End of Period	\$ 549	\$ 801	\$ 1,200	\$ (23,463)	\$ 4,782	\$ 1,216	\$ 1,338	\$ (13,577)

	Customs User Fees	Sport Fish Restoration Boating Trust Fund	Immigration Examination Fees	National Flood Insurance Program	Oil Spill Liability Trust Fund	Aviation Security Capital Fund	All Other Funds from Dedicated Collections	Total Funds from Dedicated Collections
Balance Sheet as of September 30, 2014								
ASSETS								
Fund Balance with Treasury	\$ 139	\$ 11	\$ 2,135	\$ 1,756	\$ 27	\$ 1,447	\$ 871	\$ 6,386
Investments, Net	-	1,887	-	-	3,748	-	1	5,636
Accounts Receivable	311	104	3	1	1,065	-	77	1,561
Other	-	-	299	603	-	9	20	931
Total Assets	\$ 450	\$ 2,002	\$ 2,437	\$ 2,360	\$ 4,840	\$ 1,456	\$ 969	\$ 14,514
LIABILITIES								
Other Liabilities	\$ 11	\$ 1,223	\$ 1,301	\$ 27,038	\$ 211	\$ 170	\$ 97	\$ 30,051
Total Liabilities	\$ 11	\$ 1,223	\$ 1,301	\$ 27,038	\$ 211	\$ 170	\$ 97	\$ 30,051
NET POSITION								
Cumulative Results of Operations	\$ 439	\$ 779	\$ 1,136	\$ (24,678)	\$ 4,629	\$ 1,286	\$ 872	\$ (15,537)
Total Liabilities and Net Position	\$ 450	\$ 2,002	\$ 2,437	\$ 2,360	\$ 4,840	\$ 1,456	\$ 969	\$ 14,514
Statement of Net Cost for the Year Ended September 30, 2014								
Gross Program Costs	\$ 609	\$ 113	\$ 2,931	\$ 2,456	\$ 329	\$ 86	\$ 1,220	\$ 7,744
Less: Earned Revenue	-	-	(2,825)	(3,706)	(146)	(250)	(658)	(7,585)
Net Cost of Operations	\$ 609	\$ 113	\$ 106	\$ (1,250)	\$ 183	\$ (164)	\$ 562	\$ 159
Statement of Changes in Net Position for the Year Ended September 30, 2014								
Net Position Beginning of Period	\$ 380	\$ 746	\$ 1,106	\$ (25,920)	\$ 4,387	\$ 1,178	\$ 860	\$ (17,263)
Net Cost of Operations	(609)	(113)	(106)	1,250	(183)	164	(562)	(159)
Non-exchange Revenue	649	623	-	1	434	-	224	1,931
Other	19	(477)	136	(9)	(9)	(56)	350	(46)
Change in Net Position	59	33	30	1,242	242	108	12	1,726
Net Position, End of Period	\$ 439	\$ 779	\$ 1,136	\$ (24,678)	\$ 4,629	\$ 1,286	\$ 872	\$ (15,537)

Customs User Fees

When signed in April 1986, COBRA (Pub. L. 99-272) authorized CBP to collect user fees for certain services. The law initially established processing fees for air and sea passengers, commercial trucks, rail cars, private vessels and aircraft, commercial vessels, dutiable mail packages, and CBP broker permits. An additional fee category, contained in tax reform legislation, for processing barges and bulk carriers for Canada and Mexico, was added later that year. These fees are deposited into Customs User Fees accounts (Treasury Account Fund Symbol (TAFS) 705695.30 and 70X5695).

In addition to the collection of user fees, other changes in CBP procedures were enacted due to the COBRA statute. Most importantly, provisions were included for providing nonreimbursable inspectional overtime services and paying for excess pre-clearance costs from COBRA user fee collections.

The *Customs and Trade Act of 1990* amended the COBRA legislation to provide for the hiring of inspectional personnel, the purchasing of equipment, and the covering of related expenses with any surplus monies available after overtime and excess pre-clearance costs are satisfied. Expenditures from the surplus can only be used to enhance the service provided to those functions for which fees are collected. The fees for certain customs services are provided by 19 USC 58c. The authority to use these funds is contained in the annual DHS Appropriations Act.

Sport Fish Restoration and Boating Trust Fund

The SFRBTF, previously known as the Aquatic Resources Trust Fund, was created by Section 1016 of the *Deficit Reduction Act of 1984* (Pub. L. 98-369). Two funds were created under this Act, the Boating Safety Account and the Sport Fish Restoration Account. The *Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users* (Pub. L. 109-59) later amended the *Deficit Reduction Act of 1984* by combining the Boating Safety and the Sport Fish Restoration accounts into the SFRBTF. The SFRBTF has been the source of budget authority for the boat safety program for many years through the transfer of appropriated funds. The SFRBTF is a Treasury-managed fund and provides funding to states and other entities to promote boating safety and conservation of U.S. recreational waters.

This fund receives revenue transferred from custodial activities of the Treasury, which is deposited in a Treasury account. The revenue is derived from a number of sources, including motor boat fuel tax, excise taxes on sport fishing equipment, and import duties on fishing tackle and yachts. Three agencies share in the available portion of the revenue: Fish and Wildlife Service in the Department of Interior (TAFS 14X8151); the U.S. Army Corps of Engineers (TAFS 96X8333); and the USCG (TAFS 70X8149 and TAFS 70X8147).

The most recent reauthorizations of SFRBTF and expenditure of Boating Safety funds for the National Recreational Boating Safety Program were enacted in 2012 in the *Moving Ahead for Progress in the 21st Century Act* (Pub. L. 112-141), in 2005 in the *Safe, Accountable, Flexible, and Efficient Transportation Equity Act: A Legacy for Users* (Pub. L. 109-59) and the *Sportfishing and Recreational Boating Safety Amendments Act of 2005* (Pub. L. 109-74).

Immigration Examination Fees

In 1988, Congress established the Immigration Examination Fee Account (IEFA), and the fees deposited into the IEFA have been the primary source of funding for providing immigration and naturalization benefits and other benefits as directed by Congress. The *Immigration and Nationality Act* (INA) (Pub. L. 82-414, Section 286(m)) provides for the collection of fees at a level that will ensure recovery of the costs of providing adjudication and naturalization services, including the costs of providing similar services without charge to asylum applicants and other immigrants. The INA also states that the fees may recover administrative costs. This revenue remains available to provide immigration and naturalization benefits and allows the collection, safeguarding, and accounting for fees.

The primary sources of revenue are the application and petition fees that are collected during the course of the fiscal year and deposited into the IEFA (TAFS 70X5088). In addition, USCIS provides specific services to other federal agencies, such as production of border crossing cards for the Department of State, that result in the collection of other revenue arising from intragovernmental activities.

National Flood Insurance Program

The NFIP was established by the *National Flood Insurance Act of 1968* (Pub. L. 90-448). The purpose of NFIP is to better indemnify individuals for flood losses through insurance, reduce future flood damages through state and community floodplain management regulations, and reduce federal expenditures for disaster assistance and flood control.

The *Flood Disaster Protection Act of 1973* (Pub. L. 93-234) expanded the authority of FEMA and its use of the NFIP to grant premium subsidies as an additional incentive to encourage widespread state, community, and property owner acceptance of the program requirements.

The *National Flood Insurance Reform Act of 1994* (Pub. L. 103-325) reinforced the objective of using insurance as the preferred mechanism for disaster assistance by expanding mandatory flood insurance purchase requirements and by effecting a prohibition on further flood disaster assistance for any property where flood insurance, after having been mandated as a condition for receiving disaster assistance, is not in force.

The *Bunning-Bereuter-Blumenauer Flood Insurance Reform Act of 2004* (Pub. L. 108-264) provides additional tools for addressing the impact of repetitive loss properties on the National Flood Insurance Fund.

The *Biggert-Waters Flood Insurance Reform Act of 2012* (Pub. L. 112-141) and the *Homeowner Flood Insurance Affordability Act* (Pub. L. 113-89) amended the *National Flood Insurance Act of 1968* to extend the NFIP, and the financing for it, through FY 2017, and establishes a National Flood Insurance Reserve Fund to meet the expected future obligations of the NFIP.

The NFIP is an insurance program for which the Department pays claims to policyholders that experience flood damage due to flooding within the NFIP rules and regulations. The write your own (WYO) companies that participate in the program have authority to use departmental funds

(revenue and other financing sources) to respond to the obligations to the policyholders. Congress has mandated that the NFIP funds be used only to pay claims and claims-related loss adjustment expenses caused by flooding.

The NFIP requires all partners (WYO companies) in the program to submit financial statements and statistical data to the third party service providers on a monthly basis. This information is reconciled, and the WYO companies are required to correct any variances.

The NFIP's primary source of revenue comes from premiums collected to insure policyholders' property. These resources are inflows to the Government and are not the result of intragovernmental flows. When claims exceed revenue, FEMA has borrowing authority that can be accessed to satisfy outstanding claims. The following TAFS are part of the NFIP: 70X4236, and 70X5701.

Oil Spill Liability Trust Fund

The OSLTF was originally established under section 9509 of the *Internal Revenue Code of 1986*. The *Oil Pollution Act of 1990* (OPA) (Pub. L. 101-380) authorized the use of the money or the collection of revenue necessary for its maintenance.

Fund uses defined by the OPA include removal costs incurred by the USCG and the Environmental Protection Agency; state access for removal activities; payments to federal, state, and Indian tribe trustees to conduct natural resource damage assessments and restorations; payment of claims for uncompensated removal costs and damages; costs and expenses reasonably necessary for the implementation of OPA (subject to congressional appropriations); and other specific appropriations by the Congress.

The OSLTF has four major funds: the Principal Fund (TAFS 70X8185), Oil Spill Restoration (TAFS 70X8349), OSLTF Payment of Claims (TAFS 70X8312) and Trust Fund Share of Expenses (TAFS 70_8314) appropriated annually to the USCG. All revenue is deposited directly into the Principal Fund. The recurring and nonrecurring revenue are derived from a number of sources, including barrel tax, interest from U.S. Treasury investments, cost recoveries, and fines and penalties. The Oil Spill Restoration is available for federal on-scene coordinators (FOSCs) to respond to discharges and for federal trustees to initiate natural resource damage assessments. The Oil Spill Restoration is a recurring \$50 million appropriation available to the President annually. The fund remains available until expended. The maximum amount that can be expended from the OSLTF with respect to any single incident shall not exceed \$1,000 million, of which no more than \$500 million may be spent on natural resource damage. The maximum amount expended with respect to a single incident is net of amounts expended and amounts recovered. Once the maximum payout has been reached for the incident, no additional funds can be disbursed from the OSLTF for that specific incident. Claimants may file oil spill related claims against the Payment of Claims if the responsible party is not identified or denies the claims. Trust Fund Share of Expenses is funded by annual congressional appropriations from the OSLTF that are then distributed to the USCG Operating Expenses; Acquisition, Construction and Improvements; and Research, Development, Test and Evaluation appropriations.

Deepwater Horizon Oil Spill. On April 20, 2010, the offshore drilling platform, Deepwater Horizon, exploded and sank 52 miles southeast of Venice, Louisiana. An estimated 4.9 million barrels of oil leaked from the sunken platform's undersea ruptured pipe. The states of Louisiana, Mississippi, Alabama, Florida, and Texas were affected by the spill.

Liability for the spill is joint and severable under the OPA, 33 USC 2701 *et seq.* The OPA and the *Clean Water Act*, 33 USC 1321 *et. seq.*, direct the responsible parties to conduct cleanup operations and pay claims for damages specified by the OPA. Under the OPA, the responsible party is liable for costs associated with the containment or cleanup of the spill, property damage, loss of government revenue, loss of profits or earning capacity, loss of subsistence use of natural resources, increased state and local public service costs, and damages to natural resources resulting from the spill. Currently, the Federal Government is in litigation with the responsible parties to recover natural resource damages and civil penalties due to the government under the *Clean Water Act*.

In addition, the OPA and applicable federal legislation and regulations provide the USCG with broad responsibilities and authorities regarding oil spill response oversight on the navigable waters of the United States. The USCG was designated as the FOSC to respond to this disaster. As FOSC, the USCG directs and coordinates the response activities of all federal agencies. The USCG has entered into various reimbursable agreements with other federal agencies.

In responding to the Deepwater Horizon oil spill, BP, a responsible party, established a process designed to pay individual, business, and governmental claims for compensable costs under OPA. BP transferred responsibility for administration and payment of individual and business claims to the Gulf Coast Claims Facility (GCCF) in August 2010. In June 2012 the GCCF transitioned to a court-supervised settlement program.

The OSLTF provides emergency funding resources to the FOSC for oil removal, and to federal trustees for initial natural resource damage assessment activities, up to amounts specified under OPA Section 6002(b) (33 USC 2752(b)). In June 2010, the President of the United States signed into law an amendment to Section 6002(b) allowing multiple budgetary authority advances from the OSLTF for the Deepwater Horizon oil spill response and federal natural resource damage assessment activities limited only by the statutory per-incident cap set forth in 26 USC 9509(c)(2). The status of OSLTF available funds, costs incurred by the Federal Government, and billings to the responsible parties as of September 30, 2015, is described below.

Status of OSLTF Funds and Costs Incurred and Billed. Through September 30, 2015, the total amount of Deepwater Horizon costs incurred was \$1,375 million, including \$357 million in costs incurred against the USCG. The net amount incurred against the OSLTF is \$461 million, of which \$271 million is for natural resource damages. The remaining amount that can be expended from the OSLTF and not exceed the per-incident statutory cap is \$539 million, of which not more than \$229 million may be used for natural *resource* damages. USCG has billed the responsible parties for \$1,274 million. As of September 30, 2015, BP had paid \$817 million.

In FY 2013, two significant judgments were assessed in connection with the Deepwater Horizon oil spill, and both fines were recorded by the USCG at that time. British Petroleum Exploration and Production (BPXP), a subsidiary of BP, was assessed \$1,000 million in fines, including a fine for violating the Clean Water Act, payable to the OSLTF over a five-year period. BPXP payments due over the next three years total \$460 million. Transocean was assessed a total of \$300 million for

violating the Clean Water Act, payable to the OSLTF over a three-year period. The final payment was received from Transocean in February 2015.

Contingent Liabilities. The OSLTF, which is administered by the USCG National Pollution Funds Center (NPFC), may be available to pay claims for OPA specified costs and damages, not paid by BP, or another responsible party. Under OPA, claimants are required to present their claims first to the responsible parties (or the GCCF for Deepwater Horizon costs); if not compensated, they may then file an action in court or file a claim against the OSLTF through the NPFC.

Aviation Security Capital Fund

Vision 100--Century of Aviation Reauthorization Act (Pub. L. 108-176) established the Aviation Security Capital Fund (TAFS 70X5385). The fund's revenue is derived from security service fees in accordance with 49 USC 44940. Annually, the first \$250 million derived from Aviation Security fees are deposited into this fund. TSA provides funding to airport sponsors for projects to (1) replace baggage conveyer systems related to aviation security, (2) reconfigure terminal baggage areas as needed to install explosives detection systems (EDS), (3) deploy EDS behind the ticket counter, in the baggage sorting area, or in line with the baggage handling system, and (4) make other airport security capital improvements.

All Other Funds from Dedicated Collections

The balances and activity reported for all other funds from dedicated collections result from the funds listed below. Information related to these funds can be located in the Department's appropriations legislation or the statutes referenced.

- 70_0715: Radiological Emergency Preparedness Program, Federal Emergency Management Agency, Department of Homeland Security; 117 Stat. 516
- 70X0715: Radiological Emergency Preparedness Program, Federal Emergency Management Agency, Department of Homeland Security; 117 Stat. 516
- 70X5089: U.S. Customs and Border Protection, Land Border Inspection Fees, Border and Transportation Security, Department of Homeland Security; 116 Stat. 2135
- 70_5087: U.S. Customs and Border Protection, Immigration User Fees, Border and Transportation Security, Department of Homeland Security; 116 Stat. 2135
- 70X5087: U.S. Customs and Border Protection, Immigration User Fees, Border and Transportation Security, Department of Homeland Security; 116 Stat. 2135
- 70X5126: Breach Bond/Detention Fund, Border and Transportation Security, Department of Homeland Security; 116 Stat. 2135
- 70X5378: Student and Exchange Visitor Program, Border and Transportation Security, Department of Homeland Security; 110 Stat. 3009-706, Sec. (e)(4)(B)
- 70X5382: Immigration User Fee Account, BICE, Department of Homeland Security; 116 Stat. 2135
- 70_5389: H-1B and L Fraud Prevention and Detection Account, U.S. Citizenship and Immigration Service, Department of Homeland Security; 118 Stat. 3357, Sec. 426(b)(1)
- 70X5389: H-1B and L Fraud Prevention and Detection Account, U.S. Citizenship and Immigration Service, Department of Homeland Security; 118 Stat. 3357, Sec. 426(b)(1)

- 70X5390: Unclaimed Checkpoint Money, Transportation Security Administration, Department of Homeland Security; 118 Stat. 1317-1318, Sec.515(a)
- 70X5398: H-1B and L Fraud Prevention and Detection, U.S. Immigration and Customs Enforcement, Department of Homeland Security; Pub. L. 108-447, 118 Stat. 3357, Sec. 426(b)(1)
- 70X5451: Immigration Enforcement Account, Border and Transportation Security, Department of Homeland Security; 116 Stat. 2135
- 70X5542: Detention and Removal Operations, U.S. Immigration and Customs Enforcement, Department of Homeland Security; 8 USC 1356(m)-(n); Pub. L. 107-296, Sec. 476c
- 70X5545: Airport Checkpoint Screening Fund, Transportation Security Administration, Department of Homeland Security; Pub. L. 110-161
- 70X5595: Electronic System for Travel Authorization (ESTA) Fees, U.S. Customs and Border Protection, Department of Homeland Security; Pub. L. 110-53, 121 Stat. 344; Pub. L. 111-145, 124 Stat. 56
- 70_5694: User Fees, Small Airports, U.S. Customs Service, Department of Homeland Security; 116 Stat. 2135
- 70X5694: User Fees, Small Airports, U.S. Customs Service, Department of Homeland Security; 116 Stat. 2135
- 70X8244: Gifts and Donations, Department Management, Department of Homeland Security; 116 Stat. 2135
- 70X8533: General Gift Fund, U.S. Coast Guard, Department of Homeland Security; 116 Stat. 2135
- 70X8870: Harbor Maintenance Fee Collection, U.S. Customs Service, Department of Homeland Security; 116 Stat. 2135
- 70_5106: H-1 B Nonimmigrant Petitioner Account, U.S. Citizenship and Immigration Service, Department of Homeland Security; 116 Stat. 2135
- 70X5106: H-1 B Nonimmigrant Petitioner Account, U.S. Citizenship and Immigration Service, Department of Homeland Security; 116 Stat. 2135
- 70X8360: Gifts and Bequests, Federal Law Enforcement Training Centers, Department of Homeland Security; 116 Stat. 2135
- 70X5543: International Registered Traveler Program Fund, U.S. Customs and Border Protection, Department of Homeland Security; 121 Stat. 2091-2092
- 70X0603: Coast Guard Housing Fund, U.S. Coast Guard, Department of Homeland Security, 14 USC 687(c)
- 70_5710: Coast Guard Housing Fund, U.S. Coast Guard, Department of Homeland Security, 14 USC 687(c)
- 70X5710: Coast Guard Housing Fund, U.S. Coast Guard, Department of Homeland Security, 14 USC 687(c)
- 70X5569: Asia-Pacific Economic Cooperation Business Travel Cards, U.S. Customs and Border Protection, Department of Homeland Security, 125 Stat. 551
- 70X4363: Enhanced Inspectional Services, U.S. Customs and Border Protection, Department of Homeland Security, 127 Stat. 378

23. Net Costs by Sub-Organization and Major Missions

The Department's Statement of Net Cost displays DHS costs and revenue and groups the missions and the focus area described in the DHS FY 2014-2018 Strategic Plan into four major missions:

- *Foster a Safe and Secure Homeland*, includes Missions 1, 2, and 4;
- *Enforce and Administer Our Immigration Laws* includes Mission 3;
- *Strengthen National Preparedness and Resilience* includes Mission 5; and
- *Mature and Strengthen Homeland Security* consists of the focus area.

The Department is not presenting the FY 2015 and FY 2014 Statements of Net Cost and related footnotes comparatively. For additional information, see Note 1.B, Basis of Presentation.

Net cost of operations is the gross (i.e., total) cost incurred by the Department, excluding any gains and losses from changes in long-term assumptions used to measure federal civilian and military employee pensions, ORB, and OPEB, including veterans' compensation, less any exchange (i.e., earned) revenue. Gains and losses from changes in long-term assumptions used to measure federal civilian and military employee pensions, ORB, and OPEB are reported on a separate line item in accordance with SFFAS No. 33.

Intragovernmental costs represent exchange transactions made between two reporting entities within the Federal Government and are presented separately from costs with the public (exchange transactions made between the reporting entity and a non-federal entity). Intragovernmental exchange revenue is disclosed separately from exchange revenue with the public. The criteria used for this classification requires that the intragovernmental expenses relate to the source of goods and services purchased by the reporting entity and not to the classification of related revenue. For example, with "exchange revenue with the public," the buyer of the goods or services is a non-federal entity. With "intragovernmental costs," the buyer and seller are both federal entities. If a federal entity purchases goods or services from another federal entity and sells them to the public, the exchange revenue would be classified as "with the public," but the related costs would be classified as "intragovernmental." The purpose of this classification is to enable the Federal Government to provide consolidated financial statements, and not to match public and intragovernmental revenue with costs that are incurred to produce public and intragovernmental revenue.

To more accurately reflect the actual costs incurred by each of the major missions, the Department is presenting the net costs by Component and major missions, net of eliminations.

The "All Other" column reports net costs for the following Components: DNDO, FLETC, NPPD, OHA, OIG, S&T, USSS, I&A, and OPS.

For the year ended September 30, 2015 (in millions) (page 1 of 2)

Major Missions	FEMA	CBP	USCG	ICE	TSA	USCIS	MGMT	All Other	Total
<i>Foster a Safe and Secure Homeland</i>									
Intragovernmental Gross Cost	\$ -	\$ 3,379	\$ 1,249	\$ 629	\$ 1,756	\$ -	\$ -	\$ 1,341	\$ 8,354
Public Gross Cost	-	7,990	6,893	1,304	5,830	-	-	3,991	26,008
Gross Cost	-	11,369	8,142	1,933	7,586	-	-	5,332	34,362
Intragovernmental Revenue	-	(39)	(126)	(30)	(1)	-	-	(1,050)	(1,246)
Public Revenue Earned	-	(135)	(138)	(120)	(3,896)	-	-	(6)	(4,295)
Less Revenue Earned	-	(174)	(264)	(150)	(3,897)	-	-	(1,056)	(5,541)
Net Cost	-	11,195	7,878	1,783	3,689	-	-	4,276	28,821
<i>Enforce and Administer Our Immigration Laws</i>									
Intragovernmental Gross Cost	\$ -	\$ 595	\$ 174	\$ 826	\$ -	\$ 1,018	\$ 1	\$ 17	2,631
Public Gross Cost	-	1,219	963	3,176	-	2,109	4	109	7,580
Gross Cost	-	1,814	1,137	4,002	-	3,127	5	126	10,211
Intragovernmental Revenue	-	(7)	(18)	(12)	-	(19)	-	(1)	(57)
Public Revenue Earned	-	(24)	(19)	(36)	-	(3,573)	-	(1)	(3,653)
Less Revenue Earned	-	(31)	(37)	(48)	-	(3,592)	-	(2)	(3,710)
Net Cost	-	1,783	1,100	3,954	-	(465)	5	124	6,501
<i>Strengthen National Preparedness and Resilience</i>									
Intragovernmental Gross Cost	\$ 1,075	\$ -	\$ 176	\$ 1	\$ -	\$ -	\$ -	\$ 115	\$ 1,367
Public Gross Cost	12,249	-	975	2	-	-	-	157	13,383
Gross Cost	13,324	-	1,151	3	-	-	-	272	14,750
Intragovernmental Revenue	(52)	-	(16)	-	-	-	-	(1)	(69)
Public Revenue Earned	(4,066)	-	(21)	-	-	-	-	(1)	(4,088)
Less Revenue Earned	(4,118)	-	(37)	-	-	-	-	(2)	(4,157)
Net Cost	9,206	-	1,114	3	-	-	-	270	10,593

For the year ended September 30, 2015 (in millions) (page 2 of 2)

Major Missions	FEMA	CBP	USCG	ICE	TSA	USCIS	MGMT	All Other	Total
<i>Mature and Strengthen Homeland Security</i>									
Intragovernmental Gross Cost	\$ -	\$ -	\$ 221	\$ 3	\$ -	\$ 10	\$ 385	\$ 142	\$ 761
Public Gross Cost	-	-	1,205	8	-	18	1,000	483	2,714
Gross Cost	-	-	1,426	11	-	28	1,385	625	3,475
Intragovernmental Revenue	-	-	(6)	-	-	-	(3)	(23)	(32)
Public Revenue Earned	-	-	(40)	-	-	(36)	-	(1)	(77)
Less Revenue Earned	-	-	(46)	-	-	(36)	(3)	(24)	(109)
Net Cost	-	-	1,380	11	-	(8)	1,382	601	3,366
<i>Total Department of Homeland Security</i>									
Intragovernmental Gross Cost	\$ 1,075	\$ 3,974	\$ 1,820	\$ 1,459	\$ 1,756	\$ 1,028	\$ 386	\$ 1,615	\$ 13,113
Public Gross Cost	12,249	9,209	10,036	4,490	5,830	2,127	1,004	4,740	49,685
Gross Cost	13,324	13,183	11,856	5,949	7,586	3,155	1,390	6,355	62,798
Intragovernmental Revenue	(52)	(46)	(166)	(42)	(1)	(19)	(3)	(1,075)	(1,404)
Public Revenue Earned	(4,066)	(159)	(218)	(156)	(3,896)	(3,609)	-	(9)	(12,113)
Less Revenue Earned	(4,118)	(205)	(384)	(198)	(3,897)	(3,628)	(3)	(1,084)	(13,517)
Net Cost Before (Gain)/Loss on Pension, ORB, or OPEB	9,206	12,978	11,472	5,751	3,689	(473)	1,387	5,271	49,281
Assumption Changes (Gain)/Loss on Pension, ORB, or OPEB Assumption	-	-	3,401	-	-	-	-	645	4,046
NET COST OF OPERATIONS	\$ 9,206	\$ 12,978	\$ 14,873	\$ 5,751	\$ 3,689	\$ (473)	\$ 1,387	\$ 5,916	\$ 53,327

For the year ended September 30, 2014 (in millions) (page 1 of 2)

Major Missions	FEMA	CBP	USCG	ICE	TSA	USCIS	MGMT	All Other	Total
<i>Fostering a Safe & Secure Homeland</i>									
Intragovernmental Gross Cost	\$ -	\$ 3,025	\$ 690	\$ 590	\$ 1,737	\$ -	\$ -	\$ 1,314	\$ 7,356
Public Gross Cost	-	7,427	3,745	1,250	5,825	-	-	3,735	21,982
Gross Cost	-	10,452	4,435	1,840	7,562	-	-	5,049	29,338
Intragovernmental Revenue	-	(30)	(74)	(38)	(1)	-	-	(1,052)	(1,195)
Public Revenue Earned	-	(121)	(100)	(106)	(2,580)	-	-	(16)	(2,923)
Less Revenue Earned	-	(151)	(174)	(144)	(2,581)	-	-	(1,068)	(4,118)
Net Cost	-	10,301	4,261	1,696	4,981	-	-	3,981	25,220
<i>Enforcing and Administering Our Immigration Laws</i>									
Intragovernmental Gross Cost	\$ -	\$ 551	\$ -	\$ 827	\$ -	\$ 918	\$ -	\$ 9	\$ 2,305
Public Gross Cost	-	1,173	-	3,139	-	2,055	-	76	6,443
Gross Cost	-	1,724	-	3,966	-	2,973	-	85	8,748
Intragovernmental Revenue	-	(6)	-	(16)	-	(8)	-	(1)	(31)
Public Revenue Earned	-	(23)	-	(33)	-	(3,373)	-	-	(3,429)
Less Revenue Earned	-	(29)	-	(49)	-	(3,381)	-	(1)	(3,460)
Net Cost	-	1,695	-	3,917	-	(408)	-	84	5,288
<i>Ensuring Resilience to Disasters</i>									
Intragovernmental Gross Cost	\$ 1,081	\$ -	\$ 4	\$ 2	\$ -	\$ -	\$ -	\$ 81	\$ 1,168
Public Gross Cost	12,551	-	15	4	-	-	-	197	12,767
Gross Cost	13,632	-	19	6	-	-	-	278	13,935
Intragovernmental Revenue	(52)	-	(1)	-	-	-	-	(3)	(56)
Public Revenue Earned	(3,749)	-	-	-	-	-	-	(4)	(3,753)
Less Revenue Earned	(3,801)	-	(1)	-	-	-	-	(7)	(3,809)
Net Cost	9,831	-	18	6	-	-	-	271	10,126

For the year ended September 30, 2014 (in millions) (page 2 of 2)

Major Missions	FEMA	CBP	USCG	ICE	TSA	USCIS	MGMT	All Other	Total
<i>Providing Essential Support to National, Economic, and Homeland Security</i>									
Intragovernmental Gross Cost	\$ -	\$ 195	\$ 915	\$ 28	\$ -	\$ -	\$ 451	\$ 76	\$ 1,665
Public Gross Cost	-	453	5,193	58	-	-	1,032	288	7,024
Gross Cost	-	648	6,108	86	-	-	1,483	364	8,689
Intragovernmental Revenue	-	(2)	(93)	(2)	-	-	(20)	(14)	(131)
Public Revenue Earned	-	(7)	(149)	(5)	-	-	-	(1)	(162)
Less Revenue Earned	-	(9)	(242)	(7)	-	-	(20)	(15)	(293)
Net Cost	-	639	5,866	79	-	-	1,463	349	8,396
<i>Total Department of Homeland Security</i>									
Intragovernmental Gross Cost	\$ 1,081	\$ 3,771	\$ 1,609	\$ 1,447	\$ 1,737	\$ 918	\$ 451	\$ 1,480	\$ 12,494
Public Gross Cost	12,551	9,053	8,953	4,451	5,825	2,055	1,032	4,296	48,216
Gross Cost	13,632	12,824	10,562	5,898	7,562	2,973	1,483	5,776	60,710
Intragovernmental Revenue	(52)	(38)	(168)	(56)	(1)	(8)	(20)	(1,070)	(1,413)
Public Revenue Earned	(3,749)	(151)	(249)	(144)	(2,580)	(3,373)	-	(21)	(10,267)
Less Revenue Earned	(3,801)	(189)	(417)	(200)	(2,581)	(3,381)	(20)	(1,091)	(11,680)
Net Cost Before (Gain)/Loss on Pension, ORB, or OPEB Assumption Changes	9,831	12,635	10,145	5,698	4,981	(408)	1,463	4,685	49,030
(Gain)/Loss on Pension, ORB, or OPEB Assumption	-	-	(2,749)	-	-	-	-	1,414	(1,335)
NET COST OF OPERATIONS	\$ 9,831	\$ 12,635	\$ 7,396	\$ 5,698	\$ 4,981	\$ (408)	\$ 1,463	\$ 6,099	\$ 47,695

24. Apportionment Categories of Obligations Incurred: Direct versus Reimbursable Obligations

Apportionment categories are determined in accordance with the guidance provided in OMB Circular A-11, *Preparation, Submission and Execution of the Budget*. Category A represents resources apportioned for calendar quarters. Category B represents resources apportioned for other time periods; for activities, projects, or objectives; or for any combination thereof (in millions).

Year Ended September 30, 2015:	Apportionment Category A	Apportionment Category B	Exempt from Apportionment	Total
Obligations Incurred – Direct	\$ 41,143	\$ 22,467	\$ 3,082	\$ 66,692
Obligations Incurred – Reimbursable	3,852	2,308	-	6,160
Total Obligations Incurred	\$ 44,995	\$ 24,775	\$ 3,082	\$ 72,852

Year Ended September 30, 2014:	Apportionment Category A	Apportionment Category B	Exempt from Apportionment	Total
Obligations Incurred – Direct	\$ 39,277	\$ 21,591	\$ 1,548	\$ 62,416
Obligations Incurred – Reimbursable	2,940	2,132	-	5,072
Total Obligations Incurred	\$ 42,217	\$ 23,723	\$ 1,548	\$ 67,488

25. Available Borrowing Authority

	2015	2014
Beginning Borrowing Authority	\$ 7	\$ 422
Current Year Borrowing Authority Realized	6,448	6,072
Borrowing Authority Used	(11)	(37)
Decrease in Borrowing Authority	(6,437)	(6,450)
Ending Borrowing Authority	\$ 7	\$ 7

FEMA has borrowing authority to pay insurance claims as part of the NFIP and to finance CDLs under DADLP. Borrowing authority is budget authority enacted by law to permit an agency to borrow money and then obligate and disburse against amounts borrowed for a specified purpose.

FEMA annually requests borrowing authority to cover the principal amount of direct loans during the fiscal year not to exceed \$400 million less the subsidy due from the DADLP account. The available borrowing authority of \$7 million is to cover current obligations for CDLs still disbursing.

FEMA is also authorized to borrow from Treasury up to \$30,425 million to fund the payment of flood insurance claims and claims-related expenses of the NFIP. While the authorizing legislation does provide a cap for amounts that can be borrowed without further authorization, the amounts borrowed at any time are not predetermined, and authority is used only as needed to pay existing obligations for claims and expenses. Insurance premiums collected are used to pay insurance claims and to repay borrowings.

As of September 30, 2015, and 2014, FEMA had drawn from Treasury \$23,000 million and \$24,000 million, respectively, leaving \$7,425 million and \$6,425 million, respectively, available to be borrowed.

26. Legal Arrangements Affecting the Use of Unobligated Balances

Unobligated balances whose period of availability has expired are not available to fund new obligations. Expired unobligated balances are available to pay for current period adjustments to obligations incurred prior to expiration. For a fixed appropriation account, the balance can be carried forward for five fiscal years after the period of availability ends. At the end of the fifth fiscal year, the account is closed and any remaining balance is canceled and returned to Treasury. For a no-year account, the unobligated balance is carried forward indefinitely until specifically rescinded by law or the head of the agency concerned or the President determines that the purposes for which the appropriation was made have been carried out and disbursements have not been made against the appropriation for two consecutive years.

Included in the cumulative results of operations and Fund Balance with Treasury are special funds of \$867 million and \$657 million at September 30, 2015, and 2014, respectively, that represents the Department's authority to assess and collect user fees relating to merchandise and passenger processing; to assess and collect fees associated with services performed at certain small airports or other facilities; to retain amounts needed to offset costs associated with collecting duties; and taxes and fees for the Government of Puerto Rico. These special fund balances are restricted by law in their use to offset specific costs incurred by the Department. Part of the passenger fees in the COBRA User Fees Account, totaling approximately \$209 million and \$166 million at September 30, 2015 and 2014, respectively, is restricted by law in its use to offset specific costs incurred by the Department.

The entity trust fund balances result from the Department's authority to use the proceeds from general order items sold at auction to offset specific costs incurred by the Department relating to their sale, to use available funds in the Salaries and Expense Trust Fund to offset specific costs for expanding border and port enforcement activities, and to use available funds from the Harbor Maintenance Fee Trust Fund to offset administrative expenses related to the collection of the Harbor Maintenance Fee.

27. Explanation of Differences between the Statement of Budgetary Resources and the Budget of the U.S. Government

The table below documents the material differences between the FY 2014 Statement of Budgetary Resources and the actual amounts reported for FY 2014 in the Budget of the Federal Government. Since the FY 2015 financial statements will be reported prior to the release of the Budget of the Federal Government, DHS is reporting for FY 2014 only. Typically, the Budget of the Federal Government with the FY 2015 actual data is published in February of the subsequent year. Once published, the FY 2015 actual data will be available on the OMB website.

	Budgetary Resources	Obligations Incurred	Distributed Offsetting Receipts	Net Outlays
FY 2014 Actual Balances per the FY 2015 Budget of the U.S. Government (in millions)	\$ 81,128	\$ 66,071	\$ 7,823	\$ 51,359
Reconciling Items:				
Accounts that are expired that are not included in Budget of the United States	1,907	-	-	-
Distributed Offsetting Receipts not included in the Budget of the United States, Net Outlays	-	-	-	(7,823)
Refunds and drawbacks not included in the Budget of the United States	1,397	1,397	-	1,423
Byrd Program (Continued Dumping and Subsidy Offset) not included in the Budget of the United States	253	62	-	62
Miscellaneous Differences	635	(42)	-	(3)
Per the 2014 Statement of Budgetary Resources	\$ 85,320	\$ 67,488	\$ 7,823	\$ 45,018

The Miscellaneous Differences amount includes adjustments to obligations reported on the Statement of Budgetary Resources but not included in the President's Budget.

28. Undelivered Orders, Unpaid, End of Period

An unpaid undelivered order exists when a valid obligation has occurred and funds have been reserved but the goods or services have not been received by the Department. Undelivered orders for the periods ended September 30, 2015 and 2014, were \$39,481 million and \$35,896 million, respectively.

29. Custodial Revenue

The Department collects revenue from a variety of duties, excise taxes, and various other fees. Collection activity primarily relates to current-year activity. Non-entity revenue reported on the Department's Statement of Custodial Activity includes duties, excise taxes, and various non-exchange fees collected by CBP. CBP assesses duties, taxes, and fees on goods and merchandise brought into the United States from foreign countries. For additional information, see Note 1.X., Exchange and Non-exchange Revenue.

The significant types of non-entity accounts receivable and custodial revenue as presented in the Statement of Custodial Activity are described below.

1. **Duties:** amounts collected on imported goods collected on behalf of the Federal Government.

2. **User fees:** amounts designed to maintain U.S. harbors and to defray the cost of other miscellaneous service programs.
3. **Excise taxes:** amounts collected on imported distilled spirits, wines, tobacco products, and other miscellaneous taxes collected on the behalf of the Federal Government.
4. **Fines and penalties:** amounts collected for violations of laws and regulations.

Refunds are amounts due to the importer/exporter as a result of overpayments of duties, taxes, fees, and interest. Refunds include drawback remittance paid when imported merchandise, for which duty was previously paid, is exported from the United States.

Tax disbursements from the refunds and drawbacks account, broken out by revenue type and by tax year, were as follows for the fiscal years ended September 30, 2015 and 2014 (in millions):

2015 Tax Disbursements	Tax Year			
	2015	2014	2013	Prior Years
Total tax refunds and drawbacks disbursed	\$ 1,659	\$ 860	\$ 182	\$ 280

2014 Tax Disbursements	Tax Year			
	2014	2013	2012	Prior Years
Total tax refunds and drawbacks disbursed	\$ 925	\$ 321	\$ 101	\$ 189

Total tax refunds and drawbacks disbursed consist of non-exchange customs duties revenue refunded. The disbursements include interest payments of \$23 million and \$17 million for the fiscal years ended September 30, 2015 and 2014, respectively.

The disbursement totals for refunds include antidumping and countervailing duties collected that are refunded pursuant to rulings by the Department of Commerce. These duties are refunded when the Department of Commerce issues a decision in favor of the foreign industry. See Note 18, Other Liabilities, for more information.

30. Reconciliation of Net Cost of Operations (Proprietary) to Budget

The Reconciliation of Net Cost of Operations to Budget reconciles the Department's Resources Used to Finance Activities (first section), which consists of the budgetary basis of accounting Net Obligations plus the proprietary basis of accounting Other Resources, to the proprietary basis of accounting Net Cost of Operations.

The second section, Resources Used to Finance Items Not Part of the Net Cost of Operations, includes items such as undelivered orders, unfilled customer orders, and capitalized assets. These transactions are reversed out because they affect budgetary obligations, but not the proprietary net cost of operations.

The third section, Components of Net Cost of Operations that Will Not Require or Generate Resources in the current period, includes items such as increases in environmental liability and depreciation. These transactions are added because they affect proprietary net cost of operations, but not the budgetary obligations. The third section's subsection, Components Requiring or Generating Resources in future periods, includes costs reported in the current period that are included in the Liabilities Not Covered by Budgetary Resources reported in Note 14.

The reconciliations of net cost of operations to budget for FY 2015 and FY 2014 are as follows:

	<u>2015</u>	<u>2014</u>
Resources Used to Finance Activities		
Budgetary Resources Obligated		
Obligations Incurred (Note 24)	\$ 72,852	\$ 67,488
Less: Spending Authority from Offsetting Collections and Recoveries	<u>(15,123)</u>	<u>(13,875)</u>
Obligations Net of Offsetting Collections and Recoveries	57,729	53,613
Less: Offsetting Receipts	<u>(9,978)</u>	<u>(7,823)</u>
Net Obligations	<u>47,751</u>	<u>45,790</u>
Other Resources		
Transfers In (Out) without Reimbursement	(34)	390
Imputed Financing from Costs Absorbed by Others	1,286	1,504
Other	<u>1,702</u>	<u>2,576</u>
Net Other Resources Used to Finance Activities	<u>2,954</u>	<u>4,470</u>
Total Resources Used to Finance Activities	<u>\$ 50,705</u>	<u>\$ 50,260</u>
Resources Used to Finance Items Not Part of the Net Cost of Operations		
Change in Budgetary Resources Obligated for Goods, Services and Benefits Ordered but Not Yet Provided	\$ 2,390	\$ 860
Resources that Fund Expenses Recognized in Prior Periods	254	2,642
Budgetary Offsetting Collections and Receipts that Do Not Affect Net Cost of Operations:		
Credit Program Collections that Increase Liabilities for Loan Guarantees or Allowances for Subsidies	46	47
Other	<u>(2,541)</u>	<u>(1,231)</u>
Resources that Finance the Acquisition of Assets	2,380	3,683
Other Resources or Adjustments to Net Obligated Resources that Do Not Affect Net Cost of Operations	<u>2,578</u>	<u>1,454</u>
Total Resources Used to Finance Items Not Part of the Net Cost of Operations	<u>5,107</u>	<u>7,455</u>
TOTAL RESOURCES USED TO FINANCE THE NET COST OF OPERATIONS	<u>\$ 45,598</u>	<u>\$ 42,805</u>

	2015	2014
Components of the Net Cost of Operations that Will Not Require or Generate Resources in the Current Period:		
Components Requiring or Generating Resources in Future Periods		
Increase in Annual Leave Liability	\$ -	\$ 101
Increase in Exchange Revenue Receivable from the Public	(181)	31
Upward/Downward Re-estimates of Credit Subsidy Expense	-	(14)
Increase in Insurance Liability	147	-
Increase in Actuarial Pension Liability	4,771	-
Increase in Actuarial Health Insurance Liability	187	-
Total Components of Net Cost of Operations that Will Require or Generate Resources in Future Periods	4,924	118
Components not Requiring or Generating Resources		
Depreciation and Amortization	1,941	2,277
Revaluation of Assets or Liabilities	787	2,206
Other	77	289
Total Components of Net Cost of Operations that Will Not Require or Generate Resources	2,805	4,772
Total Components of Net Cost of Operations That Will Not Require or Generate Resources in the Current Period	7,729	4,890
NET COST OF OPERATIONS	\$ 53,327	\$ 47,695

Required Supplementary Stewardship Information

Unaudited, see accompanying Independent Auditors' Report

Stewardship Investments

Stewardship investments are substantial investments made by the Federal Government for the benefit of the Nation. When incurred, stewardship investments are treated as expenses in calculating net cost, but they are separately reported as Required Supplementary Stewardship Information to highlight the extent of investments that are made for long-term benefit. The Department's expenditures (including carryover funds expended in FY 2015) in human capital, research and development, and non-federal physical property are shown below.

1. Investments in Research and Development

Investments in research and development represent expenses incurred to support the search for new or refined knowledge and ideas. The intent of the investment is to apply or use such knowledge to improve and develop new products and processes with the expectation of maintaining or increasing national productive capacity or yielding other future benefits. S&T, DNDO, USCG, and TSA have made significant investments in research and development (in millions):

	FY 2015	FY 2014	FY 2013	FY 2012	FY 2011
S&T	\$ 785	\$ 654	\$ 485	\$ 684	\$ 821
DNDO	76	74	66	74	104
USCG	25	25	21	23	21
TSA	-	1	1	2	1
Total Research & Development	\$ 886	\$ 754	\$ 573	\$ 783	\$ 947

S&T

S&T has a research portfolio investment integrated through its divisions. For example, S&T conducts research in many areas to support the Department's missions to defend against chemical and biological threats, including protecting infrastructure and transportation systems from explosives, to determine the motivations and intents behind terrorist attacks, to prepare the Nation to respond to large and small scale events, and to protect the critical systems that run our financial and electrical power systems to name a few. S&T also develops new standards, educates the next-generation workforce and conducts testing and evaluation activities to further increase the security of the Nation.

Significant accomplishments and projects in development include:

- *Agricultural Screening and Surveillance.* The Agricultural Screening and Surveillance project will develop and standardize technologies and protocols, including immunoassay-based approaches, information systems, and mobile technologies, to identify current and emerging agricultural threats within the United States and at the borders. The diagnostic screening tools, information technologies, software applications, and mobile technologies developed and deployed to the Department of Agriculture (USDA) domestically. Both USDA and CBP at U.S. borders help prevent importation, outbreaks, and attacks with high-

priority threats that could cause severe economic damage to the United States' agricultural critical infrastructure. In FY 2015, S&T delivered the Enhanced Passive Surveillance swine application (Biosurveillance Field Entry System) for download in the Google Play and Apple store.

- *Cybersecurity for Law Enforcement.* The Cybersecurity for Law Enforcement project develops new technologies, capabilities, and standards to assist law enforcement in investigations and the forensic analysis of technologies used in criminal and terrorist activity, and in mitigating the potential impact and damage posed by insider threat activity. These technologies, capabilities, and standards will reduce the amount of time needed to analyze technology used in illicit activity, reduce the cost of acquisition for law enforcement agencies whose budgets are stretched thin, and narrow the technology capability gap between criminals and law enforcement. In FY 2015, S&T completed and transitioned a field-ready, rapid extraction version of the mobile device flash memory forensics tool intended to be a commercially available capability rather than a singular transition directly to a customer, the company involved in the now-ended contract is still working on final development.
- *Air Based Technologies.* The Air Based Technologies project identifies, tests, and evaluates sensors mounted on fixed and rotary wing manned aircraft, unmanned aerostats, and small unmanned aircraft systems (UAS) for possible use by DHS Components for improved detection, classification, and tracking of illicit activity. It also provides DHS Components and the first responder community unbiased evaluation of available airborne sensors in realistic, operationally relevant scenarios for improved situational awareness for both law enforcement and during emergency events (e.g., floods, forest fires). The project will improve CBP, USCG, and the first responder community's awareness and understanding of the utility of mature airborne sensor systems and platforms for border security and public safety missions. In FY 2015, S&T conducted analysis of countermeasure technologies (Global Positioning System Spoofing, network hacking, cell data skimming, etc.) for UAS in operational environments.
- *Home Made Explosives Characterization.* The Home Made Explosives (HME) Characterization program will provide HME signature data for vendor development of HME detection, threat validation data, and tools for more safely planning and managing incidents. The HME Characterization Program identifies and characterizes explosive threats and their explosives performance; collects chemical and radiographic signatures of HMEs for use in explosives detection systems training and testing; and provides input into detection standards, and certification of detection equipment for the TSA (the primary customer). The HME Characterization Program influence TSA's Concept of Operations and policy decisions in checked baggage, air cargo, and checkpoint domains and are leveraged in systems development, training, and testing. In FY 2015, S&T delivered new HME detection windows to TSA for incorporation into existing and future bulk and trace explosives screening systems.

DNDO

DNDO is responsible for conducting an aggressive, evolutionary, and transformational research and development program to generate and improve technologies to detect nuclear and other radioactive materials. DNDO's basic, applied and development research efforts seek to achieve dramatic advancements in technologies to enhance our national detection and forensics capabilities. These

developments may also reduce the cost and operational burden of using advanced technology in the field to maintain an enhanced level of protection.

- *Basic and Applied Research.* DNDO initiated 22 new projects addressing the challenging gaps in the global nuclear detection architecture and technical nuclear forensics, and completed 13 feasibility evaluations, 12 proof-of-concept demonstrations, and three technology demonstrations and characterizations showing a healthy technology pipeline.
- *Technology Development.* DNDO completed aerial surveys for the airborne radiological enhanced sensor system ATD using the prototype aerial system over Las Vegas, Baltimore, and Washington DC, and the San Francisco Bay Area. The data collected by the system has been transferred to the Lawrence Berkeley National Laboratory for testing with advanced algorithms that could lead to a new aerial detection capability in the next few years. In addition, DNDO base-lined current field capability to detect shielded SNM using non-intrusive inspection imaging (i.e., radiography) technology at ports of entry and departure. Although this had been achieved for radiation detection many years ago, this was the first time it was achieved for imaging technology—a major milestone in our ability to detect shielded threats.
- *Technology Transition.* In keeping with its commercial-first strategy, DNDO worked closely with CBP and USCG to execute a rigorous test and evaluation campaign of commercial products against DHS requirements for human portable tripwire radiation detection devices as a part of its source selection. These devices automatically monitor the environment and alert the user when radiation levels above the natural background are detected, as well as assist the user in localizing the source of detected radiation. They primarily support the tripwire mission, but can also be used in the search role. The devices are approximately the size of a personal radiation detector. They have state-of-the-art detection, identification, and communications capabilities, enabling faster detection and adjudication of radiological and nuclear sources.

USCG

The USCG Research, Development, Test and Evaluation (RDT&E) program is the only USCG program with R&D expenditures. The program allows the USCG to sustain critical mission capabilities through basic and applied research, development, test and evaluation of ideas, application, products, and processes. It also contributes to USCG forming partnerships with other DHS Components, the DOD, and other federal and private research organizations. The purpose of the RDT&E Program is to help identify and examine existing or impending problems in the USCG's operational, regulatory, and support programs and make improvements through solutions based on scientific and technological advances.

The RDT&E Program has completed the following:

- The RDT&E Program completed an engineering analysis of potential small UAS installation on National Security Cutter (NSC). It performed a UAS demonstration from NSC to investigate potential operational impacts and investigate various sensor payloads. The RDT&E Program completed its analysis of the demonstration and provided results.
- The RDT&E Program completed an evaluation of potential new technology to improve boat capability and use in Arctic environmental conditions. During testing, the RDT&E Program

analyzed ice interactions with outboard engines, protected propellers, and water-jet propulsion system types. The program investigated equipment that could be retrofitted to existing cutter boats to improve their cold weather capability.

- The RDT&E Program developed a structured game-theoretic mathematical approach for optimizing the most effective fisheries enforcement patrols. The Game Theoretic Fish Patrol Schedule Model modeled the interaction between fishing violators and the USCG as a repeated Stackelberg game. The fishery patrols conducted by the USCG appear random and unpredictable to violators, but are, in fact, carefully calculated to ensure that the most important areas of the fishery are patrolled more frequently.

TSA

TSA has invested in four categories of applied research projects. These applied research projects include:

- Human factor projects are conducted with the intention of enhancing screener capabilities, improving person machine performance, and increasing human system effectiveness.
- Certification and qualification testing projects are performed on an ongoing basis on screening technologies for aviation and intermodal security operations.
- Equipment development projects are conducted with the goal of developing advanced transportation security equipment for screening of passengers, baggage, and cargo.
- Canine detection development projects are conducted with the goal of developing new tools and enhanced training methods for improving canine detection capabilities.

2. Investments in Human Capital

Investments in human capital include expenses incurred for programs to educate and train first responders. These programs are intended to increase or maintain national productive capacity as evidenced by outputs and outcomes. FEMA and S&T have made significant investments in human capital (in millions):

	FY 2015	FY 2014	FY 2013	FY 2012	FY 2011
FEMA	\$ 101	\$ 101	\$ 97	\$ 98	\$ 101
S&T	3	7	9	9	14
Total Human Capital	\$ 104	\$ 108	\$ 106	\$ 107	\$ 115

FEMA

FEMA has invested resources in educational, training, and professional development in the following areas:

- *National Fire Academy.* The National Fire Academy was developed by FEMA to promote the professional development of the fire and emergency response community and its allied professionals. To supplement and support state and local fire service training programs, the National Fire Academy develops and delivers educational and training courses with a national focus that increases the capacity of the Nation's fire and emergency services and the public to prevent, mitigate, prepare for, and respond to local, regional, and national emergencies.

- *Emergency Management Institute (EMI)*. The EMI serves as the national focal point for the development and delivery of emergency management training to enhance the capabilities of federal, state, local, and tribal government officials, volunteer organizations, FEMA’s disaster workforce, other federal agencies, and the public and private sectors to minimize the impact of disasters on the American public. EMI curricula are structured to meet the needs of this diverse audience with an emphasis on whole community partners working together in all-hazards emergencies to save lives and protect property.
- *Center for Domestic Preparedness (CDP)*. The CDP became a part of FEMA in 2007. The CDP is a federal training center that specializes in providing advanced hands-on, all-hazards training for emergency responders. Its purpose is the “preparation of first responders by building, sustaining, and improving their capability to respond to all hazards.” The CDP offers training to America’s federal, state, local, tribal, parish, and private emergency responders—to include responders working in rural jurisdictions—in their mission to prevent, deter, respond to, and recover from terrorist acts, especially those involving weapons of mass destruction or hazardous materials. The CDP is the only congressionally chartered weapons of mass destruction training center for civilians.

S&T

S&T issues grants to the Minority Serving Institutions program, including scientific leadership awards, and the summer research team program, to develop course content and training material in areas critical to homeland security, while also building enduring partnerships with the centers of excellence. Program costs also include expenditures from the Homeland Security Science, Technology, Engineering and Mathematics (HS-STEM) grants issued in FY 2013 and prior fiscal years.

3. Investments in Non-Federal Physical Property

Investments in non-federal physical property are expenses included in the calculation of net cost incurred by the reporting entity for the purchase, construction, or major renovation of physical property owned by state and local governments. TSA, FEMA and DNDO have made significant investments in non-federal physical property (in millions):

	FY 2015	FY 2014	FY 2013	FY 2012	FY 2011
TSA	\$ 311	\$ 215	\$ 421	\$ 226	\$ 229
FEMA ¹	6	39	85	95	116
DNDO	-	6	4	-	-
Total Non-Federal Physical Property	\$ 317	\$ 260	\$ 510	\$ 321	\$ 345

TSA

- *Airport Improvement Program*. To help facilitate Explosive Detection System (EDS) installations, TSA purchases and installs in-line EDS equipment through a variety of funding mechanisms, including congressionally authorized LOIs. The LOI is used to reimburse airports for the Federal Government’s agreed upon share of allowable costs for the

¹ Historical amounts were updated to reflect corrections made since the last report.

modifications. TSA maintains six LOIs to provide for the facility modifications necessary to accommodate in-line EDS screening solutions.

- *Airport Renovation Program.* Under this program, TSA employs other transaction agreements to fund the installation of integrated and non-integrated EDS and explosive trace detection equipment as well as improvements to be made to the existing systems in the baggage handling area. These agreements establish the respective cost-sharing obligations and other responsibilities of TSA and the specific entity (board, port, or authority) conducting the installations or improvements. All work will be completed in order to achieve compliance with the *Aviation and Transportation Security Act (ATSA)*, Pub. L. 107-71, November 19, 2001.
- *American Recovery and Reinvestment Act.* Using American Recovery and Reinvestment Act funds, TSA entered into agreements with 36 airports in FY 2009 and FY 2010 for checked baggage inspection systems and closed circuit television cameras. These agreements are funded by the American Recovery and Reinvestment Act. Through September 30, 2015, TSA has obligated a total of \$565.3 million: \$505.0 million for checked baggage inspection systems and \$60.3 million for closed circuit television cameras.

FEMA

Assistance to Firefighters Grant (AFG). The goal is to provide grants to state and local governments to meet the firefighting and emergency response needs of fire departments and nonaffiliated emergency medical service organizations. Since 2001, the AFG helps firefighters and other first responders obtain critically needed equipment, protective gear, emergency vehicles, training, and other resources needed to protect the public and emergency personnel from fire and related hazards.

DNDO

Radiation Detection Equipment. As a result of the conclusion of the Advanced Spectroscopic Portal C radiation detection equipment programs, DNDO transferred two radiation portal monitors to the State of California and one radiation portal monitor to the State of Mississippi.

Required Supplementary Information

Unaudited, see accompanying Independent Auditors' Report

1. *Deferred Maintenance and Repairs*

The Department presents deferred maintenance and repairs as of the end of the fiscal year in accordance with SFFAS No. 42, *Deferred Maintenance and Repairs: Amending Statements of Federal Financial Accounting Standards 6, 14, 29 and 32*. Maintenance and repairs are activities directed toward keeping fixed assets in an acceptable condition. Activities include preventive maintenance; replacement of parts, systems, or components; and other activities needed to preserve or maintain the asset. Deferred maintenance and repairs are activities that were not performed when they should have been, or that were scheduled to be performed but were delayed for a future period.

Deferred maintenance and repair amounts represent the cost to restore an asset's condition so that the asset provides acceptable services and achieves its expected life. Mission performance metrics reports, scorecards, and historical records are used as objective evidence of deficiencies in deferred maintenance and repairs. Project management reviews of the inputs are conducted to identify maintainability and reliability, labor costs, design costs, technical expertise required, organizational reparability, organizational spares availability, and opportunities to use spare parts from property that may be retired.

Defining and Implementing Maintenance and Repairs Policies. The Department measures deferred maintenance and repairs for each class of asset using condition assessments performed at least once every five years. These assessments include surveys, inspections, operating evaluations, regional strategic assessments, facility quality ratings, and consolidated support function plans. Deferred maintenance and repair procedures are performed for capital and non-capital accountable personal and real property, capitalized stewardship PP&E including multi-use heritage assets—such as buildings and structures, memorials, and recreational areas—as well as inactive and excess property that is not required to fulfill the Component missions, or have been withdrawn from operational service. The condition of the assets included in these assessments ranges from good to poor. Components identify maintenance not performed as scheduled and establish future performance dates.

The Department allows Components the flexibility to apply industry standard methods commensurate with each asset's condition and usage, unless more thorough procedures are mandated by federal, state, or local codes. Components estimate the cost to address deferred maintenance and repair deficiencies using construction, maintenance, and repair cost data available through the Components' real property structure.

Ranking and Prioritizing Maintenance and Repair Activities. The Department ranks and prioritizes deferred maintenance and repair activities based on mission criticality to the operations of the Department and legal requirements, as well as the condition of the asset. Deferred maintenance and repair projects are prioritized among other activities as part of the Department's five-year strategic plan and annual capital budgeting processes.

Factors Considered in Setting Acceptable Condition. Acceptable condition is primarily prescribed by the facility condition assessments or other similar methodology. The condition assessment

process includes factors such as asset age, operating environment, inventory levels, threat vulnerability, and current condition as determined by physical inspection, operating environment, and maintenance and repair history of the asset under assessment. The Department also considers federal requirements (including OMB's Federal Real Property Profile), accessibility, mission criticality, and needs.

Heritage Assets Excluded under Deferred Maintenance and Repairs. The Department possesses certain types of heritage assets that are not reported in deferred maintenance and repairs. These heritage assets include artifacts, artwork, display models, and sunken vessels and aircraft that have deteriorated through damage due to moving and transportation, storage or display, or environmental degradation.

Significant Changes from Prior Year. As of September 30, 2015, \$1,053 million in deferred maintenance and repairs for active assets was estimated to return active real property assets to acceptable operating condition. This is an overall increase of \$93 million.

Deferred maintenance and repairs for FY 2015, by asset class, consisted of (in millions):

	Ending	Beginning
Active:		
Buildings, Structures, and Facilities	\$ 926	\$ 813
Furniture, Fixtures, and Equipment	64	68
Other General PP&E	29	43
Heritage assets	34	36
Total Active	\$ 1,053	\$ 960
Inactive and Excess:		
Buildings, Structures, and Facilities	\$ 1	\$ 27
Heritage assets	2	2
Total Inactive and Excess	\$ 3	\$ 29
Total Deferred Maintenance	\$ 1,056	\$ 989

2. Combining Statement of Budgetary Resources

The principal Statement of Budgetary Resources combines the availability, status, and outlays of the Department's budgetary resources during FY 2015 and FY 2014. The following table provides the Statement of Budgetary Resources disaggregated by DHS Components rather than by major budget account because the Department manages its budget at the Component level.

FY 2015 Combining Statement of Budgetary Resources by Sub-Organization Accounts (in millions) (page 1 of 2)

	CBP	USCG	USCIS	FEMA	FLETC	ICE	OHA	DeptOps	NPPD	USSS	S&T	TSA	TOTAL
BUDGETARY RESOURCES													
Unobligated Balance Brought Forward, October 1	\$ 1,602	\$ 1,574	\$ 1,182	\$ 9,493	\$ 89	\$ 500	\$ 30	\$ 390	\$ 634	\$ 90	\$ 649	\$ 1,599	\$ 17,832
Recoveries of Prior Year Unpaid Obligations	574	198	83	1,088	9	161	8	108	138	26	36	330	2,759
Other Changes in Unobligated Balance	(119)	(176)	(38)	(992)	(5)	(122)	(4)	(46)	(30)	(19)	(5)	(238)	(1,794)
Unobligated Balance from Prior Year Budget Authority, Net	2,057	1,596	1,227	9,589	93	539	34	452	742	97	680	1,691	18,797
Appropriations	15,579	10,236	3,239	10,889	262	6,331	129	1,750	1,534	2,070	1,314	4,755	58,088
Borrowing Authority (Note 25)	-	-	-	11	-	-	-	-	-	-	-	-	11
Spending Authority from Offsetting Collections	1,880	540	46	3,649	1,045	121	45	1,001	1,304	24	135	2,388	12,178
TOTAL BUDGETARY RESOURCES	\$ 19,516	\$ 12,372	\$ 4,512	\$ 24,138	\$ 1,400	\$ 6,991	\$ 208	\$ 3,203	\$ 3,580	\$ 2,191	\$ 2,129	\$ 8,834	\$ 89,074
STATUS OF BUDGETARY RESOURCES													
Obligations Incurred (Note 24)	\$ 17,781	\$ 11,009	\$ 3,407	\$ 15,911	\$ 1,234	\$ 6,243	\$ 177	\$ 2,539	\$ 2,936	\$ 2,019	\$ 1,919	\$ 7,677	\$ 72,852
Unobligated Balance, End Of Year													
Apportioned	931	988	227	7,999	145	517	2	573	476	108	197	790	12,953
Exempt from Apportionment	-	2	-	-	-	-	-	-	-	-	-	-	2
Unapportioned (Note 3)	804	373	878	228	21	231	29	91	168	64	13	367	3,267
Total Unobligated Balance, End of Year	1,735	1,363	1,105	8,227	166	748	31	664	644	172	210	1,157	16,222
TOTAL BUDGETARY RESOURCES	\$ 19,516	\$ 12,372	\$ 4,512	\$ 24,138	\$ 1,400	\$ 6,991	\$ 208	\$ 3,203	\$ 3,580	\$ 2,191	\$ 2,129	\$ 8,834	\$ 89,074

FY 2015 Combining Statement of Budgetary Resources by Sub-Organization Accounts (in millions) (page 2 of 2)

	CBP	USCG	USCIS	FEMA	FLETC	ICE	OHA	DeptOps	NPPD	USSS	S&T	TSA	TOTAL
CHANGE IN OBLIGATED BALANCE													
Unpaid Obligations:													
Unpaid Obligations, Brought Forward, October 1	\$ 3,610	\$ 5,148	\$ 1,002	\$ 20,298	\$ 166	\$ 1,663	\$ 122	\$ 1,738	\$ 1,523	\$ 414	\$ 923	\$ 3,684	\$ 40,291
Obligations Incurred	17,781	11,009	3,407	15,911	1,234	6,243	177	2,539	2,936	2,019	1,919	7,677	72,852
Outlays, Gross	(17,244)	(11,048)	(3,222)	(13,246)	(414)	(6,014)	(158)	(2,359)	(2,598)	(1,872)	(922)	(7,435)	(66,532)
Actual Transfers, Unpaid Obligations, Net	-	-	-	(10)	-	-	-	-	-	-	-	-	(10)
Recoveries of Prior Year Unpaid Obligations	(574)	(198)	(83)	(1,088)	(9)	(161)	(8)	(108)	(138)	(26)	(36)	(330)	(2,759)
Unpaid Obligations, End of Year	3,573	4,911	1,104	21,865	977	1,731	133	1,810	1,723	535	1,884	3,596	43,842
Uncollected Payments:													
Uncollected Customer Payments From Federal Sources, Brought Forward, October 1	(146)	(122)	(10)	(88)	(159)	(133)	(13)	(810)	(132)	(31)	(119)	(1)	(1,764)
Change in Uncollected Customer Payments from Federal Sources	2	(17)	(4)	2	(881)	44	1	(83)	(54)	6	(35)	-	(1,019)
Uncollected Customer Payments from Federal Sources, End of Year	(144)	(139)	(14)	(86)	(1,040)	(89)	(12)	(893)	(186)	(25)	(154)	(1)	(2,783)
Obligated Balance, Start of Year, Net	\$ 3,464	\$ 5,026	\$ 992	\$ 20,210	\$ 7	\$ 1,530	\$ 109	\$ 928	\$ 1,391	\$ 383	\$ 804	\$ 3,683	\$ 38,527
Obligated Balance, End of Year, Net	\$ 3,429	\$ 4,772	\$ 1,090	\$ 21,779	\$ (63)	\$ 1,642	\$ 121	\$ 917	\$ 1,537	\$ 510	\$ 1,730	\$ 3,595	\$ 41,059
BUDGET AUTHORITY AND OUTLAYS, NET													
Budget Authority , Gross	\$ 17,459	\$ 10,776	\$ 3,285	\$ 14,549	\$ 1,307	\$ 6,452	\$ 174	\$ 2,751	\$ 2,838	\$ 2,094	\$ 1,449	\$ 7,143	\$ 70,277
Actual Offsetting Collections	(1,882)	(523)	(42)	(3,943)	(164)	(165)	(46)	(917)	(1,250)	(30)	(100)	(2,284)	(11,346)
Change in Uncollected Customer Payments from Federal Sources	2	(17)	(4)	2	(881)	44	1	(83)	(54)	6	(35)	-	(1,019)
Budget Authority, Net	\$ 15,579	\$ 10,236	\$ 3,239	\$ 10,608	\$ 262	\$ 6,331	\$ 129	\$ 1,751	\$ 1,534	\$ 2,070	\$ 1,314	\$ 4,859	\$ 57,912
Outlays	\$ 17,244	\$ 11,048	\$ 3,222	\$ 13,246	\$ 414	\$ 6,014	\$ 158	\$ 2,359	\$ 2,598	\$ 1,872	\$ 922	\$ 7,435	\$ 66,532
Actual Offsetting Collections	(1,882)	(523)	(42)	(3,943)	(164)	(165)	(46)	(917)	(1,250)	(30)	(100)	(2,284)	(11,346)
Outlays, Net	15,362	10,525	3,180	9,303	250	5,849	112	1,442	1,348	1,842	822	5,151	55,186
Distributed Offsetting Receipts	(4,124)	(50)	(3,582)	(455)	-	(202)	-	98	21	-	(230)	(1,454)	(9,978)
Agency Outlays, Net	\$ 11,238	\$ 10,475	\$ (402)	\$ 8,848	\$ 250	\$ 5,647	\$ 112	\$ 1,540	\$ 1,369	\$ 1,842	\$ 592	\$ 3,697	\$ 45,208

FY 2014 Combining Statement of Budgetary Resources by Sub-Organization Accounts (in millions) (page 1 of 2)

	CBP	USCG	USCIS	FEMA	FLETC	ICE	OHA	DeptOps	NPPD	USSS	S&T	TSA	TOTAL
BUDGETARY RESOURCES													
Unobligated Balance Brought Forward, October 1	\$ 1,323	\$ 2,149	\$ 1,404	\$ 10,159	\$ 105	\$ 708	\$ 40	\$ 308	\$ 653	\$ 99	\$ 275	\$ 1,267	\$ 18,490
Recoveries of Prior Year Unpaid Obligations	344	164	84	1,522	5	121	10	127	111	25	38	268	2,819
Other Changes in Unobligated Balance	(115)	(116)	(5)	(516)	(8)	112	(7)	(50)	(43)	(17)	(3)	(107)	(875)
Unobligated Balance from Prior Year Budget Authority, Net	1,552	2,197	1,483	11,165	102	941	43	385	721	107	310	1,428	20,434
Appropriations	13,978	10,295	2,891	9,809	259	5,676	127	1,455	1,468	1,837	1,220	5,370	54,385
Borrowing Authority (Note 25)	-	-	-	(378)	-	-	-	-	-	-	-	-	(378)
Spending Authority from Offsetting Collections	1,754	467	36	3,763	118	192	41	1,123	1,271	38	81	1,995	10,879
TOTAL BUDGETARY RESOURCES	\$ 17,284	\$ 12,959	\$ 4,410	\$ 24,359	\$ 479	\$ 6,809	\$ 211	\$ 2,963	\$ 3,460	\$ 1,982	\$ 1,611	\$ 8,793	\$ 85,320
STATUS OF BUDGETARY RESOURCES													
Obligations Incurred (Note 24)	\$ 15,682	\$ 11,385	\$ 3,228	\$ 14,866	\$ 390	\$ 6,309	\$ 181	\$ 2,573	\$ 2,826	\$ 1,892	\$ 962	\$ 7,194	\$ 67,488
Unobligated Balance, End Of Year													
Apportioned	1,017	1,126	270	9,017	73	244	2	252	485	30	640	1,158	14,314
Exempt from Apportionment	-	2	-	-	-	-	-	-	-	-	-	-	2
Unapportioned (Note 3)	585	446	912	476	16	256	28	138	149	60	9	441	3,516
Total Unobligated Balance, End of Year	1,602	1,574	1,182	9,493	89	500	30	390	634	90	649	1,599	17,832
TOTAL BUDGETARY RESOURCES	\$ 17,284	\$ 12,959	\$ 4,410	\$ 24,359	\$ 479	\$ 6,809	\$ 211	\$ 2,963	\$ 3,460	\$ 1,982	\$ 1,611	\$ 8,793	\$ 85,320

FY 2014 Combining Statement of Budgetary Resources by Sub-Organization Accounts (in millions) (page 2 of 2)

	CBP	USCG	USCIS	FEMA	FLETC	ICE	OHA	DeptOps	NPPD	USSS	S&T	TSA	TOTAL
CHANGE IN OBLIGATED BALANCE													
Unpaid Obligations:													
Unpaid Obligations, Brought Forward, October 1	\$ 3,491	\$ 4,791	\$ 833	\$ 20,493	\$ 155	\$ 1,287	\$ 133	\$ 1,757	\$ 1,237	\$ 404	\$ 887	\$ 4,142	\$ 39,610
Obligations Incurred	15,682	11,385	3,228	14,866	390	6,309	181	2,573	2,826	1,892	962	7,194	67,488
Outlays, Gross	(15,219)	(10,864)	(2,975)	(13,529)	(374)	(5,812)	(182)	(2,465)	(2,429)	(1,857)	(888)	(7,384)	(63,978)
Actual Transfers, Unpaid Obligations, Net	-	-	-	(10)	-	-	-	-	-	-	-	-	(10)
Recoveries of Prior Year Unpaid Obligations	(344)	(164)	(84)	(1,522)	(5)	(121)	(10)	(127)	(111)	(25)	(38)	(268)	(2,819)
Unpaid Obligations, End of Year	3,610	5,148	1,002	20,298	166	1,663	122	1,738	1,523	414	923	3,684	40,291
Uncollected Payments:													
Uncollected Customer Payments From Federal Sources, Brought Forward, October 1	(152)	(147)	(21)	(157)	(174)	(105)	(33)	(740)	(123)	(21)	(171)	(2)	(1,846)
Change in Uncollected Customer Payments from Federal Sources	6	25	11	69	15	(28)	20	(70)	(9)	(10)	52	1	82
Uncollected Customer Payments from Federal Sources, End of Year	(146)	(122)	(10)	(88)	(159)	(133)	(13)	(810)	(132)	(31)	(119)	(1)	(1,764)
Obligated Balance, Start of Year, Net	\$ 3,339	\$ 4,644	\$ 812	\$ 20,336	\$ (19)	\$ 1,182	\$ 100	\$ 1,017	\$ 1,114	\$ 383	\$ 716	\$ 4,140	\$ 37,764
Obligated Balance, End of Year, Net	\$ 3,464	\$ 5,026	\$ 992	\$ 20,210	\$ 7	\$ 1,530	\$ 109	\$ 928	\$ 1,391	\$ 383	\$ 804	\$ 3,683	\$ 38,527
BUDGET AUTHORITY AND OUTLAYS, NET													
Budget Authority, Gross	\$ 15,732	\$ 10,762	\$ 2,927	\$ 13,194	\$ 377	\$ 5,868	\$ 168	\$ 2,578	\$ 2,739	\$ 1,875	\$ 1,301	\$ 7,365	\$ 64,886
Actual Offsetting Collections	(1,760)	(492)	(47)	(4,013)	(132)	(164)	(61)	(1,054)	(1,262)	(27)	(132)	(1,993)	(11,137)
Change in Uncollected Customer Payments from Federal Sources	6	25	11	69	15	(28)	20	(70)	(9)	(10)	52	1	82
Budget Authority, Net	\$ 13,978	\$ 10,295	\$ 2,891	\$ 9,250	\$ 260	\$ 5,676	\$ 127	\$ 1,454	\$ 1,468	\$ 1,838	\$ 1,221	\$ 5,373	\$ 53,831
Outlays	\$ 15,219	\$ 10,864	\$ 2,975	\$ 13,529	\$ 374	\$ 5,812	\$ 182	\$ 2,465	\$ 2,429	\$ 1,857	\$ 888	\$ 7,384	\$ 63,978
Actual Offsetting Collections	(1,760)	(492)	(47)	(4,013)	(132)	(164)	(61)	(1,054)	(1,262)	(27)	(132)	(1,993)	(11,137)
Outlays, Net	13,459	10,372	2,928	9,516	242	5,648	121	1,411	1,167	1,830	756	5,391	52,841
Distributed Offsetting Receipts	(3,920)	(57)	(3,251)	(148)	2	(201)	-	-	(1)	-	-	(247)	(7,823)
Agency Outlays, Net	\$ 9,539	\$ 10,315	\$ (323)	\$ 9,368	\$ 244	\$ 5,447	\$ 121	\$ 1,411	\$ 1,166	\$ 1,830	\$ 756	\$ 5,144	\$ 45,018

3. Statement of Custodial Activity

Substantially all duty, tax, and fee revenue collected by CBP are remitted to various General Fund accounts maintained by Treasury and the USDA. Treasury further distributes this revenue to other federal agencies in accordance with various laws and regulations. CBP either transfers the remaining revenue (generally less than one percent of revenue collected) directly to other federal agencies or the Government of Puerto Rico. Refunds of revenue collected from import/export activities are recorded in separate accounts established for this purpose and are funded through permanent indefinite appropriations. These activities reflect the non-entity, or custodial, responsibilities that CBP, as an agency of the Federal Government, has been authorized by law to enforce.

CBP reviews selected documents to ensure all duties, taxes, and fees owed to the Federal Government are paid and to ensure all regulations are followed. If CBP determines duties, taxes, fees, fines, or penalties are due in addition to estimated amounts previously paid by the importer/violator, the importer/violator is notified of the additional amount due. CBP regulations allow the importer/violator to file a protest on the additional amount due for review by the Port Director. A protest allows the importer/violator the opportunity to submit additional documentation supporting the claim of a lower amount due or to cancel the additional amount due in its entirety. During this protest period, CBP does not have a legal right to the importer/violator's assets, and consequently CBP recognizes accounts receivable only when the protest period has expired or an agreement is reached.

For FY 2015 and FY 2014, CBP had the legal right to collect \$3,245 million and \$3,049 million of receivables, respectively. In addition, there were \$2,146 million and \$2,782 million representing records still in the protest phase for FY 2015 and FY 2014, respectively. CBP recognized as write-offs \$37 million and \$47 million, respectively, of assessments that the Department had statutory authority to collect at September 30, 2015 and 2014, but have no future collection potential. Most of this amount represents duties, taxes, and fees.

4. Risk Assumed Information

The Department has performed an analysis of the contingencies associated with the unearned premium reserve for the NFIP. This FY 2015 estimate represents losses that might occur in FY 2016 on policies that were in-force as of September 30, 2015. The calculation uses the current estimate of the long-term average loss year, which includes an estimate of a rare but catastrophic loss year. A large portion of the long-term average loss year is derived from those catastrophic years. The underlying calculation estimates the amount of subsidy in the total rates, removes the expense load, and applies the results to the unearned premium reserve. The risk assumed liability as of September 30, 2015 is \$0.


The NFIP subsidizes rates for some classes of policyholders. These subsidized rates produce a premium less than the loss and loss adjustment expenses expected to be incurred during the long-term average loss year described above. Accordingly, there is a risk that paid flood losses during the remainder of the term for those subsidized policies will exceed the unearned premium liability.

Actual flood losses are highly variable from year to year. For the majority of years, the unearned premium reserve for the NFIP is adequate to pay the losses and expenses associated with the unearned premium. In those years with catastrophic flooding, the reserve and the average across all years will be inadequate because of the subsidies in premium levels.

Independent Auditors' Report

OFFICE OF INSPECTOR GENERAL

**Independent Auditors' Report
on DHS' FY 2015 Financial
Statements and Internal
Control over Financial
Reporting**

 **Homeland
Security**

**November 13, 2015
OIG-16-06**



DHS OIG HIGHLIGHTS

Independent Auditors' Report on DHS' FY 2015 Financial Statements and Internal Control over Financial Reporting

November 13, 2015

Why We Did This Audit

Sound financial practices and related management operations, reliable financial systems, and effective internal controls are essential for reliable, timely financial information that supports management decision making needed to achieve the Department of Homeland Security's (DHS) mission.

What We Recommend

KPMG LLP made 45 recommendations to address seven significant deficiencies, including issues related to financial reporting; information technology controls; and property, plant and equipment.

For Further Information:
Contact our Office of Public Affairs at (202) 254-4100, or email us at DHS-OIG.OfficePublicAffairs@oig.dhs.gov

What We Found

The independent public accounting firm KPMG LLP has issued an unmodified (clean) opinion on DHS' consolidated financial statements. In the independent auditors' opinion, the financial statements present fairly, in all material respects, DHS' financial position as of September 30, 2015.

KPMG LLP issued an adverse opinion on DHS' internal control over financial reporting of its financial statements as of September 30, 2015. The report identifies seven significant deficiencies in internal control; three of which are considered material weaknesses. The material weaknesses are in financial reporting; information technology controls and financial system functionality; and property, plant, and equipment. The report also identifies instances of noncompliance with four laws and regulations.

Management's Response

The Department concurred with the independent auditors' conclusions and indicated that management will continue to implement corrective actions to improve financial management and internal control.

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OIG-16-06




OFFICE OF INSPECTOR GENERAL

Department of Homeland Security

Washington, DC 20528 / www.oig.dhs.gov

November 13, 2015

MEMORANDUM FOR: The Honorable Jeh C. Johnson
Secretary

FROM: John Roth 
Inspector General

SUBJECT: *Independent Auditors' Report on DHS' FY 2015 Financial Statements and Internal Control over Financial Reporting*

The attached report presents the results of an integrated audit of the Department of Homeland Security's (DHS) fiscal year (FY) 2015 financial statements and internal control over financial reporting. This is a mandatory audit required by the *Chief Financial Officers Act of 1990*, as amended by the *Department of Homeland Security Financial Accountability Act of 2004*. This report is incorporated into the Department's FY 2015 *Agency Financial Report*. We contracted with the independent public accounting firm KPMG LLP (KPMG) to conduct the audit.

The Department continued to improve financial management in FY 2015 and has achieved an unmodified (clean) opinion on all financial statements. However, KPMG issued an adverse opinion on DHS' internal control over financial reporting because of material weaknesses in internal control.

Summary

KPMG identified seven significant deficiencies in internal control, of which three are considered material weaknesses. DHS also identified the same material weaknesses in the *Secretary's Assurance Statement*.

The following are the three significant deficiencies in internal control considered to be material weaknesses, the four other significant deficiencies in internal control, and the four laws and regulations with which KPMG identified instances of DHS' noncompliance:

Significant Deficiencies Considered To Be Material Weaknesses

- Financial Reporting
- Information Technology Controls and Financial System Functionality
- Property, Plant, and Equipment

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OIG-16-06



OFFICE OF INSPECTOR GENERAL

Department of Homeland Security

Other Significant Deficiencies

- Budgetary Accounting
- Entity-Level Controls
- Grants Management
- Custodial Revenue and Drawback

Laws and Regulations with Identified Instances of Noncompliance

- *Federal Managers' Financial Integrity Act of 1982* (FMFIA),
- *Single Audit Act Amendments of 1996*
- *Anti-deficiency Act (ADA)*
- *Federal Financial Management Improvement Act of 1996* (FFMIA)

Moving DHS' Financial Management Forward

The Department continued its commitment to identifying areas for improvement, developing and monitoring corrective actions, and establishing and maintaining effective internal controls over financial reporting this past fiscal year. Looking forward, the Department must continue remediation efforts, and stay focused, in order to sustain its clean opinion on its financial statements and obtain an unqualified (clean) opinion on its internal control over financial reporting.

KPMG is responsible for the attached Independent Auditors' Report dated November 13, 2015, and the conclusions expressed in the report. To ensure the quality of the audit work performed, we evaluated KPMG's qualifications and independence, reviewed the approach and planning of the audit, monitored the progress of the audit at key points, reviewed and accepted KPMG's audit report, and performed other procedures that we deemed necessary. Additionally, we provided oversight of the audit of financial statements and certain accounts and activities conducted at key components within the Department. Our review, as differentiated from an audit in accordance with generally accepted governments auditing standards, was not intended to enable us to express, and we do not express, an opinion on the financial statements or internal control or provide conclusions on compliance with laws and regulations. Our review disclosed no instances where KPMG did not comply, in all material respects, with generally accepted governments auditing standards.

Consistent with our responsibility under the *Inspector General Act*, we are providing copies of this report to appropriate congressional committees with oversight and



OFFICE OF INSPECTOR GENERAL
Department of Homeland Security

appropriation responsibilities over the Department. In addition, we will post a copy of the report on our public website.

We request that the Office of the Chief Financial Officer provide us with a corrective action plan that demonstrates progress in addressing the report's recommendations. Please call me with any questions, or your staff may contact Mark Bell, Assistant Inspector General for Audits, at 202-254-4100.

Attachment



OFFICE OF INSPECTOR GENERAL

Department of Homeland Security

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Independent Auditors' Report

Secretary and Inspector General
U.S. Department of Homeland Security:

Report on the Financial Statements

We have audited the accompanying consolidated financial statements of the U.S. Department of Homeland Security (DHS or Department), which comprise the consolidated balance sheets as of September 30, 2015 and 2014, and the related consolidated statements of net cost, changes in net position, and custodial activity, and combined statements of budgetary resources for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and Office of Management and Budget (OMB) Bulletin No. 15-02, *Audit Requirements for Federal Financial Statements*. Those standards and OMB Bulletin No. 15-02 require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion on the Financial Statements

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the U.S. Department of Homeland Security as of September 30, 2015 and 2014, and its net costs, changes in net position, budgetary resources, and custodial activity for the years then ended in accordance with U.S. generally accepted accounting principles.

KPMG LLP is a Delaware limited liability partnership, the U.S. member firm of KPMG International Cooperative ("KPMG International"), a Swiss entity.



Emphasis of Matter

As discussed in Notes 1T and 15 of the consolidated financial statements, the Department has intragovernmental debt of approximately \$23 billion used to finance the *National Flood Insurance Program* (NFIP) as of September 30, 2015. Due to the subsidized nature of the NFIP, the Department has determined that future insurance premiums, and other anticipated sources of revenue, may not be sufficient to repay this debt. Legislation will need to be enacted to provide funding to repay or forgive the debt. Our opinion is not modified with respect to this matter.

Other Matters

Management has elected to reference to information on websites or other forms of interactive data outside the *Agency Financial Report* to provide additional information for the users of its financial statements. Such information is not a required part of the basic consolidated financial statements or supplementary information required by the Federal Accounting Standards Advisory Board. The information on these websites or the other interactive data has not been subjected to any of our auditing procedures, and accordingly we do not express an opinion or provide any assurance on it.

Required Supplementary Information

U.S. generally accepted accounting principles require that the information in the Management's Discussion and Analysis, Required Supplementary Information, and Required Supplementary Stewardship Information sections be presented to supplement the basic consolidated financial statements. Such information, although not a part of the basic consolidated financial statements, is required by the Federal Accounting Standards Advisory Board who considers it to be an essential part of financial reporting for placing the basic consolidated financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic consolidated financial statements, and other knowledge we obtained during our audits of the basic consolidated financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audits were conducted for the purpose of forming an opinion on the basic consolidated financial statements as a whole. The information in the Message from the Secretary, Message from the Chief Financial Officer, and Other Information section, as listed in the Table of Contents of the DHS *Agency Financial Report*, is presented for purposes of additional analysis and is not a required part of the basic consolidated financial statements. Such information has not been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Report on Internal Control Over Financial Reporting

We have audited DHS's internal control over financial reporting as of September 30, 2015, based on criteria established in OMB Circular No. A-123, *Management's Responsibility for Internal Control* (OMB Circular A-123), Appendix A. DHS's management is responsible for maintaining effective internal control over financial reporting and for its evaluation of the effectiveness of internal control over financial reporting, included in the accompanying *Secretary's Assurance Statement* presented in the Management's Discussion and Analysis. Our responsibility is to express an opinion on the DHS's internal control over financial reporting based on our audit.

We conducted our audit in accordance with attestation standards established by the American Institute of Certified Public Accountants and the standards applicable to attestation engagements contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.



An entity's internal control over financial reporting is a process effected by those charged with governance, management, and other personnel, designed to provide reasonable assurance regarding the preparation of financial statements in accordance with U.S. generally accepted accounting principles. An entity's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the entity; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures of the entity are being made only in accordance with authorizations of management and those charged with governance; and (3) provide reasonable assurance regarding prevention, or timely detection and correction of unauthorized acquisition, use, or disposition of the entity's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

A material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected on a timely basis. The following material weaknesses described in the accompanying Exhibit I have been identified and included in the *Secretary's Assurance Statement*.

- A. Financial Reporting
- B. Information Technology Controls and Financial System Functionality
- C. Property, Plant, and Equipment

In our opinion, because of the effect of the material weaknesses described above on the achievement of the objectives of the control criteria, DHS has not maintained effective internal control over financial reporting as of September 30, 2015, based on the criteria established in OMB Circular No. A-123, *Management's Responsibility for Internal Control*, (OMB Circular A-123), Appendix A. We do not express an opinion or any other form of assurance on management's evaluation and assurances made in the *Secretary's Assurance Statement*.

In accordance with *Government Auditing Standards*, we are required to report findings of significant deficiencies. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiencies described in the accompanying Exhibit II to be significant deficiencies.

- D. Budgetary Accounting
- E. Entity-Level Controls
- F. Grants Management
- G. Custodial Revenue and Refunds and Drawbacks

This *Report on Internal Control Over Financial Reporting* is intended solely for the information and use of DHS management, the DHS Office of Inspector General, the U.S. Government Accountability Office, and the U.S. Congress, and is not intended to be and should not be used by anyone other than these specified parties.



Other Reporting Required by *Government Auditing Standards*

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the DHS's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed the following instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* or OMB Bulletin No. 15-02, and which are described in the accompanying Exhibit III.

- H. *Federal Managers' Financial Integrity Act of 1982*
- I. *Single Audit Act Amendments of 1996*
- J. *Antideficiency Act*

We also performed tests of its compliance with certain provisions referred to in Section 803(a) of the *Federal Financial Management Improvement Act of 1996* (FFMIA). Providing an opinion on compliance with FFMIA was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests of FFMIA disclosed instances, as described in finding K of Exhibit III, where DHS's financial management systems did not substantially comply with the (1) Federal financial management systems requirements, (2) applicable Federal accounting standards, and (3) the United States Government Standard General Ledger at the transaction level.

Purpose of the Other Reporting Required by Government Auditing Standards

The purpose of the communication described in the Other Reporting Required by *Government Auditing Standards* section is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on compliance. Accordingly, this communication is not suitable for any other purpose.

DHS's Responses to Findings

DHS's responses to the findings identified in our audit are attached to our report. DHS's responses were not subjected to the auditing procedures applied in the audit of the consolidated financial statements and, accordingly, we express no opinion on the responses.

KPMG LLP

November 13, 2015

Independent Auditors' Report
Introduction to Exhibits on Internal Control and Compliance and Other Matters

The internal control weaknesses in financial reporting, and findings related to compliance with certain laws, regulations, contracts, and grant agreements presented herein were identified during our audits of the U.S. Department of Homeland Security (Department or DHS)'s financial statements as of September 30, 2015 and internal control over financial reporting. Our findings are presented in three exhibits:

- Exhibit I** Findings that individually or in aggregate are considered material weaknesses in internal control over financial reporting affecting the DHS consolidated financial statements.
- Exhibit II** Findings that individually or in aggregate are considered significant deficiencies in internal control over financial reporting, which are less severe than a material weakness, yet important enough to merit attention of DHS management and others in positions of DHS oversight.
- Exhibit III** Instances of noncompliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters that are required to be reported under *Government Auditing Standards* or Office of Management and Budget (OMB) Bulletin No. 15-02, *Audit Requirements for Federal Financial Statements*.
- Criteria** *Index of Financial Reporting and Internal Control Criteria*

Attachment Management's response to our findings

The determination of which findings rise to the level of a material weakness or significant deficiency is based on an evaluation of how deficiencies identified in all components, considered in aggregate, may affect the DHS financial statements as of September 30, 2015.

A summary of our findings in FY 2015 and FY 2014 are presented in the tables below:

- Table 1** Presents a summary of our internal control findings, by component, for FY 2015.
Table 2 Presents a summary of our internal control findings, by component, for FY 2014.

We have reported three material weaknesses and four significant deficiencies at the Department level in FY 2015, as shown in Table 1. To provide trend information for the DHS components contributing to material weaknesses, Exhibit I contains trend tables next to the heading of each finding. The tables below and the trend tables in Exhibits I depict the severity by color (red boxes where component findings are more severe, and yellow boxes where component findings are less severe), and current status of findings, by component that contributed to that finding in FY 2014 and FY 2015. The DHS components that contributed to the finding in FY 2015 are listed in the title of each material weakness and significant deficiency included in Exhibits I and II, unless the finding was determined to be Department-wide.

The criteria supporting our findings, such as references from technical accounting standards, various rules and regulations, including requirements issued by the OMB and the U.S. Treasury, and internal Departmental and component directives, are presented in the *Index of Financial Reporting and Internal Control Criteria* behind Exhibit III.

Independent Auditors' Report
Introduction to Exhibits on Internal Control and Compliance and Other Matters

TABLE 1 – SUMMARIZED DHS FY 2015 INTERNAL CONTROL FINDINGS

Material Weaknesses: Exhibit I

	Comments / Financial Statement Area	DHS Consol.	USCG	CBP	FEMA	ICE	MGMT	NPPD	S&T	USSS
A	Financial Reporting	MW								
B	IT Controls and System Functionality	MW								
C	Property, Plant, and Equipment	MW								

Significant Deficiencies: Exhibit II

	Comments / Financial Statement Area	DHS Consol.	USCG	CBP	FEMA	ICE	MGMT	NPPD	S&T	USSS
D	Budgetary Accounting – Department-wide	SD								
E	Entity-Level Controls – Department-wide	SD								
F	Grants Management	SD								
G	Custodial Revenue and Refunds and Drawbacks	SD								

TABLE 2 – SUMMARIZED DHS FY 2014 INTERNAL CONTROL FINDINGS

Material Weaknesses

	Comments / Financial Statement Area	DHS Consol.	USCG	CBP	FEMA	ICE	MGMT	NPPD	S&T	USSS
A	Financial Reporting	MW								
B	IT Controls and System Functionality	MW								
C	Property, Plant, and Equipment	MW								
D	Budgetary Accounting	MW								

Significant Deficiencies

	Comments / Financial Statement Area	DHS Consol.	USCG	CBP	FEMA	ICE	MGMT	NPPD	S&T	USSS
E	Entity-Level Controls – Department-wide	SD								
F	Grants Management	SD								
G	Custodial Revenue and Refunds and Drawback	SD								

	Control deficiency findings are more significant to the evaluation of effectiveness of controls at the Department-level
	Control deficiency findings are less significant to the evaluation of effectiveness of controls at the Department-level
	Material weakness at the Department-level exists when all findings are aggregated
	Significant deficiency at the Department-level exists when all findings are aggregated

All components of DHS, as defined in Note 1A – *Reporting Entity* to the financial statements, were included in the scope of our integrated audits of the DHS financial statements and internal control over financial reporting of those financial statements. Accordingly, our audit considered significant account balances, transactions, and accounting processes of other DHS components not listed above. Control deficiencies identified in other DHS components that are not identified in the table above did not individually, or when combined with other component findings, contribute to a material weakness at the DHS consolidated financial statement level but may have contributed to Department-wide significant deficiencies.

Independent Auditors' Report
Exhibit I – Material Weaknesses

I-A Financial Reporting (USCG, ICE, MGMT, NPPD, S&T)

Background: Financial reporting continued to be a challenge for the Department. Although the Department continued to implement corrective action plans and made progress in certain areas, deficiencies remained. Specifically, financial reporting at the U.S. Coast Guard (USCG or Coast Guard) suffered from system functionality issues that were not sufficiently compensated for by manual internal controls.

Immigration and Customs Enforcement (ICE), Management Directorate (MGMT), National Protection and Programs Directorate (NPPD), and Science and Technology Directorate (S&T) continued to experience challenges in financial reporting, resulting in deficiencies in multiple processes as well.

United States Secret Service (USSS) remediated the prior year finding by implementing an effective review process over the key assumptions used in the actuarial pension estimate.

Conditions: We noted the following internal control weaknesses related to financial reporting at Coast Guard, ICE, and components serviced by ICE (i.e., MGMT, NPPD, and S&T).

1. Coast Guard:

- Lacked controls to prevent and/or timely detect financial reporting errors related to property, plant, and equipment (PP&E). Coast Guard continued to identify significant adjustments of PP&E resulting from continued remediation and ongoing clean-up efforts.
- Did not have formalized processes, internal controls, and evidentiary support of analyses performed to sufficiently monitor and evaluate current year activity and year-end balances (i.e., operating expenses, construction in progress, and operating materials and supplies) to compensate for its inability to rely on transactional data due to system limitations.
- Lacked adequate processes to ensure that non-standard adjustments (i.e., journal entries and top side adjustments) impacting the general ledger were adequately researched, supported, and reviewed prior to their recording in the general ledger.
- Did not adhere to existing policies and procedures to update, maintain, and review schedules that track environmental liabilities. Policies and procedures were not designed and implemented to ensure the completeness and accuracy of all underlying data elements used to record environmental liabilities.
- Was not able to fully support certain beginning balance and year-end close-out activities in its three general ledgers without significant manual effort.
- Was not able to identify and reconcile intra-governmental activities and balances or ensure that transactions were coded to the correct trading partner. Additionally, internal controls associated with the periodic confirmation and reconciliation of intergovernmental activity were not properly designed or fully implemented to ensure identified differences, especially with agencies outside of DHS, were resolved in a timely manner.
- Lacked properly designed and implemented and/or effective controls over the preparation and review of periodic financial information at an appropriate level of precision in various processes. These processes included fund balance with Treasury; operating expenses; accounts receivable; PP&E; environmental and actuarial liabilities; operating materials and supplies; accounts payable; and budgetary accounts.

Trend Table

	2015	2014
USCG		
ICE		
MGMT		
NPPD		
S&T		N/A
USSS	C	

Key – Trend Table

C	Deficiencies are corrected
N/A	No deficiencies reported
	Deficiencies are less severe*
	Deficiencies are more severe*

* See Introduction

Independent Auditors' Report
Exhibit I – Material Weaknesses

- Did not consistently maintain general ledger activity in compliance with the United States Standard General Ledger (USSGL) at the transaction level.
 - Did not fully assess risk, document processes, and implement sufficient controls over their actuarial pension and healthcare liabilities.
2. ICE:
- Lacked fully effective controls over journal entries to ensure supporting documentation clearly and fully explained the purpose of the entry; this also impacts journal entries posted on behalf of the serviced components (i.e., MGMT, NPPD, and S&T).
 - Did not properly design controls to reconcile fund balance with Treasury at the transaction level; this also impacts reconciliations prepared on behalf of the serviced components.
 - Lacked fully effective controls over the intra-departmental reconciliation process to ensure that all reconciling items were appropriately identified and reported; this also impacts intra-departmental reconciliations prepared for MGMT and S&T.
 - Lacked fully effective controls to ensure that expenses were properly reviewed to ensure proper receipt and reporting of goods and services prior to recording in the general ledger.
3. Components serviced by ICE (i.e. MGMT, NPPD, and S&T):
- Did not fully design internal controls to ensure accurate execution of processes and recording of transactions by the service provider related to consistently reliable, accurate, and timely financial reporting for all significant processes. Specifically, we noted controls were not properly designed and implemented to:
 - Sufficiently review depreciation expense at MGMT and S&T.
 - Reconcile beginning balances and intra-governmental activity at MGMT, NPPD, and S&T.
 - Review DHS Treasury Information Executive Repository (DHSTIER) analytics and fund balance with Treasury reconciliations at a sufficient level of precision at S&T.
 - Did not fully design controls over the accurate and timely recording of expenses at MGMT, NPPD, and S&T.
 - Did not fully design controls over accounts receivable and fund balance with Treasury, including monitoring of aged account receivable balances and timely clearing of suspense account balances at MGMT.
 - Did not have policies and procedures to properly track, account for, and report costs associated with large complex programs to ensure the proper capitalization of PP&E and recording of imputed costs at NPPD.

Cause/Effect: Coast Guard's financial reporting organizational structure lacks a sufficient number of skilled resources with adequate overall entity and financial acumen to provide appropriate financial reporting oversight necessary to monitor the Coast Guard's decentralized financial operations. Management did not possess a complete understanding of the Coast Guard actuarial pension and healthcare valuation processes, including assumptions and sources of data used in the valuations, to fully assess risk from a financial reporting perspective due to over reliance on contracted actuaries. In FY 2015, the Coast Guard devoted considerable attention to substantially completing residual remediation over PP&E balances; however, the Coast Guard did not properly assess the risk related to the current year impact of remediation when designing and executing their remediation plan. This resulted in significant difficulties for Coast Guard in providing complete and accurate data populations that sufficiently distinguished, at the transaction level, remediation activity from current year activity; thus, inhibiting management from performing adequate reviews of activity for reasonableness and alignment with current year business events. The Coast Guard focused its resources on development, documentation, and implementation of robust internal control

Independent Auditors' Report
Exhibit I – Material Weaknesses

procedures and validating the completeness and accuracy of account balances. Additionally, the Coast Guard's three legacy general ledger systems, developed over a decade ago, have severe functional limitations, contributing to the Coast Guard's inability to address pervasive internal control weaknesses in financial reporting, strengthen the control environment, and comply with relevant Federal financial system requirements and guidelines, notably Comment III-K, *Federal Financial Management Improvement Act of 1996* (FFMIA). Also refer to information technology (IT) system functionality issues described at Comment I-B, *Information Technology Controls and Financial Systems Functionality*. Coast Guard relies on significant manual interventions, which are more prone to error and better suited to detect rather than prevent errors, to attempt to compensate for these limitations. Despite these control deficiencies, Coast Guard was able to adequately support their account balances as of year-end.

Although ICE has made significant progress in ensuring consistent communication between decentralized operations, ICE continues to face challenges as a significant service provider for other departmental components (i.e., MGMT, NPPD, and S&T). Resource constraints in key financial reporting roles prevents the customer components from fully implementing controls to monitor all high risk processes performed by the service provider. NPPD has five subcomponents each with a diverse and significant mission. NPPD's Office of Cybersecurity and Communications has received significant appropriations in recent years. These appropriations have funded programs that require significant capital investments and recording of transactions which impact other federal agencies. NPPD faces organization challenges to ensure these programs and activities are identified at inception, and policies and procedures are put into place to ensure appropriate reporting of all transactions.

Because of the conditions noted above, and described throughout Exhibits I and II, the Department was unable to provide full assurance that internal controls over financial reporting were operating effectively at September 30, 2015. Management has acknowledged in the *Secretary's Assurance Statement*, presented in the *Management's Discussion and Analysis* section of the FY 2015 *Agency Financial Report* that material weaknesses and other internal control deficiencies continue to exist in some key financial processes. Also refer to Comment III-H, *Federal Managers' Financial Integrity Act of 1982*.

Criteria: Presented in *Index of Financial Reporting and Internal Control Criteria*, after Exhibit III.

Recommendations: We recommend that:

1. Coast Guard:
 - Establish new, or improve existing, policies, procedures, and related internal controls to ensure that:
 - All non-standard adjustments (i.e., journal entries and top side adjustments) impacting the general ledger are adequately researched, supported, and reviewed prior to their recording in the general ledger.
 - Transactions flowing between various general ledger systems, whether the result of remediation or system limitation manual workarounds, are sufficiently tracked and analyzed to ensure complete and accurate reporting of operational activity and related general ledger account balances.
 - Environmental liability schedules are updated, maintained, and reviewed.
 - Underlying data used in the estimation of environmental liabilities is complete and accurate.
 - The year-end close-out process, reconciliations, and financial data and account analysis procedures are supported by documentation, including evidence of effective management review and approval; and beginning balances in the following year are determined to be reliable and supported.
 - All intra-governmental activities and balances are reconciled on a timely basis, accurately reflected in the financial statements, and differences are resolved in a timely manner.

Independent Auditors' Report
Exhibit I – Material Weaknesses

- Adequate understanding and oversight of assumptions used in significant estimates is maintained by Coast Guard management and continued appropriateness of those assumptions are routinely evaluated.
 - Adopt policies, procedures, and accounting treatments documented in ad hoc technical accounting research papers into official financial reporting guidance that is distributed agency wide; and refine financial reporting policies and procedures to prescribe process level internal controls at a sufficient level of detail to ensure consistent application to mitigate related financial statement risks.
 - Identify and employ additional skilled resources and align them to financial reporting oversight roles.
 - Implement accounting and financial reporting processes and an integrated general ledger system that is FFMIA compliant.
 - Develop a comprehensive understanding of its actuarial evaluations and document the sources of all underlying data and assumptions.
2. ICE:
- Reinforce compliance with existing expense, intradepartmental reconciliation, and journal entry review policies and procedures, and design and implement controls to reconcile fund balance with Treasury at the transaction level.
3. Components serviced by ICE (i.e. MGMT, NPPD, and S&T):
- Improve existing policies, procedures, and internal controls related to monitoring activities performed by the service provider to ensure timely reporting of complete and accurate financial information at MGMT, NPPD, and S&T.
 - Consider enhancements and expansion to the financial accounting and reporting structure to improve internal control and supervisory review in key financial reporting processes at MGMT.
 - Design and implement controls to ensure programs with complex and unique transactions are identified and analyzed to ensure proper recording of financial activities at NPPD.

I-B Information Technology Controls (CBP, FEMA, ICE, USCG) and Financial System Functionality (Department-wide)

Background: During our FY 2015 assessment of general IT controls (GITCs) and process-level IT application controls, we noted that, although the DHS components made some progress in remediating IT findings we reported in FY 2014, new findings were noted in FY 2015. Some new findings were: (1) related to controls that were effective in prior years, or (2) control deficiencies noted over new systems that were similar to deficiencies previously reported.

As indicated in the table to the right, we noted a greater number of control deficiencies in GITCs this year. The GITC deficiencies that continued to exist across all components in FY 2015 represent an overall elevated IT risk to the Department, and certain deficiencies at U.S. Customs and Border Protection (CBP), Federal Emergency Management Agency (FEMA), ICE, and Coast Guard, collectively, are considered a material weakness.

During our IT audit procedures, we also evaluated and considered the impact of financial system functionality on financial reporting. In recent years, we have noted that limitations in DHS components' financial systems' functionality inhibit the Department's ability to implement and maintain effective internal control and to effectively and efficiently process and report financial data. At many components, key financial and feeder systems have not been substantially updated since being inherited from legacy

	2015	2014
CBP		
FEMA		
ICE		C
USCG		

Refer to page i.2 for table explanation

Independent Auditors' Report
Exhibit I – Material Weaknesses

agencies over 10 years ago. Many key DHS financial systems were not compliant with Federal financial management system requirements as defined by FFMA and OMB Circular Number A-123, Appendix D, *Compliance with Federal Financial Management Improvement Act of 1996*. Our observations related to functionality issues noted across all DHS systems, including at components which did not necessarily directly contribute to the IT material weakness but are associated with deficiencies reported elsewhere in this report, are described below. Furthermore, some DHS components use third-party systems for their human resource processes. We tested the end user controls that DHS is responsible for implementing and found that these controls failed across multiple components.

Conditions Related to GITCs: Weaknesses indicated in this exhibit represent a cross-section of GITC deficiencies identified at CBP, FEMA, ICE, and Coast Guard. We noted the following:

1. *Access Controls:*

- Management did not consistently or completely develop and formally document policies and procedures for managing and monitoring access to key financial applications and underlying system software components, including those owned and operated on behalf of DHS and components by third-party service organizations.
- Initial authorization and periodic recertification of application, database, and operating system user, service, and generic accounts (including emergency and temporary access) was inadequate, inconsistent, or in violation of the principles of least privilege and segregation of duties.
- Technical controls over logical access to key financial applications and underlying system software components, including password and inactivity requirements and account and data protection security configurations, were not consistently implemented in accordance with DHS requirements.
- Controls over the generation, review, analysis, and protection of application, database, and operating system audit logs were not fully implemented or were inconsistently performed.
- Transferred and/or terminated employees' and contractors' access privileges were not always consistently or timely removed from financial systems and general support systems, and controls related to review and revocation of system access were not always implemented or finalized.

2. *Configuration Management:*

- Management did not consistently or completely develop and formally document policies and procedures for the configuration management process.
- Vulnerability management activities, including performing internal scans of financial applications and system software, monitoring vulnerabilities identified, and implementing vendor-recommended patches to address known vulnerabilities, were not consistently performed.
- Monitoring controls to ensure the completeness and integrity of records of approved system changes for key financial systems were not always implemented.
- Configuration changes to financial systems were not consistently tested before deployment to the production environment.

3. *Segregation of Duties:*

- Implementation of segregation of duties for IT and financial management personnel with access to financial systems across several platforms and environments (including the development and production environments) was inadequate or incomplete.

4. *Contingency Planning:*

- Controls over the performance of periodic backups were not fully implemented.

Independent Auditors' Report
Exhibit I – Material Weaknesses

Conditions Related to Financial System Functionality:

In addition to the GITC deficiencies noted above at CBP, FEMA, ICE, and Coast Guard, we identified several instances across the Department where financial system functionality limitations were inhibiting DHS's ability to implement and maintain internal control, including process-level IT application controls supporting financial data processing and reporting. Financial system functionality limitations also contributed to other control deficiencies, reported in Exhibits I and II, and compliance findings, reported in Exhibit III. We noted persistent and pervasive financial system functionality conditions in the following general areas at multiple components:

- System software supporting key financial applications, feeder systems, and general support systems either lacked the required functionality to implement effective controls or were outdated and no longer supported by the respective vendors, resulting in unmitigated vulnerabilities that exposed underlying data to potential unauthorized and undetected access and exploitation.
- GITCs and financial process areas were implemented or supported by manual processes, outdated or decentralized systems or records management processes, or utilities with limited automated capabilities. These limitations introduced a high risk of error and resulted in inconsistent, incomplete, or inaccurate control execution and supporting documentation.
- Multiple components' financial system controls were not fully effective to efficiently provide readily auditable transaction populations without substantial manual intervention and additional supporting information which increased the risk of error.

In addition to these general areas, system limitations contributed to deficiencies noted in multiple financial process areas across the Department. For example, system configurations and posting logic deficiencies limited the effectiveness of controls to properly calculate the value of certain transactions, identify funding variances, or prevent or detect and correct excessive refund claims. In some cases, while components implemented manual processes to compensate for these limitations, these manual processes were prone to error and increased the risk that financial data and transactions were improperly posted to the respective systems.

Cause: The control deficiencies described in this exhibit stem from a number of systemic root causes across the affected DHS components. In many cases, resource limitations; ineffective or inadequate management oversight; the complex, highly interrelated yet decentralized nature of systems and system components; and/or error-prone manual processes resulted in inadequately designed and implemented or ineffectively operating controls. In some cases, cost-prohibitive options for vendor support have limited system development activity to "break/fix" and sustainment activities.

Effect: DHS management continued to recognize the need to modernize its financial systems. Until serious legacy IT issues are addressed and updated IT solutions are implemented, compensating controls and other complex manual workarounds must support the DHS and components' IT environment and financial reporting processes. As a result, DHS's difficulty attesting to a strong control environment, to include effective GITCs and reliance on key financial systems, will likely continue.

The conditions supporting our findings collectively limit DHS' ability to process, store, and report financial data in a manner to ensure accuracy, confidentiality, integrity, and availability. Some of the weaknesses may result in material errors in DHS's financial data that are not detected in a timely manner through the normal course of business. Because of the presence of IT control and financial system functionality weaknesses, there is added pressure on mitigating controls to operate effectively. Because mitigating controls were often more manually focused, there was an increased risk of human error that could materially affect the financial statements.

Criteria: We do not present relevant criteria for IT controls and financial system functionality due to the sensitive nature of DHS's systems.

Recommendations: We recommend that the DHS Office of the Chief Financial Officer (OCFO), in coordination with the Office of the Chief Information Officer (OCIO) and component management, continue the *Financial Systems Modernization* initiative, and make necessary improvements to the

Independent Auditors' Report
Exhibit I – Material Weaknesses

Department's and components' financial management systems and supporting IT security controls. Specific, more detailed recommendations were provided in individual limited distribution (For Official Use Only) Notices of Findings and Recommendations (NFRs) and separate letters provided to DHS and Component management.

I-C Property, Plant, and Equipment (USCG, NPPD)

Background: DHS property, plant, and equipment (PP&E) is primarily concentrated in a few large components. The Coast Guard maintained approximately 50 percent of DHS's general PP&E.

In FY 2015, the Coast Guard completed its remaining remediation activities related to enrollment of property, purchased prior to FY 2014, into the property subsidiary ledger. This was the culmination of a long-term effort and represents a significant accomplishment. However, many conditions continue to exist in the internal control over PP&E at the Coast Guard.

NPPD has several programs related to providing cyber security services to other federal agencies. These programs have received significant appropriations in recent years and are expected to grow in future years. These programs will require significant investment in hardware and software. Underlying causes of control deficiencies affecting the identification and recording of PP&E for these programs are financial reporting in nature and have been grouped with conditions cited at Comment I-A, *Financial Reporting*.

CBP substantially completed remediation activities to address deficiencies in the timely recording of capitalized costs and in the classification of property, plant, and equipment between construction-in-progress (CIP) and "in-use." While deficiencies were identified in FY 2015, the severity of these deficiencies was significantly reduced as compared to FY 2014.

Conditions: We noted the following internal control weaknesses related to PP&E at Coast Guard:

1. Coast Guard did not:
 - Design and implement sufficient controls to appropriately track asset activity at a transaction level, and ensure the timely recording of asset additions, deletions, or other adjustments in all general PP&E accounts.
 - Sufficiently control, monitor, and track prior year "on-top" adjustments, recorded in lieu of recording individual transactions, to ensure timely and accurate recording of the activity to properly state beginning balances.
 - Design and implement sufficient internal controls and related processes to review current year asset activity and related adjustments to ensure sufficient support of interim and year-end PP&E balances.
 - Document policies and control procedures to identify capital assets that were not currently in service and awaiting decision for removal action.
 - Design and implement controls over monitoring of CIP activity among USCG's multiple general ledgers to ensure appropriate recording of costs to related CIP projects.
 - Design and implement controls to sufficiently track CIP activity at an asset level and reconcile CIP activity to reciprocal populations to ensure completeness and accuracy of related accounts (e.g., operating expenses, operating materials and supplies (OM&S), and PP&E).
 - Review current year expenditures related to CIP projects timely in order to properly classify costs as capital or expense.
 - Transfer completed assets from CIP to in-use assets in a timely manner.

	2015	2014
USCG		
NPPD	**	C
CBP	C	

*** Refer to Comment I-A
Financial Reporting

Refer to page i.2 for table
 explanation

Independent Auditors' Report
Exhibit I – Material Weaknesses

- Adhere to established inventory policies and procedures, such as those regarding asset identification, system mapping, and asset tagging processes, to clearly differentiate and accurately track personal property assets in the fixed assets system. Additionally, control procedures over USCG's real property inventory process continued to be in remediation and thus were not fully designed and implemented to ensure the completeness, existence, and accuracy of real property assets.
- Verify that USCG's listing of leases is complete and accurate, and evaluate all lease agreements to ensure that they were appropriately categorized as operating or capital and properly reported in the financial statements and related disclosures.
- Fully design and implement policies and procedures to support the completeness, accuracy, and existence of all data utilized (e.g., real property multi-use assets) in developing required financial statement disclosures, and related supplementary information, for stewardship property.
- Design and implement sufficient policies and control procedures over monitoring OM&S through sufficient roll forward of subsidiary ledger activity, at a transaction level, in order to support the movement of quantity and the related valuation of OM&S as reported in the general ledger.
- Ensure adequate documentation to support OM&S issuance and receipt activity was maintained and transactions were accurately reflected in the general ledger.
- Appropriately identify and track items between those purchased for on-going CIP projects versus purchases of general OM&S in order to ensure costs were traceable and sufficiently supported at a transaction level and properly recorded in the respective general ledger accounts.
- Have effective controls over OM&S not managed by USCG inventory control points and the calculation of an allowance.
- Sufficiently analyze changes in quantity of OM&S between the date of the last physical inventory performed and the balance sheet date.

Cause/Effect: Coast Guard continued remediation over PP&E balances in FY 2015; however, Coast Guard did not properly assess the risk related to the current year impact of remediation when designing and executing its remediation plans. This resulted in significant difficulties for Coast Guard to provide complete and accurate data populations that sufficiently distinguished, at the transaction level, remediation activity from FY 2015 activity, thus, inhibiting management from performing adequate reviews of activity for reasonableness and alignment with current year business events. Development of sufficient processes to monitor and record CIP activity was constrained by the design of Coast Guard's large construction contracts. Contracts related to the construction of USCG's various property fleets are not structured in such a way that costs can be sufficiently tracked to ensure proper classification of expenditures and costs incurred are traced at an asset level. Additionally, USCG lacks a sufficient number of skilled resources to both develop, document, and implement robust internal control procedures while continuing to support account balances. System limitations, including the highly interrelated yet decentralized nature of systems and system components, as well as insufficient system attributes at a transaction level, contribute to the above noted instances. Significant manual workarounds are necessary to compensate for system limitations, but are not fully documented or designed and implemented to effectively address risks resulting from the system limitations.

Criteria: Presented in *Index of Financial Reporting and Internal Control Criteria*, after Exhibit III.

Recommendations: We recommend that:

1. Coast Guard:
 - Design and implement controls to appropriately track asset activity at the transaction level and ensure the timely recording of asset additions, deletions, or other adjustments.

Independent Auditors' Report
Exhibit I – Material Weaknesses

- Develop processes and monitoring mechanisms to track CIP projects at an asset level and continue to implement controls over the transfer of completed CIP assets to in-use and accurately record leasehold improvements, asset impairments, and CIP activity.
- Design contracts for Coast Guard's major construction projects to isolate costs between development and maintenance (i.e., capitalizable vs. expense), at an individual asset level, in order to enhance traceability of CIP costs.
- Fully adhere to established inventory policies and procedures.
- Establish new, or improve existing, policies, procedures, and related internal controls to sufficiently review personal and real property activity and balances, including electronics, internal-use software, land, buildings and other structures, and verify costs are appropriate and reflect USCG's business operations during the fiscal year.
- Establish new, or improve existing, processes to identify and evaluate lease agreements to ensure they are appropriately classified as operating or capital, and are properly reported in the financial statements and related disclosures.
- Identify and employ additional skilled resources.
- Develop and implement procedures to support the completeness, accuracy, and existence of all data utilized (e.g., real property multi-use assets) in developing required financial statement disclosures, and related supplementary information, for stewardship property.

Independent Auditors' Report
Exhibit II – Significant Deficiencies

II-D Budgetary Accounting

Background: The Department made substantial and consistent progress in implementing and evaluating internal control over budgetary accounting. Notably, FEMA, which comprises approximately 54 percent of the Department's undelivered orders balance, substantially completed remediation to address the conditions noted in the prior years. While deficiencies were noted throughout the Department in FY 2015, the severity was significantly reduced compared to FY 2014.

Conditions: Throughout the Department, we noted that controls were not operating effectively to ensure:

- Consistent and appropriate validation of open obligations and timely de-obligation of undelivered orders.
- Timely and accurate recording of obligations and liquidations.
- Maintenance and availability of sufficient documentation to support budgetary activities such as obligations, de-obligations, modifications, liquidations, and recoveries of prior year obligations.

Additionally, we noted the general ledger system, utilized by ICE, MGMT, NPPD, and S&T, lacked automated controls to ensure all expenditures were within budgetary limits, payments were not processed in excess of available funding, and obligations were posted to the proper period.

Cause/Effect:

DHS has a decentralized structure that enables obligations to be recorded across a multitude of locations by various authorized personnel and contributes to the challenge of enforcing existing policies, procedures, and internal controls surrounding budgetary accounting. Weak controls in budgetary accounting increase the risk that the Department will misstate budgetary balances, and may lead to unintentional violations of the *Antideficiency Act* by overspending budget authority.

The budgetary processes at USCG, ICE, MGMT, NPPD, and S&T were further impacted by system limitations, system functionality issues, and applications control failures. Refer to Comment **I-B, Information Technology Controls and Financial System Functionality**.

Criteria: Presented in *Index of Financial Reporting and Internal Control Criteria*, after Exhibit III.

Recommendations: We recommend that the Department adhere to and reinforce existing policies and procedures related to processing obligation transactions, and the periodic review and validation of undelivered orders. In particular, the Department should emphasize to all personnel throughout the Department involved in the budgetary process the importance of recording transactions timely, performing effective reviews of open obligations, obtaining proper approvals, and retaining supporting documentation.

II-E Entity-Level Controls

Background: Entity-level controls are pervasive across an entity. They include the entity's culture, values, and ethics as well as the attitudes, awareness, and actions of management and those charged with governance concerning the entity's internal control and its importance. Entity-level controls are often categorized as control environment, risk assessment, control activities, monitoring, and information and communications, as defined by the *Committee of Sponsoring Organizations* of the Treadway Commission (COSO) (1992 and 2013 versions), and the Government Accountability Office (GAO). These controls must be effective in order to create and sustain an organizational structure that is conducive to reliable financial reporting.

The Office of Management and Budget (OMB) Circular No. A-123, *Management's Responsibility for Internal Control*, (OMB Circular No. A-123) assessment is also designed to assist with management's evaluation of control effectiveness and the remediation of control deficiencies, in accordance with an OMB approved plan.

Independent Auditors' Report
Exhibit II – Significant Deficiencies

The conditions below should be read in conjunction with Comment I-A, *Financial Reporting*.

Conditions and Recommendation and Cause/Effects:

During our audit we noted certain control deficiencies and underlying causes that were similar and pervasive throughout the Department. The resulting recommendations, which we provided to correct the deficiencies, are based on improvements needed in management's risk assessment process, communication practices throughout the Department and components, and its monitoring activities. Accordingly, the entity-level control deficiencies described below apply to the Department as a whole.

Risk Assessments: The Department and its components have not fully developed their risk assessment processes. As a result, events and transactions that have a greater likelihood of error are not always receiving an appropriate level of attention. Risk assessments should be improved at both the Department level by OCFO, and individual components annually, and updated during the year as needed. Examples of areas that should be addressed annually and updated periodically in the risk assessment are:

- Needs for technical and resource support to remediate severe control deficiencies and evaluate other areas where material financial statement errors could occur and not be identified and corrected timely.
- Training needs assessments for personnel to match skills with roles and responsibilities and identify gaps that could lead to financial statement errors.
- Coordination between smaller components that do not have the resources to fully support a separate financial management infrastructure and the Department to identify financial accounting and reporting risks and remediate control deficiencies.
- Identification of financial accounts and transactions that are susceptible to error due to weaknesses in IT general controls and IT systems functionality (e.g., limitations in budgetary subsidiary IT systems). Refer to Comment I-B, *Information Technology Controls and Financial System Functionality*.

Information and Communications: Communications between the Department and components, as well as between financial and IT management, should be improved to ensure:

- Roles and responsibilities of program and field personnel that provide key financial information are fully defined and that those personnel understand and comply with policies.
- Management has a sufficient understanding of the implication of IT vulnerabilities and limitations, and manual compensating internal controls are designed and implemented to mitigate risk.

Monitoring Controls: The Department and each component should design continuous monitoring controls around its annual risk assessment to ensure transactions with higher risk of error are adequately examined. Components with effective, detective monitoring controls should look for opportunities to implement more reliable controls earlier in the process to prevent errors at the transaction source. In addition, detective controls intended to compensate or mitigate weak preventive or process-level controls (e.g., management review controls of the financial statements) are not always designed at a level of precision to identify a significant error. Consequently, errors, or a combination of errors, in the financial statements could go undetected.

The Department's control environment, including executive level support for strong internal controls, continued progress in identification and remediation of control deficiencies, and progress in resolving financial IT system weaknesses will be critical to sustaining auditable financial statements in the future. These conditions were further evidenced through control deficiencies cited at Comment I-A, *Financial Reporting*.

Independent Auditors' Report
Exhibit II – Significant Deficiencies

II-F Grants Management

Background: FEMA is the primary grantor of DHS, managing multiple Federal disaster and non-disaster grant programs.

Conditions: The majority of the following internal control weaknesses related to grants management were previously reported in the prior year. We noted that FEMA did not:

- Compile a complete list of grantees requiring single audits to fully comply with the *Single Audit Act Amendments of 1996 (Single Audit Act)* and related OMB Circular No. A-133, *Audits of States, Local Governments, and Nonprofit Organizations* (OMB Circular A-133). Refer to Comment **III-I, Single Audit Act Amendments of 1996**.
- Issue Management Decision Letters timely for OMB Circular A-133 audit reports available in the Federal Audit Clearinghouse.
- Maintain accurate and timely documentation related to reviews performed of grantees' OMB Circular A-133 audit reports.
- Reconcile grantee quarterly financial reports to FEMA systems consistently and effectively.
- Implement a consistent, entity-wide process to monitor grantees' timely submission of quarterly financial reports.
- Implement a consistent, effective process to ensure timely closeout of FEMA grants.
- Implement a process to effectively reconcile grant award information maintained in grant IT systems to the general ledger.

Cause/Effect: FEMA did not fully implement policies and procedures over its grant program in order to ensure compliance with the *Single Audit Act* and OMB Circular A-133. In addition, FEMA did not have a grants IT system in place to efficiently and comprehensively track grants to help ensure that all programmatic events were accurately and timely completed and properly recorded to the general ledger. Manual processes, which were not always effective, were used to track grants that were eligible for close-out. Refer to Comment **I-B, Information Technology Controls and Financial System Functionality**. FEMA did not implement effective monitoring procedures over certain grant activities. As a result, misreported grantee expenses were not detected timely. The diversity of grant programs and systems within FEMA caused difficulty in assembling a comprehensive status of the cash on hand at grantees and the status of grants eligible for close-out, which creates risk of excessive cash on hand at grantees, untimely closure of grants, and an overstatement of undelivered orders.

Criteria: Presented in *Index of Financial Reporting and Internal Control Criteria*, after Exhibit III.

Recommendations: We recommend that FEMA:

- Complete the implementation of policies and procedures to ensure full compliance with the *Single Audit Act* and the related OMB Circular No. A-133 related to receipt and review of grantees' single audit reports.
- Implement monitoring procedures over obtaining, reviewing timely, and reconciling required quarterly grantee reports.
- Develop and implement procedures to create and track comprehensive lists of FEMA grants that are eligible for close-out.
- Develop and implement procedures to reconcile grant award information maintained in grant IT systems to the general ledger.
- Implement a continuous quality assurance and grants monitoring process to include review of corrective actions resulting from implementation of the above recommendations.

II.3

Independent Auditors' Report
Exhibit II – Significant Deficiencies

II-G Custodial Revenue and Refunds and Drawbacks

Background: The Department collected approximately \$41 billion in import duties, taxes, and fees on merchandise arriving in the United States from foreign countries (identified below as the Entry Process). Receipts of import duties and related refunds were presented in the statement of custodial activity in the DHS consolidated financial statements. CBP is the primary collector of these revenues within the Department.

Refunds occur when a claimant has paid duties, taxes, fees, and interest in excess of the amount due. As a result, a refund check is issued. CBP issues a variety of refunds, including baggage declaration refunds, refunds of cash deposits in lieu of surety, mail refunds, and administrative refunds of formal entry collections.

Drawbacks are a remittance, in whole or in part, of duties, taxes, or fees previously paid by an importer. Drawbacks typically occur when the imported goods on which duties, taxes, or fees have been previously paid, and are subsequently exported from the United States or destroyed prior to entering the commerce of the United States.

Our findings over the entry process include conditions identified in bond sufficiency, liabilities for deposit accounts, and collections and deposits. CBP requires bonds from parties that import merchandise into the United States. These bonds are contracts to secure payment of duties, taxes, and fees in the event that an importer fails to fulfil their financial obligations. The assessment of liquidated damages against a bond serves to promote compliance with laws and regulations.

Collections received that cannot be matched to an associated transaction or receivable are posted to the Budget Clearing Account (BCA). These items, which are referred to as intentional postings, are reported on the balance sheet as liabilities for deposit accounts. After receipt of intentional postings, CBP researches the importer or broker to determine whether the amount submitted is due to CBP, as well as whether any additional amount is owed. After the determination is made, excess funds are remitted to the importer or broker, with the remainder ultimately paid to the U.S. Treasury.

Collections of cash and checks are made by port personnel on a daily basis for importer payment of duties, taxes, and fees. This collections detail is entered into CBP's system of record and then deposited with the U.S. Treasury.

Many of the conditions cited below have existed for several years. Management has stated that the timeframe for remediation of these conditions is dependent on funding for IT system upgrades and new system implementation.

Conditions: We identified the following internal control weaknesses related to custodial activities at CBP:

Related to Refunds and Drawbacks:

- The current entry/collections system lacked automated controls necessary to prevent, or detect and correct excessive drawback claims. The programming logic did not link drawback claims to imports at a detailed level. In addition, the system did not have the capability to compare, verify, and track essential information on drawback claims to the related underlying consumption entries and export documentation upon which the drawback claim is based. Further, the system had not been configured to restrict drawback claims to 99 percent of each entry summary in accordance with regulation.
- Manual drawback review policies did not require drawback specialists to review all, or a statistically valid sample, of prior drawback claims against a selected import entry to determine whether, in the aggregate, an excessive amount was claimed against import entries.
- Documentation retention periods were not appropriate to ensure that support for drawback transactions was maintained for the full claim time period.
- The automated control designed to prevent a claimant from exceeding the continuous bond amount on file did not operate effectively.

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Independent Auditors' Report
Exhibit II – Significant Deficiencies

- Controls over the review of refunds prior to disbursement were not operating effectively. Specifically, segregation of duties controls were not consistently enforced, and certain reports were not generated and reviewed in accordance with policies.

Related to the Entry Process:

- Controls over the review of Single Transaction Bonds were not operating effectively. The system for reviewing the sufficiency of bonds was not implemented until January 2015. Additionally, CBP was unable to provide documentation to support the review of certain Single Transaction Bonds. Certain bonds were insufficient to cover the value of duties, taxes, and fees for the associated entries.
- Existing policies and procedures for review, verification, and segregation of duties of entry edit and exception reports were not consistently followed.
- Controls over the collections and deposits process did not operate effectively. Specifically, certain collection files did not contain evidence of an independent verifier. Additionally, certain collection files did not contain evidence that the amount received by the bank agreed to the amount recorded in CBP's system of record.
- Controls over the review of the BCA report were not fully implemented during FY 2015. Port personnel did not review all intentional postings on the BCA report on at least a quarterly basis to ensure that intentional postings were removed timely and properly classified. In addition to deficiencies in the design and implementation of controls over the BCA report, we also identified specific instances of non-compliance with policies and procedures over Liabilities for Deposit Accounts, including the incorrect classification of intentional postings to Liabilities for Deposit Accounts after the review had been completed.

Cause/Effect: IT system functionality and outdated IT systems contribute to the weaknesses identified above. Refer to Comment **I-B, Information Technology Controls and Financial System Functionality**. For drawback, much of the process is manual until IT system functionality improvements are made, placing an added burden on limited resources and increasing the risk of error. CBP does not currently have sufficient resources to effectively perform compensating manual controls over drawback claims. CBP is pursuing changes to statutes, which govern the drawback process, to further reduce the need for manual controls. The length of the drawback claim lifecycle often extends beyond the documentation retention period, which is set by statute. Until effective automated and manual controls are implemented over the drawback process, CBP may be subject to financial loss due to possible excessive drawback claims.

Policies and procedures over the review of single transaction bonds were not implemented for the entire fiscal year. After implementation, CBP did not adhere to policies and procedures for the review of Single Transaction Bonds. Failure to consistently adhere to existing policies and procedures for the review of Single Transaction Bonds could lead to loss of revenue due to uncollected duties, taxes, and fees.

Policies and procedures over the review of entry edit and exception and collections and deposits reports were not consistently followed or reinforced in FY 2015. Ports did not always have sufficient contingency plans to ensure segregation of duties in the event of extended employee absences or terminations. Failure to consistently adhere to existing policies and procedures for review and verification of reports may result in a potential misstatement to the balance of taxes, duties, and trade receivables, net and total cash collections on the statement of custodial activities.

CBP did not have processes in place to ensure the timely review of intentional postings on the BCA report. The personnel reviewing the BCA report were often not the same as the personnel reviewing the intentional postings and did not have sufficient resources and information to perform an adequate review. Inadequate controls could result in the failure of CBP to identify amounts that are due to the Treasury General Fund.

Independent Auditors' Report
Exhibit II – Significant Deficiencies

Criteria: Presented in *Index of Financial Reporting and Internal Control Criteria*, after Exhibit III.

Recommendations: We recommend that CBP:

1. *Related to Refunds and Drawbacks:*

- Continue to pursue compensating controls and measures that could ultimately identify the potential revenue loss exposure to CBP. These compensating controls over drawback claims may lead to the ability to compare, verify, and track essential information on drawback claims to the related underlying consumption entries and export documentation for which the drawback claim is based, and identify duplicate or excessive drawback claims.
- Develop and implement automated controls, where feasible, to prevent overpayment of a drawback claim.
- Continue to pursue Congressional action to change the statutory requirement for document retention.
- Continue to analyze current policies and procedures performed at the drawback centers and revise as necessary.
- Institute a periodic monitoring control to ensure that timely reconciliations are performed.
- Develop contingency plans to ensure adequate segregation of duties in the event of extended employee absences or terminations.

2. *Related to the Entry Process:*

- Update and redistribute guidance to necessary personnel regarding the appropriate CBP Directives and guidance that communicate the steps required for completing control procedures.
- Develop contingency plans to ensure adequate segregation of duties in the event of extended employee absences or terminations.
- Provide oversight and assistance at the headquarters-level to ensure that port personnel are adhering to procedures.

Independent Auditors' Report
Exhibit III – Compliance and Other Matters

III-H Federal Managers' Financial Integrity Act of 1982 (FMFIA)

FMFIA requires agencies to establish effective internal control and financial systems and to continuously evaluate and assess the effectiveness of their internal control. DHS's implementation of OMB Circular No. A-123 facilitates compliance with the FMFIA. DHS has implemented a Multi-Year Plan to achieve full assurance on internal control. However, the DHS *Secretary's Assurance Statement* dated November 13, 2015, as presented in *Management's Discussion and Analysis* of the Department's FY 2015 *Agency Financial Report* (AFR), acknowledged the existence of material weaknesses, and therefore provided qualified assurance that internal control over financial reporting was operating effectively as of September 30, 2015. Management's findings were similar to the control deficiencies we have described in Exhibits I and II. However, continuous monitoring and testing of both financial and IT controls was not performed over all significant areas.

While we noted the Department progressed toward full compliance with FMFIA and OMB Circular No. A-123, the Department did not fully established effective systems, processes, policies, and testing procedures to ensure that internal controls are operating effectively throughout the Department.

Recommendations: We recommend that the Department continue its corrective actions to address internal control deficiencies in order to ensure full compliance with FMFIA and its OMB Circular No. A-123 approved plan in FY 2016. We also recommend that the Department conduct complete risk assessments to identify significant risk areas and continuously monitor and test the financial and IT controls within those areas.

III-I Single Audit Act Amendments of 1996 (Single Audit)

FEMA is the primary grantor of DHS, managing multiple Federal disaster and non-disaster grant programs. The *Single Audit Act Amendments of 1996*, as implemented by OMB Circular No. A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, requires agencies awarding grants to monitor their grantees; ensure they receive grantee reports timely; and follow-up on Single Audit findings to ensure that grantees take appropriate and timely action. Although FEMA monitors grantees and their audit findings, FEMA did not fully comply with provisions in OMB Circular No. A-133 in FY 2015. We noted that FEMA's monitoring efforts were inconsistent, and FEMA did not obtain and review all grantee *Single Audit* reports in a timely manner.

Recommendation: We recommend that FEMA implement the recommendations in Comment II-F, *Grants Management*.

III-J Antideficiency Act (ADA)

Various management reviews and OIG investigations are ongoing within the Department and its components, which may identify ADA violations, as follows:

- In response to a FY 2007 GAO report, the DHS OIG conducted a review of the NPPD legacy organization for FY 2006, and found that it violated the ADA with respect to the use of shared services. DHS formally notified the President, Congress, and GAO of the FY 2006 violation in FY 2014.
- Per the DHS OIG report and recommendations for the FY 2006 shared services violation, NPPD completed a review of FY 2007 - 2010 Management and Administration appropriation obligations for any potential shared service appropriation violations. NPPD has completed an investigation of a potential violation for one transaction related to shared services in FY 2007, and is in the process of preparing a package for notifying the President, Congress, and GAO.
- The independent investigation, at the Office of Intelligence and Analysis, related to the obligation of funds in excess of its continuing resolution apportionment in FY 2012 has been completed. The package to notify the President, Congress, and GAO of the violation is under review.
- In FY 2015, Coast Guard began investigations of three potential ADA violations. One potential violation is related to supplementing a research and development related appropriation through charging labor to customers for staff that were fully funded through other appropriations. The other

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Independent Auditors' Report
Exhibit III – Compliance and Other Matters

two violations relate to using operating expense funding rather than acquisition, construction, and improvement funding for the development of the Integrated Health Information System and the procurement of the Aircrew Weapons Trainer.

- In FY 2014, investigations related to two potential ADA violations at Coast Guard were completed. One potential violation is related to the partial termination of a contract modification funded through an appropriation other than the original appropriation used to obligate the delivery order. The other potential violation is related to the potential use of an incorrect appropriation to pay for an in-scope contract modification. In FY 2015, legal counsel of Coast Guard and the Department have determined both incidents to not be violations of the ADA.
- The Department is investigating a potential ADA violation related to the incorrect use of component funds for services provided by the Office of the Chief Information Officer.
- ICE is investigating a potential ADA violation related to payments for the room, board, treatment, and medication of foreign nationals with mental health conditions following their release from ICE custody.
- In FY 2015, the Management Directorate completed the investigation of an overobligation of funds that occurred in FY 2013. The package to notify the President, Congress, and GAO of the violation is under review.

Recommendation: We recommend that the Department and its components complete the internal reviews currently planned or being performed, and properly report the results in accordance with the ADA, where necessary.

III-K Federal Financial Management Improvement Act of 1996 (FFMIA)

FFMIA Section 803(a) requires that agency Federal financial management systems comply with: (1) applicable Federal accounting standards; (2) Federal financial management system requirements; and (3) the United States Government Standard General Ledger (USSGL) at the transaction level. FFMIA emphasizes the need for agencies to have systems that can generate timely, reliable, and useful information with which to make informed decisions to ensure ongoing accountability.

We noted that the Department has progressed toward compliance with FFMIA and remediated some of the conditions identified in the prior year. However, multiple components did not fully comply with at least one of the requirements of FFMIA. The reasons for noncompliance are reported in Exhibits I and II. The DHS Secretary stated in the *Secretary's Assurance Statement*, dated November 13, 2015, that the Department's financial management systems do not substantially conform to government-wide requirements mandated by FFMIA. The Department's remedial actions and related timeframes are also presented in the FY 2015 AFR.

An element within FFMIA, Federal system requirements, is ensuring security over financial management information. This element is addressed further in the *Federal Information Security Management Act of 2002* (FISMA), which was enacted as part of the *E-Government Act of 2002*. FISMA requires the head of each agency to be responsible for: (1) providing information security protections commensurate with the risk and magnitude of the harm resulting from unauthorized access, use, disclosure, disruption, modification, or destruction of (i) information collected or maintained and (ii) information systems used or operated; (2) complying with the requirements of the Act and related policies, procedures, standards, and guidelines, including (i) information security standards under the United States Code, Title 40, Section 11331, and (ii) information security standards and guidelines for national security systems; and (3) ensuring that information security management processes are integrated with agency strategic and operational planning processes.

We also noted weaknesses in financial systems security, reported by us in Comment I-B, *Information Technology Controls and Financial System Functionality*, which impact the Department's ability to fully comply with FISMA.

Independent Auditors' Report
Exhibit III – Compliance and Other Matters

Recommendation: We recommend that DHS improve its financial management systems to ensure compliance with FFMLA, and implement the recommendations provided in Exhibits I and II.

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Independent Auditors' Report
Index of Financial Reporting and Internal Control Criteria
(Listed Alphabetically by Criteria Source)

Criteria	Reference	Report Exhibit
Budget Clearing Account and Suspense Item Report	Point 7	II-G
CBP 2013 Drawback Handbook, Issued (HB 3700-01B)	5.2 Accelerated Payment	II-G
CBP Business Rules and Process Documents (Internal) Version 3.3	7.2 Single Transaction Bonds	II-G
CBP Collection and Deposits Handbook (HB 5300-12B)	Section 1.4 Section 3.1	II-G
CBP Directive 3710-004B, Refund of Miscellaneous Collections	Section 2.2	II-G
CBP Directive 5610-004B, Resolving Certain ACS Exception and Error Reports	Section 5.4 Section 5.11	II-G
Code of Federal Regulations, Title 19	§111.23, §111.25, §113.13, §113.15, §113.26, §113.65, §163.4, §191.15, §191.38, §191.51, §191.92	II-G
Code of Federal Regulations, Title 31	§205.33	II-F
<i>Component Requirements Guide for Financial Reporting in FY 2015</i> , Version 3.0, April 2015	Section 3.1 Section 7.5 Section 8.16 Section 9.9 Section 9.10	I-A
	Section 9.9 Section 9.10	I-C
	Section 8.16	II-D
Department of Homeland Security Management Directive 125-02, <i>Interagency Agreements</i>	Section VI	II-D
Department of Homeland Security Management Directive 1104, <i>Fund Balance with Treasury</i>	Section VI	I-A
FASAB Technical Release 14: <i>Implementation Guidance on the Accounting for the Disposal of General Property, Plant, & Equipment</i>	Paragraph 10	I-A, I-C
Federal Acquisition Regulation (FAR)	§4.804	II-D
<i>Federal Financial Management Improvement Act of 1996</i>	Section 803	I-A, I-C
<i>Federal Managers Financial Integrity Act of 1982</i>	Section 2	I-A, II-D, II-G
<i>Financial Resource Management Manual</i> (FRMM COMDTINST M7100.3E), September 2013	Section 7.12 Section 7.13 Section 10.2 Section 10.3	I-A, I-C

Criteria.1

Independent Auditors' Report
Index of Financial Reporting and Internal Control Criteria
(Listed Alphabetically by Criteria Source)

Criteria	Reference	Report Exhibit
<i>GAO Standards for Internal Control in the Federal Government</i>	Principle 4 Principle 7 Principle 10 Principle 12	I-A, II-D, II-F
<i>GAO FINANCIAL MANAGEMENT FFMIA Implementation Critical for Federal Accountability (GAO-02-29)</i>	Page 1, Paragraph 2	I-A
<i>GAO Principles of Federal Appropriations Law, Second Edition, Volume II (GAO-OGC-92-13)</i>	A. Introduction	II-D
<i>Memorandum of Agreement Between the Department of Homeland Security, Federal Law Enforcement Training Centers and the Requesting Agency Regarding the Use of the Federal Law Enforcement Training Centers</i>	Section VII	II-D
<i>OMB Circular No. A-11, Preparation, Submission, and Execution of the Budget, July 2013</i>	Section 31.5 Appendix B	I-A, I-C
<i>OMB Circular No. A-123, Management's Responsibility for Internal Control, Revised</i>	1. Purpose	II-D, II-G
	3. Policy	I-A, II-D, II-F, II-G
	I. Introduction	I-A, I-C, II-D, II-F, II-G
	II. Standards	II-D, II-G
	IV. Assessing Internal Control	I-A, II-G
	Appendix D	I-A, I-C
<i>OMB Circular No. A-127, Financial Management Systems, Revised</i>	Section 8	I-A
<i>OMB Circular No. A-133, Revised to show changes published in the Federal Registers of June 27, 2003 and June 26, 2007 Audits of States, Local Governments, and Non-Profit Organizations</i>	Subpart B Subpart D	II-F
<i>OMB Circular No. A-136, Financial Reporting Requirements, Revised</i>	Section V	I-A
<i>OMB Memorandum M-04-11, Service Organization Audits</i>	Paragraph 1	I-A
<i>Single Audit Act Amendments of 1996</i>	Section 7502	II-F
<i>Statement of Federal Financial Accounting Standards 1: Accounting for Selected Assets and Liabilities</i>	Paragraphs 39, 41, 45, 77	I-A
<i>Statement of Federal Financial Accounting Standards 3: Accounting for Inventory and Related Property</i>	Summary, Paragraph 1, 36, 37, 39	I-A, I-C

Criteria.2

Independent Auditors' Report
Index of Financial Reporting and Internal Control Criteria
(Listed Alphabetically by Criteria Source)

Criteria	Reference	Report Exhibit
Statement of Federal Financial Accounting Standards 5: <i>Accounting for Liabilities of The Federal Government</i>	Paragraph 19	I-A
Statement of Federal Financial Accounting Standards 6: <i>Accounting for Property, Plant, and Equipment</i>	Paragraph 17, 18, 19, 26, 31, 34, 39	I-A
	Paragraph 17, 18, 19, 26, 31, 34, 39, 40	I-C
Statement of Federal Financial Accounting Standards 7: <i>Accounting for Revenue and Other Financing Sources and Concepts for Reconciling Budgetary and Financial Accounting</i>	Paragraph 79	II-D
Statement of Federal Financial Accounting Standards 10: <i>Accounting for Internal Use Software</i>	Paragraphs 16, 18, 20	I-A, I-C
Statement of Federal Financial Accounting Standards 29: <i>Heritage Assets and Stewardship Land</i>	Paragraph 25	I-C
Statement of Federal Financial Accounting Standards 33: <i>Pensions, Other Retirement Benefits, and Other Postemployment Benefits: Reporting the Gains and Losses from Changes in Assumptions and Selecting Discount Rates and Valuation Dates</i>	Paragraph 33	I-A
Statement of Federal Financial Accounting Standards 35: <i>Estimating the Historical Cost of General Property, Plant, and Equipment: Amending Statements of Federal Financial Accounting Standards 6 and 23</i>	SFFAS 6 - Paragraph 40 SFFAS 23 - Paragraph 16	I-A, I-C
Statement of Federal Financial Accounting Standards 39: <i>Subsequent Events: Codification of Accounting and Financial Reporting Standards Contained in the AICPA Statements on Auditing Standards</i>	Paragraph 11, 12	I-A
Transportation Security Administration, Internal Standard Operating Procedure, <i>Manual Processing of Non-CIMS Awards</i>	Section 5	II-D
Transportation Security Administration, Internal Standard Operating Procedure, <i>Processing Prior Year Adjustments (PYA) to Budgetary Resources</i>	Section 5	II-D
Transportation Security Administration, Internal Standard Operating Procedure, <i>UDO Verification and Validation</i>	Section 5	II-D
Treasury Financial Manual, Volume I	- Part 2, Chapter 4700, Section 4706 - Part 2, Chapter 4700, Appendix 10 - Part 2, Chapter 5100, Appendix 2 - Fund Balance With Treasury Reconciliation Procedures: A Supplement to TFM Volume I, Part 2, Chapter 5100, Section C	I-A

Criteria.3

Independent Auditors' Report
Index of Financial Reporting and Internal Control Criteria
(Listed Alphabetically by Criteria Source)

Criteria	Reference	Report Exhibit
U.S. Department of Homeland Security Federal Emergency Management Agency Grant Programs Directorate Regional Coordination and Oversight Branch, <i>Cash Analysis Reporting SOP</i>	Section II, Part 3	II-F
United States Coast Guard Finance Center, Reports and Reconciliation Unit, <i>General IPAC Suspense Spreading Procedures</i>	Section 6.2	I-A
United States Coast Guard Finance Center, <i>Standard Operating Procedures Manual</i>	Chapter 12, Section A	I-A
United States Coast Guard <i>Environmental Liabilities Process Guide</i>	Section 2.3.3	I-A
United States Coast Guard, <i>Procedure for Physical Inventory and Year-End Certification of Personal Property</i>	Section 1.3 Section 5.5 Section 5.6 - 5.7	I-C
United States Coast Guard, <i>Procedure for Physical Inventory of Real Property</i>	Section 3.2	I-C
United States Coast Guard, National Pollution Fund Center Instruction 16451.2: <i>Technical Operating Procedures for Resource Documentation under The Oil Pollution Act of 1990</i>	Chapter 2, Section B	I-A
United States Coast Guard, National Pollution Fund Center, <i>Allowance for Doubtful Accounts Annual Rate Calculation</i>	Step 8	I-A
United States Coast Guard, <i>Procedures for the Accounts Payable Accrual Estimate and Validation</i>	Section 8	I-A
US Code Title 31, Chapter 13	§1341	II-D, II-F
US Code Title 31, Chapter 15	§1501, §1554	I-A, II-D

Criteria.4


U.S. Department of Homeland Security
Washington, DC 20528



**Homeland
Security**

November 13, 2015

MEMORANDUM FOR: John Roth
Inspector General

FROM: Chip Fulghum 
Deputy Under Secretary for Management and
Chief Financial Officer

SUBJECT: Fiscal Year 2015 Financial and Internal Controls Audit

Thank you for your audit report on the Department's financial statements and internal controls over financial reporting for fiscal years (FY) 2014 and 2015. We agree with the Independent Public Accountant's conclusions. Although the report indicates that DHS still faces financial management challenges, the Department has made strides in our accounting for property, plant, and equipment, and financial reporting. During FY 2015, our Components continued to implement corrective actions to significantly improve key financial management and internal control areas, while sustaining our unmodified audit opinion on all financial statements. As a result, in FY 2015, the Department significantly reduced the severity of our long-standing budgetary accounting internal control condition and it is no longer considered a material weakness.

We are focusing our efforts on remediating the remaining issues in FY 2016 as we pursue our goals of obtaining an unqualified audit opinion on our internal control over financial reporting. As we continue our steadfast progress, I look forward to working collaboratively with the Office of Inspector General and the Independent Public Accountant.



OFFICE OF INSPECTOR GENERAL
Department of Homeland Security

Appendix A
Management's Comments to the Report

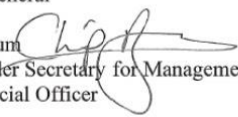
U.S. Department of Homeland Security
Washington, DC 20528



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OIG-16-06



OFFICE OF INSPECTOR GENERAL
Department of Homeland Security

Appendix B
Report Distribution

Department of Homeland Security

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Office of Inspector General, Mail Stop 0305
Attention: Hotline
245 Murray Drive, SW
Washington, DC 20528-0305



Other Information

The ***Other Information*** section contains information on Tax Burden/Tax Gap, Combined Schedule of Spending, Summary of Financial Statement Audit and Management Assurances, Improper Payments Elimination and Recovery Improvement Act, Freeze the Footprint, and Other Key Regulatory Requirements. Also included in this section are the OIG's Summary of Major Management and Performance Challenges Facing the Department of Homeland Security and Management's Response.

Unaudited, see accompanying Auditors' Report

Tax Burden/Tax Gap

Revenue Gap

The Entry Summary of Trade Compliance Measurement (TCM) program collects objective statistical data to determine the compliance level of commercial imports with U.S. trade laws, regulations and agreements, and is used to produce a dollar amount for Estimated Net Under-Collections, and a percent of Revenue Gap. The Revenue Gap is a calculated estimate that measures potential loss of revenue owing to noncompliance with trade laws, regulations, and trade agreements using a statistically valid sample of the revenue losses and overpayments detected during TCM entry summary reviews conducted throughout the year.

Entry Summary of Trade Compliance Measurement

(\$ in millions)

	<u>FY 2015</u>	<u>FY 2014</u>
Estimated Revenue Gap	\$ 649.6	\$245.6
Preliminary Revenue Gap of all collectable revenue for year (%)	1.39%	0.56%
Estimated Over-Collection	\$37.8	\$43.2
Estimated Under-Collection	\$687.3	\$288.8
Overall Trade Compliance Rate (%)	98.9%	97.6%

The preliminary overall compliance rate for Fiscal Year (FY) 2015 is 98.9 percent. The final overall trade compliance rate and estimated revenue gap for FY 2015 will be issued in February 2016.

Combined Schedule of Spending

The Combined Schedule of Spending (SOS) presents an overview of how departments or agencies are spending money. The SOS presents combined budgetary resources and obligations incurred for the reporting entity. Obligations incurred reflect an agreement to either pay for goods and services, or provide financial assistance once agreed upon conditions are met. The data used to populate this schedule is the same underlying data used to populate the Statement of Budgetary Resources (SBR). Simplified terms are used to improve the public's understanding of the budgetary accounting terminology used in the SBR.

USASpending.gov reports obligations incurred for various financial assistance and contracts payment types. The major difference between information presented on the SBR and SOS versus USASpending.gov is that the SBR and SOS present all obligations incurred for the fiscal year; whereas USASpending.gov reports only a subset of those obligations related to various types of financial assistance and contracts. For example, the following types of obligations are presented in the SBR and SOS, but are not included in USASpending.gov: personnel compensation and benefits, agreements between Federal Government agencies (referred to as inter-agency agreements), and bankcard purchases below the micro-purchase threshold.

What Money is Available to Spend? This section presents resources that were available to spend as reported in the SBR.

- **Total Resources** refers to total budgetary resources as described in the SBR and represents amounts approved for spending by law.
- **Amounts Not Agreed to be Spent** represents amounts that the Department was allowed to spend but did not take action to spend by the end of the fiscal year.
- **Amounts Not Available to Spend** represents amounts that the Department was not approved to spend during the current fiscal year.
- **Total Amounts Agreed to be Spent** represents spending actions taken by the Department—including contracts, orders, grants, or other legally binding agreements of the Federal Government—to pay for goods or services. This line total agrees to the Obligations Incurred line in the SBR.

How was the Money Spent/Issued? This section presents services or items that were purchased, categorized by Components. Those Components that have a material impact on the SBR are presented separately. Other Components are summarized under Directorates and Other Components, which includes the Domestic Nuclear Detection Office (DNDO), the Federal Law Enforcement Training Centers (FLETC), the Office of Intelligence and Analysis (I&A), the Office of Operations Coordination and Planning (OPS), the Management Directorate (MGMT), the Office of Health Affairs (OHA), the Office of Inspector General (OIG), the National Protection and Programs Directorate (NPPD), the Science and Technology Directorate (S&T), the U.S. Citizenship and Immigration Services (USCIS), and the U.S. Secret Service (USSS).

For purposes of this schedule, the breakdown of “How Was the Money Spent/Issued” is based on the Office of Management and Budget (OMB) definitions for budget object class found in OMB Circular A-11.

- ***Personnel Compensation and Benefits*** represents compensation, including benefits directly related to duties performed for the government by federal civilian employees, military personnel, and non-federal personnel.
- ***Contractual Service and Supplies*** represents purchases of contractual services and supplies. It includes items like transportation of persons and things, rent, communications, utilities, printing and reproduction, advisory and assistance services, operation and maintenance of facilities, research and development, medical care, operation and maintenance of equipment, subsistence and support of persons, and purchase of supplies and materials.
- ***Acquisition of Assets*** represents the purchase of equipment, land, structures, investments, and loans.
- ***Grants, Subsidies, and Contributions*** represents, in general, funds to states, local governments, foreign governments, corporations, associations (domestic and international), and individuals for compliance with such programs allowed by law to distribute funds in this manner.
- ***Insurance, Refunds, and Other Spending*** represents benefits from insurance and federal retirement trust funds, interest, dividends, refunds, unvouchered or undistributed charges, and financial transfers.

Who did the Money Go To? This section identifies the recipient of the money, by federal and non-federal entities. Amounts in this section reflect “amounts agreed to be spent” and agree to the Obligations Incurred line on the SBR.

The Department encourages public feedback on the presentation of this schedule. Feedback may be sent via email to par@hq.dhs.gov.

U.S. Department of Homeland Security
Combined Schedule of Spending
For the Years Ended September 30, 2015 and 2014
(In Millions)

	<u>2015</u>	<u>2014</u>
What Money is Available to Spend?		
Total Resources	\$ 89,074	\$ 85,320
Less Amount Available but Not Agreed to be Spent	(12,955)	(14,316)
Less Amount Not Available to be Spent	(3,267)	(3,516)
TOTAL AMOUNT AGREED TO BE SPENT	<u>\$ 72,852</u>	<u>\$ 67,488</u>
How Was the Money Spent/Issued?		
<i>U.S. Customs and Border Protection</i>		
Personnel Compensation and Benefits	\$ 10,426	\$ 9,938
Contractual Services and Supplies	3,584	3,494
Acquisition of Assets	827	785
Grants, Subsidies, and Contributions	11	-
Insurance, Refunds, and Other Spending	2,933	1,465
Total Spending	<u>17,781</u>	<u>15,682</u>
<i>U.S. Coast Guard</i>		
Personnel Compensation and Benefits	5,285	5,141
Contractual Services and Supplies	4,602	4,822
Acquisition of Assets	950	1,245
Grants, Subsidies, and Contributions	44	26
Insurance, Refunds, and Other Spending	128	151
Total Spending	<u>11,009</u>	<u>11,385</u>
<i>Federal Emergency Management Agency</i>		
Personnel Compensation and Benefits	1,079	1,073
Contractual Services and Supplies	1,520	1,527
Acquisition of Assets	266	179
Grants, Subsidies, and Contributions	10,763	9,885
Insurance, Refunds, and Other Spending	2,283	2,202
Total Spending	<u>15,911</u>	<u>14,866</u>
<i>U.S. Immigration and Customs Enforcement</i>		
Personnel Compensation and Benefits	2,940	2,896
Contractual Services and Supplies	3,081	3,132
Acquisition of Assets	185	232
Insurance, Refunds, and Other Spending	37	49
Total Spending	<u>6,243</u>	<u>6,309</u>

(Continued)

**U.S. Department of Homeland Security
Combined Schedule of Spending
For the Years Ended September 30, 2015 and 2014
(In Millions)**

	<u>2015</u>	<u>2014</u>
<i>Transportation Security Administration</i>		
Personnel Compensation and Benefits	4,692	4,606
Contractual Services and Supplies	2,603	2,213
Acquisition of Assets	292	291
Grants, Subsidies, and Contributions	87	81
Insurance, Refunds, and Other Spending	3	3
Total Spending	<u>7,677</u>	<u>7,194</u>
<i>Directorates and Other Components</i>		
Personnel Compensation and Benefits	4,263	4,049
Contractual Services and Supplies	7,486	7,440
Acquisition of Assets	2,329	429
Grants, Subsidies, and Contributions	158	144
Insurance, Refunds, and Other Spending	(5)	(10)
Total Spending	<u>14,231</u>	<u>12,052</u>
<i>Department Totals</i>		
Personnel Compensation and Benefits	28,685	27,703
Contractual Services and Supplies	22,876	22,628
Acquisition of Assets	4,849	3,161
Grants, Subsidies, and Contributions	11,063	10,136
Insurance, Refunds, and Other Spending	5,379	3,860
TOTAL AMOUNT AGREED TO BE SPENT	<u>\$ 72,852</u>	<u>\$ 67,488</u>
Who Did the Money Go To?		
Non-Federal Governments, Individuals and Organizations	\$ 57,301	\$ 51,392
Federal Agencies	15,551	16,096
TOTAL AMOUNT AGREED TO BE SPENT	<u>\$ 72,852</u>	<u>\$ 67,488</u>

Summary of Financial Statement Audit and Management Assurances

Table 1 and Table 2 below provide a summary of the financial statement audit results and management assurances for FY 2015.

Table 1: FY 2015 Summary of the Financial Statement Integrated Audit Results

Audit Opinion	Unmodified				
Restatement	No				
Material Weakness	Beginning Balance	New	Resolved	Consolidated	Ending Balance
Financial Reporting	1				1
IT Controls & System Functionality	1				1
Property, Plant & Equipment	1				1
Budgetary Accounting	1		1		0
Total Material Weaknesses	4	0	1	0	3

In FY 2015, the Independent Auditor's Report on the integrated financial statement audit identified three material weakness conditions at the Department level. Corrective actions were implemented by management, which resulted in several conditions at the Component levels being reduced in severity or resolved from prior year. For example, the Federal Emergency Management Administration (FEMA) continued its obligation balance reviews that enhance overall undelivered orders (UDO) management and timely deobligation of invalid UDO balances. The process includes: 1) program level UDO management; 2) quarterly review and validation centralized by the Chief Financial Officer (CFO); and 3) CFO actions to ensure that the year-end financial statement balances are accurately reported. Management's assessment of controls over FEMA's UDO process passed test of effectiveness. In addition, this approach resulted in no financial statement adjustments at the end of the FY 2014 and FY 2015 financial statement audit.

In FY 2015, the Department is providing reasonable assurance on internal control over financial reporting, with the exception of three material weaknesses identified in Table 2. Management has performed its evaluation, and the assurance is provided based upon the cumulative assessment work performed on Entity Level Controls, Financial Reporting, Budgetary Resources, Fund Balance with Treasury, Human Resources and Payroll Management, Payment Management, Insurance Management, Grants Management, Property Plant and Equipment, and Revenue and Receivables. DHS management has remediation work to continue in FY 2016; however, no additional material weaknesses were identified as a result of the work performed in these business process areas. The following table provides those areas where material weaknesses were identified and remediation work continues.

Table 2: FY 2015 Effectiveness of Internal Control Over Financial Reporting

EFFECTIVENESS OF INTERNAL CONTROL OVER FINANCIAL REPORTING (FMFIA SECTION 2)					
Statement of Assurance	Qualified				
Material Weakness	Beginning Balance	New	Resolved	Consolidated	Ending Balance
Financial Reporting	1				1
IT Controls & System Functionality	1				1
Property, Plant & Equipment	1				1
Budgetary Accounting	1		1		0
Total Material Weaknesses	4	0	1	0	3
EFFECTIVENESS OF INTERNAL CONTROL OVER OPERATIONS (FMFIA SECTION 2)					
Statement of Assurance	Unqualified				
Material Weakness	Beginning Balance	New	Resolved	Consolidated	Ending Balance
None noted	0				0
Total Material Weaknesses	0	0	0	0	0
CONFORMANCE WITH FINANCIAL MANAGEMENT SYSTEMS REQUIREMENTS (FMFIA SECTION 4)					
Statement of Assurance	SYSTEMS DO NOT FULLY CONFORM WITH FINANCIAL SYSTEM REQUIREMENTS				
Non-Conformances	Beginning Balance	New	Resolved	Consolidated	Ending Balance
Federal Financial Management Systems Requirements, including Financial Systems Security & Integrate Financial Management Systems	1				1
Noncompliance with the U.S. Standard General Ledger	1				1
Federal Accounting Standards	1				1
Total Non-Conformances	3	0	0	0	3
COMPLIANCE WITH FEDERAL FINANCIAL MANAGEMENT IMPROVEMENT ACT (FFMIA)					
	DHS		Auditor		
1. System Requirements	Lack of substantial compliance		Lack of substantial compliance		
2. Accounting Standards	Lack of substantial compliance		Lack of substantial compliance		
3. USSGL at Transaction Level	Lack of substantial compliance		Lack of substantial compliance		

Effectiveness of Internal Control Over Financial Reporting

Pursuant to the *Department of Homeland Security Financial Accountability Act*, the Department has focused its efforts on evaluating corrective actions to assess whether previously reported material weaknesses continue to exist. In cases where material weaknesses continue to exist, the Department focused on identifying significant financial reporting areas where assurance can be provided and developed interim compensating measures to support the Secretary's commitment to obtain a clean opinion on all financial statements. Since FY 2005, the Department reduced audit qualifications from 10 to zero and material weaknesses by more than half. For the tenth consecutive year, we have made progress strengthening Department-wide internal control over financial reporting. In FY 2015 DHS made significant progress in reducing the budgetary accounting material weakness.

The DHS CFO partnered with the DHS CPO to expedite contract closeouts. FEMA, ICE, and USCG strengthened their processes for timely deobligation of undelivered orders. These successes resulted in the improvement of the budgetary accounting material weakness to a significant deficiency. Additionally, USSS and CBP cleared audit conditions in the areas of financial reporting and property, plant and equipment, respectively. These improvements bring us closer to our goal of obtaining an unqualified (clean) audit opinion on internal control over financial reporting.

Significant internal control challenges remain in the areas of: Financial Reporting; IT Controls and System Functionality; and Property, Plant, and Equipment (PP&E). To support the remediation effort, the Department’s CFO has initiated a financial system modernization initiative to address the Component’s challenges with remediating the existing material weaknesses and non-compliance with federal financial systems requirements. The CFO conducts monthly risk management meetings with applicable Components, senior management, and staff.

Table 3 summarizes financial statement audit material weaknesses in internal controls as well as planned corrective actions with estimated target correction dates.

Table 3: FY 2015 Internal Control Over Financial Reporting Corrective Actions

Material Weakness	Component	Year Identified	Target Correction Date
	USCG, NPPD, ICE, MGMT, and S&T	FY 2003	FY 2016
Financial Reporting	USCG did not establish an effective financial reporting process due to the lack of integrated financial processes and systems resulting in heavy reliance on manual processes. The USCG materially contributes to the Department’s overall material weakness. The other Components experienced challenges in deficiencies in multiple business processes directly impacting financial reporting.		
Corrective Actions	The DHS CFO will continue to support Components in implementing corrective actions to establish effective financial reporting control activities.		

Material Weakness	Component	Year Identified	Target Correction Date
		CBP, FEMA, and ICE	FY 2003
IT Controls and System Functionality	The Department's Independent Public Auditor has identified Financial Systems Security as a material weakness in internal controls since FY 2003 due to inherited control deficiencies surrounding general computer and application controls. CBP and FEMA primarily contribute to the Department's overall material weakness. The <i>Federal Information Security Management Act</i> mandates that federal agencies maintain IT security programs in accordance with OMB and National Institute of Standards and Technology guidance. In addition, the Department's financial systems do not fully conform to the <i>Federal Financial Management Improvement Act (FFMIA)</i> .		
Corrective Actions	The DHS CFO and CIO will support CBP and FEMA in the design and implementation of internal controls in accordance with DHS 4300A, <i>Sensitive Systems Handbook, Attachment R: Compliance Framework for CFO Designated Financial Systems</i> . In addition, the Department will continue to move forward with financial system modernization that will provide substantial compliance with FFMIA.		

Material Weakness	Component	Year Identified	Target Correction Date
		USCG and NPPD	FY 2003
PP&E	The controls and related processes surrounding PP&E to accurately and consistently record activity are either not in place or contain errors and omissions.		
Corrective Actions	USCG will implement and sustain policies and procedures to support completeness, existence, and valuation over its PP&E. The DHS CFO will continue efforts to support USCG implementing corrective actions to address capital asset conditions and develop policies and procedures to establish effective property management and internal control over financial reporting activities.		

Effectiveness of Internal Control Over Operations

The Department's Management Directorate (MGMT) is dedicated to ensuring that departmental offices and Components perform as an integrated and cohesive organization, focused on the Department's frontline operations to lead efforts to achieve a safe, secure, and resilient homeland. Critical to this mission is a strong internal control structure. As we strengthen and unify DHS operations and management, we will continually assess and evaluate internal controls to ensure the effectiveness and efficiency of operations and compliance with laws and regulations. We have made tremendous progress in strengthening Department-wide internal control over operations, as evidenced by the following FY 2015 achievements:

- The Office of Chief Financial Officer made significant inroads and built on the progress made in FY 2014 after the move of the Cost Analysis Division to the Office of Chief Financial Officer. During FY 2015, the Cost Analysis Division continued to provide direct support, direction, and guidance to DHS Component Acquisition Executives aimed to strengthen the Department's cost estimating capabilities. This resulted in eleven Life Cycle Cost Estimate approvals, seven of which were for programs that never had a DHS-approved estimate. The net effect of this progress means that 84 percent of the Department's major acquisition programs are now underpinned with Life Cycle Cost Estimates that can be used to support acquisition and resource decisions, ultimately supporting the Department's ability to deliver mission capability on time and within budget.
- Office of Program Accountability and Risk Management implemented procedures whereby each program is required to produce a staffing plan. In this connection, Component Account Executives review each plan and provide an independent assessment as to whether the program is sufficiently staffed.
- Office of the Chief Information Officer implemented a tiered governance structure and developed and utilized a set of processes to evaluate programs and portfolios. The Department identified functional portfolios (as defined by its Enterprise Architecture) to support strategic, mission, and tactical delivery of information technology programs. The Department also implemented the TechStat process at the Department and Component levels. The policies and procedures associated with the Department's tiered information technology governance model have been finalized and were implemented across the enterprise.

Improper Payments Elimination and Recovery Improvement Act

The *Improper Payments Information Act of 2002* (IPIA) (Pub. L. 107-300), as amended by the *Improper Payments Elimination and Recovery Act of 2010* (IPERA) (Pub. L. 111-204), requires agencies to annually report information on improper payments to the President and Congress (through their annual Performance and Accountability Report or Agency Financial Report). IPERA also, generally, repealed the Recovery Auditing Act (Section 831, Defense Authorization Act for FY 2002; Pub. L. 107-107). The most recent law, the *Improper Payments Elimination and Recovery Improvement Act of 2012* (IPERIA); (Pub. L. 112-248), also amended IPIA. IPERIA strengthened the requirement for government agencies to carry out cost-effective programs to identify and recover overpayments made to contractors, also known as “recovery auditing.” OMB established specific reporting requirements for agencies with programs that possess a significant risk of improper payments and for reporting on the results of recovery auditing activities. On October 20, 2014, OMB released M-15-02, an update to the OMB Circular A-123, Appendix C, *Requirements for Effective Estimation and Remediation of Improper Payments* to transform the improper payment compliance framework to create a more unified, comprehensive and less burdensome set of requirements. As noted below, the Department will implement corrective action plans for all programs with estimated improper error amounts above \$10 million.

In FY 2015, the Department is not fully compliant with the *Improper Payment Elimination and Recovery Improvement Act*. The Department has not met annual reduction targets for each program. The Department is compliant with all other provisions of the Improper Payment Elimination and Recovery Improvement Act. The Department is committed to achieving the most cost effective strategy on the reduction of improper payments. Throughout the years, we have worked together to strengthen program and payment procedures.

I. Risk Assessments

In FY 2015, the Department conducted risk assessments on nearly \$64 billion of FY 2014 disbursements for 92 DHS programs, where disbursements exceeded \$10 million. We assessed all payment types except for federal intra-governmental payments which were excluded based on the definition of an improper payment contained in IPERIA.

In late October 2012, Hurricane Sandy devastated portions of the Mid-Atlantic and northeastern United States, leaving victims of the storm and their communities in need of immediate disaster relief aid. On January 29, 2013, the President signed the Disaster Relief Appropriations Act (DRAA). According to DRAA, all federal programs or activities receiving funds under that act are automatically considered susceptible to significant improper payments, regardless of any previous improper payment risk-assessment results, and are required to calculate and report an improper payment estimate. We tested Hurricane Sandy-related FY 2014 payments for 10 DHS programs receiving this funding. NPPD received intra-governmental funding from FEMA for guard services, therefore, they were 1 of the 10 programs tested.

The susceptibility of programs to make improper payments was determined using both qualitative and quantitative risk analysis. A weighted average of 65 percent for qualitative factors and 35 percent for quantitative risk yields the program’s overall risk score. The risk conditions performed using quantitative and qualitative factors are as follows:

- Payment Processing Controls – Management’s implementation of internal control over payment processes, including existence of current documentation, the assessment of design and operating effectiveness of internal control over payments, the identification of deficiencies related to payment processes and whether or not effective compensating controls are present, and the results of prior IPIA payment sample testing.
- Quality of Internal Monitoring Controls – Periodic internal program reviews to determine if payments are made properly. Strength of documentation requirements and standards to support tests of design and operating effectiveness for payment controls. Presence or absence of compensating controls.
- Human Capital – Experience, training, and size of payment staff. Ability of staff to handle peak payment requirements. Level of management oversight and monitoring against fraudulent activity. Newness of program to the agency.
- Complexity of Program – Complexity and variability of interpreting and applying laws, regulations, and standards required of the program. Changes in funding, authorities, practices or procedures. Newness of program to the agency.
- Nature of Payments and Recipients – Type, volume, and size of payments. Length of payment period. Quality of recipient financial infrastructure and procedures. Recipient experience with federal award requirements.
- Operating Environment – Inherent risks of improper payments due to nature of programs or operations. Existence of factors that necessitate or allow for loosening of financial controls. Any known instances of fraud. Management’s experience with designing and implementing compensating controls.
- Additional Grant Programs Factors – Federal Audit Clearinghouse information on quality of controls within grant recipients. Identification of deficiencies or history of improper payments within recipients. Type and size of program recipients and sub-recipients. Maturity of recipients’ financial infrastructure, experience with administering federal payments, number of vendors being paid, and number of layers of sub-grantees.
- Contract Payment Management – Identification of contract management weaknesses identified in previous payment testing. Discrepancies between contracting officer representatives (COR) reviewing and approving invoices with CORs listed in the contract. Contractors reviewing and approving invoices on behalf of the COR. Lack of familiarity with goods and services listed on invoices. Time available to review invoices prior to payment. Sufficiency of supporting documentation to support invoice amount prior to payment. Completeness of contract file in order to verify agreed upon amounts for goods and/or services.

Additionally reviews and comparison to previous year’s program risk assessment and improper payment testing results were made to identify significant changes in the program. The Department also reviewed the results from the Office of Inspector General, Department of Homeland Security’s FY 2014 Compliance with the Improper Payments Elimination and Recovery Act of 2010, (OIG-15-94). Recommendations from the report were implemented during FY 2015.

Table 4: Programs Assessed for Risk of Improper Payments in FY 2015²

Item	Component	Program ID	Below Statutory Thresholds	Susceptible to Significant Improper Payments	Year Rate and Amount will be Reported
1	CBP	CDSOA & Wool	Yes	No	N/A
2	CBP	Construction	Yes	No	N/A
3	CBP	Operations & Maintenance	Yes	No	N/A
4	CBP	User Fees	Yes	No	N/A
5	CBP	Automation Modernization	Yes	No	N/A
6	CBP	Salaries and Expense(excluding AUO)	Yes	No	N/A
7	CBP	Salaries and Expense (AUO-Administrative Uncontrollable Overtime) ¹	No	Yes	FY 2015
8	CBP	Border Security Fencing	Yes	No	N/A
9	CBP	Puerto Rico & Virgin Islands	Yes	No	N/A
10	DNDO	Systems Acquisition	Yes	No	N/A
11	DNDO	Management & Administration	Yes	No	N/A
12	DNDO	Research Development & Operations	Yes	No	N/A
13	DNDO	Hurricane Sandy Payments ¹	Yes	Yes	FY 2015
14	FO/HQ	Management & Administration	Yes	No	N/A
15	FEMA	Disaster Case Management	Yes	No	N/A
16	FEMA	Payroll	Yes	No	N/A
17	FEMA	Travel Card	Yes	No	N/A
18	FEMA	Hazard Mitigation Grant Program - non-Sandy	Yes	No	N/A
19	FEMA	Urban Search and Rescue	Yes	No	N/A
20	FEMA	Assistance to Firefighter Grants - Fire Prevention	Yes	No	N/A
21	FEMA	Assistance to Firefighter Grants - SAFER	Yes	No	N/A
22	FEMA	Community Direct Loans	Yes	No	N/A
23	FEMA	Emergency Management Grant Program	Yes	No	N/A
24	FEMA	Federal Insurance Mitigation Administration - Grants	Yes	Yes	N/A
25	FEMA	Pre-Disaster Mitigation	Yes	No	N/A
26	FEMA	Grants & Training	Yes	No	N/A
27	FEMA	Emergency Food and Shelter Program	Yes	No	Waived
28	FEMA	National Flood Insurance Program - non-claims	Yes	No	N/A
29	FEMA	Port Security Grant Program ¹	Yes	Yes	FY 2015
30	FLETC	Management & Administration (FMA)	Yes	No	N/A
31	FLETC	Law Enforcement Training	Yes	No	N/A
32	I&A	Analysis and Operations	Yes	No	N/A
33	OHA	BioWatch	Yes	No	N/A
34	OHA	S&E	Yes	No	N/A
35	OHA	NBIC	Yes	No	N/A
36	ICE	Homeland Security Investigations	Yes	No	N/A
37	ICE	Office of the Assistant Secretary	Yes	No	N/A
38	ICE	MGMT	Yes	No	N/A
39	ICE	Servicewide Agreement	Yes	No	N/A
40	ICE	Payroll	Yes	No	N/A
41	ICE	Travel	Yes	No	N/A
42	ICE	Purchase and Fleet Card	Yes	No	N/A
43	NPPD	FPS-Federal Protective Service	Yes	No	N/A
44	NPPD	FPS Including Hurricane Sandy Disbursements	Yes	Yes	FY 2015
45	NPPD	OUS-Legacy Office Under Secretary	Yes	No	N/A

Item	Component	Program ID	Below Statutory Thresholds	Susceptible to Significant Improper Payments	Year Rate and Amount will be Reported
46	NPPD	CS&C-Cyber Security & Communications	Yes	No	N/A
47	NPPD	Infrastructure Protection (IP)	Yes	No	N/A
48	NPPD	OBIM-Office of Biometric Identity Management: US Visitor and Immigrant Status Indicator Technology (US-VISIT)	Yes	No	N/A
49	NPPD	Payroll (NPPD Wide)	Yes	No	N/A
50	S&T	Management & Administration	Yes	No	N/A
51	S&T	Research & Development	Yes	No	N/A
52	S&T	Research & Development - Hurricane Sandy Payments ¹	Yes	Yes	FY 2015
53	TSA	Transportation Security Support (Administrative Support)	Yes	No	N/A
54	TSA	Aviation Security Support	Yes	No	N/A
55	TSA	Federal Air Marshal Service	Yes	No	N/A
56	TSA	Surface Transportation	Yes	No	N/A
57	TSA	Threat Assessment and Credentialing	Yes	No	N/A
58	USCG	Acquisitions/Constructions and Improvements (AC&I)	Yes	No	N/A
59	USCG	Operating Expenditures (OE)	Yes	No	N/A
60	USCG	Aviation Logistics Center (ALC)	Yes	No	N/A
61	USCG	Surface Forces Logistics Center (SFLC) The Yard in Curtis Bay MD	Yes	No	N/A
62	USCG	Misc. Prog - Research & Development (R&D)	Yes	No	N/A
63	USCG	Misc. Prog - AC&I Recovery	Yes	No	N/A
64	USCG	Misc. Prog - Reserved Training	Yes	No	N/A
65	USCG	Misc. Prog - Retired Pay	Yes	No	N/A
66	USCG	Misc. Prog - Supply Fund	Yes	No	N/A
67	USCG	Misc. Prog - Boat Safety	Yes	No	N/A
68	USCG	Misc. Prog - Maritime Oil Spill	Yes	No	N/A
69	USCIS	Adjudications	Yes	No	N/A
70	USCIS	Transformation	Yes	No	N/A
71	USCIS	Information Customer Services	Yes	No	N/A
72	USCIS	Administration	Yes	No	N/A
73	USCIS	SAVE	Yes	No	N/A
74	USCIS	E-Verify	Yes	No	N/A
75	USSS	Protection	Yes	No	N/A
76	USSS	Investigations	Yes	No	N/A
77	USSS	D.C. Annuity	Yes	No	N/A
78	USSS	Acquisitions	Yes	No	N/A

Note 1: This program has not been previously identified as high risk or for sample testing.

Note 2: A risk assessment was conducted in FY 2015 for all programs determined to be high risk or tested in FY 2015. Per OMB Circular A-136, only programs not already reporting an improper payment estimate are listed in this table.

Based on this year's assessment process, the following programs were deemed to be vulnerable to significant improper payments:

Table 5: Programs at High-Risk for Improper Payments Based on FY 2015 Risk Assessments and Prior Year Payment Sample Testing

(\$ in millions)

Component	Program	FY 2015 Disbursements (Based on FY 2014 Actual Data)
CBP	Refund & Drawback	\$1,590.56
	Administratively Uncontrollable Overtime	\$337.96
	Hurricane Sandy payments	\$0.465
DNDO	Systems Acquisition - Hurricane Sandy payments	\$0.047
FEMA ¹	Assistance to Firefighters Grant Program	\$224.90
	Flood Risk Map - Flood Hazard Mapping and Risk Analysis Program	\$131.00
	Hazard Mitigation – Hurricane Sandy payments	\$34.03
	Homeland Security Grant Program ¹	\$1,496.52
	Individuals and Households Program - Hurricane Sandy payments	\$23.97
	National Flood Insurance Program	\$894.36
	Port Security Grant Program	\$300.89
	Public Assistance Program, includes Hurricane Sandy payments ¹	\$3,902.65
	Transit Security Grant Program	\$353.26
Vendor Pay, included Hurricane Sandy payments	\$909.62	
ICE	Enforcement and Removal Operations	\$1,525.28
NPPD	Federal Protective Service - Hurricane Sandy payments	\$1.02
OIG	Hurricane Sandy payments	\$2.00
S&T	Research & Development - Hurricane Sandy payments	\$0.28
USCG	AC&I, OE, and E,C & R – Hurricane Sandy payments	\$39.54
Total Disbursements		\$11,768.90

Note 1: All FEMA disbursements totals are national figures. Selected states and territories were tested for the state-administered programs Homeland Security Grants Program and Public Assistance. See the notes under Table 6 for a listing of states and territories tested for these programs in FY 2015.

II. Statistical Sampling

We used a statistically valid, stratified sampling design to select and test FY 2014 disbursements. The sampling design and execution was performed by a statistician. Our procedures provided an overall estimate of the percentage of improper payment dollars within ± 2.5 percent precision at the 90 percent confidence level, as specified by OMB M-15-02 guidance for programs as noted above. An expected error rate of 3 to 10 percent of total payment dollars was used in the sample size calculation.

Using a stratified random sampling approach, payments were grouped into mutually exclusive “strata,” or groups based on total dollars. A stratified random sample typically required a smaller sample size than a simple random sample to meet the specified precision goal at any confidence level. Once the overall sample size was determined, the individual sample size per stratum was determined using the Neyman Allocation method.

The following procedure describes the sample selection process:

- Grouped payments into mutually exclusive strata;
- Assigned each payment a random number generated using a seed;
- Sorted the population by stratum and random number within stratum; and
- Selected the number of payments within each stratum (by ordered random numbers) following the sample size design. For the certainty strata, all payments are selected.

To estimate improper payment dollars for the population from the sample data, the stratum-specific ratio of improper dollars (gross, underpayments, and overpayments, separately) to total payment dollars was calculated. FEMA Homeland Security Grant Program and Public Assistance Program used an OMB approved alternative sampling methodology for multi-year targeted sampling plan due to population size.

While the Department generally uses a statistical sampling methodology, there were five programs in which the payment population contained a low number of transactions. It was determined that statistical sampling may not be applicable or an efficient approach. Accordingly, the Department has performed a complete review (100 percent of transactions and payments) for the following component programs/activities.

- CBP – Hurricane Sandy payments
- DNDO – Hurricane Sandy payments
- FEMA – Hazard Mitigation – Hurricane Sandy payments
- NPPD – Federal Protective Service – Hurricane Sandy payments
- S&T – Hurricane Sandy payments

Test results of DHS programs deemed to be vulnerable to significant improper payments are presented in the following table. Improper payment estimates are based on statistically valid estimates for FY 2014 payments. These estimates are then projected for FY 2015 and beyond, based on the timing and significance of improvements expected from completing corrective actions.

Table 6: FY 2015 IPERIA Test Results

Component	Program	FY 2015 Payment Population (Based on FY 2014 Actual Data)	FY 2015 Sample Size (Based on FY 2014 Actual Data)	FY 2015 Est. Error Amount (Based on FY 2014 Actual Data)	FY 2015 Est. Error Percentage (Based on FY 2014 Actual Data)
CBP	Refund & Drawback	\$1,590.56	\$147.53	\$3.88	0.24%
	Administratively Uncontrollable Overtime ¹	\$337.96	\$0.195	\$0.84	0.25%
	Hurricane Sandy payments ⁴	\$0.465	\$0.465	\$0.0007	0.14%
DNDO	Systems Acquisition - Hurricane Sandy payments ⁴	\$0.047	\$0.047	\$0.00	0.00%
FEMA	Assistance to Firefighters Grant Program	\$224.90	\$62.32	\$1.44	0.64%
	Flood Risk Map - Flood Hazard Mapping and Risk Analysis Program ⁶	\$131.00	\$94.45	\$10.92	8.33%
	Hazard Mitigation - Hurricane Sandy payments ⁴	\$34.03	\$34.03	\$0.00	0.00%
	Homeland Security Grant Program ³	\$588.87	\$193.42	\$0.98	0.59%
	Individuals and Households Program – Hurricane Sandy Payments	\$23.97	\$2.45	\$1.68	7.01%
	National Flood Insurance Program	\$894.36	\$39.50	\$1.47	0.16%
	Port Security Grant Program ¹	\$298.46	\$171.59	\$2.02	0.67%
	Public Assistance Program ² - includes Hurricane Sandy Payments	\$1,975.72	\$1,118.51	\$5.10	0.48%
	Transit Security Grant Program	\$353.26	\$264.00	\$3.12	0.88%
Vendor Pay ^{1,6} - includes Hurricane Sandy Payments	\$909.62	\$276.53	\$54.99	7.50%	
ICE	Enforcement and Removal Operations ⁶	\$1,525.28	\$387.01	\$61.93	4.06%
NPPD	Federal Protective Service - Hurricane Sandy payments ¹	\$1.02	\$1.02	\$0.00	0.00%
OIG	Hurricane Sandy payments	\$2.00	\$1.09	\$0.00	0.00%
S&T	Research & Development - Hurricane Sandy payments ⁴	\$0.28	\$0.28	\$0.00	0.00%
USCG	AC&I, OE, and E,C & R – Hurricane Sandy payments	\$39.54	\$28.28	\$0.57	1.44%
DHS	All Programs⁵	\$8,933.77	\$2,822.72	\$148.94	1.67%
DHS	High Risk Programs	\$2,565.90	\$757.99	\$127.84	4.98%

Note 1: Program was identified in FY 2014 risk assessment as a program susceptible to high-risk. FY 2015 is the first year testing is being reported per the OMB Guidance A-123 Appendix C.

Note 2: Targeted sample testing of the Public Assistance Program was conducted in two levels covering 22 states (AS, AZ, CA, CT, CO, DC, DE, GA, MA, MD, MS, ND, NH, NJ, NY, OH, PA, RI, SC, SD, VA, WV). The first level is defined as the drawdown amount requested by a Grantee with the second level being defined as the amount for associated Grantee payments to Sub-grantees. Given the complexity and effort associated with testing drawdowns for a Grantee and then payments made to a Sub-grantee, a targeted sample was designed to review payments in FEMA Regions IV, VIII, IX and related to Hurricane Sandy funding. The total payments for these 22 participating Grantees paid out \$ 1,975 million out of a national total of \$3,903 million or approximately 51 percent of the total FY 2014 payment dollars. See Improper Payment Reduction Outlook table below for the national estimated error rate and amount.

Note 3: Targeted sample testing of the Homeland Security Grant Program was conducted in two levels covering 19 states (AK, AR, AS, CA, CT, DE, GA, GU, MA, MD, ME, MS, NH, OR, PR, SD, TX, UT, VI). The first level is defined as the drawdown amount requested by a Grantee with the second level being defined as the amount for associated Grantee payments to Sub-grantees. Given the complexity and effort associated with testing drawdowns for a Grantee and then payments made to a Sub-grantee, a targeted sample was designed to review payments in FEMA Regions IV, VIII, IX and related to Hurricane Sandy funding. The total payments for these 19 Grantees paid out \$589 million out of a national total of \$1,497 million or approximately 39 percent of the total FY 2014 payment dollars. See Improper Payment Reduction Outlook table below for the national estimated error rate and amount.

Note 4: For these programs, 100% of the total population was tested in their entirety. The testing results provide actual improper payment values for each payment population. Therefore, no estimate was required and the statistical and confidence level requirements stated in OMB Circular A-123 Appendix C are not applicable.

Note 5: Percentage figures based on cumulative totals of testing performed in FY 2015.

Note 6: Programs identified as High-risk programs.

Several programs considered high-risk based on risk assessment grading were not confirmed as high-risk based on sample test results. Based on the results of sample testing, corrective action plans are required for the following three programs were determined to be high-risk due to a national estimated error amounts above 1.5 percent and \$10 million:

1. ICE’s Enforcement and Removal Operations Program;
2. FEMA’s Flood Risk Map and Risk Analysis Program; and
3. FEMA’s Vendor Payments.

III. Corrective Actions

The following tables list corrective actions for programs with estimated improper error amounts above \$10 million. These corrective actions are targeted at addressing the root causes behind administrative and documentation errors caused by the absence of the supporting documentation necessary to verify the accuracy of the claim; or inputting, classifying, or processing applications or payments incorrectly by the Department, a state agency, or a third party who is not the beneficiary. Authentication and medical necessity errors and verification errors were either not identified or were immaterial to the estimated error rates and amounts of the Department’s high-risk programs.

Status of Prior Year Corrective Action Plans for ICE High-Risk Program

Table 7: Enforcement and Removal Operations Program Corrective Actions

Risk Factors	Corrective Actions	Target Completion Date	Status
Receipts and Acceptance Category of Error: Lack of contractual documentation to support disbursement Category of Error: Lack of invoice back up documentation (i.e. itemized detail and/or receipts for reimbursable expenses) Category of Error: Difference in price charged on the invoice and the price identified in the contract Category of Error: Duplicate items billed and paid			
1. Payments may not be made in accordance with the official contract. 2. Payment may be made for incorrect amounts, items/services that are out of scope, duplicate items billed and services outside the period of performance 3. Lack of invoice back-up documentation, such as itemized detail and/or receipts for reimbursable expenses (line item detail) 4. Receiving & acceptance not performed by authorized CCOR/POC, or COR/Program POC not designated in the contract.	1. Update/clarify COR responsibilities for proper invoice review and validation, including determination of the final invoice.	March 2015	Completed
	2. Update COR Checklist, as necessary, to ensure proper support documentation exists, prices correlate with the contract, correct contract line item numbers (CLINs) is identified for disbursement, indication and approval of final invoice.	June 2015	Completed
	3. Update COR guidance as necessary with revised COR responsibilities regarding proper invoice documentation and retention requirements.	June 2015	Completed
	4. Conduct mandatory training for all CORs on proper reviews and validation of invoices and reimbursable expenses	July 2015	Completed
	5. Validate and update WebView validation table with the CORs/POCs/COs listed on the respective contracts or modification to ensure authorized invoice approvals.	June 2015	Completed
	6. Distribute periodic communications (Q2, Q3, Q4 of FY15) to reinforce proper procedures and develop procedures for monitoring performance of receipt and acceptance by the appropriate official	March 2015 June 2015 September 2015	Completed
Invoice Payment Review Category of Error: Lack of contractual documentation to support disbursement Category of Error: Period of Performance (POP): 1) Invoice POP outside of contractual POP Category of Error: POP: 2) POP mismatch within the invoice (i.e. header vs. backup, etc.) Category of Error: Payment not made to the vendor identified in the contract			
1. Payment may be made for services outside the period of performance	1. Determine/clarify payment tech and certifying officer responsibilities for invoice validation prior to disbursement and guidance on proper documentation requirements	March 2015	Completed

Risk Factors	Corrective Actions	Target Completion Date	Status
2. Payment may be made inaccurately due incorrect or missing information, including; contract number, vendor name, vendor address, remittance info, invoice number, invoice date, TIN, DUNS, etc.	2. Develop invoice review checklist and reference guide. Establish criteria or decision tree to guide the payment office on what inconsistencies between the invoice and contract will require a modification of the contract or rejection of the invoice (e.g. changes to entity information will require a modification)	March 2015	Completed
	3. Update guidance for A/P techs to ensure it includes clear instructions on their responsibility for review to ensure proper validation is performed by the payment office prior to disbursement.	June 2015	Completed
	4. Conduct additional/refresher training for A/P techs on payment office invoice review.	June 2015	Completed
Category of Error: Invoice line item not found as valid CLIN within the contract			
1. Improper processing of contracts and obligations; not in compliance with the Federal Acquisition Regulation	1. Create/update guidelines for ensuring all contract costs align to the requisition as separate CLINs	December 2015	Completed
	2. Develop training with instructions for the updated process for CORs, programs, and COs.	June 2015	Completed

Corrective Action Plans for FY 2015 ICE High-Risk Program

Table 8: Planned Enforcement and Removal Operations Program Corrective Actions

Risk Factors	Corrective Actions	Target Completion Date
Category of Error: Lack of contractual documentation to support disbursement		
Category of Error: Lack of invoice back up documentation such as itemized detail and/or receipts for reimbursable expenses		
Category of Error: Difference in price charged on the invoice and the price identified in the contract		
Category of Error: Duplicate Items billed and paid		
Category of Error: Invoice line item not found as valid CLIN within the contract		
Category of Error: Invoice period of performance outside of contractual period of performance OR POP mismatch within the invoice (i.e. header vs. backup, etc.)		
1. Payments may not be made in accordance with the official contract. 2. Payment may be made for incorrect amounts, items/services that are out of scope, duplicate items billed and services outside the period of performance 3. Lack of invoice back-up documentation, such as itemized detail and/or receipts for reimbursable expenses (line item detail) 4. Receiving & acceptance not performed by authorized COR/Program POC, or COR/Program POC not designated in the contract 5. Payment may be made for services outside the period of performance	1. Distribute periodic communications to reinforce proper procedures for monitoring performance of receipt and acceptance by the appropriate official.	December 2015 March 2016 June 2016 September 2016

Risk Factors	Corrective Actions	Target Completion Date
Category of Error: Payment not made to the vendor identified in the contract		
1. Payment may be made inaccurately due to incorrect or missing information, including; contract number, vendor name, vendor address, remittance info, invoice number, invoice date, TIN, DUNS, etc.	1. Conduct additional/refresher training for A/P Technicians on payment office invoice review.	March 2016

Status of Prior Year Corrective Action Plans for FEMA High-Risk Programs

Table 9: Disaster Relief Fund Vendor Payments Program Corrective Actions

Risk Factors	Corrective Actions	Target Completion Date	Current Status
Category of Error: Insufficient Policies to Prevent Improper Payments			
1. FEMA COR manual needs to be updated for revised DHS COR policy	1. Update FEMA COR manual to be consistent with DHS COR policy regarding the following: 2. Clarify who has the authority to approve cost reimbursable and T&M payments (DHS COR manual section 7.14); 3. Clarify impact of DCAA-DHS MOU requiring 1 st invoices be routed through DCAA on cost reimbursable contracts.	March 2015	Completed
Category of Error: Acceptance and Receiving			
1. Reports and contract file maintenance needs improvement	1. Develop a standard inspection, acceptance, and receiving report for contracting officer's technical representatives and complete training on its proper completion and use.	November 2014	Completed
	2. Implement an electronic contract file maintenance system.	May 2015	Completed

*Note: DRF-Vendor payments corrective action plan will not change because this year's testing yielded the same or similar issues as last year.

Table 10: Individual and Households Payments Program Corrective Actions

Risk Factors	Corrective Actions	Target Completion Date	Current Status
Category of Error: Calculation Errors			
1. Improve NEMIS or info view platform to ensure accurate processing of awards generated by multiple inspections.	1. A new Web-enabled platform will provide line item comparison capabilities for Real and Personal Property disbursements.	September 2016	Release is scheduled for April 2016.
2. Develop a calculation comparison tool for caseworkers to improve payment award accuracy.	1. A new Web-enabled platform will provide calculators, worksheets, and logic to support added controls for caseworker's disbursements.	FY 2016	Ongoing - NEMIS release in May 2014 provided increased technology tools including calculators, worksheets and additional logic for medical, dental, transportation and insurance processing. CTHA calculator deliverable scheduled for FY 16 will complete this milestone.
Category of Error: Insufficient Documentation			
1. Implement sound business management practices by 1) limiting policy and procedural changes mid-stream 2) disallowing retroactive calculation adjustments	1. Implement changes/updates from "this date forward"	September 2016	Completed - The intent is to limit policy and procedural changes mid-event, which includes retroactive calculations.
Category of Error: Incomplete Verification			
1. Modify inspector guidance to clarify and enhance primary residency determinations.	1. Clarification, which has already been implemented, of the inspection guidelines resulting from phase one of Hurricane Sandy IPIA enhanced and clarified guidance for the inspector. These changes also support added assurance the applicant understood the intent of the question. The changes were made on June 26, 2013 from: "Ask the applicant if they had any disaster related damage at their primary residence; if 'Yes,' correct the address and perform the inspection on the applicant's primary residence. Select 'Not Primary Residence' if the applicant states that the damaged dwelling is not their primary residence but does have disaster related unmet needs (medical, dental, funeral, transportation)."	September 2014	Completed
Category of Error: Calculation Errors and Incomplete Verification			
1. Improve caseworker guidance on second review risk issues.	1. When policy, procedural or guidance changes result, require a second review for CTHA payment disbursements for a designated time	September 2016	Ongoing- pending leadership approval
2. Assign CTHA processing to a designated group of individuals	1. Identify core servicing group and augmentation support team for increased workloads to ensure knowledge base is current.	March 2016	Ongoing – pending leadership approval

Table 11: Transportation Security Grant Program Corrective Actions

Risk Factors	Corrective Actions	Target Completion Date	Current Status
Category of Error: Insufficient Supporting Documentation			
1. Failure to Complete Work During Period of Performance	1. Increase grantee documentation review guidance and create and conduct public assistance payment processing training.	March 2015	Completed
	2. Require grantees and sub-grantees to comply with document retention requirements past the required three-year grant period.	March 2015	Completed
	3. Conduct training for TSGP program and financial officers to include compliance with standardized financial management practices, responding to documentation requests, and document retention.	March 2015	Completed

Table 12: Public Assistance Program Corrective Actions

Risk Factors	Corrective Actions	Target Completion Date	Current Status
Category of Error: Unmet Work Completion Deadline			
1. Failure to Complete Work During Period of Performance	1. Increase grantee documentation review guidance and create and conduct public assistance payment processing training.	June 2014	Completed
Category of Error: Scope Discrepancy between Project Worksheet Scope of Work (SOW) and Supporting Documentation			
1. Discrepancies Found between PW SOW and Supporting Documentation	1. Require FEMA project specialists and public assistance coordinators to take training courses on proper project worksheet data entry and development, project writing skills, and audit review requirements.	March 2015	Completed
	2. Develop reference guides and/or checklists for costs documentation reviews to improve consistency of scope reviews.	March 2015	Completed
	3. Offer grantee invoice and force account documentation review guidance or training to ensure the scope of supporting documentation falls within the scope of the project worksheet/sub-grantee application.	March 2015	Completed

Table 13: Government Charge Card Corrective Actions

Risk Factors	Corrective Actions	Target Completion Date	Current Status
Category of Error: Insufficient Communication			
1. Policies and procedures are not updated and communicated in an effective manner. Preventative controls to minimize risk exposure can be better used.	1. Issue purchase card alerts	March 2015	Completed
	2. Conduct town hall meetings	March 2015	Completed
	3. Issue purchase card newsletters	March 2015	Completed
Category of Error: Inactive accounts remain open			
1. FEMA may still have open Purchase Cards linked to former employees. Purchase card limits may be too high and not accurately reflect the necessary purchase power of the employee. Inactive accounts and accounts with too-high limits expose FEMA to increased levels of risk.	1. Analyze spending limits to determine if the limits can be reduced	March 2015	Completed
	2. Issue letters to Approving Officials explaining the decision to reduce the spending limits	March 2015	Completed
	3. Follow up on inactive alerts from the bank to obtain a determination from the Approving Official if the card is needed.	March 2015	Completed
Category of Error: High risk merchant codes are not fully reviewed.			

Risk Factors	Corrective Actions	Target Completion Date	Current Status
1. Review bank reports routinely to ensure the blocked high risk merchant codes are not circumvented.	1. Review bank reports routinely to ensure the blocked high risk merchant codes are not circumvented.	March 2015	Completed

Corrective Action Plans for FY 2015 FEMA High-Risk Programs

Table 14: Planned Flood Risk Map and Risk Analysis Program Corrective Actions

Risk Factors	Corrective Actions	Target Completion Date	Current Status
Category of Error: Insufficient Policies to Prevent Improper Payments			
1. FEMA COR manual needs to be updated for revised DHS COR policy.	1. Update FEMA COR manual to be consistent with DHS COR policy regarding the following: <ul style="list-style-type: none"> o Clarify who has the authority to approve cost reimbursable and T&M payments (DHS COR manual section 7.14); o Clarify impact of DCAA-DHS MOU requiring 1st invoices be routed through DCAA on cost reimbursable contracts. 	March 2016	On-going
Category of Error: Insufficient Documentation			
1. Training needed on invoicing roles and responsibilities throughout the contract life-cycle.	1. Institute mandatory and refresher training for contracting officers, contracting officer's technical representatives, and accounting technicians.	March 2016	On-going
2. Reports and contract file maintenance needs improvement.	1. Develop a standard inspection, acceptance and receiving report for contracting officer's technical representatives and complete training on its proper completion and use.	June 2016	On-going
	2. Implementation of PRISM.	June 2017	On-going

Table 15: Planned Vendor Pay Program Corrective Actions

Risk Factors	Corrective Actions	Target Completion Date	Current Status
Category of Error: Insufficient Policies to Prevent Improper Payments			
Category of Error: Lack of contractual documentation to support disbursement			
Category of Error: Lack of invoice back up documentation such as itemized detail and/or receipts for reimbursable expenses			
Category of Error: Difference in price charged on the invoice and the price identified in the contract			
Category of Error: Duplicate Items billed and paid			
Category of Error: Invoice line item not found as valid CLIN within the contract			
Category of Error: Invoice period of performance outside of contractual period of performance OR POP mismatch within the invoice (i.e. header vs. backup)			
1. FEMA COR manual needs to be updated for revised DHS COR policy.	1. Update FEMA COR manual to be consistent with DHS COR policy regarding the following: <ul style="list-style-type: none"> o Clarify who has the authority to approve cost reimbursable and T&M payments (DHS COR manual section 7.14); o Clarify impact of DCAA-DHS MOU requiring 1st invoices be routed through DCAA on cost reimbursable contracts. 	March 2016	On-going
Category of Error: Insufficient Documentation and Failure to Verify Other Eligibility Data			
1. Training needed on invoicing roles and responsibilities throughout the contract life-cycle.	1. Develop a standard inspection, acceptance and receiving report for contracting officer's technical representatives and complete training on its proper completion and use.	June 2016	On-going
2. Reports and contract file maintenance needs improvement	1. Implementation of PRISM.	June 2017	On-going

IV. Program Improper Payment Reporting

The table below summarizes improper payment amounts for DHS high-risk programs. Improper payment percent (IP%) and improper payment dollar (IP\$) results are provided from last year’s testing of FY 2013 payments and this year’s testing of FY 2014 payments. Data for projected future-year improvements is based on the timing and significance of completing corrective actions.

Table 16: Improper Payment Reduction Outlook

Program	PY Outlays	PY IP%	PY IP\$	CY Outlays	CY IP%	CY IP\$	CY Over payment \$	CY Under payment \$	CY +1 Outlays	CY +1 Est. IP%	CY +1 Est. IP\$	CY +2 Est. Outlays	CY +2 Est. IP%	CY +2 Est. IP\$	CY +3 Est. Outlays	CY +3 Est. IP%	CY +3 Est. IP\$
	2014 Testing (Based on FY 2013 Actual Data)			2015 Testing (Based on FY 2014 Actual Data)					2016 Testing (Based on FY 2015 Actual and Estimated Data)			2017 Testing (Based on 2016 Estimated Data)			2018 Testing (Based on 2017 Estimated Data)		
CBP – R&D	\$1,473.00	0.01%	\$0.18	\$1,590.56	0.24%	\$3.88	\$3.876	\$0.003	\$1,590.00	0.15%	\$2.39	\$1,590.00	0.13%	\$2.07	\$1,590.00	0.10%	\$1.59
CBP – AUO ^{3,7}	N/A	N/A	N/A	\$337.96	0.25%	\$0.84	\$0.84	\$0.00	\$175.00	0.20%	\$0.35	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00
CBP – Sandy ¹	\$0.28	0.00%	\$0	\$0.465	0.14%	\$0.0007	\$0.00	\$0.0007	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00
DNDO – Sandy ^{1,7}	N/A	N/A	N/A	\$0.047	0.00%	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00
FEMA - AFG	\$336.00	0.10%	\$33	\$224.90	0.64%	\$1.44	\$1.44	\$0.00	\$228.00	0.50%	\$1.14	\$232.00	0.40%	\$0.93	\$237.00	0.30%	\$0.71
FEMA – FRM&RA ⁶	N/A	N/A	N/A	\$131.00	8.33%	\$10.92	\$10.92	\$0.00008	\$134.00	3.50%	\$4.69	\$137.00	2.00%	\$2.74	\$140.00	1.50%	\$2.10
FEMA – HM - Sandy	\$0.14	0.00%	\$0	\$34.03	0.00%	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00
FEMA – HSGP	\$2,001.50	1.37%	\$27.49	\$1,496.52	1.20%	\$17.96	\$17.96	\$0.00	\$1,526.00	1.10%	\$16.79	\$1,557.00	1.00%	\$15.57	\$1,588.00	.95%	\$15.09
FEMA – IHP	1558.94	3.68%	\$57.33	\$23.97	7.01%	\$1.68	\$1.56	\$0.12	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00
FEMA – NFIP	\$8,720.00	0.05%	\$4.55	\$894.36	0.16%	\$1.47	\$1.354	\$0.119	\$912.00	0.14%	\$1.27	\$930.00	.12%	\$1.12	\$949.00	.10%	\$0.95
FEMA – PA	\$4,915.00	1.31%	\$64.39	\$3,902.65	1.45%	\$56.58	\$56.58	\$0.00	\$3,980.70	1.20%	\$47.77	\$4,060.30	1.10%	\$44.66	\$4,141.50	1.00%	\$41.42
FEMA – PSGP	N/A	N/A	N/A	\$300.89	0.67%	\$2.02	\$2.02	\$0.00	\$304.00	0.55%	\$1.67	\$311.00	0.50%	\$1.56	\$317.00	0.45%	\$1.43
FEMA – TSGP	\$447.00	2.55%	\$11.41	\$353.26	0.88%	\$3.12	\$3.12	\$0.00	\$354.00	0.65%	\$2.30	\$361.00	0.50%	\$1.81	\$369.00	0.40%	\$1.48
FEMA – VP	\$503.13	6.56%	\$32.98	\$733.62	7.50%	\$54.99	\$54.97	\$0.22	\$748.00	4.00%	\$29.92	\$763.30	2.50%	\$19.08	\$778.50	2.00%	\$15.57
EFSP (FEMA) ⁴	\$118.65	1.47%	\$1.74	Waived	0.00%	\$0.00	\$0.00	\$0.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Sandy Travel (FEMA) ⁵	\$179.00	0.15%	\$0.26	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A

Program	PY Outlays	PY IP%	PY IP\$	CY Outlays	CY IP%	CY IP\$	CY Over payment \$	CY Under payment \$	CY +1 Outlays	CY +1 Est. IP%	CY +1 Est. IP\$	CY + 2 Est. Outlays	CY + 2 Est. IP%	CY + 2 Est. IP\$	CY + 3 Est. Outlays	CY + 3 Est. IP%	CY + 3 Est. IP\$
	2014 Testing (Based on FY 2013 Actual Data)			2015 Testing (Based on FY 2014 Actual Data)					2016 Testing (Based on FY 2015 Actual and Estimated Data)			2017 Testing (Based on 2016 Estimated Data)			2018 Testing (Based on 2017 Estimated Data)		
Sandy Purchase Card & Fleet Card (FEMA) ⁵	\$3.48	8.04%	\$0.28	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Sandy Payroll (FEMA) ⁵	\$248.94	0.61%	\$1.53	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Urban Search & Rescue Grant (FEMA) ⁵	\$9.00	0.00%	\$0.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Disaster Case Management (FEMA) ⁵	\$4.30	0.00%	\$0.00	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
ICE – ERO	1577.53	4.18%	\$65.96	\$1,525.28	4.06%	\$61.94	\$61.43	\$0.506	\$1,555.79	3.50%	\$54.45	\$1,586.90	3.00%	\$47.61	\$1,618.64	2.50%	\$40.47
NPPD – Sandy	\$8.11	0.33%	\$0.03	\$1.02	0.00%	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00
OIG – Sandy	\$1.07	0.00%	\$0.00	\$2.00	0.00%	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00
S&T – Sandy ⁷	N/A	N/A	N/A	\$0.28	0.00%	\$0.00	\$0.00	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00	\$0.00	0.00%	\$0.00
USCG – Sandy	\$18.73	4.10%	\$0.77	\$39.54	1.44%	\$0.57	\$0.57	\$0.00002	\$37.00	1.10%	\$0.41	\$37.00	1.00%	\$0.37	\$37.00	1.00%	\$0.37
All Programs	22,123.77	1.22%	\$269.22	\$11,592.35	1.88%	\$217.40	\$216.64	\$0.97	\$11,544.49	1.41%	\$163.15	\$11,565.50	1.19%	\$137.5	\$11,765.64	1.03%	\$121.18

Note 1: All FY 2014 Hurricane Sandy Disbursements were tested in FY 2015.

Note 2: FEMA has two State-Administered Programs—HSGP, PA—that are tested on a three-year cycle. To calculate the national error rate for FY 2014 actual data, error rate from the States tested in FY 2012, FY 2013, and FY 2014 were applied to the FY 2014 State payment populations to derive a national average. Estimated outlays from FEMA programs were calculated by averaging the total disbursements for the past three fiscal years, due to the volatile nature of the programs tested. Due to averaging of total disbursements, the Current Year Improper Payment percentage total average will be different from the error percentage reported in Table 6 due to different in the amount of disbursements and the average of percentages. FOR HSGP the percentage is an average of 2.71%, .31% and .59%. For PA, the percentage is an average of 2.78%, 1.09%, and .048%.

Note 3: Due to issues identified during FY 2014, CBP has changed policy surrounding Administrative Uncontrolled Overtime.

Note 4: After receiving approval from the Office of Inspector General and The Office of Management and Budget, FEMA were granted relief from testing in FY 2015. Risk assessment of this program will resume in FY 2016 as by guidance from the Improper Payments and Elimination Recovery Improvement Act (IPERIA) of 2012.

Note 5: It was determined and approved by the Office of Inspector General, that no funding was used from the Disaster Relief Act of 2013(Hurricane Sandy) for FY 2014 disbursements. It was also determined that there would be no further disbursements in future years from the Disaster Relief Act for these programs. Therefore, standard risk assessment processes were used and it was determined that these programs were low risk and did not require testing in FY 2015.

Note 6: Flood Risk Map and Risk Analysis Program disbursements were previously included in the FEMA Vendor Pay program risk assessment and testing in FY 2014.

Note 7: First year to be tested.

Overpayments and Underpayments Details

The table that follows provides estimated overpayment and underpayment breakouts for the Department's high-risk programs. The table shows that over 99 percent of the Department's estimated improper payments are due to overpayments.

Table 17: Overpayment and Underpayment Detail on DHS Sample Test Results

(\$ in millions)

Component	Program	FY 2015 Gross Total (Based on FY 2014 Actual Data)		FY 2015 Overpayment Total (Based on FY 2014 Actual Data)		FY 2015 Underpayment Total (Based on FY 2014 Actual Data)	
		Est. Error Amount	Est. Error Percentage	Est. Error Amount	Est. Error Percentage	Est. Error Amount	Est. Error Percentage
CBP	Refund & Drawback	\$3.880	0.24%	\$3.876	0.24%	\$0.003	<0.01%
	Administratively Uncontrollable Overtime	\$.84	0.25%	\$0.84	0.25%	\$0.00	0.00%
	Hurricane Sandy payments	\$0.0007	0.14%	\$0.00	0.00%	\$0.0007	0.14%
DNDO	Systems Acquisition - Hurricane Sandy Payments	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
FEMA ¹	Assistance to Firefighters Grant Program	\$1.44	0.64%	\$1.44	0.64%	\$0.00	0.00%
	Flood Risk Map - Flood Hazard Mapping and Risk Analysis Program	\$10.92	8.33%	\$10.92	8.33%	\$0.00008	<0.01%
	Hazard Mitigation - Hurricane Sandy Payments	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
	Homeland Security Grant Program	\$17.96	0.59%	\$17.96	0.59%	\$0.00	0.00%
	Individuals and Households Program	\$1.68	7.01%	\$1.56	6.50%	\$0.12	0.51%
	National Flood Insurance Program	\$1.473	0.16%	\$1.354	0.15%	\$.119	0.01%
	Port Security Grant Program	\$2.02	0.67%	\$2.02	0.67%	\$0.00	0.00%
	Public Assistance Program	\$56.58	0.48%	\$56.58	0.48%	\$0.00	0.00%
	Transit Security Grant Program	\$3.12	0.88%	\$3.12	0.88%	\$0.00	0.00%
	Vendor Pay	\$54.99	7.50%	\$54.97	7.50%	\$0.22	<0.01%
ICE	Enforcement and Removal Operations	\$61.93	4.06%	\$61.43	4.03%	\$0.506	0.03%
NPPD	Federal Protective Service - Hurricane Sandy payments	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
OIG	Hurricane Sandy payments	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
S&T	Research & Development - Hurricane Sandy payments	\$0.00	0.00%	\$0.00	0.00%	\$0.00	0.00%
USCG	AC&I, OE, and E,C & R – Hurricane Sandy payments	\$0.57	1.44%	\$0.57	1.44%	\$0.00002	<0.01%
DHS	All Programs²	\$217.40		\$216.64		\$ 0.97	

Note 1: Figures for FEMA's State-Administered Programs (HSGP and PA) are based on the National error estimates listed in Table 16.

Note 2: Due to rounding, totals may not foot properly.

Table 18: Reasons for Improper Payments Identified in FY 2015

(\$ in millions)

Reason for Improper Payment		CBP					
		Refund and Drawback		AUO		Hurricane Sandy	
		Over payment \$	Under payment \$	Over payment \$	Under payment \$	Over payment \$	Under payment \$
Program Design or Structural Issue		\$0	\$0	\$0	\$0	\$0	\$0
Inability to Authenticate Eligibility		\$0	\$0	\$0	\$0	\$0	\$0
Failure to Verify	Death Data	\$0	\$0	\$0	\$0	\$0	\$0
	Financial Data	\$0	\$0	\$0	\$0	\$0	\$0
	Excluded Party Data	\$0	\$0	\$0	\$0	\$0	\$0
	Prisoner Data	\$0	\$0	\$0	\$0	\$0	\$0
	Other Eligibility Data	\$0	\$0	\$0	\$0	\$0	\$0
Administrative or Process Error Made by	Federal Agency	\$0.054	\$0.003	\$0	\$0	\$0	\$0.0007
	State or Local Agency	\$0	\$0	\$0	\$0	\$0	\$0
	Other Party	\$0	\$0	\$0	\$0	\$0	\$0
Medical Necessity		\$0	\$0	\$0	\$0	\$0	\$0
Insufficient Documentation to Determine		\$0		\$0.84		\$0	
Other Reason (Explain) Documentation archived and unable to be retrieved in time for testing.		\$3.822	\$0	\$0	\$0	\$0	\$0
Total		\$3.876	\$0.003	\$0.84	\$0	\$0	\$0.0007

Reason for Improper Payment		FEMA							
		AFG		FRM		Hazard Mitigation Hurricane Sandy		HSGP	
		Over payment \$	Under payment \$	Over payment \$	Under payment \$	Over payment \$	Under payment \$	Over payment \$	Under payment \$
Program Design or Structural Issue		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inability to Authenticate Eligibility		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Failure to Verify	Death Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Financial Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Excluded Party Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Prisoner Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Eligibility Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Administrative or Process Error Made by	Federal Agency	\$1.266	\$0	\$.95	.00008	\$0	\$0	\$4.436	\$0
	State or Local Agency	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Party	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Medical Necessity		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Insufficient Documentation to Determine		\$0.178		\$ 9.97		\$0		\$13.524	
Other Reason (Explain)		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total		\$1.44	\$0	\$10.92	\$.00008	\$0	\$0	\$17.960	\$0

Other Information

Reason for Improper Payment	FEMA							
	IHP		NFIP		PSGP		PA	
	Over payment \$	Under payment \$	Over payment \$	Under payment \$	Over payment \$	Under payment \$	Over payment \$	Under payment \$
Program Design or Structural Issue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inability to Authenticate Eligibility	\$0.038	\$0	\$0	\$0	\$0	\$0	\$38.43	\$0
Failure to Verify	Death Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Financial Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Excluded Party Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Prisoner Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Eligibility Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Administrative or Process Error Made by	Federal Agency	\$1.520	\$0.12	\$0	\$0	\$0	\$0	\$1.13
	State or Local Agency	\$0	\$0	\$0	\$0	\$1.096	\$0	\$1.19
	Other Party	\$0	\$0	\$1.354	\$0.119	\$0	\$0	\$0
Medical Necessity	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Insufficient Documentation to Determine	\$0		\$0		\$0.926		\$4.80	
Other Reason (Explain) Error due to Stafford Act non-compliance. Work order documentation did not match applicant.	\$0	\$0	\$0	\$0	\$0	\$0	\$11.03	\$0
Total	\$1.56	\$0.12	\$1.354	\$0.119	\$2.02	\$0	\$56.58	\$0.00

Reason for Improper Payment	FEMA				DNDO		ICE	
	TSGP		VP		Systems Acquisitions Hurricane Sandy		ERO	
	Over payment \$	Under payment \$	Over payment \$	Under payment \$	Over payment \$	Under payment \$	Over payment \$	Under payment \$
Program Design or Structural Issue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inability to Authenticate Eligibility	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Failure to Verify	Death Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Financial Data	\$0	\$0	\$18.75	\$0.002	\$0	\$0	\$0
	Excluded Party Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Prisoner Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Eligibility Data	\$0	\$0	\$8.66	\$0	\$0	\$0	\$0
Administrative or Process Error Made by	Federal Agency	\$0	\$0	\$7.34	\$0.218	\$0	\$0	\$54.671
	State or Local Agency	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Party	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Medical Necessity	\$0	\$0	\$0	\$0	\$0		\$0	
Insufficient Documentation to Determine	\$3.12		\$20.22		\$0		\$6.757	
Other Reason (Explain)	\$0	\$0	\$0.001	\$0	\$0	\$0	\$0	
Total	\$3.12	\$0	\$54.97	\$0.22	\$0	\$0	\$61.428	\$0.506

Reason for Improper Payment	NPPD		OIG		S&T		USCG		
	Hurricane Sandy		Hurricane Sandy		Hurricane Sandy		Hurricane Sandy		
	Over payment \$	Under payment \$	Over payment \$	Under payment \$	Over payment \$	Under payment \$	Over payment \$	Under payment \$	
Program Design or Structural Issue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Inability to Authenticate Eligibility	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Failure to Verify	Death Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Financial Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Excluded Party Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Prisoner Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	Other Eligibility Data	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Administrative or Process Error Made by	Federal Agency	\$0	\$0	\$0	\$0	\$0	\$0	\$0.568	\$0.00002
	State or Local Agency	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	Other Party	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Medical Necessity	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Insufficient Documentation to Determine	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Other Reason (Explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0.568	\$0.00002

V. Recapture of Improper Payments

In FY 2015, the Department did not have any recovery audit activities for FY 2014 disbursements, except for internally performed recovery audit activities at USCG and FEMA. During FY 2015, CBP, ICE, and USCG attempted to put in place contracts for recovery audit activities. In all three cases, the proposed vendors declined to accept the contracts citing minimal recovery amounts expected. These contracts have historically been based on vendor payment based on amounts identified for recovery. During FY 2014, CBP only identified \$3,000 for recovery. Due to previous low recovery levels and the inability to obtain contracts at CBP and ICE, both CBP and ICE were granted a waiver for FY 2015 recovery audit work by the Department. FLETC and USSS performed a cost analysis in FY 2012 and determined that a general recovery audit would not be cost effective. Given the subsequent lack of claims identified by much larger DHS Components who performed recovery audit work and the absence of major changes to payment operations and risks at FLETC and the USSS, the Department did not require that recovery audit work be performed at these two Components in FY 2015. Historically recovery audit efforts at FEMA have focused primarily on contracts, as grant system limitations make it cost prohibitive to generate the files needed to perform recovery audit work. During FY 2015, a review of NFIP payments at FEMA is presently being made in response to fraud claims for payments made related to Hurricane Sandy. Due to the nature of the fraud claims, it is expected that most claims will have underpayments identified. The final report and determination of the accuracy of the claims will be finalized in FY 2016.

USCG performed a recovery audit for 132,746 FY 2014 payments totaling \$2.655 billion made at the USCG Finance Center for USCG. A total of 31 overpayments for \$65 thousand and 18 underpayments totaling \$42 thousand were identified. USCG has documented and requested

refunds for the overpayments. Additional reviews are being performed to verify accuracy of the results. In addition, USCG has sent documentation for the amounts that need to be sent to vendors. Overall, USCG has an accuracy rate of 99.999 percent.

Discussions were held with OMB to discuss the issues with the vendors declining recovery audit contracts for ICE and CBP and cost-effectiveness of performing recovery audits for FLETC and USSS. A Recovery Audit and Relief memo, signed on July 27, 2015, documented DHS recovery audit activities for FY 2015 was sent to OMB for approval. On October 26, 2016, OMB notified DHS of agreement with conclusions reached by DHS for recovery audit activities.

The Department will work on developing internal recovery audit processes without the use of contractor support to perform recovery activities in FY 2016 and going forward. The Department will also integrate recovery activities with Internal Control Over Financial Reporting payment management testing of operational effectiveness activities to identify areas in which to focus the audit activities.

Table 19: Improper Payments Recaptures with and without Audit Programs

(\$ in millions)

Component	Overpayments Recaptured through Payment Recapture Audits ¹																				Overpayments Recaptured outside of Payment Recapture Audits ⁴			
	Contracts					Grants					Benefits					Loans					Total		Amount Identified	Amount Recaptured
	Amount Identified	Amount Recaptured	CY Recapture Rate	CY + 1 Recapture Rate Target	CY + 2 Recapture Rate Target	Amount Identified	Amount Recaptured	CY Recapture Rate	CY + 1 Recapture Rate Target	CY + 2 Recapture Rate Target	Amount Identified	Amount Recaptured	CY Recapture Rate	CY + 1 Recapture Rate Target	CY + 2 Recapture Rate Target	Amount Identified	Amount Recaptured	CY Recapture Rate	CY + 1 Recapture Rate Target	CY + 2 Recapture Rate Target	Amount Identified	Amount Recaptured		
CBP ¹	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0.234	\$0.234
DNDO ²	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0	\$0
FEMA	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0.361	\$0.361
FLETC	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0	\$0
ICE ¹	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0.489	\$0
MGMT ^{1,3}	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0	\$0
NPPD ^{1,3}	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0	\$0
OHA ^{1,3}	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0	\$0
S&T ^{1,3}	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0	\$0
TSA ²	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0.689	\$0.689
USCG	\$0.065	\$0	0%	0.001%	0.001%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0.065	\$0	\$2.917	\$2.882
USCIS ^{1,3}	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0	\$0
USSS	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	\$0.027	\$0.003
DHS Totals	\$0.065	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0	\$0	0%	0%	0%	\$0.065	\$0	\$4.717	\$4.169

Note 1: During FY 2015, no recapture audits were performed due to the inability of components to obtain appropriate contract support to perform the audits. Normally, these contracts payments are based on a percentage of funds recaptured. Due to minimal amounts identified during previous years, proposed vendors declined to accept new contracts to perform recapture audits in FY 2015.

Note 2: DNDO and TSA are cross-serviced by the USCG.

Note 3: MGMT, NPPD, OHA, S&T, and USCIS are cross-serviced by ICE.

Note 4: Overpayments were identified through high dollar overpayment reviews, contract closeout processes or self-reported by vendors

Table 20: Aging of Outstanding Overpayments¹

(\$ in millions)

Component	Type of Payment (contract, grant, benefit, loan, or other)	CY Amount Outstanding (0 - 6 months) (\$000)	CY Amount Outstanding (6 months to 1 year) (\$000)	CY Amount Outstanding (over 1 year) (\$000)	Amount determined to not be collectable (Include justification)
FEMA ¹	Grant	\$0	\$0	\$.079 ¹	\$0
FLETC	Individual	\$0	\$0	\$.036	\$0
USCG	Individual	\$.274	\$.119	\$.018	\$0
USSS	Individual	\$0	\$.024	\$0	\$0
DHS Totals		\$.247	\$.143	\$.134	0

Note 1: DHS Office of General Counsel has determined that FEMA cannot implement collection actions on EFSP improper Payments. The servicing agent (United Way) will collect funds from Charitable Organization. The Servicing Agent will provide collection details by the 15th of each month. The Servicing Agent has reached out to the applicable Charitable Organizations and informed them that either they supply additional documentation to support their drawdowns or return the funds. If Charitable Organizations do not comply with the Servicing Agent's request, they will be denied any future funding from the Emergency Food and Shelter Program.

Table 21: Disposition of Recaptured Funds¹

(\$ in millions)

Component	Amount Recovered	Type of Payment (contract, grant, benefit, loan, or other)	Agency Expenses to Administer the Program (\$000)	Payment Recapture Auditor Fees (\$000)	Financial Management Improvement Activities (\$000)	Original Purpose (\$000)	Office of Inspector General (\$000)	Returned to Treasury (\$000)	Other
DHS Totals	\$0	N/A	\$0	\$0	\$0	\$0	\$0	\$0	\$0
DHS Totals	\$0		\$0	\$0	\$0	\$0	\$0	\$0	\$0

Note 1: During FY 2015, there were no funds recovered that were identified through a recapture audit. USCG is in the process of finalizing their review of the potential improper payments. USCG plans to have the audit finalized by the end of December 2015. At that time, disposition of recaptured funds will be identified.

VI. Internal Control over Payments

During FY 2015, the Department reviewed and updated the DHS Improper Payments Reduction Guidebook to include an assessment of internal control over Improper Payments Framework. The Components performed an internal control assessment for the identified high risk programs which focused on payment controls for FY 2014 disbursements. The Department also performs tests of design and tests of operational effectiveness as part of the DHS Internal Control over Financial Reporting processes and activities for Payment Management. Reviews of the Payment Management results were also used to determine component assessment levels.

An internal interview questionnaire containing 29 attributes that address the five standards from the framework will be completed in FY 2016, 1st Quarter for FY 2015 payments. Using the assessment results for FY 2014 payments and FY 2015 payments, an analysis will be performed to identify changes in control and identification of areas for improvement. Components will then develop improvement plans as needed.

Table 22: Status of Internal Controls

Internal Control Standards	CBP Refund and Drawback	CBP AUO	CBP Hurricane Sandy payments	DNDO Hurricane Sandy payments	ICE ERO	FEMA Asst. to Firefighters	FEMA Flood Risk Map	FEMA Hazard Mitigation	FEMA Homeland Security Grant	FEMA Indiv. & Household Program
Control Environment	3	3	3	3	3	3	3	3	3	3
Risk Assessment	3	3	4	4	4	4	4	4	4	4
Control Activities	3	3	3	3	3	3	3	3	3	3
Information and Communication	3	3	3	3	3	3	3	3	3	3
Monitoring	3	3	3	3	3	3	3	3	3	3

Internal Control Standards	FEMA National Flood Insurance	FEMA Port Security Grant	FEMA Public Assistance	FEMA Transit Security Grant Program	FEMA Vendor Pay	NPPD FPS Hurricane Sandy payments	OIG Hurricane Sandy payments	S & T R & D Hurricane Sandy payments	USCG Hurricane Sandy payments
Control Environment	3	3	3	3	3	3	4	3	3
Risk Assessment	4	4	4	4	4	4	4	3	4
Control Activities	3	3	3	3	3	3	4	4	4
Information and Communication	3	3	3	3	3	3	4	3	4
Monitoring	3	3	3	3	3	3	4	4	4

Legend

4 = Sufficient controls are in place to prevent improper payments.

3 = Controls are in place to prevent improper payments but there is room for improvement.

2 = Minimal controls are in place to prevent improper payments.

1 = Controls are not in place to prevent improper payments.

VII. Facilitating Management Accountability

The goals and requirements of IPERIA were communicated to all levels of staff throughout the Office of the Chief Financial Officer and to relevant program office and procurement staff. The Department's CFO and senior staff have incorporated improper payment reduction targets in their annual performance plans.

Managers are responsible for completing internal control work on payment processing as part of the Department's OMB Circular A-123 effort. Management's improper payments efforts at all federal agencies are subject to an annual compliance review by the agency's Office of Inspector General.

VIII. Agency Information Systems and Other Infrastructure

The Department's agency information systems efforts are discussed under the section related to the *Federal Financial Management Improvement Act*.

The Department's internal control and human capital efforts to reduce improper payments are discussed under the Risk Assessment section.

IX. Statutory or Regulatory Barriers

After discussions with DHS Components on the ability to recoup or reduce improper payment, there are no statutory or regulatory barriers that will impact the ability of Components to successfully complete corrective actions to reduce improper payments.

X. Do Not Pay

OMB Memorandum M-12-11, *Reducing Improper Payments through the "Do Not Pay List,"* directed executive agencies to take immediate steps to use the centralized solutions that were already in place for prepayment eligibility review. The memorandum required the CFO of each agency, or the accountable official for improper payments, and program integrity under Executive Order 13520, to submit to OMB a plan for using the centralized solutions.

The Department of Treasury's (Treasury) Do Not Pay Working System is the legislatively mandated and OMB designated source of centralized data and analytic services to help agencies verify eligibility and to identify and prevent fraud, waste, and abuse associated with improper payments. The Treasury performs post-payment matches on Department disbursements using the General Service Administration's System for Awards Management (SAM) and Social Security Administration's Death Master File (DMF) to identify improper payments.

With the implementation of Treasury's third phase of the Do Not Pay (DNP) initiative in FY 2015, the Department has more visibility into the frequency of corrections that occur at the Component level through online, batch matching, and continuous monitoring activities. The Department and its finance centers' program managers work with Treasury to leverage the portal's capabilities including analyzing current end-to-end payment processes and controls, and engaging with Treasury to ensure that we are using additional DNP databases relevant to our payment activities. Batch processing database checks are performed payment of invoices in addition use of individual on-line search when necessary.

The use of the DNP databases has allowed DHS to identify improper payments that were missed with previous processes. For example, USCG has used the Military Death Master File (DMF) for checking retirement payments. Use of the Social Security Death Master File has allowed USCG to identify retired members who had not been added to the Military DMF. Several overpayments and recoupments of funds have occurred since the additional use of the DNP databases. DHS utilized the DNP databases throughout the payment management process across all components. DHS Acquisition procedures require a check of the DNP databases prior to issuance of contracts by contracting officers. Checks of the DNP databases and with SAM has identified discrepancies in data submitted by vendors (mostly SAM data issues), allowing DHS to ensure proper contract issuance. All DHS components have incorporated into their invoice payment process the use of the DNP databases prior to payment of invoices (through batch processing). Reviews are performed for any potential DNP matches received and payments are cleared through appropriate component offices prior to the invoices or payments being made.

Table 23: Results of the Do Not Pay Initiative to Prevent Improper Payments

	Types of Databases	Number of payments reviewed for improper payments	Dollars of payments reviewed for improper payments	Number of payments stopped ²	Dollars of payments stopped ²	Number of improper payments reviewed and not stopped	Dollars of improper payments reviewed and not stopped
Reviews with the IPERIA specified databases	Reviews with DMF Public ¹	3,967,204	\$25,026,817,944	0	\$0	158	\$328,339
	Reviews with SAM Exclusions Public ¹	3,967,204	\$25,026,817,944	0	\$0	21,003 ³	\$41,715,551

Note 1: Data currently based on October 1, 2014 through August 31, 2015. Currently, Treasury's Do Not Pay Reports are generated 2 months post-payment, latest information available from Treasury presented above.

Note 2: Payments stopped is currently not applicable since the Do Not Pay matching and adjudication process is based on post payment results.

Note 3: Majority of payments with matches to SAM Exclusion were made when matching only to SAM Exclusion Public rather than SAM Exclusions Restricted. This change was made in October 2014.

XI. Overall Agency Efforts

Work to prevent, monitor, and recoup improper payments continues to expand at the Department. For example, use of DNP databases expanded as the Department reconciled DMF and Excluded Parties List System data received, monthly, from Treasury. USCG also uses the Military DMF of the Department of Defense for retirement military staff in addition to DMF of the Social Security Administration. Also, a Payment Management Working Group was established, in part, to allow internal control, procurement, and payment management experts to jointly address improper payment issues. Management also worked closely with representatives from the OIG and OMB to determine which programs implemented sufficient internal control improvements to no longer be designated high-risk. These efforts should help the Department continue to consistently drive down improper payment error rates, especially in the highest-risk programs. DHS continues to work with Treasury in the use and review of DNP databases and they can be best utilized throughout DHS.

Freeze the Footprint

On May 11, 2012, OMB issued Memorandum M-12-12, *Promoting Efficient Spending to Support Agency Operations*. Section 3, Real Property, noted that agencies must move aggressively to dispose of excess property and shall not increase the size of civilian real estate property, without offset, through consolidation, co-location, or disposal of space.

Additional guidance was provided in OMB's Management Procedures Memorandum No. 2013-02, *Implementation of OMB Memorandum M-12-12 Section 3: Freeze the Footprint*, dated March 14, 2013. The memorandum directed agencies to "not increase the size of domestic real estate inventory, measured in square footage, for space predominately used for offices and warehouses." This "Freeze the Footprint" (FtF) mandate established the FY 2012 office and warehouse real property inventory as the baseline.

The Department, in collaboration with the GSA, agreed upon an FY 2012 office and warehouse FtF baseline of 48.4 million square feet. GSA leased offices and warehouses comprise 73.9 percent of the Department's baseline inventory, with DHS owned offices and warehouses accounting for 21.1 percent and DHS direct leased offices and warehouses totaling 5 percent.

During FYs 2013 and 2014, the Department focused attention on numerous real property initiatives, including development of a five-year real property strategic plan, establishment of an agency-wide Warehouse Logistics Integration Team, development of DHS-wide office workplace standards, and partnering with GSA to develop a ten-year real property strategic plan for all DHS Headquarters operations within the National Capital Region.

Table 24: Freeze the Footprint Baseline Comparison

Fiscal Year	Square Footage	Increase / Decrease (in sq. ft)	% Increase / Decrease
FY 2012 Baseline	48,392,553		
FY 2013 Actual	48,492,660	+100,107	+.21%
FY 2014 Actual	48,837,766	+345,106	+.71%
3-Year Total		+445,213	+.92% (Planned Compliance)

FY 2013 results reflected a 0.21 percent square footage increase over the FtF FY 2012 baseline. However, as a result of the previously noted initiatives, the Department now projects an overall reduction in its office and warehouse inventory by the end of FY 2015. Going forward, the Department has identified a net additional of 345,106 SF in the FY 2014 and with a reduction of 53,000 SF 2015 program years, representing a final baseline addition of 0.81 percent. GSA leased space increased by 762,682 USF and DHS owned and direct leased spaced decreased by 314,469 SF, representing an overall baseline increase of 0.92 percent. This increase incorporates new assets which were programmed, budgeted and in the execution phase prior to the establishment of the 2012 baseline. The Department is committed to fulfilling the objectives of FtF and will continue to focus efforts to optimize the real property inventory, control costs and implement affordable readiness while supporting our mission.

Table 25: Operations and Maintenance Costs – Owned and Direct Lease Buildings

(\$ in millions)

	FY 2013 Actual Costs	FY 2014 Actual Costs	Change in Actual Costs
Operations and Maintenance Costs	\$77.1	\$85.0	+\$7.9

Between FY 2013 and FY 2014, actual cost increased by \$7.4 million due to the change in square footage in FY 2014. However, total cost is expected to decrease as we work toward our target square footage reductions in FY 2015.

Civil Monetary Penalty Adjustment for Inflation

The *Federal Civil Penalties Inflation Adjustment Act of 1990*, as amended, requires agencies to make regular and consistent inflationary adjustments of civil monetary penalties to maintain their deterrent effect.

The following represents the Department's most recent inflationary adjustments to civil monetary penalties per incident:

Table 26: Civil Monetary Penalties

Penalty	Authority	Date of Previous Adjustment	Date of Current Adjustment	Current Adjusted Penalty Level (\$ Amount)
FEMA				
Interest, Penalties, Admin, and Temporary Housing Unit (THU) fees	31 U.S.C. 3717; 44 CFR 206.117	7/19/1966	10/25/1982	Maximum of 6% annually of Temporary Housing Unit (THU) fees plus an admin fee of \$15; THU fees vary according to disaster and COLA by locality.
National Flood Insurance Program	42 U.S.C. 4012a & 4104d	7/1/2012	12/17/2012	Minimum \$385 Maximum \$2,000
ICE				
Worksite Enforcement Fines (First offense)	INA Section 274A(e) (3)-(6) and (f); 8 CFR 274a.10	11/6/1986	3/27/2008	Minimum \$375 Maximum \$3,200
Worksite Enforcement Fines (Second offense)	INA Section 274A(e) (3)-(6) and (f); 8 CFR 274a.10	11/6/1986	3/27/2008	Minimum \$3,200 Maximum \$6,500
Worksite Enforcement Fines (More than two offenses)	INA Section 274A(e) (3)-(6) and (f); 8 CFR 274a.10	11/6/1986	3/27/2008	Minimum \$4,300 Maximum \$16,000
TSA				
Person operating an aircraft for the transportation of passengers or property for compensation. (49 CFR Ch. XII § 1503.401(c)(2))	49 U.S.C. 46301(a)(1), (4)	12/12/2003	8/20/2009	\$27,500
Any person not operating an aircraft for the transportation of passengers or property for compensation, or a small business. (49 CFR Ch. XII § 1503.401(c)(1))	49 U.S.C. 46301(a)(1), (4)	12/12/2003	8/20/2009	\$11,000
Violation of any other provision of title 49 U.S.C. or of 46 U.S.C. ch. 701, or a regulation prescribed, or order issued under thereunder. (49 CFR Ch. XII § 1503.401(b))	49 U.S.C. 114(v)(2)	N/A	8/20/2009	\$10,000
USCG				
Saving Life and Property	14 U.S.C. 88(c)	6/21/2012	7/7/2014	\$8,000
Confidentiality of Medical Quality Assurance Records (first offense)	14 U.S.C. 645(i)	6/21/2012	7/7/2014	\$4,000
Confidentiality of Medical Quality Assurance Records (subsequent offenses)	14 U.S.C. 645(i)	6/21/2012	7/7/2014	\$30,000
Aquatic Nuisance Species in Waters of the United States	16 U.S.C. 4711(g)(1)	6/21/2012	7/7/2014	\$35,000
Obstruction of Revenue Officers by Masters of Vessels	19 U.S.C. 70	6/21/2012	7/7/2014	\$3,000

(Continued)

Penalty	Authority	Date of Previous Adjustment	Date of Current Adjustment	Current Adjusted Penalty Level (\$ Amount)
Obstruction of Revenue Officers by Masters of Vessels—Minimum Penalty	19 U.S.C. 70	6/21/2012	7/7/2014	\$700
Failure to Stop Vessel When Directed; Master, Owner, Operator or Person in Charge	19 U.S.C. 1581(d)	6/21/2012	7/7/2014	\$5,000
Failure to Stop Vessel When Directed; Master, Owner, Operator or Person in Charge - Minimum Penalty	19 U.S.C. 1581(d)	6/21/2012	7/7/2014	\$1,000
Anchorage Ground/Harbor Regulations General	33 U.S.C. 471	6/21/2012	7/7/2014	\$110
Anchorage Ground/Harbor Regulations St. Mary's River	33 U.S.C. 474	6/21/2012	7/7/2014	\$300
Bridges/Failure to Comply with Regulations	33 U.S.C. 495(b)	6/21/2012	7/7/2014	\$25,000
Bridges/Drawbridges	33 U.S.C. 499(c)	6/21/2012	7/7/2014	\$25,000
Bridges/Failure to Alter Bridge Obstructing Navigation	33 U.S.C. 502(c)	6/21/2012	7/7/2014	\$25,000
Bridges/Maintenance and Operation	33 U.S.C. 533(b)	6/21/2012	7/7/2014	\$25,000
Bridge to Bridge Communication; Master, Person in Charge or Pilot	33 U.S.C. 1208(a)	6/21/2012	7/7/2014	\$800
Bridge to Bridge Communication; Vessel	33 U.S.C. 1208(b)	6/21/2012	7/7/2014	\$800
PWSA Regulations	33 U.S.C. 1232(a)	6/21/2012	7/7/2014	\$40,000
Vessel Navigation: Regattas or Marine Parades; Unlicensed Person in Charge	33 U.S.C. 1236(b)	6/21/2012	7/7/2014	\$8,000
Vessel Navigation: Regattas or Marine Parades; Owner Onboard Vessel	33 U.S.C. 1236 (c)	6/21/2012	7/7/2014	\$8,000
Vessel Navigation: Regattas or Marine Parades; Other Persons	33 U.S.C. 1236(d)	6/21/2012	7/7/2014	\$3,000
Oil/Hazardous Substances: Discharges (Class I per violation)	33 U.S.C. 1321(b)(6)(B)(i)	6/21/2012	7/7/2014	\$15,000
Oil/Hazardous Substances: Discharges (Class I total under paragraph)	33 U.S.C. 1321(b)(6)(B)(i)	6/21/2012	7/7/2014	\$40,000
Oil/Hazardous Substances: Discharges (Class II per day of violation)	33 U.S.C. 1321(b)(6)(B)(ii)	6/21/2012	7/7/2014	\$15,000
Oil/Hazardous Substances: Discharges (Class II total under paragraph)	33 U.S.C. 1321(b)(6)(B)(ii)	6/21/2012	7/7/2014	\$190,000
Oil/Hazardous Substances: Discharges (per day of violation) Judicial Assessment	33 U.S.C. 1321(b)(7)(A)	6/21/2012	7/7/2014	\$40,000
Oil/Hazardous Substances: Discharges (per barrel of oil or unit discharged) Judicial Assessment	33 U.S.C. 1321(b)(7)(A)	6/21/2012	7/7/2014	\$1,100
Oil/Hazardous Substances: Failure to Carry Out Removal/Comply With Order (Judicial Assessment)	33 U.S.C. 1321(b)(7)(B)	6/21/2012	7/7/2014	\$40,000
Oil/Hazardous Substances: Failure to Comply with Regulation Issued Under 1321(j) (Judicial Assessment)	33 U.S.C. 1321(b)(7)(C)	6/21/2012	7/7/2014	\$40,000
Oil/Hazardous Substances: Discharges, Gross Negligence (per barrel of oil or unit discharged) Judicial Assessment	33 U.S.C. 1321(b)(7)(D)	6/21/2012	7/7/2014	\$4,000
Oil/Hazardous Substances: Discharges, Gross Negligence—Minimum Penalty (Judicial Assessment)	33 U.S.C. 1321(b)(7)(D)	6/21/2012	7/7/2014	\$130,000
Marine Sanitation Devices; Operating	33 U.S.C. 1322(j)	6/21/2012	7/7/2014	\$3,000
Marine Sanitation Devices; Sale or Manufacture	33 U.S.C. 1322(j)	6/21/2012	7/7/2014	\$8,000
International Navigation Rules; Operator	33 U.S.C. 1608(a)	6/21/2012	7/7/2014	\$8,000
International Navigation Rules; Vessel	33 U.S.C. 1608(b)	6/21/2012	7/7/2014	\$8,000
Pollution from Ships; General	33 U.S.C. 1908(b)(1)	6/21/2012	7/7/2014	\$40,000
Pollution from Ships; False Statement	33 U.S.C. 1908(b)(2)	6/21/2012	7/7/2014	\$8,000

(Continued)

Other Information

Penalty	Authority	Date of Previous Adjustment	Date of Current Adjustment	Current Adjusted Penalty Level (\$ Amount)
Inland Navigation Rules; Operator	33 U.S.C. 2072(a)	6/21/2012	7/7/2014	\$8,000
Inland Navigation Rules; Vessel	33 U.S.C. 2072(b)	6/21/2012	7/7/2014	\$8,000
Shore Protection; General	33 U.S.C. 2609(a)	6/21/2012	7/7/2014	\$40,000
Shore Protection; Operating Without Permit	33 U.S.C. 2609(b)	6/21/2012	7/7/2014	\$15,000
Oil Pollution Liability and Compensation	33 U.S.C. 2716a(a)	6/21/2012	7/7/2014	\$40,000
Clean Hulls; Civil Enforcement	33 U.S.C. 3852(a)(1)(A)	6/21/2012	7/7/2014	\$37,500
Clean Hulls; Civil Enforcement	33 U.S.C. 3852(a)(1)(B)	6/21/2012	7/7/2014	\$50,000
Hazardous Substances, Releases Liability, Compensation (Class I)	42 U.S.C. 9609(a)	6/21/2012	7/7/2014	\$35,000
Hazardous Substances, Releases Liability, Compensation (Class II)	42 U.S.C. 9609(b)	6/21/2012	7/7/2014	\$35,000
Hazardous Substances, Releases Liability, Compensation (Class II)	42 U.S.C. 9609(b)	6/21/2012	7/7/2014	\$100,000
Hazardous Substances, Releases, Liability, Compensation (Judicial Assessment)	42 U.S.C. 9609(c)	6/21/2012	7/7/2014	\$35,000
Hazardous Substances, Releases, Liability, Compensation (Judicial Assessment subsequent offense)	42 U.S.C. 9609(c)	6/21/2012	7/7/2014	\$100,000
Safe Containers for International Cargo	46 U.S.C. 80509(a)	6/21/2012	7/7/2014	\$8,000
International Ocean Commerce Transportation—Common Carrier Agreements per violation	46 U.S.C. 41107	6/21/2012	7/7/2014	\$6,000
International Ocean Commerce Transportation—Common Carrier Agreements per violation—Willful violation	46 U.S.C. App 1712(a)	6/21/2012	7/7/2014	\$30,000
International Ocean Commerce Transportation—Common Carrier Agreements—Fine for tariff violation (per shipment)	46 U.S.C. App 1712(b)	6/21/2012	7/7/2014	\$60,000
Suspension of Passenger Service	46 U.S.C. 70305(c)	6/21/2012	7/7/2014	\$70,000
Vessel Inspection or Examination Fees	46 U.S.C. 2110(e)	6/21/2012	7/7/2014	\$8,000
Alcohol and Dangerous Drug Testing	46 U.S.C. 2115	6/21/2012	7/7/2014	\$7,000
Negligent Operations: Recreational Vessels	46 U.S.C. 2302(a)	6/21/2012	7/7/2014	\$6,000
Negligent Operations: Other Vessels	46 U.S.C. 2302(a)	6/21/2012	7/7/2014	\$30,000
Operating a Vessel While Under the Influence of Alcohol or a Dangerous Drug	46 U.S.C. 2302(c)(1)	6/21/2012	7/7/2014	\$7,000
Vessel Reporting Requirements: Owner, Charterer, Managing Operator, or Agent	46 U.S.C. 2306(a)(4)	6/21/2012	7/7/2014	\$8,000
Vessel Reporting Requirements: Master	46 U.S.C. 2306(b)(2)	6/21/2012	7/7/2014	\$1,100
Immersion Suits	46 U.S.C. 3102(c)(1)	6/21/2012	7/7/2014	\$8,000
Inspection Permit	46 U.S.C. 3302(i)(5)	6/21/2012	7/7/2014	\$1,100
Vessel Inspection; General	46 U.S.C. 3318(a)	6/21/2012	7/7/2014	\$8,000
Vessel Inspection; Nautical School Vessel	46 U.S.C. 3318(g)	6/21/2012	7/7/2014	\$8,000
Vessel Inspection; Failure to Give Notice IAW 3304(b)	46 U.S.C. 3318(h)	6/21/2012	7/7/2014	\$1,100
Vessel Inspection; Failure to Give Notice IAW 3309 (c)	46 U.S.C. 3318(i)	6/21/2012	7/7/2014	\$1,100
Vessel Inspection; Vessel >=1600 Gross Tons	46 U.S.C. 3318(j)(1)	6/21/2012	7/7/2014	\$15,000
Vessel Inspection; Vessel <1600 Gross Tons	46 U.S.C. 3318(j)(1)	6/21/2012	7/7/2014	\$3,000
Vessel Inspection; Failure to Comply with 3311(b)	46 U.S.C. 3318(k)	6/21/2012	7/7/2014	\$15,000
Vessel Inspection; Violation of 3318(b)-3318(f)	46 U.S.C. 3318(l)	6/21/2012	7/7/2014	\$8,000
List/count of Passengers	46 U.S.C. 3502(e)	6/21/2012	7/7/2014	\$110
Notification to Passengers	46 U.S.C. 3504(c)	6/21/2012	7/7/2014	\$15,000
Notification to Passengers; Sale of Tickets	46 U.S.C. 3504(c)	6/21/2012	7/7/2014	\$800

(Continued)

Penalty	Authority	Date of Previous Adjustment	Date of Current Adjustment	Current Adjusted Penalty Level (\$ Amount)
Copies of Laws on Passenger Vessels; Master	46 U.S.C. 3506	6/21/2012	7/7/2014	\$300
Liquid Bulk/Dangerous Cargo	46 U.S.C. 3718(a)(1)	6/21/2012	7/7/2014	\$40,000
Uninspected Vessels	46 U.S.C. 4106	6/21/2012	7/7/2014	\$8,000
Recreational Vessels (maximum for related series of violations)	46 U.S.C. 4311(b)(1)	6/21/2012	7/7/2014	\$300,000
Recreational Vessels; Violation of 4307(a)	46 U.S.C. 4311(b)(1)	6/21/2012	7/7/2014	\$6,000
Recreational Vessels	46 U.S.C. 4311(c)	6/21/2012	7/7/2014	\$1,100
Uninspected Commercial Fishing Industry Vessels	46 U.S.C. 4507	6/21/2012	7/7/2014	\$8,000
Abandonment of Barges	46 U.S.C. 4703	6/21/2012	7/7/2014	\$1,100
Load Lines	46 U.S.C. 5116(a)	6/21/2012	7/7/2014	\$8,000
Load Lines; Violation of 5112(a)	46 U.S.C. 5116(b)	6/21/2012	7/7/2014	\$15,000
Load Lines; Violation of 5112(b)	46 U.S.C. 5116(c)	6/21/2012	7/7/2014	\$8,000
Reporting Marine Casualties	46 U.S.C. 6103(a)	6/21/2012	7/7/2014	\$35,000
Reporting Marine Casualties; Violation of 6104	46 U.S.C. 6103(b)	6/21/2012	7/7/2014	\$8,000
Manning of Inspected Vessels; Failure to Report Deficiency in Vessel Complement	46 U.S.C. 8101(e)	6/21/2012	7/7/2014	\$1,100
Manning of Inspected Vessels	46 U.S.C. 8101(f)	6/21/2012	7/7/2014	\$15,000
Manning of Inspected Vessels; Employing or Serving in Capacity not Licensed by USCG	46 U.S.C. 8101(g)	6/21/2012	7/7/2014	\$15,000
Manning of Inspected Vessels; Freight Vessel <100 GT, Small Passenger Vessel, or Sailing School Vessel	46 U.S.C. 8101(h)	6/21/2012	7/7/2014	\$1,100
Watchmen on Passenger Vessels	46 U.S.C. 8102(a)	6/21/2012	7/7/2014	\$1,100
Citizenship Requirements	46 U.S.C. 8103(f)	6/21/2012	7/7/2014	\$800
Watches on Vessels; Violation of 8104(a) or (b)	46 U.S.C. 8104(i)	6/21/2012	7/7/2014	\$15,000
Watches on Vessels; Violation of 8104(c), (d), (e), or (h)	46 U.S.C. 8104(j)	6/21/2012	7/7/2014	\$15,000
Staff Department on Vessels	46 U.S.C. 8302(e)	6/21/2012	7/7/2014	\$110
Officer's Competency Certificates	46 U.S.C. 8304(d)	6/21/2012	7/7/2014	\$110
Coastwise Pilotage; Owner, Charterer, Managing Operator, Agent, Master or Individual in Charge	46 U.S.C. 8502(e)	6/21/2012	7/7/2014	\$15,000
Coastwise Pilotage; Individual	46 U.S.C. 8502(f)	6/21/2012	7/7/2014	\$15,000
Federal Pilots	46 U.S.C. 8503	6/21/2012	7/7/2014	\$40,000
Merchant Mariners Documents	46 U.S.C. 8701(d)	6/21/2012	7/7/2014	\$800
Crew Requirements	46 U.S.C. 8702(e)	6/21/2012	7/7/2014	\$15,000
Small Vessel Manning	46 U.S.C. 8906	6/21/2012	7/7/2014	\$35,000
Pilotage: Great Lakes; Owner, Charterer, Managing Operator, Agent, Master or Individual in Charge	46 U.S.C. 9308(a)	6/21/2012	7/7/2014	\$15,000
Pilotage: Great Lakes; Individual	46 U.S.C. 9308(b)	6/21/2012	7/7/2014	\$15,000
Pilotage: Great Lakes; Violation of 9303.	46 U.S.C. 9308(c)	6/21/2012	7/7/2014	\$15,000
Failure to Report Sexual Offense	46 U.S.C. 10104(b)	6/21/2012	7/7/2014	\$8,000
Pay Advances to Seamen	46 U.S.C. 10314(a)(2)	6/21/2012	7/7/2014	\$800
Pay Advances to Seamen; Remuneration for Employment	46 U.S.C. 10314(b)	6/21/2012	7/7/2014	\$800
Allotment to Seamen	46 U.S.C. 10315(c)	6/21/2012	7/7/2014	\$800
Seamen Protection; General	46 U.S.C. 10321	6/21/2012	7/7/2014	\$7,000
Coastwise Voyages: Advances	46 U.S.C. 10505(a)(2)	6/21/2012	7/7/2014	\$7,000
Coastwise Voyages: Advances; Remuneration for Employment	46 U.S.C. 10505(b)	6/21/2012	7/7/2014	\$7,000
Coastwise Voyages: Seamen Protection; General	46 U.S.C. 10508(b)	6/21/2012	7/7/2014	\$7,000
Effects of Deceased Seamen	46 U.S.C. 10711	6/21/2012	7/7/2014	\$300
Complaints of Unfitness	46 U.S.C. 10902(a)(2)	6/21/2012	7/7/2014	\$800

(Continued)

Penalty	Authority	Date of Previous Adjustment	Date of Current Adjustment	Current Adjusted Penalty Level (\$ Amount)
Proceedings on Examination of Vessel	46 U.S.C. 10903(d)	6/21/2012	7/7/2014	\$110
Permission to Make Complaint	46 U.S.C. 10907(b)	6/21/2012	7/7/2014	\$800
Accommodations for Seamen	46 U.S.C. 11101(f)	6/21/2012	7/7/2014	\$800
Medicine Chests on Vessels	46 U.S.C. 11102(b)	6/21/2012	7/7/2014	\$800
Destitute Seamen	46 U.S.C. 11104(b)	6/21/2012	7/7/2014	\$110
Wages on Discharge	46 U.S.C. 11105(c)	6/21/2012	7/7/2014	\$800
Log Books; Master Failing to Maintain	46 U.S.C. 11303(a)	6/21/2012	7/7/2014	\$300
Log Books; Master Failing to Make Entry	46 U.S.C. 11303(b)	6/21/2012	7/7/2014	\$300
Log Books; Late Entry	46 U.S.C. 11303(c)	6/21/2012	7/7/2014	\$200
Carrying of Sheath Knives	46 U.S.C. 11506	6/21/2012	7/7/2014	\$80
Documentation of Vessels (violation per day)	46 U.S.C. 12151(a)	6/21/2012	7/7/2014	\$15,000
Engaging in Fishing After Falsifying Eligibility (fine per day)	46 U.S.C. 12151(c)	6/21/2012	7/7/2014	\$130,000
Numbering of Undocumented Vessels—Willful violation	46 U.S.C. 12309(a)	6/21/2012	7/7/2014	\$6,000
Numbering of Undocumented Vessels	46 U.S.C. 12309(b)	6/21/2012	7/7/2014	\$1,100
Vessel Identification System	46 U.S.C. 12507(b)	6/21/2012	7/7/2014	\$15,000
Measurement of Vessels	46 U.S.C. 14701	6/21/2012	7/7/2014	\$30,000
Measurement; False Statements	46 U.S.C. 14702	6/21/2012	7/7/2014	\$30,000
Commercial Instruments and Maritime Liens	46 U.S.C. 31309	6/21/2012	7/7/2014	\$15,000
Commercial Instruments and Maritime Liens; Mortgagor	46 U.S.C. 31330(a)(2)	6/21/2012	7/7/2014	\$15,000
Commercial Instruments and Maritime Liens; Violation of 31329	46 U.S.C. 31330(b)(2)	6/21/2012	7/7/2014	\$35,000
Port Security	46 U.S.C. 70119	6/21/2012	7/7/2014	\$30,000
Port Security—Continuing Violations	46 U.S.C. 70119(b)	6/21/2012	7/7/2014	\$50,000
Maritime Drug Law Enforcement; Penalties	46 U.S.C. 70506	6/21/2012	7/7/2014	\$5,000
Hazardous Materials: Related to Vessels—Maximum Penalty	49 U.S.C. 5123(a)(1)	6/21/2012	7/7/2014	\$60,000
Hazardous Materials: Related to Vessels—Minimum Penalty	49 U.S.C. 5123(a)(1)	6/21/2012	7/7/2014	\$300
Hazardous Materials: Related to Vessels—Penalty from Fatalities, Serious Injuries/Illness or Substantial Damage to Property	49 U.S.C. 5123(a)(2)	6/21/2012	7/7/2014	\$110,000

Other Key Regulatory Requirements

Prompt Payment Act

The Prompt Payment Act requires federal agencies to make timely payments (within 30 days of receipt of invoice) to vendors for supplies and services, to pay interest penalties when payments are made after the due date, and to take cash discounts only when they are economically justified. The Department's Components submit Prompt Payment data as part of data gathered for the OMB CFO Council's Metric Tracking System (MTS). Periodic reviews are conducted by the DHS Components to identify potential problems. Interest penalties as a percentage of the dollar amount of invoices subject to the Prompt Payment Act have been measured between 0.001 percent and 0.004 percent for the period of October 2014 through September 2015, with an annual average of 0.002 percent. (Note: MTS statistics are reported with at least a six week lag).

Debt Collection Improvement Act

In compliance with the *Debt Collection Improvement Act of 1996* (DCIA), the Department manages its debt collection activities under the DHS DCIA regulation. The regulation is implemented under the Department's comprehensive debt collection policies that provide guidance to the Components on the administrative collection of debt; referring non-taxable debt; writing off non-taxable debt; reporting debts to consumer reporting agencies; assessing interest, penalties and administrative costs; and reporting receivables to the Treasury. The *Digital Accountability and Transparency Act of 2014* (Pub. L. 113-101) was passed in May 2014 and updated DCIA requirements for referring non-taxable debt.

Office of Inspector General’s Report on Major Management and Performance Challenges Facing the Department of Homeland Security

The *Reports Consolidation Act of 2000* (P.L. 106-531) requires that, annually, the DHS OIG prepare a statement summarizing the most serious management and performance challenges facing the Department and an assessment of the Department’s progress in addressing those challenges. For FY 2015, OIG has identified the Department’s major challenges in nine broad areas:

Summary of OIG’s Assessment of DHS’s Major Challenges	
DHS Management and Operations Integration	The Department must continue to ensure that Components collaborate and strengthen efforts to provide effective oversight and management of Department-wide and cross-Component programs.
Acquisition Management	DHS Components must increase commitment to improving acquisition management capabilities by adhering to departmental acquisition guidance, adequately defining requirements, developing performance measures before making new investments, and dedicating sufficient resources to contract oversight.
Financial Management	DHS has made progress in correcting some of the conditions that contributed to material weaknesses in internal controls, but the Department needs to continue its remediation efforts to eliminate the remaining weaknesses and obtain a clean opinion on internal control over financial reporting.
Information Management and Technology	The Department continues to encounter challenges in planning, investing in, and implementing mission-critical information technology systems; and securing personally identifiable information and private information stored on systems.
Transportation Security	TSA continues to face challenges vetting, training, and overseeing its workforce, establishing and modifying well-defined processes, and acquiring and maintaining technology that operates at full capability.
Border Security and Immigration Enforcement	The Department’s ability to assess program performance and make informed policy decisions is hindered by a lack of data on immigration enforcement.
Disaster Preparedness and Response	FEMA must continue to strengthen oversight for both preparedness and disaster assistance grants to ensure grant programs achieve the intended objectives and deter fraud, waste, abuse, and noncompliance.
Infrastructure Protection and Cybersecurity	The Department must take a holistic approach to cybersecurity and infrastructure protection by examining people, processes, and technology involved in safeguarding critical assets and information. The Department needs to improve oversight, training, formal policies and processes, controls and contingency planning.
Employee Accountability and Integrity	The Department’s national security and law enforcement mission make its workforce vulnerable to corruption. DHS and its Components must be vigilant in deterring and taking action against fraud, waste, and abuse.

Additional background, OIG observations, and next steps for moving forward to address each challenge can be found in OIG's report "Major Management and Performance Challenges Facing the Department of Homeland Security" located at [DHS-OIG reports](#).

Management's Response

Overcoming these challenges requires long-term strategies for ensuring stable operations as well as sustained management attention and resources. The Department carries out multiple complex and highly diverse missions. While the Department continually strives to improve the efficiency and effectiveness of its programs and operations, as progress is achieved and as new initiatives begin, new management and performance challenges can arise.

DHS appreciates OIG's perspective on the most serious challenges facing the Department as well as recognition of the significant progress and substantial accomplishments DHS has made to date. A more detailed management response to these challenges was previously provided to OIG and included in the final report which can be found at the Web link referenced above.



Acronym List

Acronyms

AFG – Assistance to Firefighters Grants	DMAG – Deputy’s Management Action Group
AFR – Agency Financial Report	DMF – Death Master File
AGA – Association of Government Accountants	DMO – Departmental Management and Operations
APG – Agency Priority Goal	DNDO – Domestic Nuclear Detection Office
ATSA – Aviation and Transportation Security Act	DNP – Do Not Pay
AUO – Administratively Uncontrollable Overtime	DOD – U.S. Department of Defense
BFS – Bureau of the Fiscal Service	DOI IBC – Department of the Interior’s Interior Business Center
BP – British Petroleum	DOL – U.S. Department of Labor
BPXP – British Petroleum Exploration and Production	DRAA – Disaster Relief Appropriations Act
CAP – Cross-Agency Priority	DRF – Disaster Relief Fund
CBP – U.S. Customs and Border Protection	EDS – Explosive Detection System
CDL – Community Disaster Loans	EFSP – Emergency Food and Shelter Program
CDM – Continuous Diagnostics and Mitigation	ERO – Enforcement and Removal Operations
CDP – Center for Domestic Preparedness	ECS – Enhanced Cybersecurity Services
CEAR – Certificate of Excellence in Accountability Reporting	FBwT – Fund Balance with Treasury
CFATS – Chemical Facility Anti-Terrorism Standards	FCRA – Federal Credit Reform Act of 1990
CFO – Chief Financial Officer	FECA – Federal Employees Compensation Act of 1990
CFR – Code of Federal Regulations	FEMA – Federal Emergency Management Agency
CHCO – Chief Human Capital Officer	FERS – Federal Employees Retirement System
CHIS – Criminal History Information Sharing	FFMIA – Federal Financial Management Improvement Act of 1996
CIO – Chief Information Officer	FINDER – Finding Individuals for Disaster and Emergency Response
CLIN – Contract Line Item Number	FISMA – Federal Information Security Management Act
COA – Course of Action	FLETC – Federal Law Enforcement Training Centers
COBRA – Consolidated Omnibus Budget Reconciliation Act of 1985	FMFIA – Federal Managers’ Financial Integrity Act
COR – Contracting Officer Representative	FOSC – Federal On-scene Coordinators
COTS – Commercial Off-the-Shelf	FOUO – For Official Use Only
CSC – Cyber Security Division	FPS – Federal Protective Service
CSP – Commercial Service Provider	FSM – Financial Systems Modernization
CSRS – Civil Service Retirement System	FtF – Freeze the Footprint
CY – Current Year	FY – Fiscal Year
DADLP – Disaster Assistance Direct Loan Program	GAAP – Generally Accepted Accounting Principles
DC – District of Columbia	GAO – U.S. Government Accountability Office
DCIA – Debt Collection Improvement Act of 1996	
DHS – Department of Homeland Security	
DIEMS – Date of Initial Entry into Military Service	

Acronym List

GCC - Government Charge Card	OE – Operating Expenditures
GCCF – Gulf Coast Claims Facility	OHA – Office of Health Affairs
GSA – General Services Administration	OIG – Office of Inspector General
HCSF – Human Capital Strategic Plan	OMB – Office of Management and Budget
HME – Home Made Explosives	OM&S – Operating Materials and Supplies
HR – Human Resource	OPA – Oil Pollution Act of 1990
HSGP – Homeland Security Grant Program	OPEB – Other Post Retirement Benefits
HS-STEM – Homeland Security Science, Technology, Engineering and Mathematics	OPM – Office of Personnel Management
I&A – Office of Intelligence and Analysis	OPS – Office of Operations Coordination and Planning
ICE – U.S. Immigration and Customs Enforcement	ORB – Other Retirement Benefits
IEFA – Immigration Examination Fee Account	OSLTF – Oil Spill Liability Trust Fund
IHP – Individuals and Household Programs	OTA – Other Transaction Agreements
INA – Immigration Nationality Act	OTIA – Office of Technology Innovation and Acquisition
IP – Improper Payment	POP – Period of Performance
IP – Infrastructure Protection	PP&E – Property, Plant, and Equipment
IPERA – Improper Payments Elimination and Recovery Act of 2010	PPPA – Private-Public Partnership Academy
IPERIA – Improper Payments Elimination and Recovery Improvement Act of 2012	PSGP – Port Security Grant Program
IPIA – Improper Payments Information Act of 2002	Pub. L. – Public Law
IT – Information Technology	PY – Prior Year
JTF – Joint Task Force	R&D – Research and Development
JTF-I – Joint Task Force-Investigations	RM&A – Risk Management and Assurance
JTF-E – Joint Task Force-East	RPG – Resource Planning Guidance
JTF-W – Joint Task Force-West	SAM – System for Awards Management
LOI – Letters of Intent	SAR – Search and Rescue
MERHCF – Medicare-Eligible Retiree Health Care Fund	SAT – Senior Assessment Team
MGMT – Management Directorate	SBR – Statement of Budgetary Resources
MHS – Military Health System	SFFAS – Statement of Federal Financial Accounting Standards
MRS – Military Retirement System	SFHA – Special Flood Hazard Area
MTS – Metric Tracking System	SFRBTF – Sport Fish Restoration Boating Trust Fund
MTSA – Maritime Transportation Security Act of 2002	SMC – Senior Management Council
NFIP – National Flood Insurance Program	SOS – Schedule of Spending
NPFC – National Pollution Funds Center	SSPP – Strategic Sustainability Performance Plan
NPPD – National Protection and Programs Directorate	SSPO – Strategic Sourcing Program Office
NSC – National Security Cutter	S&T – Science and Technology Directorate
OCHCO – Office of the Chief Human Capital Officer	SWAMP – Software Assurance Marketplace
	TAFS – Treasury Account Fund Symbol
	TCM – Trade Compliance Measurement
	THIRA – Threat and Hazard Identification and Risk Assessment
	TSA – Transportation Security Administration
	TSGP – Transit Security Grants Program

TSO – Transportation Security Officer
UAS – Unmanned Aircraft Systems
UDO – Undelivered Orders
U.S. – United States
USC – United States Code
USCG – U.S. Coast Guard
USCIS – U. S. Citizenship and Immigration
Services
USDA – U.S. Department of Agriculture
USSS – U.S. Secret Service
US-VISIT – U.S. Visitor and Immigrant
Status Indicator Technology
VA – U.S. Department of Veterans Affairs
VP – Vendor Pay
WYO – Write Your Own

Acknowledgements

This Agency Financial Report (AFR) was produced with the tireless energies and talents of Department of Homeland Security Headquarters and Component employees and contract partners.

- Within the Office of the Chief Financial Officer, the division of Financial Management is responsible for financial management policy, preparing annual financial statements and related notes and schedules, and coordinating the external audit of the Department's financial statements.
- The division of Risk Management and Assurance provides direction in the areas of internal control to support the Secretary's assurance statement, risk management, and improper payments.
- The division of Program Analysis and Evaluation conducts analysis for the Department on resource allocation issues and the measurement, reporting, and improvement of DHS performance, and coordinates the Performance Overview section of the AFR.
- The division of GAO-OIG Audit Liaison facilitates Department relationships with audit organizations and coordinates with OIG on the Management Challenges report.

We offer our sincerest thanks to all Component financial management offices for their hard work and contributions.



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